GLWA Member Outreach Program Third Party Facilitator's Update, 2020

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Agenda

- Member Outreach: A Refresher
- GLWA Member Outreach Scorecard
- Looking Ahead







Member Outreach

A Refresher

CUSTOMER COMMUNITY . GREAT LAKES M. ER AUTHORITY . CUSTOMER COMMUNITY. **Member Outreach GLWA Vision: ADMINISTRATIVE & COMPLIANCE SERVICES** Through regional **Enterprise Risk Management** Information Technology collaboration, GLWA strives **Organizational Development** General Counsel to be the provider of choice dedicated to efficiently **WASTEWATER** delivering the nation's best OPERATING SERVICES WATER OPERATING **Wastewater Operations** water and wastewater Industrial Waste Control SERVICES **Board of Directors** Engineering **Water Operations CHIEF EXECUTIVE OFFICER** services in partnership with **Systems Control** Legislative & Regulatory Compliance TER AUTHORITY . CUSTOMER **Field Services Community & Customer Relations** our customers. **Security & Integrity** Member **PLANNING SERVICES** FINANCIAL SERVICES Outreach **Asset Management** Finance **Capital Improvement Planning Procurement** Systems Planning **Treasury** VTIROHTUA RETER WATAN

Work Group Composition

Water Analytical Work Group

Water Management Best Practices Work Group

Water Charges Work Group

Water Quality Work Group **CIP Work Group**

Communication & Education Work Group

Wastewater Analytics Task Force

Wastewater Best Practices Work Group

Wastewater Charges Work Group

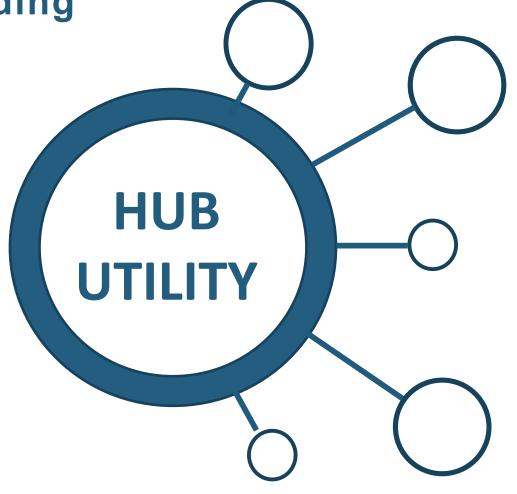
One Water Partnership
Co-Chairs



Collaborative Problem Solving & Relationship Building

Definition

High-capacity utilities with the capability to offer support within their local or regional areas to "non-networked" utilities

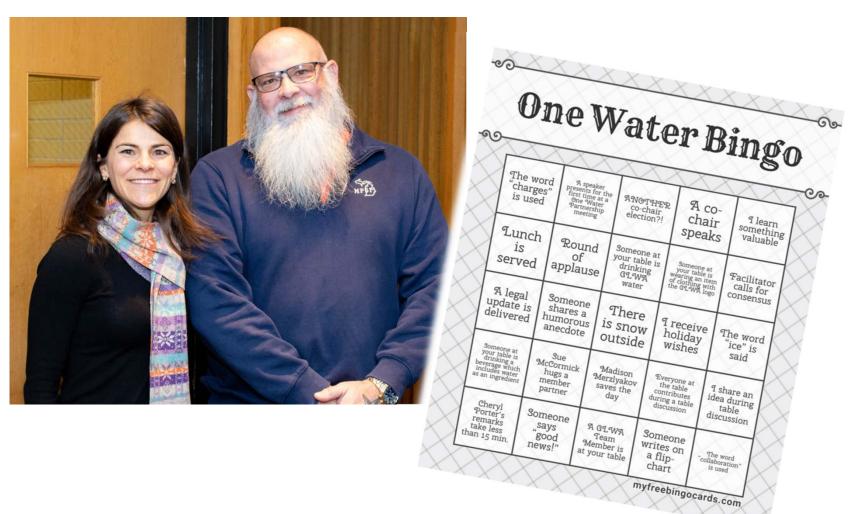




Collaborative Problem Solving & Relationship Building



Collaborative Problem Solving, Relationship Building ... & The Icebreaker





Third Party Facilitation

"Serve as an early warning system"

- Neutral, objective resource
- Credible relationships with all parties
- Track and communicate issues, interests, concerns emerging in the member community
- Practical support (facilitation, documentation)
- Conflict resolution

"Tell members things we don't want to hear" "Be a conduit to GLWA when something feels too risky to say directly"

"Talk to the parties when they can't talk to each other"



Bridgeport Consulting

- Founded in 2010
- Mission: To help individuals, organizations, and whole communities become the best they can be
- Values: Generosity, curiosity, fun, excellence, humility
- Client base concentrated in public, private non-profit, and higher education sectors





Purpose:

A check-in with key stakeholders – the Executive Leadership Team, One Water Partnership Co-Chairs and select GLWA Directors and Managers – to assess Bridgeport's performance.



Average rating: 3.2 / 4.0





Points of Pride

- More than 50% of participants believed the One Water Partnership has been strengthened in the past year
- Bridgeport's facilitation skills are perceived as a real strength; ability to maintain a safe space and keep meetings on track.



"Positive vibe/energy regardless of situation or subject. Doing a good job engaging with communities."

"If there is a concern, Bridgeport ensures it gets addressed."

"Very good at ensuring participation and collaboration, very responsive, personable, and engaged."



Suggestions & improvement opportunities

- Strengthen relationships with GLWA team members
- Stay vigilant about maintaining neutrality
- Build technical fluency in order to more quickly discern level of importance among discussion topics
- Site visits/tours





Member Outreach Scorecard

Member Outreach Scorecard

Purpose:

To drive GLWA's continuous improvement with meaningful feedback from members

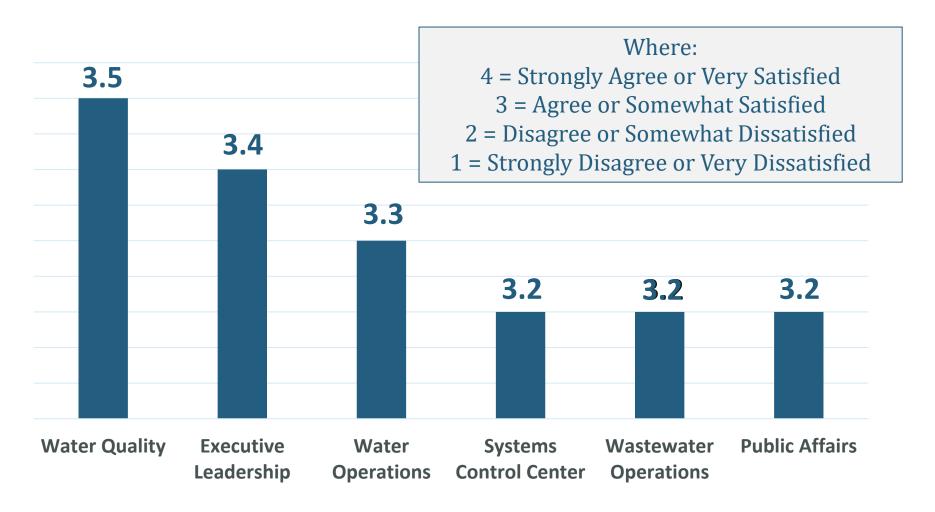


Background:

- Originated in Water Management Best Practices Work Group; approved by the One Water Partnership (OWP)
- Scorecard history:
 - Project Innovations, 2017
 - Bridgeport Consulting, 2018
- Scorecard 2019:
 - 155 respondents (18% increase over 2018)

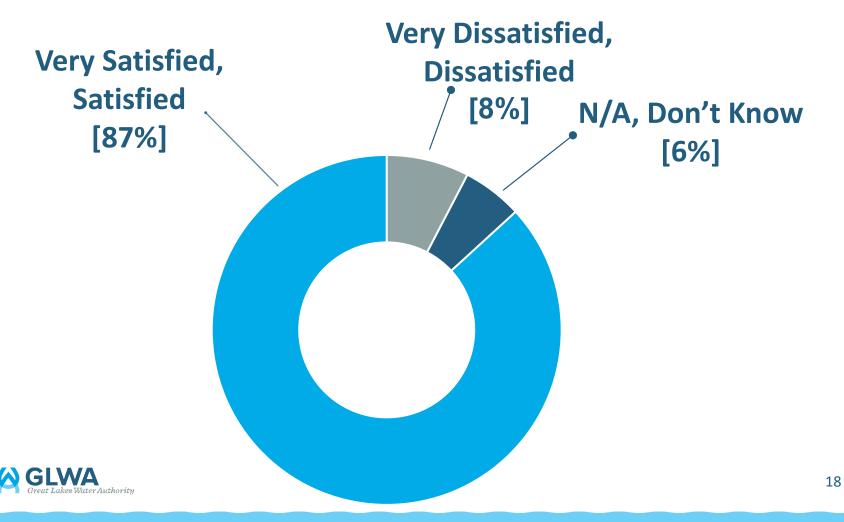


2019 Scorecard: Overview of Results





Q6: Overall satisfaction with GLWA





3.0+ / 4.0 for all question categories

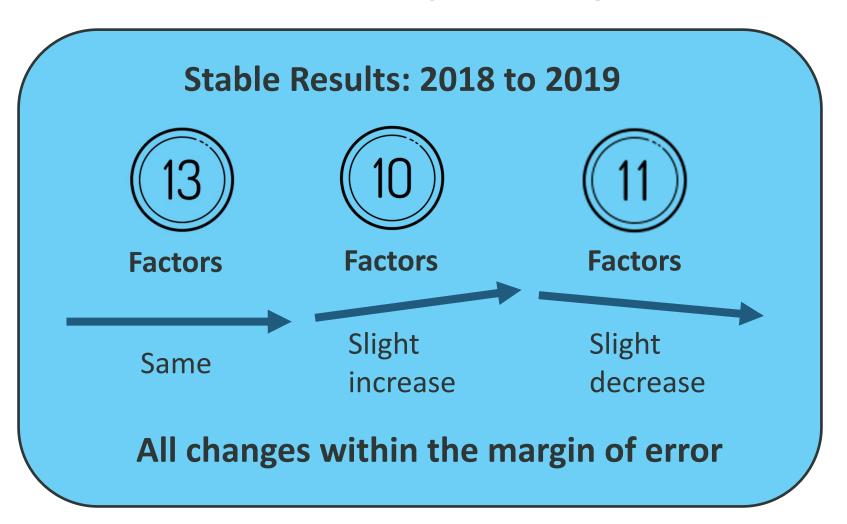




Highest Scoring Areas

- GLWA team member knowledge
- Water quality (sampling, testing, etc.)
- Member Outreach communications
- Opportunities for members to participate









Areas of Opportunity

Contract Negotiations /
Contract Alignment
Process

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2.96

2018

2019

Procurement

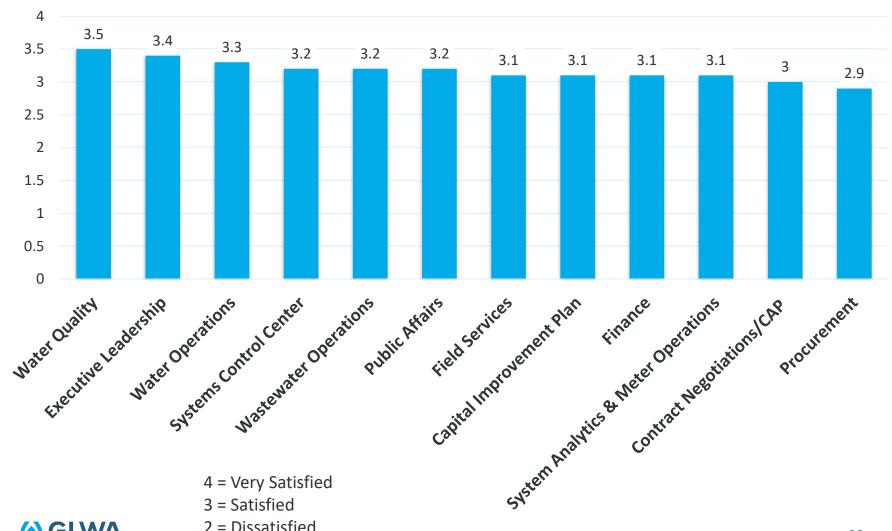
 $2.8 \bigcirc \sqrt{2.9}$

2018

2019



Q11: How satisfied are you with the following **GLWA** service areas?





2 = Dissatisfied

1 = Very Dissatisfied

Thematic summary of comments

- 1. GLWA as a whole is viewed as responsive, sincere and committed to members; communication and transparency are appreciated
- 2. The Member Outreach Program is deeply valued
- 3. Effectively engaging an entire region is challenging, due to geography, diversity of constituents' needs, interests
- 4. Continued recognition of GLWA as young, learning organization demonstrating progress
- 5. Perceptions of increasing complexity, simplification is encouraged
- 6. GLWA's implementation of innovative techniques and technology is not immediately visible to members
- Members encourage continued and in some cases amplified focus on the One Water philosophy



Member Outreach Scorecard





Looking Ahead

- Wastewater Master Plan next steps, including:
 - Establishment of Watershed Hub work group
 - New topics added to existing work groups
- Support completion of Sewer SHAREs update
- Engage Member-Partners in reviewing Water Charges
 Methodology
- Asset Management Workshop(s)







Feedback and Discussion