



# CIP

CAPITAL IMPROVEMENT PLAN

2021 - 2025

PRELIMINARY DRAFT NO.2



## GLWA's 2021 – 2025 Capital Improvement Plan

*GLWA Board Meeting  
January 22, 2020, 6:00 p.m.*



# OVERVIEW: Capital Improvement Plan?

- Five-year planning document with a 10-year outlook
- Requires alignment with our overall Financial Plan
- Stakeholder Input – Opportunities for Board, Member Partners & vendor community to provide input during development
- Compilation of projects from all areas of the organization
- Increased redundancy, reliability & resiliency of assets

The goal of the plan is to provide regional collaboration & planning to minimize capital expenditures while providing **the best water & sewer services to our member partners.**

# CIP Features

## CIP

CAPITAL IMPROVEMENT PLAN

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# Robust Business Case Evaluation (BCE) for all projects

- Status
- Project score
- Problem Statement
- Description
- Schedule
- Projected expenditures

CIP Number: 216008

Project Title Rehabilitation of Screened Final Effluent (SFE) Pump Station

**Project Status** Future Planned

**Class Lvl 1** Wastewater

**Class Lvl 2** WRRF

**Class Lvl 3** General Purpose

**Location** City of Detroit

- ☒ Innovation
- ☐ Conc. WW Master Plan
- ☐ Water MP Right Sizing
- ☐ Reliability/Redundancy
- ☐ NEWTP Repurposing
- ☐ Project New To CIP



**Project Engineer/Manager** TBD

**Director** Dan Alford

55.8

Project Score

**Problem Statement** The SFE Pump Station provides SFE water to many of the GLWA WRRF treatment processes and needs to be completely rehabilitated to maintain uninterrupted supply of SFE water to these processes.

**Scope of Work / Project Alternatives** This project will include the study, design, and construction for the needed improvements to the SFE pump station. This includes required capacity, pumps, strainers, piping, controls, building improvements, and electrical supply. This will also include a study to evaluate the potential for replacing the secondary water utilization with SFE utilization where feasible and an alternative analysis to the existing carrier water at chlorination/dechlorination facility, seal water, recovery needs which may include additional SFE treatment such as chemical addition to accommodate process needs.

**Other Important Info** \*Innovation note: optimize of a valuable resource recovered for facility needs. Project History: The SFE pump station has eight pumps with a total capacity of approximately 135 MGD. Pumps 1,2,4, and 6 were installed in 1973, pumps 3 and 5 in 1980, and pumps 7 and 8 in 1998. The older pumps were rebuilt in 1998. Strainers have been reconditioned as necessary over time. Due to the critical nature of the SFE pump station and the elapsed time since a major rehabilitation (over 15 years), a significant upgrade/rehabilitation is required. In addition, the two 5 kV transformers that supply power from EB-3 are approximately 40 years old and are in need of replacement.

Challenges: Maintaining the adequate supply of SFE to the plant treatment processes during construction of the SFE improvements.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP Alias	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	Total	5-Yr Total
2021	0	0	0	0	590	1,362	1,507	15,571	5,924	0	0	24,954	24,364
2020	0	0		51	1,091	991	9,475	7,805	5,535		0	24,948	24,897

# Chapter 4 – Multiple types of informative project tables and information

## SECTION 3 5-YEAR CIP SUMMARY TABLES

The Great Lakes Water Authority 2021-2025 Capital Improvement Plan overall summary tables can be seen below. Please note that projected expenses and project categories shown in Table IV-14 (Centralized Services) are also included in Table IV-12. Water CIP Categories and Table IV-13. Wastewater CIP Categories.

**Table IV-12. Water CIP Categories**

Financial figures are in thousands of dollars (\$1,000's).

Category	Category Number	Lifetime Actual Thru FY 2019 (Unaudited)	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 & Beyond	2021-2025 CIP Total	Project Total
<b>Water</b>											
<b>Treatment Plants &amp; Facilities</b>											
Lake Huron	111	\$ 11,226	\$ 10,260	\$ 7,160	\$ 5,538	\$ 25,046	\$ 29,525	\$ 23,203	\$ 19,786	\$ 90,472	\$ 131,744
Northeast	112	1,152	939	3,869	3,040	889	1,228	2,383	53,914	11,409	67,414
Southwest	113	3,266	2,348	1,354	2,238	2,238	17	0	14,412	5,847	25,873
Springwells	114	118,841	23,861	28,653	25,132	25,403	34,174	31,213	187,652	144,575	474,929
Water Works Park	115	8,960	2,687	7,461	16,959	24,017	21,262	8,836	5,643	78,535	95,825
General Purpose	116	10,200	653	14,138	21,917	8,810	5,527	0	0	50,392	61,245
<b>Treatment Plants &amp; Facilities Total</b>		<b>153,645</b>	<b>40,748</b>	<b>62,635</b>	<b>74,824</b>	<b>86,403</b>	<b>91,733</b>	<b>65,635</b>	<b>281,407</b>	<b>381,230</b>	<b>857,030</b>
<b>Field Services</b>											
General Purpose	121	-	-	-	-	-	-	-	-	-	-
Transmission System	122	52,751	23,057	48,702	67,859	75,612	75,075	78,580	213,270	345,828	634,906
<b>Field Services Total</b>		<b>52,751</b>	<b>23,057</b>	<b>48,702</b>	<b>67,859</b>	<b>75,612</b>	<b>75,075</b>	<b>78,580</b>	<b>213,270</b>	<b>345,828</b>	<b>634,906</b>
<b>SCC</b>											
General Purpose	131	-	-	-	-	-	-	-	-	-	-
Pump Station/Reservoir	132	3,150	5,792	12,018	16,185	21,196	26,958	23,841	83,244	100,198	192,384
<b>SCC Total</b>		<b>3,150</b>	<b>5,792</b>	<b>12,018</b>	<b>16,185</b>	<b>21,196</b>	<b>26,958</b>	<b>23,841</b>	<b>83,244</b>	<b>100,198</b>	<b>192,384</b>
<b>Water Quality</b>											
General Purpose	141	-	-	-	-	-	-	-	-	-	-
<b>Water Quality Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Metering</b>											
General Purpose	151	-	-	-	-	-	-	-	-	-	-
<b>Metering Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>General Purpose</b>											
General Purpose	161	-	-	-	-	-	-	-	-	-	-
<b>General Purpose Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Programs</b>											
Programs	170	22,037	16,085	19,426	18,199	18,429	19,001	24,683	131,276	99,738	269,136

**Table IV-13. Wastewater CIP Categories**

Financial figures are in thousands of dollars (\$1,000's).

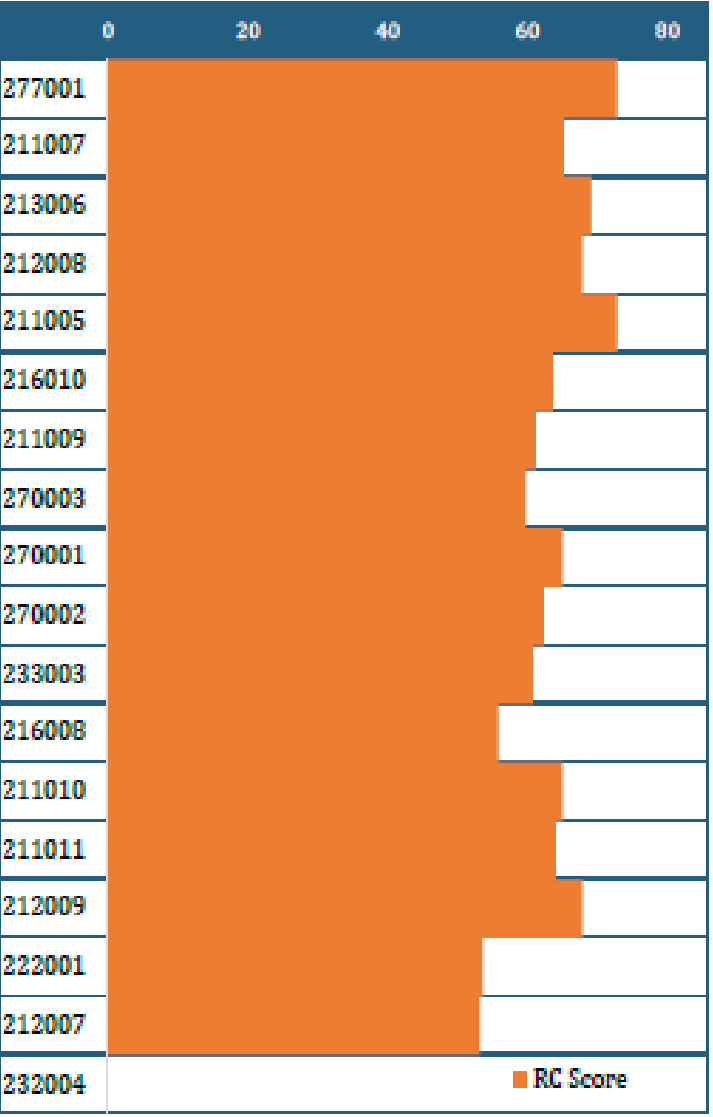
Category	Category Number	Lifetime Actual Thru FY 2019 (Unaudited)
<b>Wastewater</b>		
<b>WRRF</b>		
Primary Treatment	211	\$ 73,669
Secondary Treatment & Disinfection	212	58,238
Residuals Management	213	9,357
IWC	214	2,301
CSO RTB & SDF	215	-
General Purpose	216	1,556
<b>WRRF Total</b>		<b>145,121</b>
<b>Field Services</b>		
General Purpose	221	-
Interceptors	222	10,596
<b>Field Services Total</b>		<b>10,596</b>

# Chapter 5 – Overall project prioritization/consequence & probability of failure

## SECTION 4 PROJECT MANAGER CRITERIA SCORES: WASTEWATER



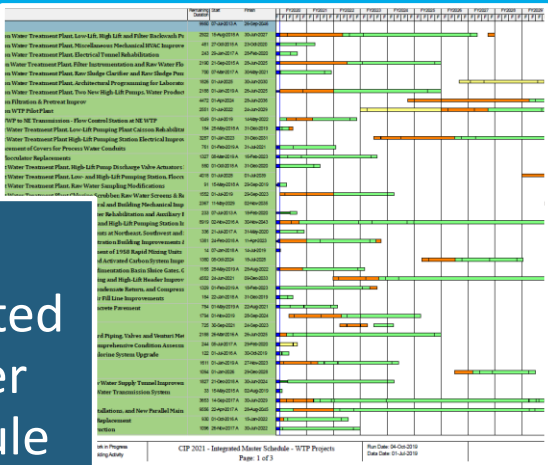
## BCE PRIORITIZATION SCHEDULE ALIGNMENT



# New CIP Features



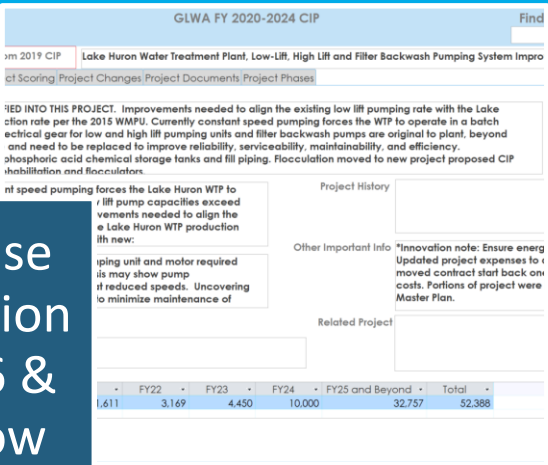
IMS  
Integrated  
Master  
Schedule



GIS Maps  
Detroit &  
County



Database  
Integration  
with P6 &  
cashflow









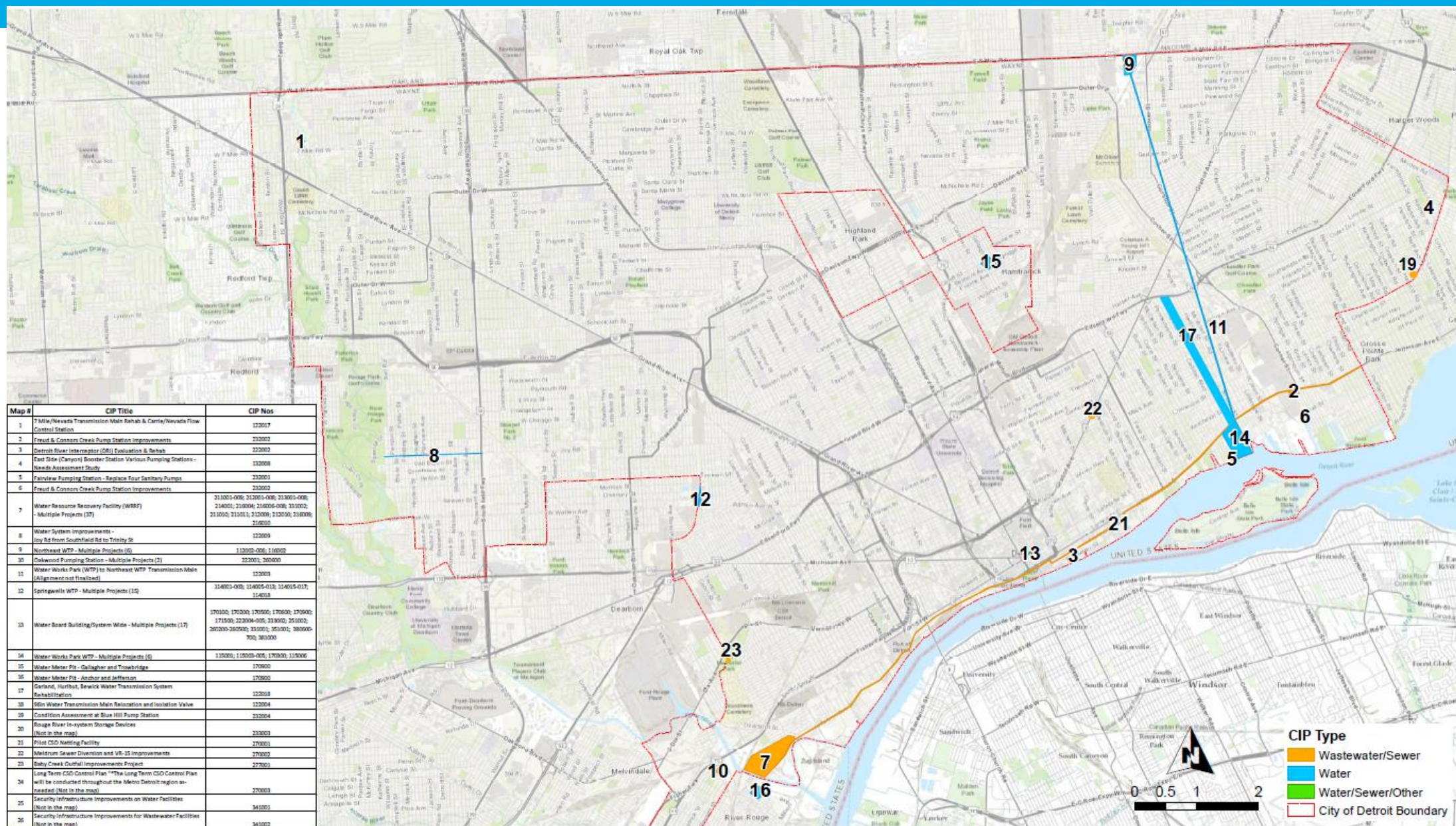


Figure IV-1

## CURRENT GLWA 2019-23 (FY 2021-25) CIP PROJECTS - INSIDE CITY OF DETROIT

Notes: Projects depicted on this map are based on the best available data at this time. They may not be completely accurate including spatial representations, leased statuses or attribute values. The user accepts responsibility for accuracy of any referenced information, spatial or otherwise.



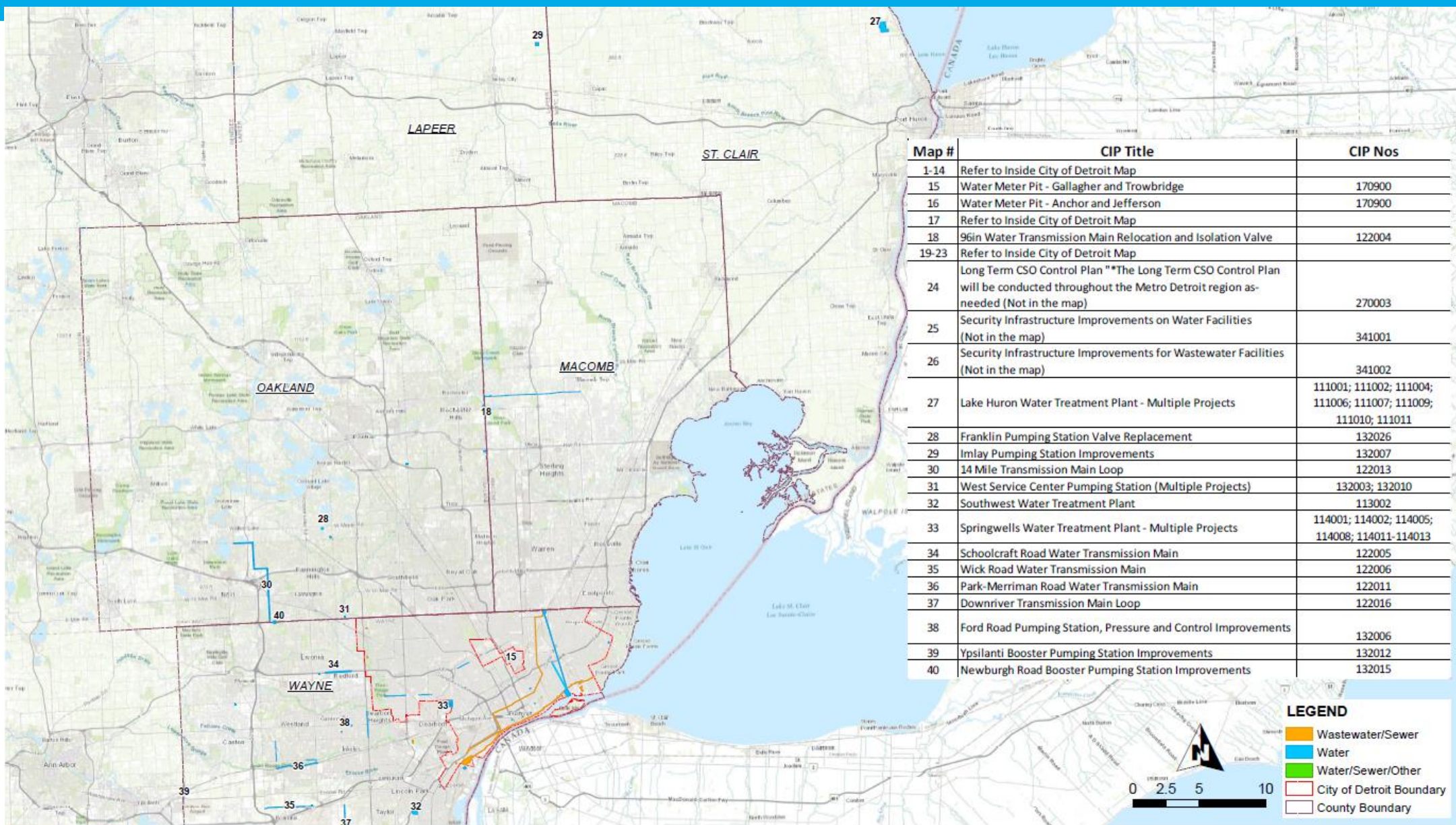


Figure IV-2

## CURRENT GLWA 2019-23 (FY 2021-25) CIP PROJECTS - ALL COUNTIES

Notes: Projects depicted on this map are based on the best available data at this time. They may not be completely accurate including spatial representations, leased statuses or attribute values. The user accepts responsibility for accuracy of any referenced information, spatial or otherwise.



# Statistics



# New Projects

Table IV-1

19 Total: 6 Water, 12 Wastewater, 1 Centralized Services

CIP#	Title
111010	Lake Huron Water Treatment Plant -Filtration and Pretreatment Improvements
111011	Lake Huron WTP Pilot Plant
114018	Springwells WTP - Service Building Electrical Substation & Misc. Improvements
115006	Water Works Park Site/Civil Improvements
122018	Garland, Hurlbut, Bewick Water Transmission System Rehabilitation
132026	Franklin Pumping Station Valve Replacement
211010	Rehabilitation of Sludge Processing Complexes A and B
211011	WRRF PS1 Screening and Grit Improvements
212009	WRRF Aeration Improvements 3 and 4
212010	WRRF Conversion of Disinfection of all Flow to Sodium Hypo & Sodium Bisulfite
216009	Logistics & Material Facilities Assessment and Rehabilitation/Replacement
216010	WRRF Facility Optimization
232004	Condition Assessment at Blue Hill Pumps Station
233003	Rouge River In-system Storage Devices
270001	Pilot CSO Netting Facility
270002	Meldrum Sewer Diversion and VR-15 Improvements
270003	Long Term CSO Control Plan
277001	Baby Creek Outfall Improvements Project
341001&2	Security Infrastructure Improvements on Water & Wastewater Facilities

## General Project Statistics:

Table	Projects	Water	Wastewater	Centralized Services
IV-1	New Projects	6	12	1
Database	<sup>1</sup> Total Projects	71	41	7
I-1 + I-2	Five-year project totals greater than \$30M	9	9	0
IV-6A	Water Master Plan right-sizing projects	14	0	0
IV-8	Project necessary for Northeast Water Treatment Plant Repurposing	7	0	0

**119 Total Projects**

<sup>1</sup> This excludes closed, cancelled and reclassified projects

## Chapter 3 Project Phase Status:

**Table III-5. Project Status Analysis: Water**  
Financial figures are in thousands of dollars (\$1,000's).

Phase Status	Projected Capital Expenditures					Total FY's 2021-2025	Percent of Five Year Total
	FY21	FY22	FY23	FY24	FY25		
Water							
Active	\$ 74,771	\$ 55,818	\$ 23,470	\$ 18,843	\$ 14,593	\$ 187,495	20.0%
Future Planned Start	63,143	106,041	155,409	173,098	172,803	670,494	71.7%
Under Procurement	9,650	18,059	23,013	20,912	5,788	77,422	8.3%
Grand Total	\$ 147,564	\$ 179,918	\$ 201,892	\$ 212,853	\$ 193,184	\$ 935,411	100.0%

**Table III-6. Project Status Analysis: Wastewater**  
Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures							Percent of Five Year Total
Phase Status	FY21	FY22	FY23	FY24	FY25	Total FY's 2021-2025	
Sewer							
Active	\$ 51,023	\$ 13,504	\$ 3,102	\$ 1,360	\$ 1,191	\$ 70,180	9.5%
Future Planned Start	52,430	98,345	136,851	201,507	170,681	659,814	89.2%
Under Procurement	7,185	908	890	391	67	9,441	1.3%
Grand Total	\$ 110,638	\$ 112,757	\$ 140,843	\$ 203,258	\$ 171,939	\$ 739,435	100.0%



# Cost Allocation Summary:

**Table III-1. Cost Allocation: Water**  
Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures							Percent of Five Year Total
Cost Allocation	FY21	FY22	FY23	FY24	FY25	Total FY's 2021-2025	
Water							
Common-to-all	\$ 145,029	\$ 177,383	\$ 200,753	\$ 212,732	\$ 193,064	\$ 928,961	99.3%
Suburban Only	2,535	2,535	1,139	121	120	6,450	0.7%
Grand Total	\$ 147,564	\$ 179,918	\$ 201,892	\$ 212,853	\$ 193,184	\$ 935,411	100.0%

**Table III-2. Cost Allocation: Wastewater**  
Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures							Percent of Five Year Total
Cost Allocation	FY21	FY22	FY23	FY24	FY25	Total FY's 2021-2025	
Sewer							
Common-to-all	\$ 100,330	\$ 100,117	\$ 127,781	\$ 194,221	\$ 145,006	\$ 667,455	90.3%
CSO 83/17	10,308	12,640	13,062	9,037	26,933	71,980	9.7%
Grand Total	\$ 110,638	\$ 112,757	\$ 140,843	\$ 203,258	\$ 171,939	\$ 739,435	9.7%

# FY2021-2025 WATER Summary


FY2021-2025 CIP Summary Water				All Figures are in \$1,000's					
CIP Document	FY2020	FY2021	FY2022	FY2023	FY2024	FY 2025	5-Year Total	5-year average	10-year average
CIP FY2021-2025 Preliminary Draft #2	NA	147,564	179,918	201,892	212,853	193,184	<b>935,411</b>	187,082	171,687
Approved CIP FY 2020-2024	143,247	166,599	182,595	169,006	190,866	NA	<b>852,313</b>	170,463	180,444
Difference (\$)	NA	(19,035)	(2,677)	32,886	21,987	NA	<b>83,098</b>	16,620	(8,757)
Difference (%)	NA	-11%	-1%	19%	12%	NA	<b>10%</b>	10%	-5%

# FY2021-2025 WASTEWATER Summary

FY2021-2025 CIP Summary Wastewater							<i>All Figures are in \$1,000's</i>		
CIP Document	FY2020	FY2021	FY2022	FY2023	FY2024	FY 2025	5-Year Total	5-year average	10-year average
CIP FY2021-2025 Preliminary Draft #2	NA	110,640	112,758	140,841	203,259	171,938	<b>739,436</b>	147,887	152,293
Approved CIP FY 2020-2024	161,480	132,430	150,177	159,384	130,159	NA	<b>733,630</b>	146,726	152,293
Difference (\$)	NA	(21,790)	(37,419)	(18,543)	73,100	NA	<b>5,806</b>	1,161	-
Difference (%)	NA	-16%	-25%	-12%	56%	NA	<b>1%</b>	1%	0%



# New One Page Summary



GLWA CIP Summary  
Biennial Five-Year Capital Improvement Plan  
FY 2021 through FY 2025  
Proposed as of January 10, 2020

**CIP Overview** – GLWA's Capital Improvement Plan (CIP) supports the continuation of major capital asset investments in programs and projects that will upgrade the Authority's aging water and wastewater system infrastructure, as well as the overarching centralized service infrastructure that supports both systems. The CIP is a five-year plan which identifies capital projects and programs and their respective financing options. Annually, this plan is updated to reflect changing system needs, priorities and funding opportunities.

**Budget Spending Plan Summary**  
5-Year Total ~\$1.7 billion  
5-Year Annual Average ~ \$335 million  
10-Year Total ~ \$3.2 billion  
10-Year Annual Average ~ \$324 million

**5 Year Plan Project Totals**  
Total number of projects 119  
Total number of new projects 19  
Total number of closed projects 15

**5-Year Total of Water Capital Projects Increased by 10%** – Ongoing efforts to achieve maximum reliability and resiliency of the water system drove the increase in the planned spend. Considerations for minimizing capital expenditures without compromising our best in class water services were balanced during the CIP development process. This resulted in a \$83.1 million increase in last year's Board approved plan. The major contributors to this increase stem from additional condition assessment information, scope increase and the addition of six new water projects.

**5-Year Total of Wastewater Capital Projects Increased by 1%** – As with the water plan, ongoing efforts to achieve maximum reliability and resiliency of the wastewater system drove the increase in the planned spend. The CIP process balanced considerations for minimizing capital expenditures without compromising our best-in-class sewer services. This resulted in a \$5.8 million to last year's Board approved plan.

	5-Yr Total	% of 5-Year Total
CTA	\$ 928,961	99.3%
Suburban Only	\$ 6,450	0.7%
<b>Sub Total</b>	<b>\$ 935,411</b>	<b>100.0%</b>

	5-Yr Total	% of 5-Year Total
CTA	\$ 667,455	90.3%
CSO 83/17	\$ 71,980	9.7%
<b>Sub Total</b>	<b>\$ 739,435</b>	<b>100.0%</b>

**Typical CIP Development Schedule**  
The schedule below is for planning purposes. It reflects the past actual dates as well as projected future dates and is subject to change. Specific approval dates and coordination with the GLWA Board of Directors is necessary to identify key milestones leading up to the ultimate approval of the 2021-2025 CIP.

Date	Description
June	Open CIP for annual updates
August	BCEs Due
Sept - Oct	Internal meetings
October	Preliminary Draft No. 1
November	Questions /Comments Due
December	Preliminary Draft No.2
January	Presented to Full Board
February	Capital Planning Cmtee Review
Varies	Board Approval
July 1	Effective Date Updated Plan

Questions? Contact the Office of the Director of CIP at [ali.khrazat@glwater.org](mailto:ali.khrazat@glwater.org)

# Questions





**GLWA**

*Great Lakes Water Authority*

**Have a Great Day!**