



Capital Planning Committee Meeting

CS-272 Capital Improvement Program

Update

February 25, 2020

Suzanne Coffey, Chief Planning Officer, Donal Barron, AECOM PM

CIP Delivery Project

- Project Overview
- Progress Summary
- Cost and Schedule Update
- Questions



CIP Delivery Project Overview



CIP

CAPITAL IMPROVEMENT PLAN
2021 - 2025
FINAL



What is the Capital Program Delivery Project?

- ◆ Four-year contract with a consultant for Program Management services
- ◆ Deliver a new and “best-in-class” processes for execution of GLWA’s Capital Improvement Program
- ◆ Recommend and assist in implementation of technology improvements to support the program
- ◆ Provide resources that will support GLWA enterprise-wide in the successful execution of the 5-year CIP
- ◆ Give an independent look at the current CIP, including the need for added advanced planning for highly complex projects

What We Are Trying to Accomplish

Increase...

- ◆ annual throughput of the CIP
- ◆ accuracy of project cost estimating
- ◆ accuracy of cash flow forecasting
- ◆ competitiveness of construction bids through improved solicitation scopes

Improve...

- ◆ contract change management processes (change orders) in both construction and professional services
- ◆ performance of project scheduling

The goal is at the end of the contract for the consultant to leave GLWA with the tools and resources needed to manage a best-in-class CIP without their support.

What Can We Expect to be Different?

- ◆ Improved and streamlined business processes
- ◆ New technology solutions which bring key metrics
- ◆ New and better reporting
- ◆ Changes to project packaging, delivery methods and sequencing
- ◆ Possible organizational structure changes for those delivering the CIP
- ◆ Possible classification skill-set changes
- ◆ Infusion of projects with focus on energy optimization and sustainable practices
- ◆ Improved overall execution of the CIP



Task Overview

💧 **CS-272: Capital Improvement Program Delivery**

Contract Summary

💧 **Task 1**

CIP Business Process Improvements

💧 **Task 2**

CIP Delivery / SOP Development

💧 **Task 3**

CIP Delivery Resource Evaluation

💧 **Task 4**

PMIS Selection & Implementation

💧 **Task 5**

Project Controls & Reporting Support

💧 **Task 6**

CIP Validation

💧 **Task 7**

Engineering & Construction Staff Augmentation

💧 **Task 8**

Advanced Facilities Planning

💧 **Task 9**

Staff Augmentation Other than Construction or Engineering

💧 **Task 10**

Enterprise-wide Energy Optimization and Sustainability Planning



CIP Delivery Project Progress Summary



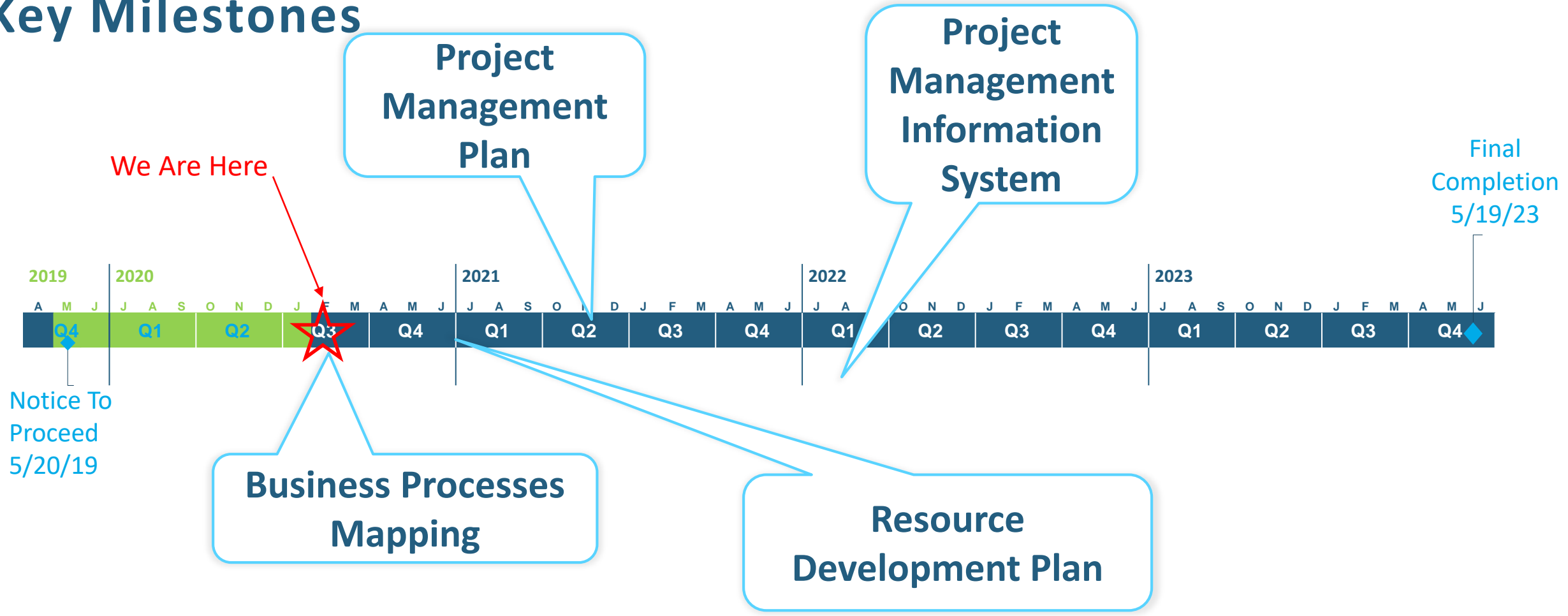
CIP

CAPITAL IMPROVEMENT PLAN
2021 - 2025
FINAL



CIP Delivery Project (CS-272) – Update

Key Milestones



Tasks 1 through 4 Strategy



PROCESS



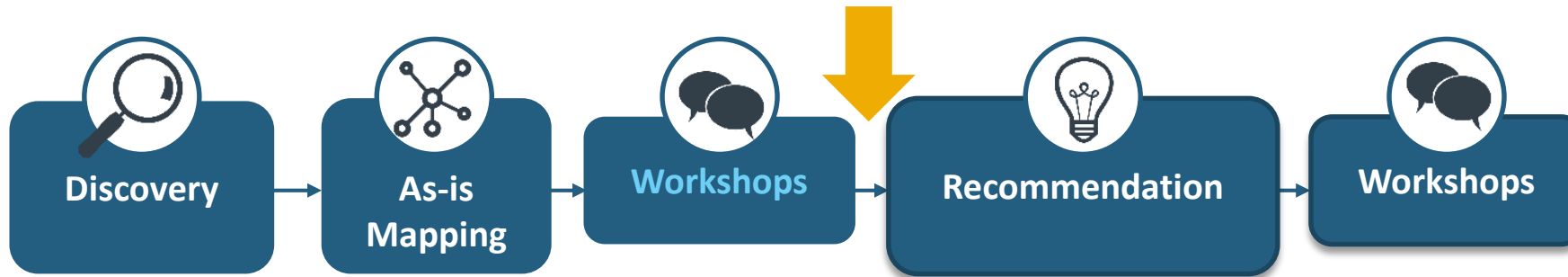
PEOPLE



PMIS TOOLS

PMIS = Project Management Information Systems

Task 01 – Business Process Improvement Phases

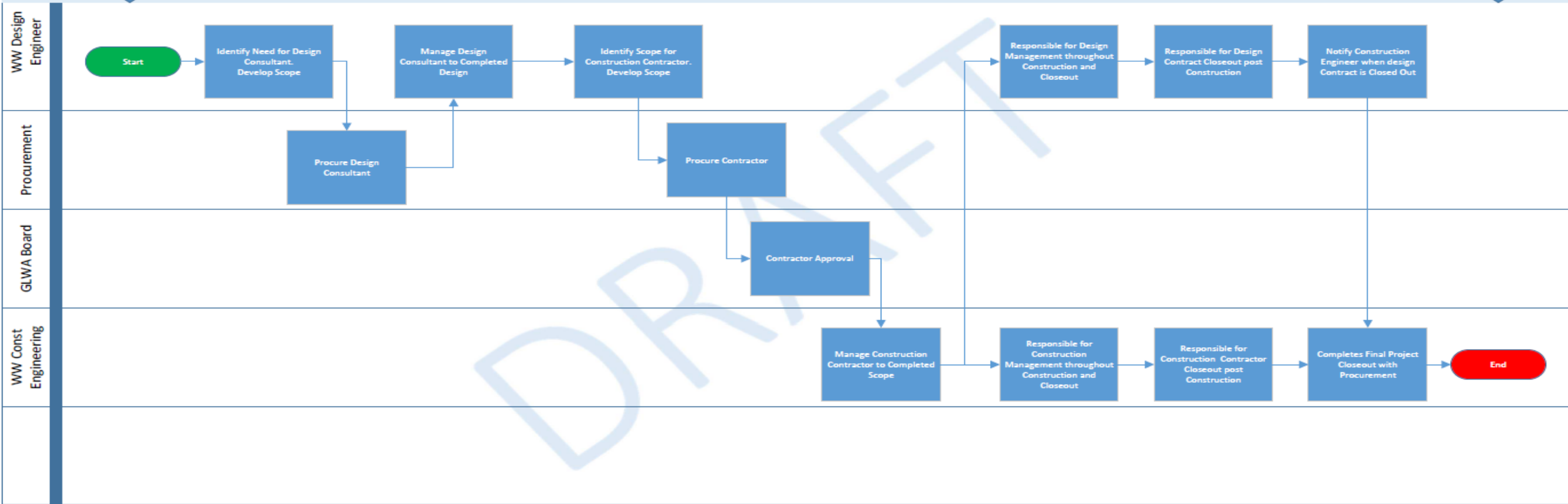


Recommendation:

- Identify Areas for Workflow Improvement and Efficiencies
 - Sequencing
 - Technology
 - Formalizing
 - Documenting Expectation
- Present Recommendations- Enhanced and New (Workshop)
- Include Multiple Groups and Functions (Workshop)

PROCESS: Project Management Delivery Model (Hand-Off) GROUP: Wastewater Design Engineering DATE: 10/24/19- For AECOM Review

TIME: START FINISH



Notes:
 1. Design-Build Projects: Construction Engineering owns project from start to finish
 2. Invoicing: Design Engineer processes Design Consultant Invoices and Construction Engineering processes Contractor Payment Applications
 3. Change Management: Design Engineer Processes Design Change Directives and Design Contract Amendments throughout project

SOURCE: Wastewater Design Engineering Discovery Meeting 08/14 & 08/16

What Have We Learned...Who Have We Talked To?



195

CIP Team Members Engaged

to capture CIP Delivery today and where we want to go.



21

GLWA Business Areas Engaged

across Wastewater, Water, Field Services, Planning, Finance, and Administration & Compliance



71

Documented Workshops/Discussions

with CIP Team Members and Leadership



60

Process Maps

that capture CIP Delivery processes as they are today.



112

Survey Responses

across all CIP Delivery Team Members.

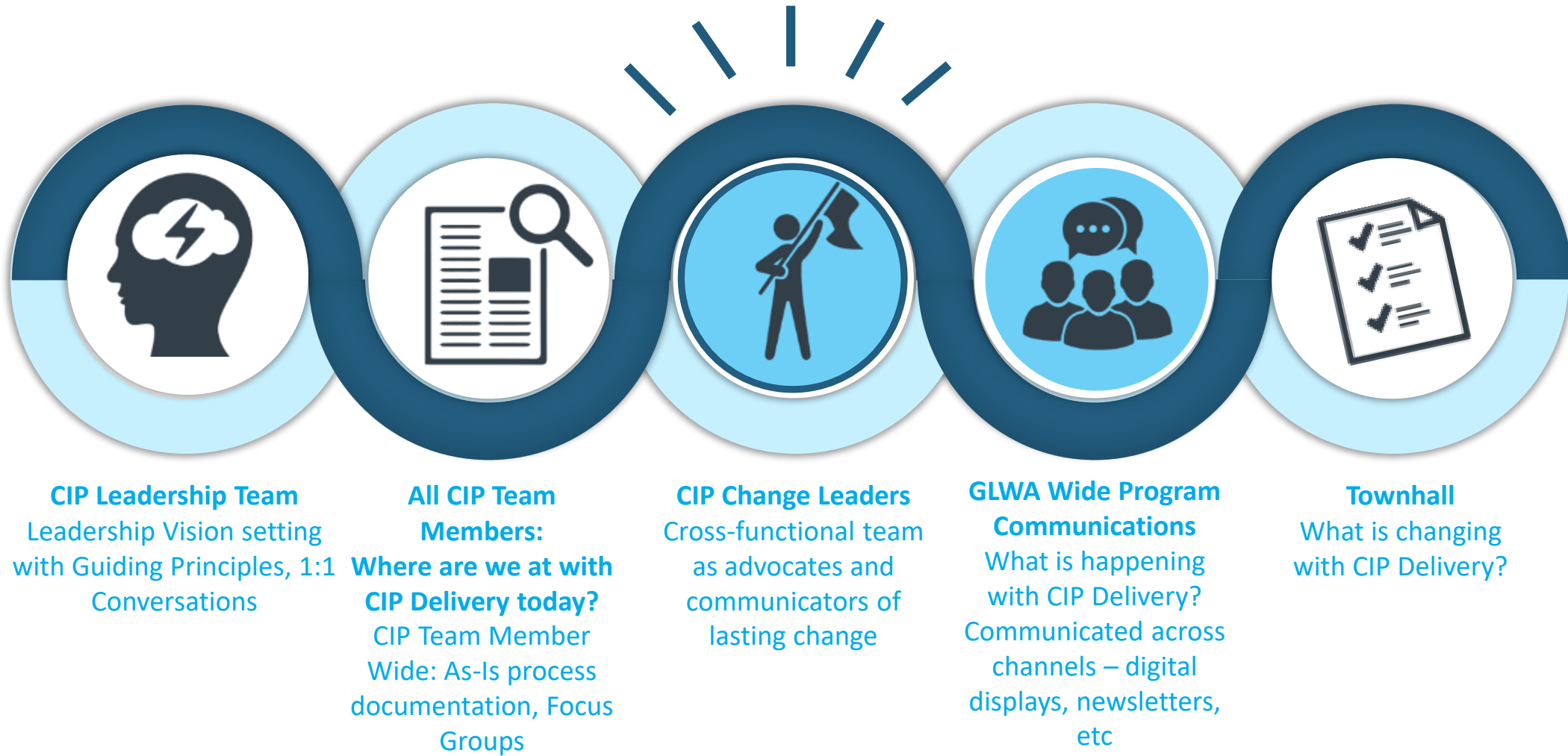


5

Focus Groups

Team Members engage in structured activities about CIP Delivery

Weaving CIP Team Member Input at Different Levels



Vision/Guiding Principles

1

Balanced Priorities

Demonstrate financial stewardship to our member partners by **balancing** financial, operational, and capital **priorities**.

2

Cross-Functional Collaboration

Work is optimized through effective **cross-functional collaboration**.

3

Empowerment + Accountability

Everyone is **empowered** to create GLWA's success, and everyone is **accountable** for their commitments

4

Scope Definition

Capital Improvement Plan projects are clearly **defined**, refined, and informed by data-driven decisions.

5

Communication + Transparency

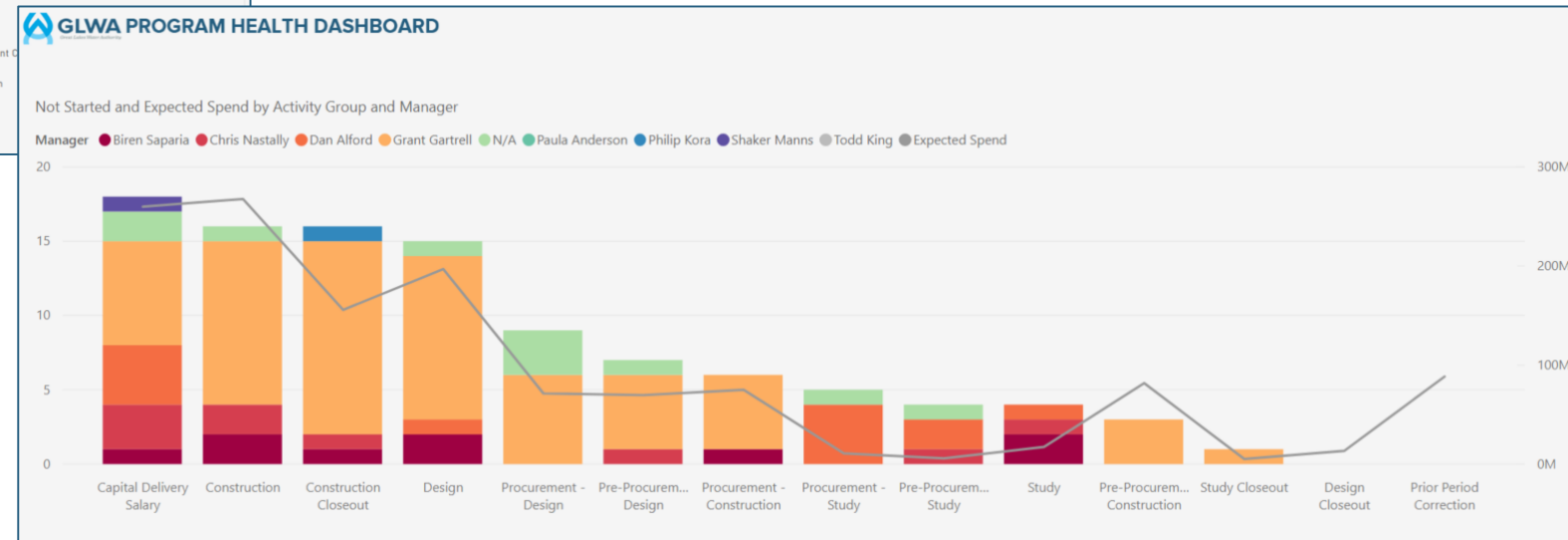
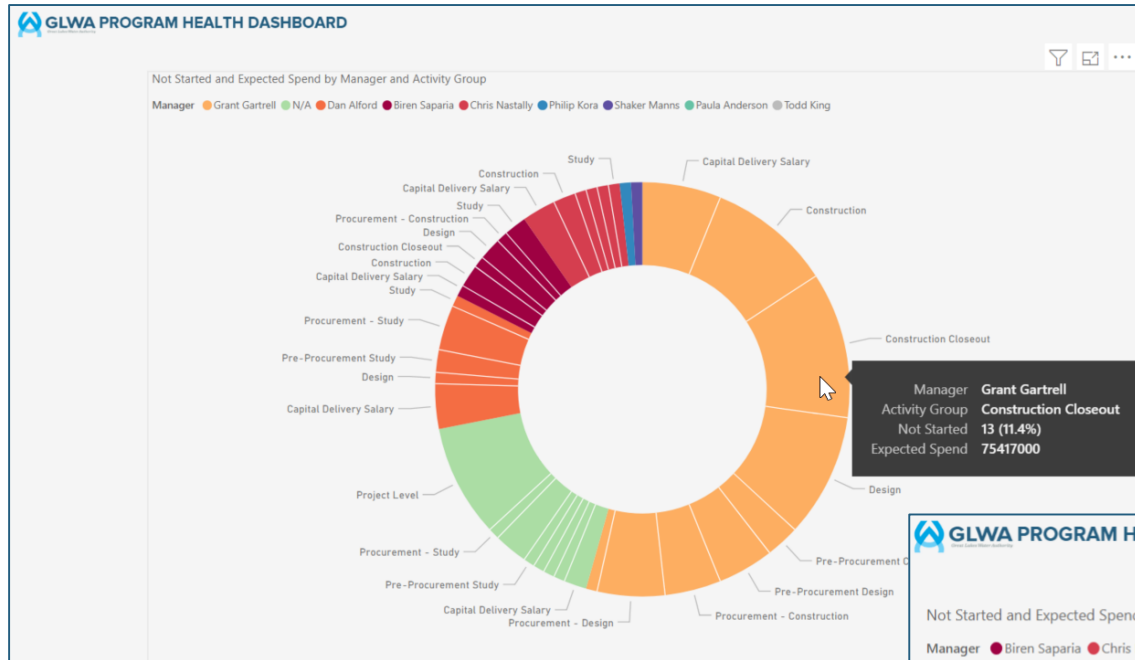
Project status **transparency communicates** critical information to the team, for awareness and proactive management.

Task 04 – Information Technology Integration

- **What have we learned...who have we talked to?**
 - PMIS Data Gathering
 - **IT, Procurement, Water and Wastewater Engineering and CIP Team Members** attended meetings to establish baseline requirements for:
 - Software procurement approach
 - Standard practices and templates for procurement documents
 - Core functional requirements for the future system
- **Where are we going?**
 - Project Execution Functional Requirements Gathering
 - **3 workshops scheduled** for Water, Wastewater, Procurement, Finance and IT to further define functional requirements
 - RFP Development and Software Procurement

Task 04 – Short-Term Tools and Analysis

- Utilizing Existing Data Sources (Integrated Master Schedule, Construction Work In Progress Report, etc.)
- Utilizing PowerBI to Identify CIP Program Health



Inputs for Success

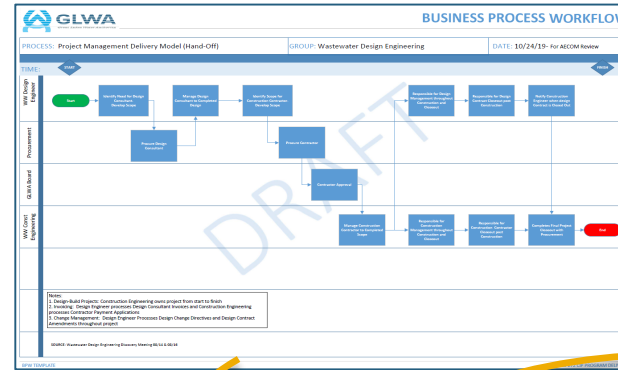
GLWA Vision/ Guiding Principles

- 1 Balanced Priorities**
Demonstrate financial stewardship to our member partners by balancing financial, operational, and capital priorities.
- 2 Cross-Functional Collaboration**
Work is optimized through effective cross-functional collaboration.
- 3 Empowerment + Accountability**
Everyone is empowered to create GLWA's success, and everyone is accountable for their commitments.
- 4 Scope Definition**
Capital Improvement Plan projects are clearly defined, refined, and informed by data-driven decisions.
- 5 Communication + Transparency**
Project status transparency communicates critical information to the team, for awareness and proactive management.

Industry Best Practice/PMP



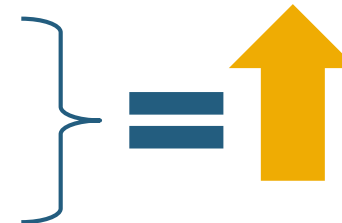
As-is Process Workflow



GLWA CIP Delivery Structure



Improved CIP
Business Processes



CIP DELIVERY



CIP Delivery Project Cost and Schedule Update



CIP

CAPITAL IMPROVEMENT PLAN
2021 - 2025
FINAL



Update

💧 **CS-272: Capital Improvement Program Delivery**

Contract Summary

💧 **10 Interrelated CIP Tasks**

💧 **Goal to improve CIP Execution**

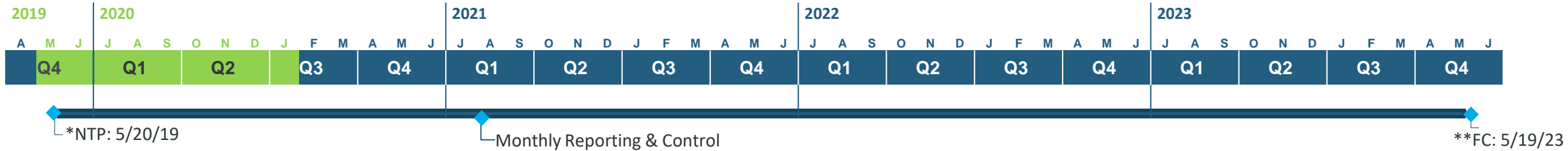
💧 **\$54,934,034.00**

💧 **Duration – 4 Years**

💧 **Contract Executed -17 May 2019**

CS-272: Capital Improvement Program Delivery

GLWA FISCAL YEAR



Key Progress

- Completed Mapping of Existing Business Processes – Presented Findings to GLWA
- Recommended CIP Project Management Delivery Model to GLWA
- Presented Outline and Structure of Program Management Plan
- Established Change Leadership and Focus Groups
- Presented Proposed Improvements to Standard Work Breakdown Structure (WBS)
- Identified 10 CIP Projects and Completed Cost Estimation / Validation
- Completed Long Term Control Plan RFP
- Prepared Scope of Work for WRRF Pilot Research Plant
- Provided Engineering Inspection and CADD Resources as Requested



Budget/Schedule

Contract Duration 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

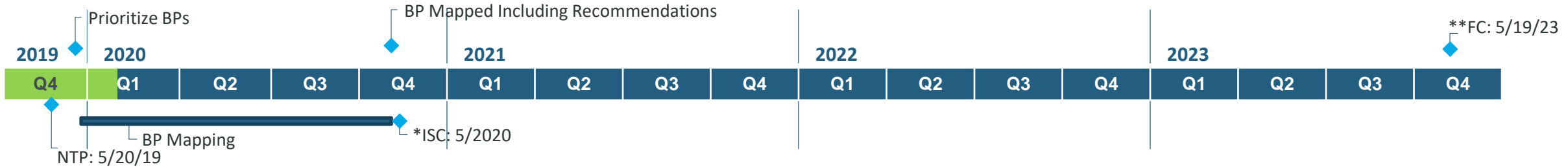
Total
\$54,934,034

Accrued to Date
\$4,303,659 = 7.8%

Task 1: CIP Business Process Improvements

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Completed Mapping of Existing Business Processes
- Presented Findings to GLWA Leadership at Workshop on January 30, 2020



Budget

Total
\$1,043,816

Accrued to Date
\$518,478 = 49.7%



Schedule

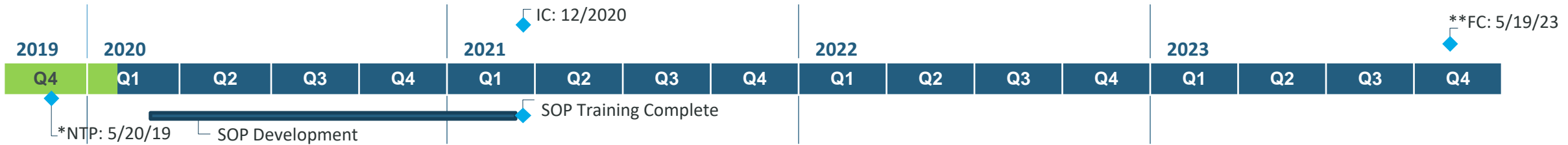
Estimated 378 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

68% Time Elapsed

Task 2: CIP Delivery Standard Operating Procedure (SOP) Development

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Documented Findings from Business Process Mapping
- Presented Recommended Project CIP Delivery Model to GLWA
- Presented Outline and Description of the Program Management Plan to GLWA



Budget

Total
\$1,181,756

Accrued to Date
\$36,044 = 3.1%



Schedule

Estimated 577 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

44.5% Time Elapsed

Program Management Plan - Document Development

PMP Section Titles	Consultant Author	Client SME
PMP Overview		
PMP 01 – Program Description		
PMP 02 – Organization and Governance		
PMP 03 – Communications Management		
PMP 04 – Document Management		
PMP 05 – Schedule & Budget Management		
PMP 06 – Change Management		
PMP 07 – Quality Management		
PMP 08 – Risk Management		
PMP 09 – Engineering & Design Management		
PMP 10 – Procurement & Contracts Management		
PMP 11 – Permitting & Regulatory Management		
PMP 12 – Environmental, Health and Safety		
PMP 13 – Public Information & Stakeholder Management		
PMP 14 – Construction Management		
<u>Potential Other Chapters</u>		
PMP XX – Program Design Manual		
PMP XX – Sustainability Management		
PMP XX – Property & Easement Acquisition		

6.2 Change Order Process

6.2.1 Change Request

6.2.1.1 Description and Justification of Change

6.2.1.2 Analysis and Evaluation of CR

6.2.1.3 Negotiation of the Change

6.2.1.4 Change Approval

6.2.1.5 Notification of Change Determination

6.2.1.6 Amendment to the Contract

6.2.2 Work Change Directive

6.2.2.1 Description of Work Change Directive

6.2.2.2 Analysis and Evaluation of WCD

6.2.2.3 Determination to Proceed

6.2.2.4 Request for Change Proposal

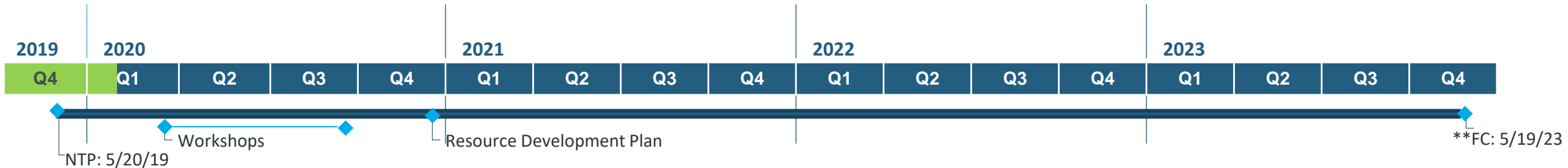
6.2.2.5 Analysis and Evaluation of RCP and Completion of the WCD Process

6.2.3 Project Scope Changes

Task 3: CIP Delivery Resource Evaluation

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Prepared FAQ's and Newsletter for Program Communications
- Conducted Leadership Workshop to Establish Vision and Guiding Principles
- Established Change Leadership and Focus Group Forums
- Identified Themes from Change Leadership Forums to Improve CIP Delivery



Budget

Total
\$676,847

Accrued to Date
\$335,039 = 49.5%



Schedule

Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

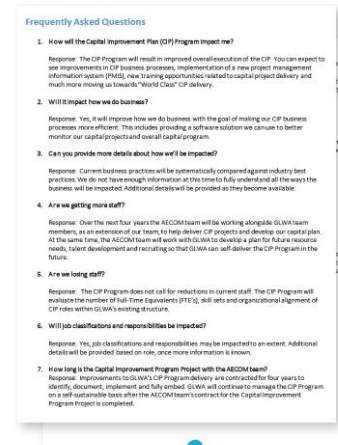
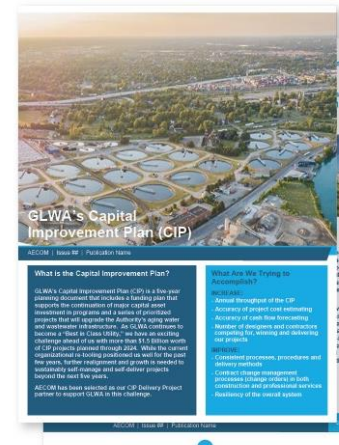
17.6 % Time Elapsed

Task 3: CIP Delivery Resource Evaluation

Initial Program Communications Plan



Digital Messaging
*To Be Displayed on GLWA
 internal messaging monitors*

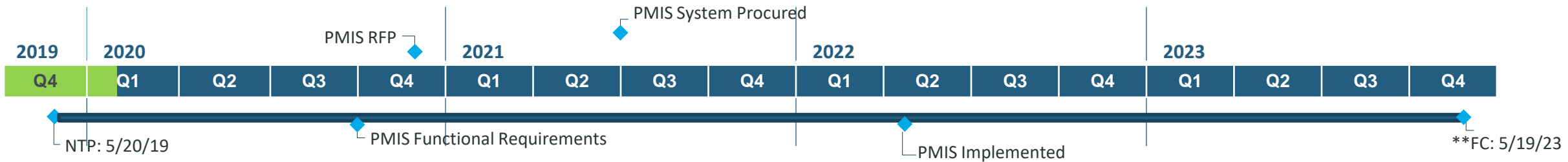


Newsletter and FAQ's
*To Be Shared via One Water Connect and
 Email*

Task 4: Project Management Information System (PMIS) Selection & Implementation

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Data Gathering
- Met with IT, Procurement, Engineering, and CIP Team Members to Establish Baseline Requirements for:
 - Software Procurement Approach
 - Standard Practices and Templates for Procurement Documents
 - Core Functional Requirements for the Future PMIS



Budget

Total
\$1,493,744

Accrued to Date
\$88,878 = 6%



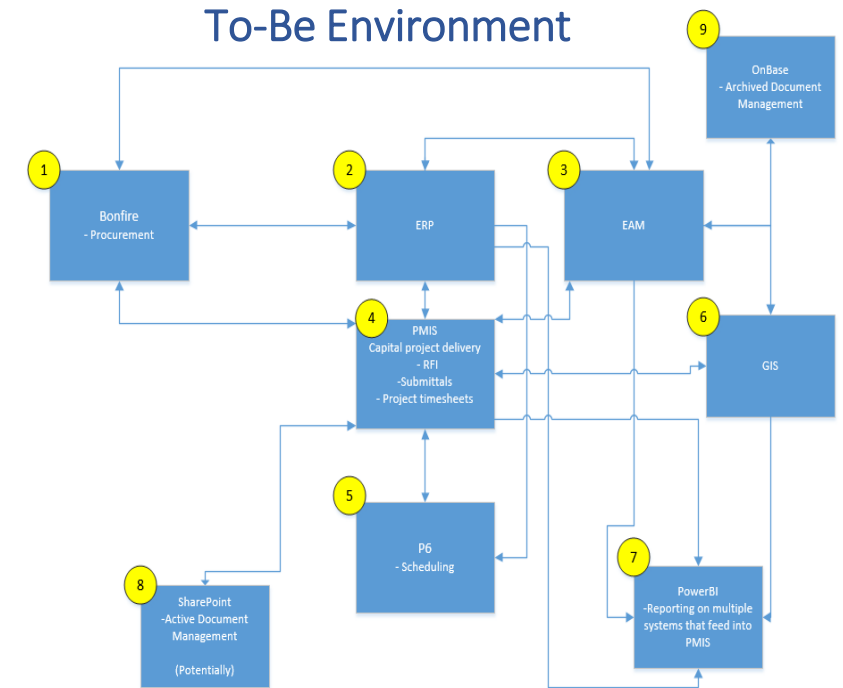
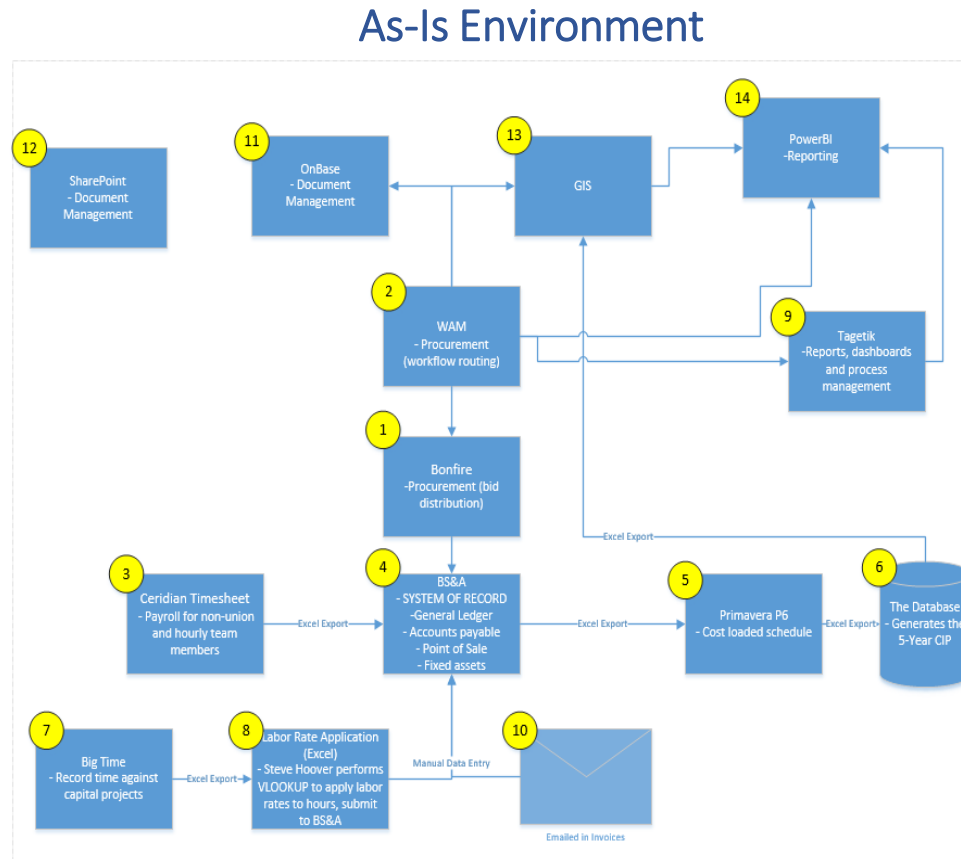
Schedule

Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

GLWA As-Is and To-Be Architecture Diagrams

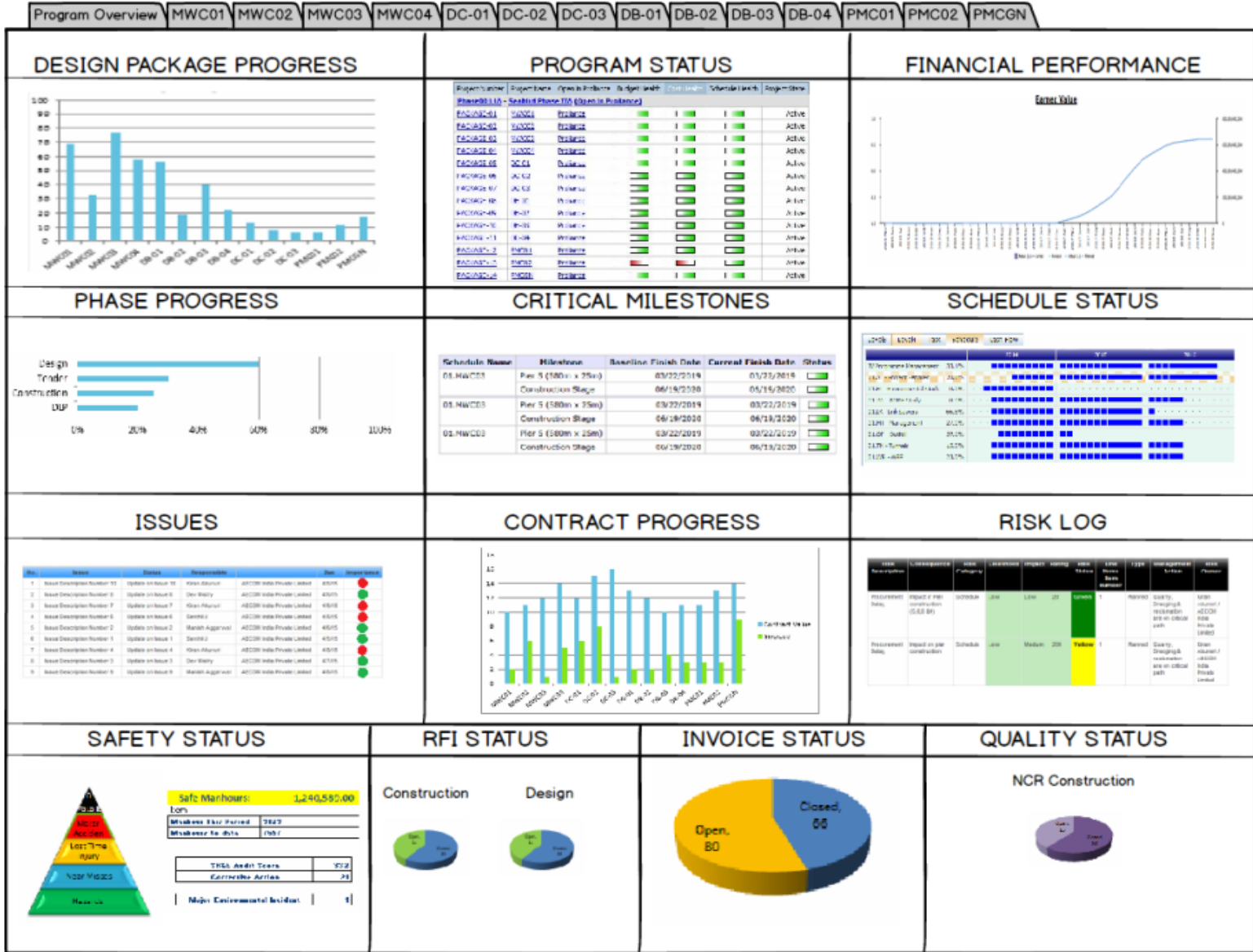
- Define the systems and tools currently supporting CIP delivery
- Identify the systems that are anticipated to support CIP delivery after major system implementation efforts are complete



GLWA Internal Dashboard Example Structures



Project Seabird Phase IIA EXECUTIVE REPORT

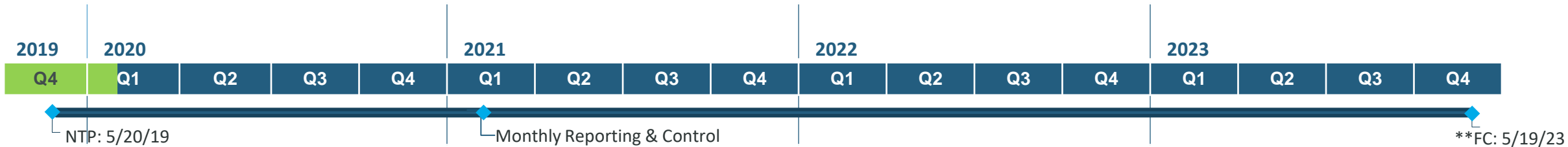


- Organizational transparency on capital program project and process data
- "Ball in court" workflows create traceability and accountability for functional processes
- Consolidation of data sources reduces duplication of effort, data discrepancies and increases reporting capabilities
- Standardization and facilitation of functional processes provides consistency across the program

Task 5: Project Controls & Reporting Support

Time & Materials

GLWA FISCAL YEAR



Key Progress

- Developing a Database and Workflow for GLWA PM Review and Approval of Time and Material Charges for Tasks 07 & 09
- Proposed Changes and Enhancement to IMS for Integration with Proposed Dash-Board
- Preparing a Pilot Test of Proposed WBS for the IMS



Budget

Total
\$12,717,034

Accrued to Date
\$2,126,501 = 16.7%



Schedule

Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

Project SharePoint Site Framework

GLWA Capital Improvement Program Delivery

Welcome to the AECOM Sharepoint Site for the Greater Lakes Water Authority (GLWA) Program

PROGRAM PORTALS SITES

- GLWA PROGRAM PORTAL
- PROGRAM MANAGEMENT TEAM PORTAL

PROGRAM INFORMATION

Project Calendar

August 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
28	29 11:00 - 13:00 Senior Leadership Meeting	30 10:00 - 11:00 Task 5 Weekly Progress	31 14:00 - 15:00 Construction CIP Business	1 9:00 Task 1-4 Task Leader 11:00 T01 - CIP Delivery	2 13:00 - 14:00 SharePoint Demonstration	3
4	5	6 10:00 - 11:00 Task 5 Weekly Progress	7 14:00 - 14:30 GLWA CIP Delivery #105	8 9:00 GLWA Architecture 9:00 Task 1-4 Task Leader	9	10
11	12 14:00 - 15:30 Task 7 Process and Setup	13 10:00 - 11:00 Task 5 Weekly Progress	14 11:00 Request for Service 11:00 Design Engineering	15 9:00 - 10:00 Task 1-4 Task Leader Co	16 9:00 - 10:30 Follow Up Design Engin	17
18	19 11:00 - 13:00 Senior Leadership Meeting	20 10:00 Task 5 Weekly Pro 13:00 Task 7 SharePoint	21	22 9:00 Task 1-4 Task Leader 14:30 CIP Working Group	23	24
25	26	27 9:00 Construction Engin 10:00 Task 5 Weekly Pro	28 14:00 - 16:00 GLWA Board Meeting	29 9:00 - 10:00 Task 1-4 Task Leader Co	30	31

PROGRAM PERSONNEL INFORMATION

PTO CALENDAR

MEETING MINUTES / AGENDA & SIGN-IN SHEET TEMPLATES

PROGRAM TEMPLATES

WEEKLY REPORT FORM

MONTHLY REPORT FORM

DROP OFF LIBRARY

PROGRAM EMAIL ADDRESS

Please cc: GLWACIP@sp.aecomonline.net on any important email so that the program may have a copy.

Click here for Email Library

GLWA GUIDELINES

HELP DESK / SHAREPOINT REQUESTS

ACTION ITEMS

Browser: https://glwa.aecomonline.net/SitePages/Task%201%20Home%20Page.aspx

Page: GLWA Capital Improvement Program Delivery > GLWA Capital Improvement Program Delivery - Task 01 Home Page

Task 01 Home Page

Home

Schedule

Service Requests

Task No. 01

Task No. 02

Task No. 03

Task No. 04

Task No. 05

Task No. 06

Task No. 07

Task No. 08

Task No. 09

Task No. 10

Program Administration

GLWA Guidelines

Drop Off Library

Raj's Documents

Financial Management

Calendar

Drop Off Library

Task 07 Service Request Management

GLWA CIP Program Transmittal

Program Transmittal

Task 07 Service Request Tracking Log

Task 07 Service Requests Status

Task 07 Service Request Email Library

Task 07 Service Request Budget Tracking

Site Contents

TASK No. 01 - CIP BUSINESS PROCESS IMPROVEMENTS

Task Controls Report

Task 1: CIP Business Process Improvements

Lump Sum Task

Key Progress

- Met off meeting with WWP/Debris #1 Management
- Developed Workflow and Process for the CIP Task (see Request)
- Met off w/ WWP/Debris Construction PM and Submittal Process
- Developed and ran review and meeting with the #1 - GLWA/WWP Transmitters (see below)
- Task 1-4 Construction Meeting

Budget

Total: **\$1,043,816**

Invoiced to Date: **\$38,534 = 3.5%**

Schedule

Estimated 345 Calendar Days

40 Calendar Days since NTP (as of 8/19/2019)

11.6% Time Elapsed

Task 01 Calendar

August 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
28	29	30	31 14:00 - 15:00 Construction CIP Business Process	1 8:00 Task 1-4 Task Leader Coordination 11:00 T01 - CIP Delivery Program	2	3
4	5	6	7	8 9:00 - 10:00 Task 1-4 Task Leader Coordinator	9	10
11	12	13	14 11:00 - 12:00 Design Engineering Process	15 9:00 - 10:00 Task 1-4 Task Leader Coordinator	16 8:00 - 10:30 Follow Up Design Engineering	17
18	19	20	21	22 9:00 - 10:00 Task 1-4 Task Leader Coordinator	23	24
25	26	27 9:00 - 11:00 Construction Engineering as it pr	28	29 9:00 - 10:00 Task 1-4 Task Leader Coordinator	30	31

MEETING MINUTES

Draft Meeting Documents

new document or drag files here

Name	Task No.	Meeting Type	Meeting Date	Meeting Location	Meeting Category
Agenda- WW Design Engineering Discovery 08-14-19	#Task No. 01 - CIP Business Process Improvements	GEN	8/13/2019	WRRF-244	External Meeting
Task 01_CCD-CO Process Workflow Review-Water_Meeting_Minutes_7-10-19	#Task No. 01 - CIP Business Process Improvements	GEN	7/10/2019	Conference Call	External Meeting
Task 01_BP Discovery Wastewater Construction Meeting Minutes_7-31-19	#Task No. 01 - CIP Business Process Improvements	GEN	7/31/2019	WRRF	External Meeting
Task 01_Business Process Prioritization Meeting Minutes_06.17.19	#Task No. 01 - CIP Business Process Improvements	GEN	6/17/2019	Conference Call	External Meeting
Task 01_Construction RFI and Submittal Process Meeting Minutes_06.25.19	#Task No. 01 - CIP Business Process Improvements	GEN	6/25/2019	WRRF	External Meeting

1 - 5

ACTION ITEMS

Action Items

new item

Action Item No.	Task No.	Title	Created	Description	Assigned to	Status	Date Completed	Comments	Action Item Routing	Task No./Task Name
Status: Open (0)										

PROJECT DOCUMENTS

Document Management
UNDER DEVELOPMENT

Reference Documents
Reference Documents

PMP Documents
PMP DOCUMENTS

EMAIL LIBRARY

Email Library

new document or drag files here

Name	E-Mail Subject	E-Mail From	E-Mail To
Vendor Contractual Noncompliance Process Overview 08-14-19	FW: #T01 Vendor Performance and Quality Management Noncompliance Process Documents	Rutledge, Merenda <merenda.rutledge@aecom.com>	dparks@dlz.com <dparks@dlz.com>;
Process Flow Vendor Noncompliance Process (Levels I-III) 08-14-19	FW: #T01 Vendor Performance and Quality Management Noncompliance Process Documents	Rutledge, Merenda <merenda.rutledge@aecom.com>	dparks@dlz.com <dparks@dlz.com>;
FW T01 Vendor Performance and Quality Management Noncompliance Process Documents	FW: #T01 Vendor Performance and Quality Management Noncompliance Process Documents	Rutledge, Merenda <merenda.rutledge@aecom.com>	dparks@dlz.com <dparks@dlz.com>;
Process Flow Notice to Cure (Level IV NC) 08-14-19	FW: #T01 Vendor Performance and Quality Management Noncompliance Process Documents	Rutledge, Merenda <merenda.rutledge@aecom.com>	dparks@dlz.com <dparks@dlz.com>;
RE CIP Delivery - T01 Business Process Improvement-Information Request 7500	RE: CIP Delivery - #T01 Business Process Improvement-Information Request	Cyril Weems <Cyril.Weems@plantmoran.com>	All Khwizat <All.Khwizat@glwater.org>; Grant Gartell <Grant.Gartell@glwater.org>;

https://glwa.aecomonline.net/_layouts/15/listform.aspx?PageType=8&ListId=%7B77185041%2D3F7A%2D4065%2DBC83%2D63C730AD9CAC%7D&RootFolder=

10:31 AM 8/19/2019



Task 01 Home Page

- Home
- Schedule
- Service Requests
- Task No. 01**
- Task No. 02
- Task No. 03
- Task No. 04
- Task No. 05
- Task No. 06
- Task No. 07
- Task No. 08
- Task No. 09
- Task No. 10
- Program Administration
- GLWA Guidelines
- Drop Off Library
- Raj's Documents
- Financial Management Calendar
- Drop Off Library
- Task 07 Service Request Management
 - GLWA CIP Program Transmittal
 - Program Transmittal
 - Task 07 Service Request Tracking Log
 - Task 07 Service Requests Status
 - Task 07 Service Request Email Library
- Task 07 Service Request Budget Tracking
- Site Contents

TASK No. 01 - CIP BUSINESS PROCESS IMPROVEMENTS

Task Controls Report

Task 1: CIP Business Process Improvements

Lump Sum Task

GLWA FISCAL YEAR

Key Progress

- Kick off meeting with WWWW Directors and Managers.
- Developed Workflow and Process for CIP Task Order Approval
- Mapped to BP Wastewater Construction RFI and Submittal Processes
- Developed draft task schedule and resource usage in MIRA
- GLWA PMP Framework Discussion
- Task 1-4 Coordination Meeting

Budget

Total

\$1,043,816

Invoiced to Date

\$36,534 = 3.5%

Schedule

Estimated 345 Calendar Days

40 Calendar Days since NTP

(as of 3.16.2019)

11.6 % Time Elapsed

GLWA logo | 03/16/2023 | ONE YEAR

**SCM Invoiced Submittal/Construction **FISC=Final Submittal Completion

MEETING MINUTES

Draft Meeting Documents

new document or drag files here

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Task 01_Construction RFI and Submittal Process Meeting Minutes_06.25.19	#Task No. 01 - CIP Business Process Improvements	GEN	6/25/2019	WRRF	External Meeting

1 - 5

PROJECT DOCUMENTS

Document Management

UNDER DEVELOPMENT

Reference Documents

Reference Documents

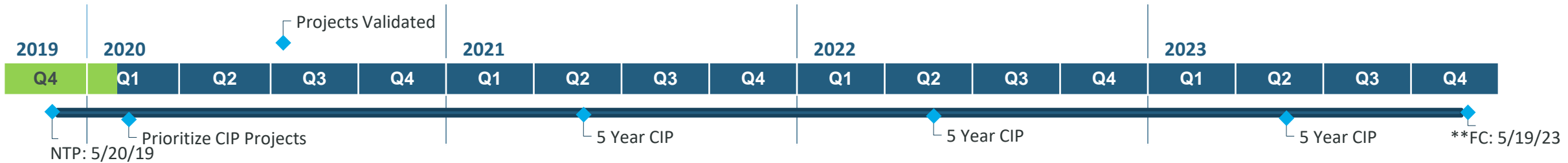
PMP Documents

PMP DOCUMENTS

Task 6: CIP Validation

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Reviewed BCEs on CIP Projects for Validation Effort – Water and Wastewater
- Conducted 2-day Workshop
- Identified 10 CIP Projects And Completed Cost Estimation / Validation
- Conducted Workshop to Review First Years Work and Outline Plan for Year 2



Budget

Total
\$2,381,024

Accrued to Date
\$471,256 = 19.8%



Schedule

Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

Project Pairing Methodology – Review Projects/Items in Groups

1. CIP Project Review - BCE's, Needs Assessment, Water Master Plan, Grouped by Operating Unit or Plant
2. Set up Comparison Matrix
 - Compare each project to all other projects

	A	B	C	D	E
1		Project A	Project B	Project C	Project D
2	Project A				
3	Project B				
4	Project C				
5	Project D				

- Grey out ½ of matrix, not doing the same comparison twice

	A	B	C	D	E
1		Project A	Project B	Project C	Project D
2	Project A				
3	Project B				
4	Project C				
5	Project D				

Project Pairing Methodology – Systems Approach

All Future Planned Wastewater Projects for CIP Validation	211005 - Pump Station No. 2 Improvements Phase II at Wastewater Treatment Plant (WRRF)	211007 - Replacement of Bar Racks at Pump Station No.2	211009 - Rehabilitation of the Circular Primary Clarifier Scum Removal System	212007 - Rehabilitation of the Secondary Clarifiers	212008 - WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	213006 - Improvements to Sludge Feed Pumps at Dewatering Facilities	216006 - Assessment and Rehabilitation of WRRF yard piping and underground utilities
211005 - Pump Station No. 2 Improvements Phase II at Wastewater Treatment Plant (WRRF)		211007	211005	211005	211005	211005	211005
211007 - Replacement of Bar Racks at Pump Station No.2			211007	211007	211007	211007	211007
211009 - Rehabilitation of the Circular Primary Clarifier Scum Removal System				211009	212008	213006	211009
212007 - Rehabilitation of the Secondary Clarifiers					212008	213006	212007
212008 - WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)						213006	212008
213006 - Improvements to Sludge Feed Pumps at Dewatering Facilities							213006
216006 - Assessment and Rehabilitation of WRRF yard piping and underground utilities							

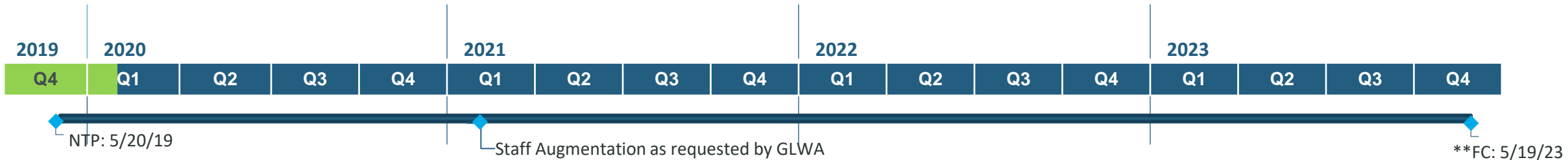
	Count of Cells	Rank	IS THE MATRIX FULLY POPULATED?	YES
211005 - Pump Station No. 2 Improvements Phase II at Wastewater Treatment Plant (WRRF)	5	2		
211007 - Replacement of Bar Racks at Pump Station No.2	6	1		
211009 - Rehabilitation of the Circular Primary Clarifier Scum Removal System	2	5		
212007 - Rehabilitation of the Secondary Clarifiers	1	6		
212008 - WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	3	4		
213006 - Improvements to Sludge Feed Pumps at Dewatering Facilities	4	3		
216006 - Assessment and Rehabilitation of WRRF yard piping and underground utilities	0	7		

- Water
- Future Planned
- 25 Projects

Task 7 & 9: Staff Augmentation

Time & Materials

GLWA FISCAL YEAR



Key Progress

- Completed Long Term Control Plan RFP
- Provided Recommendations for D/B 150 Raw Water Intake Project
- Submitted Scope of Work for WRRF Pilot Research Plant
- Provided Engineering, Inspection, and CADD Resources as Requested



Budget

Total Task 7
\$31,459,764
Accrued to Date
\$650,545 = 2.1%

Total Task 9
\$1,534,586
Accrued to Date
\$6,852 = 0.5%

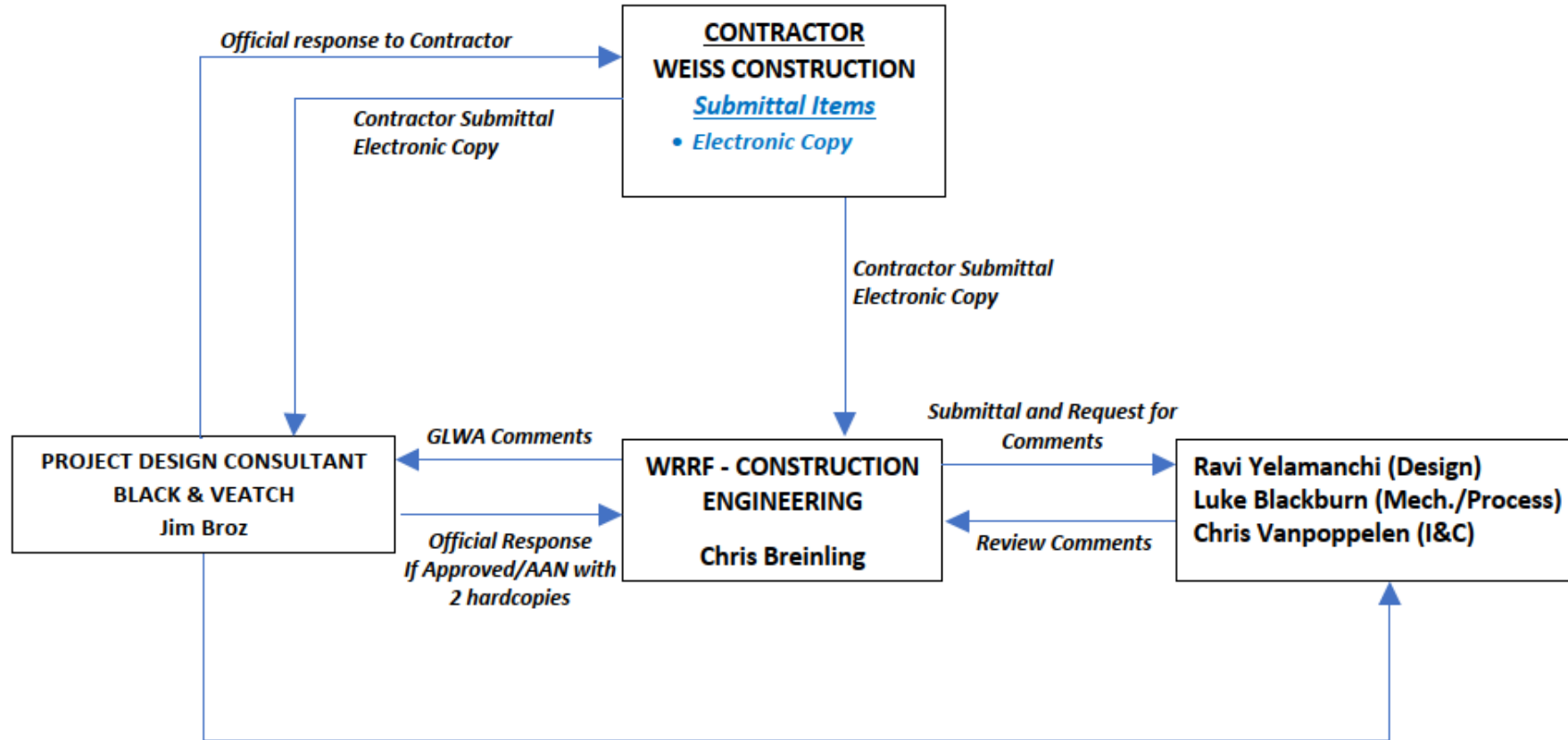


Schedule

Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

Current WW Document Process – CIP 1803817 Leaf CSO HVAC Improvements



When Consultant responds to Contractor, cc:
 Philip Kora (Construction Engineering Manager)
 Kobi Smith (Construction Inspector)
 Ali Khraizat (Design Engineering Manager)
 Derek Bennett (Construction Inspection Team Leader)

PROCESS: Construction Submittal -Technical

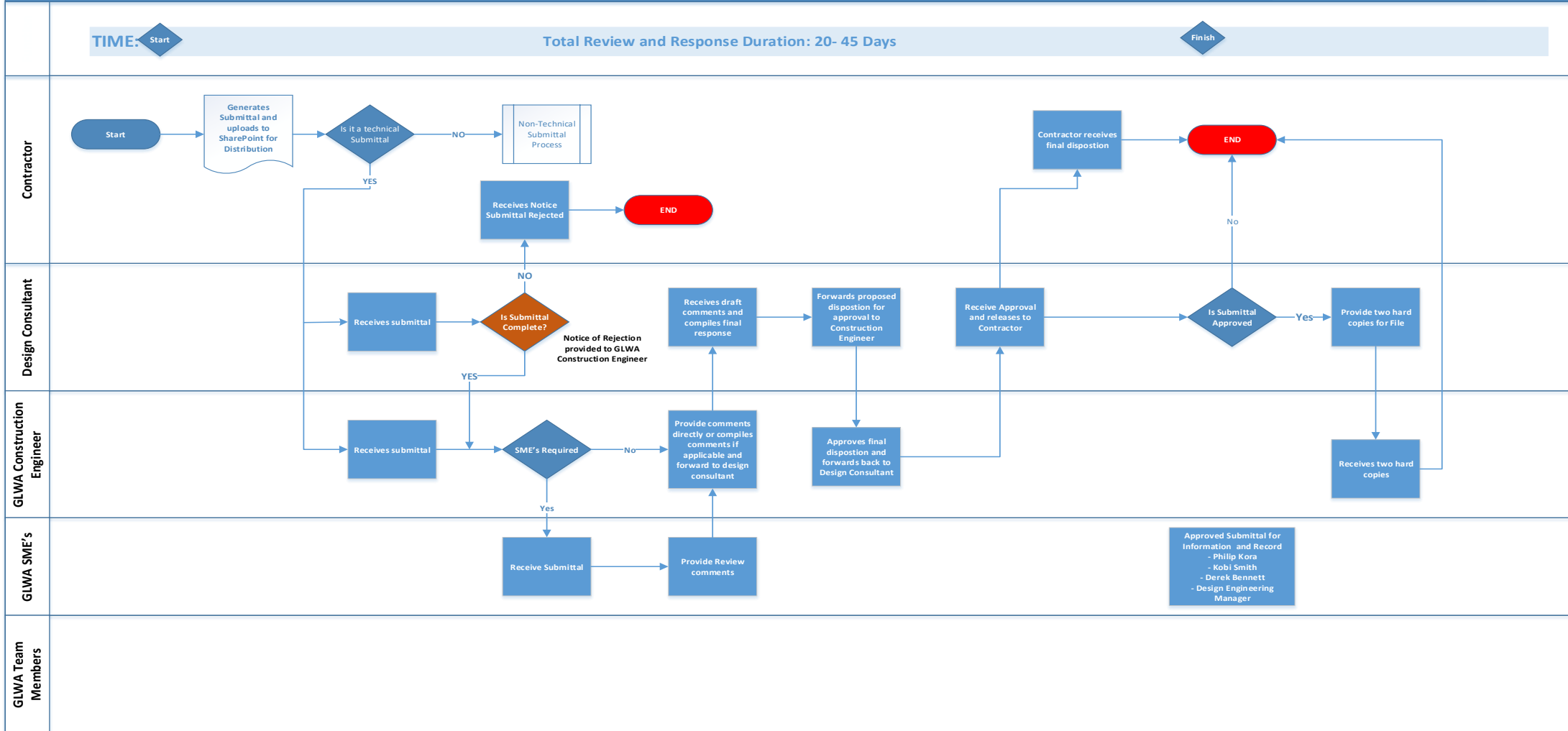
GROUP: Construction Engineering- Wastewater

DATE: 8/2/19

TIME: Start

Total Review and Response Duration: 20- 45 Days

Finish



Interim RFI/Document Management Solution - Project Set-up

CIP 000000

 EDIT LINKS

Search this site



CONSTRUCTION

CIP Project No. 000000 - DEMONSTRATION WASTEWATER PROJECT

Project Information


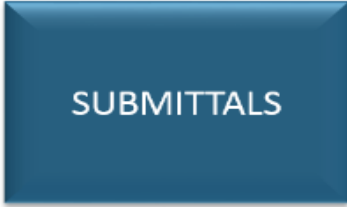

[+ new item or edit this list](#)

✓	Project Name	Project No.
	WATER DEMO PROJECT	... 00001

Roles_Responsibilities

[+ new item or edit this list](#)

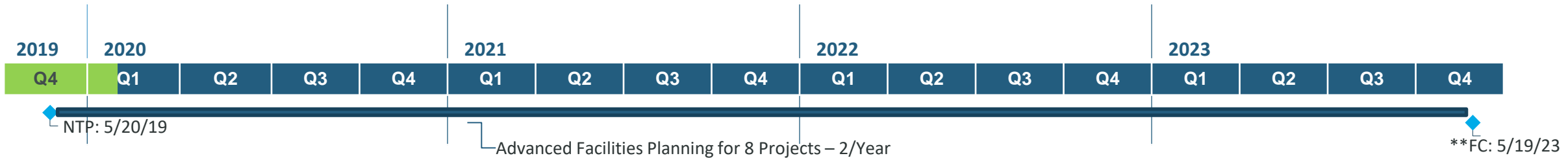
✓	ID	Title	Name	Email Address
	1	Construction Contractor	... Cindi Costello	Cindi.Costello@aecom.com
	2	Construction Manager	... Becky Wheeler	Becky.Wheeler@aecom.com
	3	Design Consultant	... Mary Jane Hartney	Maryjane.Hartney@aecom.com



Task 8: Advanced Facilities Planning (AFP)

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Developing a Proposal to Prepare a Basis of Design (BOD) Report for the Oakwood District Intercommunity Relief Sewer



Budget

Total
\$2,006,563

Accrued to Date
\$70,066 = 3.5%



Schedule

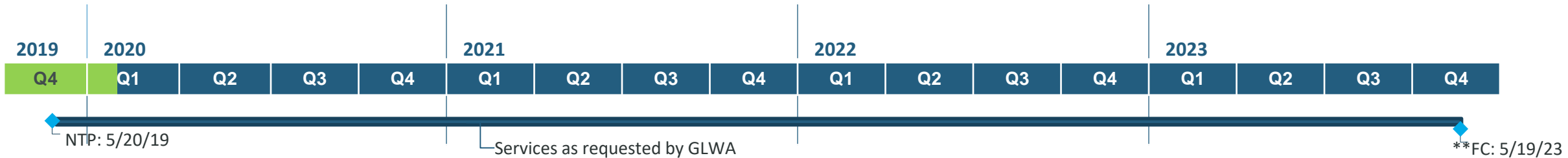
Estimated 1,461 Calendar Days
257 Calendar Days since NTP
 (as of January 31, 2020)

17.6 % Time Elapsed

Task 10: Enterprise-wide Energy Optimization and Sustainability Planning

Lump Sum Task

GLWA FISCAL YEAR



Key Progress

- Nothing significant to report (NSTR)



Budget

Total
\$438,900

Accrued to Date

\$0



Schedule

Estimated 1,461 Calendar
257 Calendar Days since NTP
(as of January 31, 2020)

17.6 % Time Elapsed



Questions



GLWA

Great Lakes Water Authority

