## **GLWA Risk Appetite Survey**

1. On a scale of 1-10, circle the number that most closely correlates to what you believe the organization's overall **risk appetite** has been and what you think it should be:

	Low									High
Has been:	1	2	3	4	5	6	7	8	9	10
Should be:	1	2	3	4	5	6	7	8	9	10

Please expand on any differences between what you perceive it <u>has been</u> versus what you believe it <u>should be</u>.

- 2. Also on the reverse or on a separate sheet of paper, relate your answer to GLWA's number one strategic goal.
- 3. Various operations help GLWA achieve its objectives. Check your <u>desired</u> appetite for risk for each using the indicated scale. As you rate each category, make a note where you think GLWA is taking on too much or not enough risk in pursuing its business objectives:

Category:	I can accept a <b>High</b> degree of risk	I can accept a  Medium  degree of risk	I can accept a <b>Low</b> degree of risk
Meeting customer demands			
Employee health & safety			
Environmental responsibilities			
Financial reporting			
Operational performance			
Regulatory compliance			
Strategic initiatives/KPI targets			

4. How would <u>you</u> rate the effectiveness of GLWA's process for identifying, assessing, managing, and reporting risks in relation to the overall risk appetite? Later on, we will discuss major areas for improvement.

Excellent	Above Average	Average	Below Average	Poor

5. How satisfied are you that the Board of Directors is providing effective oversight of GLWA's "risk appetite in pursuit of value" through its governance process?

Excellent Good		Average	Poor	Non Existent		

- 6. Who is more accepting of risk, or more willing to take risks to meet the organization's goals?
  - a. Board of Directors as a whole
  - b. Executive Leadership as a whole
  - c. Both have similar levels of acceptable risk
- 7. How should the organization change its current risk appetite?
  - a. Reduce
  - b. Increase
  - c. Make no change
  - d. Understand exposures