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I. OVERVIEW

SECTION 1 GREAT LAKES WATER AUTHORITY

The Great Lakes Water Authority (GLWA) was incorporated by the City of Detroit and the Counties of Macomb, Oakland and Wayne on November 26, 2014 pursuant to Act 233, Public Acts of Michigan, 1955, as amended. At the time of GLWA's incorporation, the City, through its Detroit Water and Sewerage Department (DWSD), was providing water supply services and sewage disposal services within and outside of the City of Detroit. On June 12, 2015, the City and GLWA executed a regional water system Lease, a regional sewage disposal system lease and a water and sewer services agreement, and as of December 1, 2015, the City and GLWA executed a shared services agreement. The foregoing agreements became effective on January 1, 2016, at which time GLWA, pursuant to the Lease, became responsible for the debt obligations of the City relating to the Water System, including the payment of all DWSD Water Bonds, through the substitution of GLWA for the City as the sole obligor on the DWSD Water Bonds, the assignment to GLWA of all of the revenues of the Water System, and the assumption by GLWA of the DWSD Water Bonds.

The Authority operates the regional water system and the regional sewer system (each as defined herein) for Southeast Michigan pursuant to the leases and the Water and Sewer Services Agreement. The governance structure of the Authority gives suburban water and sewer customers a substantial collaborative role in the direction of one of largest water and wastewater utilities in the nation, while also providing the City's local systems the benefits of the Authority's regional strengths. While GLWA manages and controls all regional water and wastewater wholesale services, the City and the suburban customer communities retain control of local water and sewer services within their respective borders. The City also acts as agent of GLWA with respect to setting, billing, collecting and enforcing

local retail charges. Prior to January 1, 2016, DWSD's financial activities were largely governed by a series of federal court orders designed to separate the management of the regional water and sewer enterprises from local City control and to ensure environmental compliance. In contrast, GLWA is a legally independent, regional authority created pursuant to State law, governed by its own independent Board of Directors and primarily overseen, as to environmental matters, by the Michigan Department of Environmental Quality (MDEQ), as are all water and sewer service providers in the state, and the federal Environmental Protection Agency (EPA).

The new Authority has adopted an unwavering commitment to its customer communities, known as "One Water," with a strong mission statement of customer collaboration and engagement:

> "Through regional collaboration, GLWA strives to be the provider of choice dedicated to efficiently delivering the nation's best water and sewer service in partnership with our customers."

In open partnership with its customers, GLWA is focused on innovation in its business practices, with a commitment to providing the highest quality product and services to current and future generations.

The regional water system has a long history of providing reliable service and water quality with the Great Lakes as its source and five water treatment plants, with capacity well in excess of current and projected demands. In light of this capacity, GLWA has undertaken plans to market water services to potential new wholesale customers, as well as to right-size its facilities for GLWA Great Lakes Water Authority
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financial and operational optimization of the regional water system.

1.1. Powers of the Authority

GLWA is a public body corporate organized pursuant to the provisions of Act 233. In addition to this statutory authority, the governance for the Authority is found in its Articles of Incorporation, By-Laws, policies, and ordinances including but not limited to its bond ordinances. The Authority has both express powers and implied powers necessary to carry out its powers, duties, and responsibilities. GLWA's express powers include the following:

The Authority is empowered through its Board of Directors to provide wholesale water and wastewater service to the service area. The six-member GLWA Board has the authority to execute contracts, set policy for the Authority, set service charges and set the revenue requirement for the customers.

The GLWA Board is required to appoint an Audit Committee to "review the reports related to the financial condition, operations, performance and management of the Authority" on a regular basis. Certain actions by the GLWA Board require the affirmative vote of at least five of its members, including, but not limited to, setting charges for water and sewer services, annual operating budgets, capital improvement programs, issuance of debt and any modification of the Lease.

The Authority shall formally adopt a two-year operating budget, consistent with Section 5 of the Articles of Incorporation. The two-year operating budget shall require the affirmative vote of five members.

The Authority has the ability to enter into water supply and sewage disposal contracts and may establish and fix a schedule of fees and other charges for its services.

1.2. Governance and Board Members

The GLWA Board of Directors (GLWA Board) is comprised of six voting members. Two members are residents of the City of Detroit and are appointed by the Mayor of the City of Detroit. The Counties of Macomb, Oakland, and Wayne each appoint one member who is a resident of the County from which appointed and the Governor of the State of Michigan appoints one member who is a resident of an area served by the Authority outside of the Counties. All members of the GLWA Board must have at least seven years of experience in a regulated industry, a utility, engineering, finance, accounting or law. After the initial term specified in the Articles of Incorporation, each GLWA Board member is appointed for a four-year term and serves at the pleasure of the appointing authority.

In order to more efficiently oversee the Authority's operations, the GLWA Board has adopted a committee structure. Four committees have been established: (i) Audit, (ii) Capital Improvement Planning, (iii) Operations and Resources and (iv) Legal.

The GLWA Board currently consists of:

- Freman Hendrix, GLWA Board Chairman; Representative for the City of Detroit
- Brian Baker, GLWA Board Vice Chairman; Representative for Macomb County
- Abe Munfakh, GLWA Board Secretary; Representative for Wayne County
- Gary A. Brown, Representative for the City of Detroit
- Robert J. Daddow, CPA, Representative for Oakland County
- Craig Hupy, Representative for the State of Michigan

The GLWA Capital Improvement Planning committee provides significant input, direction and evaluation of the 2020-2024 CIP. Current members of the CIP committee include:



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- Abe Munfakh, P.E.
- Robert I. Daddow. CPA
- Craig Hupy, P.E.

Executive Leadership Team 1.3.

GLWA's Executive Leadership Team has operated the Water System since 2012, and is continuing to optimize the organization through innovative job designs, lean business practices and the greater use of technology. These organizational optimization initiatives have already resulted in performance improvements in all aspects of Water and Wastewater System operations, from environmental compliance to member partner satisfaction, and have materially improved the Water System's financial metrics and results. GLWA continues on its path of performance improvement with a new focus on its role in the economic success and the public health and safety of the region it serves.

The GLWA Executive Leadership Team is committed to building upon the history of improved performance of the Water System and the Sewer System that began in 2012. GLWA key personnel are:

- Sue F. McCormick, Chief Executive Officer .
- William M. Wolfson, Chief Administrative and . *Compliance Officer*
- Nicolette N. Bateson. CPA. Chief Financial ٠ Officer/Treasurer. Financial Services
- Chervl Porter, Chief Operating Officer, Water & Field ٠ Services
- Navid Mehram, P.E., Chief Operating Officer. . Wastewater Services
- Terri Tabor Conerway, Chief Organizational Development Officer
- Suzanne R. Coffey, P.E., Chief Planning Officer
- W. Barnett Jones, Chief Security and Integrity Officer
- Michelle A. Zdrodowski, Chief Public Affairs Officer .
- Jeffrey E. Small, Chief Information Officer .

Randal M. Brown. General Counsel

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Service Area and Member Partner Relationships 1.4.

The Authority's Water System is one of the largest in the United States, both in terms of water produced and population served. The Water System currently serves an area of 981 square miles located in eight Michigan counties and an estimated population of nearly four million or nearly 40% of Michigan's population. Suburban member partners comprise approximately 82% of the population served by the Authority, and the Retail Water Customers (as defined herein) comprise the remainder served by the Authority.

CIP STRATEGY SECTION 2

GLWA's Capital Improvement Plan (CIP) supports the continuation of major capital asset investment in programs and projects that will upgrade the Authority's aging water and wastewater system infrastructure, as well as the overarching Centralized Service infrastructure that supports both systems. The CIP is a five-year plan which identifies capital projects and programs and their respective financing options. Annually, this plan is updated to reflect changing system needs, priorities and funding opportunities.

> "At GLWA the capital replacement strategy that we are striving for is to increase resiliency of water and wastewater systems, adhere to longterm planning document recommendations, active solicitation of stakeholder input and to be the best-in-class planning and execution"



Projects and programs established in the CIP are identified and recommended from many different sources. Several projects are permit and regulatory requirements, while others have been identified in master plans, condition or need assessments. The latter of which make up the primary sources of projects within the CIP. In addition, other projects and programs are brought forward by operations and maintenance personnel tasked with continually providing a high level of service and by the engagement of our stakeholders – in particular, an engaged member partner community.

Based upon their long-term nature toward achieving a strategy, master plan capital recommendations make up a significant number of the projects. GLWA's Comprehensive Water Master Plan was completed in 2015 is a twenty-year planning tool that addresses optimization of an aging water system by recognizing that there is excess capacity from decreasing usage and a stable population while never compromising quality. GLWA's Comprehensive Regional Wastewater Master Plan will replace the existing 2003 wastewater master plan. This master plan focuses on the new dynamic of a regional authority to provide regional collaboration and planning to minimize capital expenditures while exceeding levels of service.

This CIP should be considered a planning document – it is a dynamic and evolving plan that requires continual review and modification during the course of each year. The estimates indicated in the early years of the report are likely more precise than those in the later years because anticipated projects in the

early years are typically better defined by studies or scoped by design than projects conceptual in nature in the out years of the plan. The project descriptions and summaries represent brief synopses of the entire project scope; these descriptions are generally more precise for ongoing active projects than for newly planned projects, where specific project activities may have yet to be determined.

Based upon the execution of programs and projects identified in the CIP, existing levels of service currently provided will be met or exceeded.

Copies of this CIP and past CIPs are available on GLWA's website at <u>https://www.glwater.org/our-system/facilities/</u>.

2.1. Funded Portion of the Programs

This plan spans a 5-year period from fiscal year 2020 through fiscal year 2024. The CIP review process also includes an extensive review of the total project, or "lifetime" budget, which reflects historical spending prior to, during, and beyond the current 5-year period. The goal of the Authority's capital financing strategy is to align capital project financing sources with multiple goals including: (a) recovering the costs of capital investment over the useful lives of the capital assets; (b) minimizing the impact of the capital programs on water and sewage revenue requirements; and (c) protecting and enhancing the Authority's financial position. The potential funding source identified for each project is subject to change based upon the systems need and financial resources available at the time.



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SECTION 3 LARGEST DOLLAR PROJECTS (GREATER THAN \$30M)

The water and wastewater projects with the largest projected spend for the FY2020-2024 CIP are listed below. These projects are budgeted for greater than \$30 Million over the FY2020-2024 time period. There are seven (7) projects in the Water category and five (5) projects in the Wastewater category.

3.1. Water

Table I-1. Water Projects with 2020-2024 CIP Total Greater than \$30M

		Lifetime Actual Thru FY18				Pro	ojected E	xpenditu	res		
CIP #	# Project Title		FY19	FY20	FY21	FY22	FY23	FY24	FY25+	2020- 24 CIP Total	Project Total
122003	WWP to NE Transmission Main	1,655	1,121	871	15,786	24,115	29,615	29,994	30,115	100,381	133,272
122004	96-inch Main Relocation, Isolation Valves Installations, and New Parallel Main	1,130	837	5,000	6,000	26,453	35,886	23,453	33,907	96,792	132,666
114002	Springwells Water Treatment Plant, Low-Lift and High-Lift Pumping Station Improvements	498	2,607	5,985	9,302	13,724	13,724	26,145	42,831	68,880	114,816
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement	682	899	17,333	17,333	17,333	-	-	-	51,999	53,580
122016	Downriver Transmission Main Loop	-	-	297	964	3,051	10,763	22,122	-	37,197	37,197
132010	West Service Center Pumping Station - Reservoir, Reservoir Pumping, and Division Valve Upgrades	-	-	2,620	7,430	15,570	8,910	2,606	-	37,136	37,136
122006	Wick Road Water Transmission Main Construction	126	1,370	18,028	12,334	60	-	-	-	30,422	31,918

3.2. Wastewater

Table I-2. Wastewater Projects with 2020-2024 CIP Total Greater than \$30M

		e		Projected Expenditures								
CIP #	Project Title	Lifetim Actual Thru FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25+	2020- 24 CIP Total	Project Total	
232002	Freud & Conner Creek Pump Station Improvements	5,110	1,984	17,029	13,014	50,014	50,014	25,007	257	155,078	162,429	
260200	Sewer and Interceptor Rehabilitation Program	13,555	8,609	15,000	15,000	15,000	15,000	15,000	95,000	75,000	192,164	
260500	CSO Outfall Rehabilitation	9	4,000	15,102	17,947	10,926	15,102	15,102	11,000	74,179	89,188	
260600	CSO FACILITIES IMPROVEMENT PROGRAM	481	8,442	5,604	4,553	5,825	10,325	13,361	15,000	39,668	63,591	
222002	Detroit River Interceptor (DRI) Evaluation & Rehabilitation	2,647	9,424	10,000	10,000	10,000	1,000	1,000	5,000	32,000	49,071	
232003	Northeast Pumping Station	-	1,000	7,000	10,500	10,500	2,500	-	-	30,500	31,500	
222001	Oakwood District Intercommunity Relief Sewer Modification at Oakwood District	-	-	-	-	3,800	10,077	10,077	14,077	23,954	38,031	



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SECTION 4 LARGEST 2020 PROJECTED SPEND (GREATER THAN \$5M)

The water and wastewater projects with the largest projected spend for 2020 are listed below. These projects are budgeted for greater than \$5 Million in FY 2020. There are eight (8) projects in the Water category and ten (10) projects in the Wastewater category.

4.1. Water

Table I-3. Water Projects with 2020 Projected Spend Greater than \$5M. (Thousands of dollars)

		a				P	rojected E	Expenditu	res		
CIP #	Project Title	Lifetime Actual Thru FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25+	2020- 24 CIP Total	Project Total
122006	Wick Road Water Transmission Main Construction	126	1,370	18,028	12,334	60	-	-	-	30,422	31,918
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement	682	899	17,333	17,333	17,333	-	-	-	51,999	53,580
111009	Lake Huron Water Treatment Plant, Two New High- Lift Pumps, Water Production Flow Meter, and Select Yard Piping Improvements	-	16	9,030	10,030	7,030	-	-	-	26,090	26,106
122005	Schoolcraft Road Water Transmission Main Replacement	4	180	8,100	9,145	633	-	-	-	17,878	18,062
114002	Springwells Water Treatment Plant, Low-Lift and High-Lift Pumping Station Improvements	498	2,607	5,985	9,302	13,724	13,724	26,145	42,831	68,880	114,816
116002	Pennsylvania, Springwells and Northeast Raw Water Supply Tunnel Improvements	2,178	7,513	5,467	5,467	5,467	3,998	-	-	20,399	30,090
114011	Springwells Water Treatment Plant Steam, Condensate Return, and Compressed Air Piping Improvements	473	3,109	5,392	7,754	8,261	-	-	-	21,407	24,989
170800	System-Wide Finished Water Reservoir Inspection, Design and Rehabilitation	-	482	5,128	5,211	5,182	3,888	5,495	33,778	24,904	59,164



VI PROJECTS

BY CATEGORY

4.2. Wastewater

Table I-4. Wastewater Projects with 2020 Projected Spend Greater than \$5M

		a				Pr	ojected E	xpenditu	res		
CIP #	Project Title	Lifetime Actual Thru FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25+	2020- 24 CIP Total	Project Total
232001	Fairview Pumping Station - Replace Four Sanitary Pumps	1,551	6,000	18,000	4,891	-	-	-	-	22,891	30,442
232002	Freud & Conner Creek Pump Station Improvements	5,110	1,984	17,029	13,014	50,014	50,014	25,007	257	155,078	162,429
260500	CSO Outfall Rehabilitation	9	4,000	15,102	17,947	10,926	15,102	15,102	11,000	74,179	89,188
260200	Sewer and Interceptor Rehabilitation Program	13,555	8,609	15,000	15,000	15,000	15,000	15,000	95,000	75,000	192,164
222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation	-	500	15,000	14,500	-	-	-	-	29,500	30,000
222002	Detroit River Interceptor (DRI) Evaluation and Rehabilitation	2647	9,424	10,000	10,000	10000	1000	1000	5000	32,000	49,071
213007	WRRF Modification to Incinerator Sludge Feed Systems at Complex -II	871	7,159	8,711	3,308	-	-	-	-	12,019	20,049
211001	WRRF Rehabilitation of Primary Clarifiers Rectangular Tanks, Drain Lines, Electrical/Mechanical Building and Pipe Gallery		18,724	7,982	3,054	-	-	-	-	11,036	54,858
213002	WRRF Rehabilitation of Central Offload Facility	982	4,204	7,696	3297	-	-	-	-	10,993	16,179
214001	WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations	573	2,828	7,567	-	-	-	-	-	7,567	10,968
232003	Northeast Pumping Station	-	1,000	7,000	10,500	10,500	2,500	-	-	30,500	31,500
260600	CSO FACILITIES IMPROVEMENT PROGRAM	481	8,442	5,604	4,553	5,825	10,325	13,361	15,000	39,668	63,591

II CIP DEVELOPMENT

IV CIP III FINANCE

II. DEVELOPMENT & FEATURES SECTION 1 APPROVAL PROCESS

The CIP development and approval process begins with the approval of the previous year's CIP. The CIP process is a substantial level of effort that involves many team members throughout the Authority. Modifications, adjustments and improvements are being continuously considered and vetted internally and externally through various Member Partner Outreach Work Groups. Projects and programs that ultimately get funded within the CIP are typically identified based upon master planning or condition/need assessment efforts. Projects also are identified internally based upon the needs of engineers, operations or maintenance staff. An internal effort to coordinate and prioritize all identified projects is conducted to ensure the appropriate projects are being funded in a prioritized manner.

The process typically begins in the summer of each year when modifications to the CIP itself, requested project information and process are developed. These changes are rolled out and project manager training on modifications to the CIP process and documentation occurs. At this time, an Authority-wide request for project proposals and the request for the completion of the Business Case Evaluation documentation is made to all business areas throughout the Authority. Business case evaluations from project managers are due to the Enterprise Capital Improvement Planning by late summer.

Typically, in September, the Water and Wastewater Review Committees will meet to prioritize newly submitted CIP projects for the upcoming fiscal year. For this CIP, the projects, programs and allowances that are currently active have not been prioritized by these committees as they are currently underway.

Project information related to new and substantially modified projects, as well as overall summary financial information are

reviewed by the Executive Leadership Team (ELT). Following this review, a draft of the CIP is compiled typically in early fall. That draft report and back-up documentation are reviewed internally with the Asset Management and CIP work area team, several members of the ELT, Public Affairs, Chief Financial Officer/Treasurer (CFO) and the Authority's financial planning consultant. The Financial Services Area provides prior year actual expenses based upon unaudited financials.

With projects vetted internally, the draft CIP is presented and comments and feedback solicited from the Asset Management & CIP Member Partner Outreach Work Group, the GLWA Capital Improvement Planning Committee and the Authority's Member Partner communities. Throughout this process all feedback. comments and suggestions are welcomed. Based upon member partner and Board feedback, the CIP is modified and a second version of the plan is released with roll-out to member partners and the Board through similar avenues. Following this release, , it is expected that the CIP approval process coincides with the overall budget development and approval process.



III FINANCE IV CIP SUMMARY

V PRIORITIZATION

SECTION 2 CALENDAR

The schedule below is for planning purposes. It reflects the past actual dates as well as projected future dates and is subject to change. Specific approval dates and coordination with the GLWA Board of Directors is necessary to identify key milestones leading up to the ultimate approval of the 2020-2024 CIP.

Date	Description
August 20, 2018	Distribute & Train Team Members on Business Case Evaluation Database
September 26, 2018	Team Members BCE's are Due
October 1 & 3, 2018	Water and Wastewater Review Committee Meetings
October 18, 2018	Executive Leadership Team Reviews BCE's & Modifications to CIP
October 25, 2018	First Member Partner Review of CIP – Version 1 at Charges Rollout Meeting #1
October 29, 2018	First GLWA CIP Committee Review of CIP – Version 1
November 19, 2018	Member Partner & Board Comments Due
November 30, 2018	GLWA CIP Committee Meeting
December 18, 2018	Second Member Partner Review of CIP – Version 2 at AM/CIP Member Partner Outreach Work Group
December 18, 2018	Second GLWA CIP Committee Member Partner Review of CIP – Version 2
1 st Quarter 2019	Align the Board approval of CIP and budget.
July 1, 2019	Effective Date of 2020- 2024 CIP

SECTION 3 BUSINESS CASE EVALUATION DEVELOPMENT

3.1. Project Prioritization

GLWA has continued to utilize the project prioritization tool to provide a standardized method of prioritizing projects for the annual GLWA CIP development. This prioritization tool attempts to quantify a project ranking to allow for objective prioritization. When asset management information is available on the asset level, the information will be used to supplement the Business Case Evaluation process to ensure the effective and efficient use of public funds. The CIP development and prioritization process results in a prioritized list of projects with anticipated CIP year, schedule and overall cost for inclusion within the official 5-year CIP.

Currently, projects to be considered for inclusion in each year of the CIP are identified by the subject matter expert engineers or project managers. These engineers and project managers utilize available institutional knowledge, data, operations and maintenance reports, need and condition assessments and master plans to identify the project need. The following criteria have been identified to capture GLWA's overall strategy related to the probability and consequence of failure associated with each identified project: (i) condition, (ii) performance (Service Level/Reliability), (iii) operations & maintenance, (iv) regulatory (environmental & Legal), (v) public health & safety, (vi) public benefit, (vii) financial and (viii) efficiency and innovation.

The results of the project prioritization by each project manager and by the individual review committees are included in Chapter V. These provide a quick glance prioritization of each project as they relate to others. This will be very useful to identify lower priority projects that may be delayed in the event of emergencies that may redirect funding away from the existing project or to prioritize procurement activities.



Review Committee 3.2.

Currently, each New and Future Planned projects are scored by the project manager during the completion of the Business Case Evaluation and by a Review Committee. The Review Committee is comprised of a core group of members from leadership in the Financial Service Group, Planning Services Group, and from the business unit associated with Water or Wastewater Service Area. To facilitate transparency in this process, a member from one or more of GLWA's member partner communities also participates as a scoring member of the Review Committee. The 2020-2024 Capital Improvement Program Development Water and Wastewater Review Committee members are identified below in Table II-1 and Table II-2, respectively.

Table II-1, Water Review Committee Members

Name	Group
Karen Mondora	Member Partner Rep. – City of
Kareli Molluora	Farmington Hills
Jody Caldwell	GLWA Systems Planning
Bill Fritz	GLWA Systems Planning
Ali Khraizat	GLWA Systems Planning
Cheryl Porter	GLWA Water Operations
Terry Daniel	GLWA Water Operations
Biren Saparia	GLWA Systems Control
Grant Gartrell	GLWA Water Engineering
Anjanette Custard	GLWA Financial Services
Andrew Soznoski	GLWA Financial Services
Desiree Barrett	GLWA Financial Services
Chandan Sood	GLWA Systems Analytics & Meter Ops

Table II-2. Wastewater Review Committee Members

Name	Group						
Sam Smalley	Member Partner Representative, DWSD						
Jody Caldwell	GLWA Systems Planning						
Bill Fritz	GLWA Systems Planning						
Suzanne Coffey	GLWA Wastewater Operations						
Ali Khraizat	GLWA Wastewater Engineering						
Philip Kora	GLWA Wastewater Engineering						
Beena Chackunkal GLWA Wastewater Engineering							
Navid Mehram	GLWA Wastewater Operations						
Sajit George	GLWA Wastewater Operations						
Biren Saparia	GLWA Systems Control						
Anjanette Custard	GLWA Financial Services						
Andrew Sosnoski	GLWA Financial Services						
Todd King	GLWA Field Services						
Chandan Sood	GLWA Systems Analytics & Meter Operations						

3.3. **BCE Guidance Document**

To aid in evaluating and understanding the project prioritization and process, a Capital Improvement Project Prioritization Guidance Document has been developed. This document details the purpose of the prioritization tool, identifies the anticipated CIP schedule and key milestones, provides details about each criteria and the associated weighting factor and demonstrates the overall prioritization calculation. Most importantly, this document provides the detailed guidance related to each category and displays examples of the information needed for project managers or the review committees to make accurate scoring decisions. In addition, as this methodology continues to evolve within the Authority, it is anticipated that future BCE's will contain specific data related to each criteria being evaluated thus creating a better and more well defined project justification that can be easily relatable to other projects submitted.



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SECTION 4 Key Features

Project Status Description 4.1.

In order to determine a particular projects progress within the CIP, a status is assigned to each project within the CIP. The project status designation provides a high-level understanding of the progress. Projects are often divided into multiple phases or categories based upon the contract type. As such, each phase of a multi-phase project will have its own status and contract number. Descriptions of each status are provided in Table II-3 on the following page. Projects that have been newly introduced into the CIP this year have been designed as "New to the CIP" based upon a checkmark within the Business Case Evaluation. In addition, projects new to the CIP are included in tabular format within Chapter IV, Section 1.

Table II-3. Project status descriptions

Project Status	Description
Future Planned	Project that was included in the previous CIP and does not have an assigned BS&A Project Number.
Active	Project that has an assigned BS&A Project Number in the financial system and the procurement process has been initiated for one or more the project's phases.
Pending Close- out	Project that has an assigned BS&A Project Number, a Notice to Start Work has been issued, has projected expenditures for the current fiscal year equal to \$100,000 or less - with no future projected expenditures and has reached substantial completion.
Closed	Project that has been officially completed.
Reclassified	Project that has been merged into the scope of work of an existing project.
Cancelled	Project that has been completely cancelled and removed from the CIP.
Archived	Project that has been identified as Closed within the CIP the previous year.

4.2. Phase Categories

Often projects are broken up into several phases related to how the particular project will be delivered and managed. Categories may be grouped to align with work to be performed within each individual phase. Individual categories are identified and named below, however, in reality several categories may exist for each phase. In this case, this implies the same vendor, under one contract, will be performing multiple categories of the overall project. The current project categories are identified below.

> S.....Study D.....Design C....Construction CA....Construction Assistance DB.....Design and Build DBA....Design Build Assistance CM....Construction Management PMProject Management TBD.....To Be Determined

4.3. CIP Types

Multiple CIP types are necessary to distinguish the differences in intent of how a particular CIP item is to be used. This CIP contains three primary CIP types: Project, Program, and Allowance. A typical project that has a specific scope and timeframe is considered a Project. Whereas Programs and Allowances do not have specifically developed scopes and typically extend over many years. Allowances are necessary for utility operations due to the unanticipated nature of pipeline and equipment failures that require immediate repair and rehabilitation to continuously meet level of service requirements. Table II-4 defines each CIP Type.

SECTION 5 REPORT FORMAT

The 2020-2024 CIP format is similar to the 2019-2023 CIP document for a transparent, navigable and user-friendly report.

5.1. Varying Degrees of Project Detail

Within the document, projects and programs are portrayed in varying degrees of detail that should meet the needs of most readers. Projects can be viewed in the basic line item format that provides general information about the project and the projected expenditures. Within this format, projects have been rolled up by their major category of Water, Wastewater and Centralized Services. Totals are provided. Projects have also been identified separately within each category to provide the reader more information on the type and amount of each project within specific service areas. One-page summaries of each project (old and new) give the reader more detail of the project phases, purpose, scope of work and potential challenges. Finally, for greater detail on each project, the BCE documents are provided in Appendix A, B and C.



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Table II-4. CIP Types

СІР Туре	Description
Project	A "Project" consists of the replacement and/or rehabilitation of specific capital assets within a finite timeframe and scope.
Program	A "Program" consists of the replacement and/or rehabilitation of specific capital assets on an ongoing or reoccurring basis. The program scope and/or projected expenses may vary from year-to-year depending on the needs identified within the program and as newly established programs develop consistent schedules, requirements and history over time. Although not typically identified in the CIP future years projected expenses, these programs will typically be funded in perpetuity.
Allowance	An "Allowance" consists of unanticipated replacement and/or rehabilitation of currently unidentified capital assets. Engineering studies, evaluations, testing, construction assistance directly related to the unforeseen replacement or rehabilitation are also included in the projected expenses.

Revised Project Categories & Numbering 5.2.

The revised categorization methodology and numbering scheme of CIP projects and programs introduced in the 2018-2022 CIP is continued in the 2020-2024 CIP. The project characterization is extremely beneficial to align CIP project budgets by managing business area cost centers. In addition, these directly align with costs centers in the operating budget within the Authority's financial system.

As in the 2019-2023 CIP, projects within programs and allowances are assigned a CIP number within that program or allowance. This is required within the BS&A Financial system to accurately track and report expenses incurred. These project "carve outs" have been shown within this CIP as phases within the parent program or allowance.

This numbering is based on the "smart" numbering system as identified in Table II-5 below.

General Purpose 5.3.

The GeneralPurpose category within Project Category 2 and Project Category 3 in Table II-5 are necessary to identify projects that cross over multiple project categories. Projects that are not specifically attributed to one particular area will be identified here.

Programs 5.4.

As identified previously, programs consist of the replacement and/or rehabilitation of specific capital asset on an ongoing or reoccurring basis. The program scope and/or projected expenses may vary from year-to-year, depending on the needs identified within the program, and as newly established programs develop consistent schedules, requirements and history over time. Although not typically identified in the CIP future years projected expenses, these programs will typically be funded in perpetuity. The numbering structure of the "Program" category is slightly different in order to allow up to 99 separate projects to be attributable to each program. As discussed previously, these projects identified under a parent program will be issued a CIP number, however will be displayed within the CIP as a phase of the overall parent program.



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Table II-5. Capital Project/General Ledger Account Numbering Protocol - Six Numeric Digits (4th Segment of GL String)

Digit 1	Digit 1 + Digit 2	Digit 1 + Digit 2 + Digit 3 (+ Digit 4)	Digits 4 - 6 / Digits 5 - 6
Project Category 1	Project Category 2	Project Category 3	Number 000-999 / Number 00-99
		111 - Lake Huron	
		112 - Northeast	
	11X - Water Treatment Plants & Facilities	113 - Southwest	
	TIX - Water Treatment Flants & Facilities	114 - Springwells	
		115 - Water Works Park	
		116 - General Purpose	
1XX -Water	12X - Field Services	121 - General Purpose	
		122 - Transmission System	
	13X - Systems Control Center	131 - General Purpose	
		132 - Pump Stations & Reservoirs	
	14X - Water Quality	141 - General Purpose	
	15X - Metering	151 - General Purpose	
	16X - General Purpose	161 - General Purpose	
	17X - Programs	1701 - Programs	
		211 - Primary Treatment	
		212 - Secondary Treatment & Disinfection	
	21X - Water Resource Recovery Facility	213 - Residuals Management	
		214 - Industrial Waste Control	
		215 - CSO RTB & SDF	
		216 - General Purpose	
2XX - Wastewater	22X - Field Services	221 - General Purpose	
		222 - Interceptor	
		231 - General Purpose	
	23X - Systems Control Center	232 - Pump Stations	
		233 - In System Devices (Dams, ISD's)	
	24X - Metering	241 - General Purpose	
	25X - General Purpose	251 - General Purpose	



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Digit 1	Digit 1 + Digit 2	Digit 1 + Digit 2 + Digit 3 (+ Digit 4)	Digits 4 - 6 / Digits 5 - 6					
Project Category 1	Project Category 2	Project Category 3	Number 000-999 / Number 00-99					
	26X - Programs	2601 - Programs						
		311 - General Purpose						
		312 - Service Desk						
		313 - Infrastructure						
	31X - Information Technology	314 - Enterprise Applications						
		315 - Business Applications						
		316 - Security						
3XX - Central Services		317 - Project Management Office						
SAA General Services	32X - Fleet	321 - General Purpose						
	33X - Facilities	331 - General Purpose						
	34X - Security	341 - General Purpose						
	35X - Energy Management	351 - General Purpose						
	36X - Engineering	361 - General Purpose						
	37X - General Purpose	371 - General Purpose						
	38X - Programs	3801 - Programs						

Navigation 5.5.

Links have been included throughout this document to direct the reader to varying level of project details. Links to major sections are embedded within the table of contents, and CIP numbers within the master project table are consistent throughout the CIP materials, so that a digital search for the CIP number will quickly locate each mention of the project. Due to the size of the Appendices, these documents will be maintained separately from the main body text. In the front of each Appendix will be a list of projects that are contained within the Appendix. By selecting a project within this list, the reader will be directed to the BCE related to that project.

CIP and Business Unit Overview 5.6.

In order to understand the full extent of the Water and Wastewater Systems under the responsibility of GLWA, sections are included to provide an overview of the services provided and infrastructure maintained within each category. While the information is not all-inclusive, it does contain a substantial amount of reference information that will help the reader familiarize themselves with the capital assets and responsibilities of each business unit. As the CIP document evolves annually, these sections will be continuously updated to provide a great source of reference material related to the GLWA infrastructure.



5.7. CIP Database

Continuing with improvements seen in the 2019-2023 CIP related to the development of the CIP database for the data management of project business case evaluation information and the generation of reports, the database has been optimized to allow for access control and improved operability.

5.8. Project Risk Matrix

Project risks are identified specifically related to their Probability of Failure (PoF) and Consequence of Failure (CoF) and portrayed on an overall Risk Matrix. The overall criteria remains unchanged, however, in order to show each project on the risk matrix, the eight criteria used in the project prioritization framework are designated as either a PoF or CoF primary risk driver. The designation of PoF and CoF to each criteria as primary risk driver is shown in Table II-6.

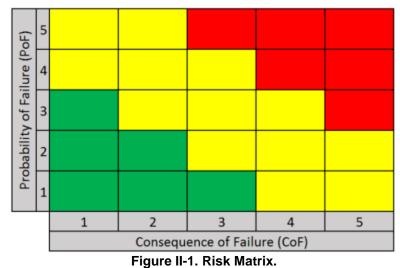
After each criteria is scored for each project, the weighted PoF and CoF factors have been calculated. This provides a 1 to 5 vertical axis value for probability of failure and a 1 to 5 horizontal axis value for the consequence of failure. This point is plotted with the other projects to show its relative position compared to others within the matrix. A sample of the matrix is shown in Figure II-1.

This provides the varying audiences additional information related to the overall project risk as it relates to its consequence and probability of failure.

Table II-6. Risk Criteria.

	Criteria	Primary Risk Driver
1	Condition	Probability
2	Performance (Service Level / Reliability)	Probability
3	Regulatory (Environmental/Legal)	Consequence
4	0&M	Probability
5	Public Health & Safety	Consequence
6	Public Benefit	Consequence
7	Financial	Consequence
8	Efficiency & Innovation	Consequence

RISK MATRIX





5.9. Cost Estimation Classifications

The cost estimate classification rating has again been included for each phase of most projects, based upon the estimates' degree of accuracy according to the level of project definition. This cost estimate rating gives the reader an idea of whether the cost estimate is a ballpark-level estimate, generally for work projected in the out years, or a higher-confidence estimate, such as for work projected to start sooner or already under contract.

GLWA has adopted the American Association of Cost Engineering (AACE) International system for classifying cost estimates. This standardized method for classifying project phases will be very beneficial in managing expectations related to the accuracy of the associated procurement contracts.

5.10. Innovation, Master Plan Right-Sizing, Redundancy/Reliability & NE WTP Related Projects

The development of the database and means to intake and report out on project BCE's has allowed GLWA to classify and coordinate projects based on key areas of interest. Several areas of interest have been identified and can be seen in Chapter IV. These areas are:

- Innovation: Projects that may have a possibility at utilizing an innovative solution or process.
- Master Plan Right-Sizing: Projects that have incorporated the 2015 Water Master Plan recommendations to "Right-Size" infrastructure to allow for future capital cost avoidance by derating the water supply system.
- Redundancy & Reliability: Projects that have a direct impact at improving system redundancy and reliability.
- NE WTP Repurposing: Projects necessary to meet the 2015 Water Master Plan recommendations to repurpose the Northeast Water Treatment Plant to allow for future capital cost avoidance.

Estimat e Class	Project Definition	' I Find Lleage I Method				
Class 5	0% to 2%	Screening or feasibility	Judgement, trend analysis, parametric	120 %	- 60%	
Class 4	1% to 15%	Concept study or feasibility	More parametric, expert opinion, trend analysis	85%	- 43%	
Class 3	10% to 40%	Budget authorizatio n or control	Combination s (detailed, unit cost, activity- based + class 4 & 5 methods	40%	- 20%	
Class 2	30% to 70%	Control or bid/tender	Primarily deterministic	20%	- 10%	
Class 1	50% to 100%	Check estimate or bid/tender	Deterministic	10%	-5%	

Table II-6. AACE Cost Estimate Classes

5.11. Program & Allowance Project "Carve Outs"

In the past, projects that were performed under an allowance or a program typically were not specifically identified within the CIP unless the project had significant expenses and schedule to warrant its addition to the CIP the following year. In the 2018



fiscal year, Financial Services Areas began issuing a CIP number and tracking these projects within the BS&A financial software. These projects have been coined, "carve outs", as they are carved out of the parent allowance or program CIP. The CIP number associated with these carve outs is numerically relevant to the parent CIP number. To better portray this relationship in the CIP, the project carve outs are rolled up as phases under the parent CIP program or allowance.

5.12. Project Year-to-Year Comparison

In order to compare a projects projected expenses from one year to the next, comparison tables have been included in each project summary and BCE. This also allows the reader to identify how the project schedule may have changed from year-to-year. Project Managers and Engineers description of the change is typically also included at the project level.

Total Project Expenses (in CIP Version	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2018			1,000	3,000	1,600				0	5,600
2019	0		251	3,919	1,187	0	0	0	0	5,357

5.13. Project Phase Schedule

A significant benefit for stakeholders associated with GLWA's CIP process is related to the information provided for project phase scheduling. Many projects have multiple phases and, in the past, an accurate understanding of when these project phases were scheduled was unknown. Starting with the 2019 CIP, most project phases have been scheduled to show the high level tasks of Scope Development, Procurement, Project Execution and Project Closeout. This information is beneficial to GLWA's Procurement Group to determine overall procurement needs and resources, as

well as, for the engineering work areas to manage project delivery. Finally, this schedule provides the vendor community with an estimate of timing related to projects they may be interested in pursuing. Understanding that this is the first year of tracking the project phase schedules in this manner, it is anticipated that each future year will provide better and more concise information related to these schedules.

Phase Tasks and Dates

Phase Category	DB	Design and Build	Design and Build									
Budget	Water	Task Name	Start Date	Duration	End Date							
Phase Status	Future Planned Start	Scope Development	1/22/2018	100	5/2/2018							
rinase status	ratare manned start	Procurement	7/1/2018	220	2/6/2019							
Contract No	NA	Project Execution	2/6/2019	750	2/25/2021							
Cost Est Class		Project Closeout	2/25/2021	90	5/26/2021							
COST EST CIASS												

SECTION 6 2020 CIP CHANGES

Several new enhancements are visible in the 2020-2024 CIP. The 2020 CIP continues to improve and evolve to provide the various stakeholders accurate and timely information at their fingertips.

Modifications to the 2020 CIP include the expansion of the Cost Estimation Classification system to provide a general understanding of the level of accuracy related to the cost estimate. Additional tables and summaries have been developed to display this data. In addition, the 2020 CIP now includes a 10-year Water and Wastewater Outlook for projected expenditures.

Major changes will be identified and many more changes, improvements and modification are in conceptual form now and will likely be available for the 2021 CIP. This document, the format and content will continue to change and improve from year-to-year as the process matures.

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II CIP DEVELOPMENT

+ PROCESS

SECTION 1 INTRODUCTION

The intersection of the CIP and the GLWA's overall financial plan balances several objectives to support the Authority's mission. Those objectives include the following:

- ✓ Transparency in the development of the financial plan
- ✓ Collaboration internally and externally
- ✓ Ensure sustainability
- ✓ Reduce the debt burden
- ✓ Smoothing of annual adjustments to service charges
- ✓ Improve the Authority's financial position

The Authority draws upon five sources of funding for its CIP:

- 1. Bond Proceeds: The Authority uses an incremental method of funding long-lived capital projects through a bond financing program. The Authority issues revenue bonds pursuant to Michigan Public Act 94 of 1933 (the Revenue Bond Act). The Act provides a pledge of "net revenues" for the payment of the bond principal and interest. "Net revenues" is the revenues of the system remaining after deducting the reasonable expenses of administration, operation, and maintenance of the system.
- 2. Revenue Financed Capital (Improvement & Extension Fund): Based upon ongoing expense, capital, and revenue optimization efforts, the Authority is able to build reserves to use pay-as-you go funding for shorter-lived and lowerdollar capital expenditures as well as to reduce the level of borrowing for longer-lived assets. These funds are not budgeted for use until received and recorded in the Improvement & Extension Fund for the water or the sewer system.
- 3. Federal Loan Programs: The Authority's sources of funding include lower cost financing programs including

the State Revolving Fund (SRF) Loan Program and the Drinking Water Revolving Fund (DWRF) Loan Program.

- 4. Grants: The Authority utilizes public grants programs such as the State of Michigan's Stormwater, Asset Management, and Wastewater Program (provides both grants and loans) and is pursuing federal and private grants for energy optimization.
- 5. Contribution in Aid of Construction: Periodically, the Authority has the opportunity to partner with other entities for the design and construction or improvement of an asset. Depending on the nature of the shared financing strategy, the Authority may offset the cost of System expansion or improvements with direct or indirect capital from that partner.

To ensure proper accountability of funding sources and uses, the Authority utilizes two funds for its capital program for each system: the Construction Bond Fund and the Improvement & Extension (I&E) Fund.

- ✓ Construction Bond Fund: This fund represents the proceeds of bond issuances and related interest earnings for the purposes of financing capital improvements. New with this CIP, GLWA has made a concentrated effort to implement a CIP financial plan strategy where long-lived assets, defined as constructed infrastructure and plant facilities with an estimated useful life greater than 20 years, are eligible for bond funding.
- Improvement & Extension (I&E) Fund: The I&E Fund is \checkmark defined by the Authority's Master Bond Ordinance (MBO) as the "fund used for improvements, enlargements, extensions or betterment" of the System. Cash receipts of the Authority are transferred into the I&E Fund pursuant to a flow of funds after commitments are met for a monthly allocation of operations and maintenance



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expense, debt service, pension, WRAP, budget stabilization fund, and extraordinary repair and replacement fund as administered by a trustee. Capital outlay items are funded with I&E Funds. Capital outlay are items that are generally purchased (rather than constructed) and with an estimated useful life of less than 20 years.

The basis of accounting for the capital spending is the accrual basis. Under this basis of accounting, revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded, or accrued, on a matching basis when incurred. Accrued expenses are expected to be paid in a subsequent accounting period. For purposes of this CIP, the terms expenses and expenditures are used interchangeably.

SECTION 2 SUMMARY CIP FINANCIAL PLAN REVIEW AND ANALYSIS

The GLWA CIP financial plan document is based on a foundational database of capital projects and programs to support improved analysis and decision-making, provide transparency, balance risk and opportunity, and demonstrate greater clarity in the long-term GLWA financial strategy. With the ultimate performance measure of lowering the cost of capital, a better-executed financial plan optimizes the use of bonds, revenue financial capital, revolving fund loans, and grants. It also contemplates execution risk (actual rate of capital project delivery) versus inherent risk in project cost estimating. Lastly, a sustainable financial plan encompasses flexibility to allow for strategic timing of new debt, pace of cash flow needs, and adequate reserves for system needs.

While the GLWA Board of Directors approves the plan, the authority to spend does not occur until additional project review processes are completed prior to the procurement process. Depending on the scope and dollar amount of the project, final approval to proceed may include customer engagement, Chief Executive Officer review, and GLWA Board CIP Committee review and/or GLWA Board action.

Recognizing the different scope between the CIP which has a broader strategic view of system needs versus the tactical financial plan which models use of cash reserves and future borrowing, the GLWA is implementing a new "capital spend rate assumption policy" for the FY 2020 – 2024 CIP. This policy, provided below, was adopted by the GLWA Board of Directors on November 28, 2018.

Capital Program Spend Rate Assumption Policy

Purpose: The Spend Rate Assumption (SRA) policy provides an analytical approach to bridge the total dollar amount of projects in the Capital Improvement Plan (CIP) with what can realistically be spent due to limitations beyond GLWA's control and/or delayed for non-budgetary reasons. Those limitations, whether financial or non-financial, necessitate the SRA for budgetary purposes, despite the prioritization established in the CIP. The outcome is a reasoned balance between a desired level of capital investment with financial strategies to manage debt levels and control adjustments to customer charges.

Policy: Annually, a projected spend rate assumption for the financial plan related to the proposed capital improvement plan will be established based upon pertinent factors and data available at that time. Such pertinent factors and data will include the mix of projects and phases in the proposed CIP, interdependency risk, criticality, and other measures provided by the GLWA team members that develop and manage the CIP projects. That spend rate assumption will be presented to the Audit Committee no later than December 31st each year after the GLWA Board, Capital Improvement Planning Committee, and member partners have had the opportunity to review the draft capital improvement plan.

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The remainder of this chapter provides an analysis of information in the CIP database that will inform the spend rate assumption for future financial plans.

2.1. **Cost Pool Responsibility**

Revenue requirements are the basis for establishing customer charges. Included in that calculation are operations and maintenance expense, debt service, Master Bond Ordinance (MBO) reserve requirements, system lease requirements, revenue financed capital targets, water residential assistance program commitments, and legacy obligations. The cost of capital improvements is allocated to customers among four general cost pools as described following:

1. *Common-to-All (CTA)* represents costs that are allocable to all customers.

- Interceptor Drainage District 2. Oakland-Macomb (OMID) represents costs that are allocable to a portion of the sewer system that receives flows from OMID's system.
- 3. Suburban Only represents costs that are allocable to wholesale customers outside the City of Detroit.
- 4. CSO 83/17 represents capital costs that are allocated based upon terms of a 1999 rate settlement agreement sanctioned by a federal court. The outcome was an allocation of 83% of "combined sewer overflow control facilities" (CSO) costs to City of Detroit customers and 17% to other customers.

As shown in Table III-1 and Table III-2 below, the majority of the proposed capital improvements are allocated to the common-to-all cost pool.

			Table III-1. Cost Allocation: Water Financial figures are in thousands of dollars (\$1,000's).												
Projected Capital Expenditures Total FYs Cost Allocation FY 2020 FY 2021 FY 2022 FY 2023 FY 2024 2020-2024															
Cost Allocation FY 2020 FY 2021 FY 2022 FY 2023 FY 2024 2020-2024 Water												Total			
Common-to-all	\$	139,247	¢	162,599	\$ 178,598	\$	164,906	\$	186,666	¢	022.016	98%			
Suburban Only	Ъ	,	Э	,		Ъ	,	Ъ	,	¢	832,016				
D	¢	4,000	¢	4,000	3,997 \$192 505	¢	4,100	¢	4,200	¢	20,297 952 313	2% 100%			
Grand Total	\$	143,247	\$	166,599	\$182,595	\$	169,006	\$	190,866	\$	852,313	1			



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Table III-2. Cost Allocation: Wastewater	
Financial figures are in thousands of dollars (\$1,000's)	١

	Projected Capital Expenditures													
Cost Allocation		FY 2020	l	FY 2021	FY 2022	FY 2023		FY 2024		Fotal FYs 020-2024	Five Year Total			
Wastewater														
Common-to-all	\$	133,876	\$	102,877	\$ 133,852	\$ 146,559	\$	116,798	\$	633,962	86%			
OMID		22,000		25,000	10,500	2,500		-		60,000	8%			
CSO 83/17		5,604		4,553	5,825	10,325		13,361		39,668	5%			
Grand Total	\$	161,480	\$	132,430	\$150,177	\$ 159,384	\$	130,159	\$	733,630	100%			

2.2. CIP Funding Based on Estimated Useful Life

The long-term financial plan differentiates between appropriate uses of long-term debt versus revenue financed capital in the Improvement & Extension (I&E) Fund as defined in the MBO. As a general rule, assets with a life of less than 20 years are funded with I&E Funds. Assets with a life greater than 20 years are funded with a blend of debt and I&E Funds. Building I&E Funds over time allows GLWA to position itself to further reduce reliance on debt. Exceptions to that plan may be to take advantage of lower cost borrowings from the revolving fund loan programs or a revision of the plan to optimize refunding savings. For this reason, the fiveyear financial plan is regularly reviewed during the fiscal year. Updates may also occur due to grant awards, collaboration opportunities, and changes in budgetary conditions. The financial plan reflects grants and federal and state loans only after approval is received by the grantor or authorizing party.

As shown in Table III-3 and Table III-4, most of the CIP projects are longer-lived assets, defined as greater than a 20-year estimated useful life. Shorter-lived assets scheduled for acquisition or replacement are identified in the five-year capital outlay plan provided in the GLWA Biennial Budget and Five-Year Plan document.



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Table III-3. Asset Life and Eligibility for Funding with Long-Term Debt: Water Financial figures are in thousands of dollars (\$1,000's).

Asset Life		Projected Capital Expenditures Total FYs													
Range				FY 2021		FY 2022		FY 2023		FY 2024)20-2024	Five Year Total		
Water															
<20 Years	\$	15,144	\$	18,685	\$	14,622	\$	12,666	\$	13,247	\$	74,364	9%		
>20 Years		128,103		147,914		167,973		156,340		177,619		777,949	91%		
Grand Total	\$	143,247	\$	166,599	\$	182,595	\$	169,006	\$	190,866	\$	852,313	100%		

Table III-4. Asset Life and Eligibility for Funding with Long-Term Debt: Wastewater

Financial figures are in thousands of dollars (\$1,000's).

		Percent of						
Asset Life Range	F	Y 2020	FY 2021	FY 2022	FY 2023	FY 2024	otal FYs)20-2024	Five Year Total
Wastewater								
<20 Years	\$	14,910	\$ 17,709	\$ 16,725	\$ 11,626	\$ 11,772	\$ 72,742	10%
>20 Years		146,570	114,721	133,452	147,758	118,387	660,888	90%
Grand Total	\$	161,480	\$ 132,430	\$ 150,177	\$ 159,384	\$ 130,159	\$ 733,630	100%



2.3. Project Status Analysis

As shown in Table III-5 and Table III-6 below, 78% of the water system projects and 83% of the wastewater system projects are classified as "Future Planned Start". As defined in Chapter II, those projects with a Project Status of "Future Planned Start" are projects where that was included in the previous CIP and does not have an assigned BS&A Project Number

Table III-5. Project Status Analysis: Water Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures										
Phase Status	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total FYs 2020-2024	Percent of Total			
Water										
Active	\$ 63,984	\$ 53,846	\$ 28,753	\$ 11,666	\$ 11,427	\$ 169,676	20%			
Future Planned Start	70,575	107,254	153,342	156,840	178,439	666,450	78%			
Under Procurement	8,688	5,499	500	500	1,000	16,187	2%			
Grand Total	\$143,247	\$166,599	\$182,595	\$169,006	\$190,866	\$ 852,313	100%			

Table III-6. Project Status Analysis: Wastewater

Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures										
Phase Status	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total FYs 2020-2024	Percent of Total			
Wastewater										
Active	\$ 65,724	\$ 34,879	\$ 12,705	\$ 2,541	\$ 2,070	\$ 117,919	16%			
Future Planned Start	90,864	93,716	137,472	156,843	128,089	606,984	83%			
Pending Close-out	500	-	-	-	-	500	0%			
Under Procurement	4,392	3,835	-	-	-	8,227	1%			
Grand Total	\$161,480	\$132,430	\$150,177	\$159,384	\$130,159	\$ 733,630	100%			



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2.4. Project Category Analysis

As noted in Chapter II, project phase categories relate to how a project will be delivered and managed. Categories may be grouped to align with how the work is to be performed and often with one vendor contract. The current project categories are identified below.

> S.....Study D.....Design C....Construction CA....Construction Assistance DB.....Design and Build

DBA	Design Build Assistance
СМ	Construction Management
РМ	Project Management
TBD	To Be Determined

As shown in Table III-7 and Table III-8 below, the majority of the dollars are allocated to construction and design build. From a financial standpoint, this increases the validity of the projected CIP spend once a contract is awarded as there are significantly less dollars assigned to pre-construction activities.



Table III-7. Project Category Analysis: Water Financial figures are in thousands of dollars (\$1,000's).

Phase Status	ŗ	FY 2020	F	Project Y 2021	Capital Exp FY 2022	pen	ditures FY 2023	FY 2024	Fotal FYs 020-2024	Category as a Percent of Total FYs 2020-2024
Water		FT 2020	X	12021	112022		112025	112024	020-2024	115 2020-2024
С	\$	95,976	\$	88,296	\$ 91,685	\$	96,242	\$ 104,106	\$ 476,305	56%
СА		325		325	50			-	700	0%
D		150		200	200		200	200	950	0%
D/CA		7,043		8,926	7,211		4,267	6,566	34,013	4%
DB		28,835		62,631	76,120		62,031	72,894	302,511	35%
GLWA-PM		1,875		1,851	1,556		1,548	2,179	9,009	1%
S		903		450	500		-	-	1,853	0%
S/D/CA		5,440		3,594	2,273		1,718	1,921	14,946	2%
TBD		2,700		326	3,000		3,000	3,000	12,026	1%
Grand Total	\$	143,247	\$:	166,599	\$ 182,595	\$	169,006	\$ 190,866	\$ 852,313	100%



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VI PROJECTS BY CATEGORY

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Table III-8. Project Category Analysis: Wastewater Financial figures are in thousands of dollars (\$1,000's).

Projected Capital Expenditures									fotal FYs	Category as a Percent of Total		
Phase Status	F	Y 2020	FY 2021		FY 2022		FY 2023		FY 2024		020-2024	FYs 2020-2024
Wastewater												
С	\$	109,673	\$ 78,201	\$	111,198	\$	126,911	\$	98,102	\$	524,085	71%
СА		264	99								363	0%
СМ		155	-		-		-		-		155	0%
D		1,500	1,000		-		-		-		2,500	0%
D/CA		1,644	1,630		420		350		90		4,134	1%
DB		15,087	16,909		19,000		14,500		16,500		81,996	11%
GLWA-PM		2,387	1,809		1,625		1,526		1,672		9,019	1%
S		2,850	2,250		-		-		-		5,100	1%
S/D/CA		5,920	5,532		7,434		12,597		12,795		44,278	6%
TBD		22,000	25,000		10,500		3,500		1,000		62,000	8%
Grand Total	\$	161,480	\$132,430	\$	5 150,177	\$	159,384	\$	130,159	\$	733,630	100%

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IV. CIP SUMMARY SECTION 1 PROJECT UPDATES

GLWA

Many projects have changed status since the last CIP update. These projects are shown in the following tables.

Table IV-1. New Projects Added to the CIP

CIP #	Title	2020 Status
111009	Lake Huron Water Treatment Plant, Two New High- Lift Pumps, Water Production Flow Meter, and Select Yard Piping Improvements	Active
112005	Northeast Water Treatment Plant - Replacement of Covers for Process Water Conduits	Future Planned
112006	Northeast Water Treatment Plant Flocculator Replacements	Active
114016	Springwells Water Treatment Plant 1958 Settled Water Conduits Concrete Pavement Replacement	Future Planned
114017	Springwells Water Treatment Plant Flocculator Drive Replacement	Future Planned
115005	WWP WTP Building Ventilation Improvements	Active
122017	7 Mile/Nevada Transmission Main Rehab and Carrie/Nevada Flow Control Station	Future Planned
132025	Northwest Booster Station Yard Piping Improvements	Future Planned
216008	Rehabilitation of Screened Final Effluent (SFE) Pump Station	Active

Table IV-2. Projects Progressed to Active Status

CIP #	Title	2019 Status	2020 Status
111004	LH WTP Electrical Tunnel Rehabilitation	Future Planned	Active
114005	SPW WTP Administration Building Improvements & Underground Fire Protection Loop	Future Planned	Active
114008	SPW WTP 1930 Sedimentation Basin Sluice Gates, Guides & Hoists Improvements	Future Planned	Active
122005	Schoolcraft Road Water Transmission Main Replacement	Future Planned	Active

CIP #	Title	2019 Status	2020 Status
122006	Wick Road Water Transmission Main Construction	Future Planned	Active
122011	Park-Merriman Water Transmission Main Construction	Future Planned	Active
132007	Imlay Pumping Station - Energy Management: Freeze Protection Pump Installation	Future Planned	Active
170600	Water Transmission Main Asset Assessment Program	Future Planned	Active
170900	Suburban Water Meter Pit Rehabilitation and Meter Replacement	Future Planned	Active
171500	Roof Replacement - Various Water Facilities	New	Active
211008	WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines	Future Planned	Active
212004	WRRF Chlorination and Dechlorination Process Equipment Improvements	Future Planned	Active
214001	WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations	Future Planned	Active
216004	Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride System at WRRF	Future Planned	Active
216007	DTE Primary Electric 3rd Feed Supply to WRRF	Future Planned	Active
222004	Collection System Infrastructure Improvements	Future Planned	Active
260500	CSO Outfall Rehabilitation	Future Planned	Active

Table IV-3. Projects Progressed to Pending Closeout Status

CIP #	Title	2019 Status	2020 Status
122010	Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from Lindwood to Livernois	Active	Pending Closeout
132004	North Service Center Pumping Station - Hydraulic Surge Control	Active	Pending Closeout

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CIP #	Title	2019 Status	2020 Status
380500	Wastewater General Engineering Services on an As-needed Basis	Active	Pending Closeout
380900	General Engineering Services	Active	Pending Closeout
122010	Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from Lindwood to Livernois	Active	Pending Closeout

Table IV-4. Projects Progressing to Closed Status

CIP #	Title	2019 Status	2020 Status
	Concesso and Langer County Transmission	Status	Status
116003	Genesee and Lapeer County Transmission System Improvements	Active	Closed
122014	Romulus 48-inch Water Main Installation	Pending Closeout	Closed
122015	30" Water main Replacement - Water main Replacement Under Jefferson & Rouge River	Pending Closeout	Closed
161001	Water Master Plan Update	Pending Closeout	Closed
170700	Reservoirs Inspection, Repair and Rehabilitation Program	Pending Closeout	Closed
212001	WRRF Returned Activated Sludge (RAS) Pumps, Influent Mixed Liquor System and Motor Control Centers (MCC) Improvements for Secondary Clarifiers	Pending Closeout	Closed
212002	WRRF Study, Design, & Construction Management Services for Modified Detroit River Outfall No. 2	Pending Closeout	Closed
212005	WRRF Rouge River Outfall No. 2 (RRO-2) Segment 1	Pending Closeout	Closed
213001	WRRF Replacement of Belt Filter Presses for Complex I and Upper Level Complex II	Pending Closeout	Closed
213003	WRRF Sewage Sludge Incinerator Air Quality Improvements	Pending Closeout	Closed
213004	WRRF Biosolids Dryer Facility	Pending Closeout	Closed
216001	Underground Electrical Duct Bank Repair and EB-1, EB-2 and EB-10 Primary Power Service Improvements	Pending Closeout	Closed

CIP #	Title	2019 Status	2020 Status
216002	Plant-wide Fire Alarm Systems Upgrade/ Integration and Fire Protection Improvements	Pending Closeout	Closed
361001	Consolidated Process Control System Upgrades	Pending Closeout	Closed
361002	Data Center Reliability/Availability Improvements	Pending Closeout	Closed
361003	SCADA Radio Network Upgrade	Pending Closeout	Closed

SECTION 2 HIGHLIGHTS

2.1. **Possible Innovative Projects**

One of the Great Lakes Water Authority's main pillars is to provide high quality through innovation. In order to ensure CIP projects are being considered for new and innovative technologies, during the project review process, projects that may be considered for innovative technologies, practices or procedures were identified by the GLWA Energy, Research & Innovation group. The following projects will be further evaluated for innovative opportunities during scope development process:

Table IV-5. Innovation Projects

CIP	Title					
111001	Lake Huron Water Treatment Plant, Low-Lift, High Lift and Filter Backwash Pumping System Improvements					
132007	Imlay Pumping Station - Energy Management: Freeze Protection Pump Installation					
132022	Joy Road Booster Pumping Station, Reservoir Pumping System Improvements					
170600	Water Transmission Main Asset Assessment Program					
211006	WRRF PS No. 1 Improvements					
211007	WRRF PS #2 Bar Racks Replacements and Grit Collection System Improvements					
211008	WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines					
211009	WRRF Rehabilitation of the Circular Primary Clarifier Scum Removal System					



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CIP	Title				
212004	WRRF Chlorination and Dechlorination Process Equipment				
	Improvements				
212008	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)				
213005	WRRF Complex I Incinerators Decommissioning and Reusability				
213008	WRRF Rehabilitation of the Ash Handling Systems				
216004	Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride				
	System at WRRF				
216006	Assessment and Rehabilitation of WRRF yard piping and				
210000	underground utilities				
216008	Rehabilitation of Screened Final Effluent (SFE) Pump Station				
222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation				
232003	Northeast Pumping Station				
331001	Roofing Systems Replacement at Water Plants and Booster Pump				
331001	Stations				
	Roofing Systems Replacement at GLWA WRRF, CSO Retention				
331002	Treatment Basins (RTB) and Screening Disinfection Facilities				
	(SDF)				

2.2. Master Plan Right-Sizing Projects

Based upon the recent completion and acceptance of the Comprehensive Water Master Plan, many water projects are being considered with reduced capital investment in order to reduce the rated capacity to master plan identified levels based upon current population and water usage. The following projects have capital expenditure avoidance based upon water master planning efforts to right-sizing the system for current needs:

Table IV-6 . Master Plan Right-Sizing Projects

CIP	Title		
111001	Lake Huron Water Treatment Plant, Low-Lift, High Lift and Filter		
	Backwash Pumping System Improvements		
113002	Southwest Water Treatment Plant, High-Lift Pump Discharge		
113002	Valve Actuators Replacement		
440000	Southwest Water Treatment Plant, Low- and High-Lift Pumping		
113003	Station, Flocculation and Filtration System Improvements		
114002	Springwells Water Treatment Plant, Low-Lift and High-Lift		
	Pumping Station Improvements		
114009	SPW WTP Service Area Redundancy Study		

CIP	Title						
114013	Springwells Water Treatment Plant, Reservoir Fill Line						
	Improvements						
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and						
	Venturi Meters Replacement						
122003	WWP to NE Transmission Main						
122007	Newburgh Road Water Transmission Main						
400045	7 Mile/Nevada Transmission Main Rehab and Carrie/Nevada						
122017	Flow Control Station						
132007	Imlay Pumping Station - Energy Management: Freeze Protection						
132007	Pump Installation						
132025	Northwest Booster Station Yard Piping Improvements						
216008	Rehabilitation of Screened Final Effluent (SFE) Pump Station						

2.3. Redundancy & Reliability Projects

Finally, redundancy and reliability in the transmission system and wastewater facilities is of high importance to GLWA. The following projects will enhance the redundancy and/or reliability within the water transmission system or within the wastewater system:

Table IV-7 . Redundancy & Reliability Projects

CIP	Title				
111001	Lake Huron Water Treatment Plant, Low-Lift, High Lift and Filter Backwash Pumping System Improvements				
111009	Lake Huron Water Treatment Plant, Two New High-Lift Pumps, Water Production Flow Meter, and Select Yard Piping Improvements				
114009	SPW WTP Service Area Redundancy Study				
114013	Springwells Water Treatment Plant, Reservoir Fill Line Improvements				
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement				
122001	Parallel 42-Inch Main in 24 Mile Road from Rochester Station to Romeo Plank Road				
122003	WWP to NE Transmission Main				
122004	96-inch Main Relocation, Isolation Valves Installations, and New Parallel Main				
122005	Schoolcraft Road Water Transmission Main Replacement				
122006	Wick Road Water Transmission Main Construction				



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CIP	Title					
122007	Newburgh Road Water Transmission Main					
122009	Water System Improvements in Joy Road from Southfield Road to Trinity					
122010	Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from Lindwood to Livernois					
122011	Park-Merriman Water Transmission Main Construction					
122012	36-inch Water Main in Telegraph Road					
122013	14 Mile Transmission Main Loop					
122016	Downriver Transmission Main Loop					
122017	7 Mile/Nevada Transmission Main Rehab and Carrie/Nevada Flow Control Station					
132003	West Service Center Pumping Station, Isolation Gate Valves for Line Pumps					
132007	Imlay Pumping Station - Energy Management: Freeze Protection Pump Installation					
132016	North Service Center Pumping Station Improvements					
132017	North Service Center Booster Pump Station - On-Site & Off-Site Yard Piping & Valve Replacement					
132018	Schoolcraft Booster Pumping Station Improvements					
132019	Wick Road Booster Pumping Station - Switchgear, Control Valves and Hydropneumatic Tank Replacement					
132022	Joy Road Booster Pumping Station, Reservoir Pumping System Improvements					
132025	Northwest Booster Station Yard Piping Improvements					
170400	Water Transmission Improvement Program					
170500	Transmission System Valve Rehabilitation and Replacement Program					
170800	System-Wide Finished Water Reservoir Inspection, Design and Rehabilitation					
211001	WRRF Rehabilitation of Primary Clarifiers Rectangular Tanks, Drain Lines, Electrical/Mechanical Building and Pipe Gallery					
211002	WRRF PS No. 2 Pumping Improvements - Phase 1					
211004	WRRF PS #1 Rack & Grit and MPI Sampling Station 1 Improvements					
211005	WRRF PS No. 2 Improvements Phase II					
211006	WRRF PS No. 1 Improvements					
211007	WRRF PS #2 Bar Racks Replacements and Grit Collection System Improvements					
211008	WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines					

CIP	Title					
	WRRF Rehabilitation of the Circular Primary Clarifier Scum					
211009	Removal System					
212003	WRRF Aeration System Improvements					
212004	WRRF Chlorination and Dechlorination Process Equipme					
212004	Improvements					
212006	WRRF Rouge River Outfall (RRO) Disinfection (Alternative)					
212007	WRRF Rehabilitation of the Secondary Clarifiers					
212008	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)					
213002	WRRF Rehabilitation of Central Offload Facility					
213005	WRRF Complex I Incinerators Decommissioning and Reusability					
213006	WRRF Improvements to Sludge Feed Pumps at Dewatering					
	Facilities					
213007	WRRF Modification to Incinerator Sludge Feed Systems at					
040000	Complex -II					
213008	WRRF Rehabilitation of the Ash Handling Systems					
214001	WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations					
	Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride					
216004	System at WRRF					
	Assessment and Rehabilitation of WRRF yard piping and					
216006	underground utilities					
216007	DTE Primary Electric 3rd Feed Supply to WRRF					
222001	Oakwood District Intercommunity Relief Sewer Modification at					
222001	Oakwood District					
222002	Detroit River Interceptor (DRI) Evaluation and Rehabilitation					
222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation					
232001	Fairview Pumping Station - Replace Four Sanitary Pumps					
232002	Freud & Conner Creek Pump Station Improvements					
232003	Northeast Pumping Station					
260100 WRRF, Lift Station and Wastewater Collection System St						
	Allowance					
260200	Sewer and Interceptor Rehabilitation Program					
260500	CSO Outfall Rehabilitation					
260600	CSO FACILITIES IMPROVEMENT PROGRAM					
331002	Roofing Systems Replacement at GLWA WRRF, CSO Retention Treatment Basins (RTB) and Screening Disinfection Facilities					
331002	(SDF)					
381000	Energy Management: Electric Metering Improvement Program					
001000	Intersy management. Incerne metering improvement i rogiani					



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2.4. Northeast Water Treatment Plant Repurposing Related Projects

The 2015 Comprehensive Water Master Plan has identified the ability to reduce the number of water treatment facilities in full operation at GLWA. Initially, for long-term capital expenditure avoidance, the plan has identified the repurposing of the Northeast Water Treatment Plant. In order to repurpose this facility into a reservoir and pump station, several capital projects are necessary to achieve the savings identified in the master plan. The following projects are associated with the repurposing of the Northeast Water Treatment Plant:

Table IV-8 . Northeast Water Treatment Plant Repurposing Related Projects

CIP	Title					
114013	Springwells Water Treatment Plant, Reservoir Fill Line Improvements					
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement					
116002	Pennsylvania, Springwells and Northeast Raw Water Supply Tunnel Improvements					
122003	WWP to NE Transmission Main					
132010	West Service Center Pumping Station - Reservoir, Reservoir Pumping, and Division Valve Upgrades					
132025	Northwest Booster Station Yard Piping Improvements					

2.5. Projects by Jurisdiction

Projects are listed below under the jurisdiction of the physical location of the project. Because many projects are planned for multiple facilities within multiple jurisdictions, many of these projects are identified as "Multiple Counties". In addition, to get a spatial view and understanding of these project locations, approximately one month after the CIP has been officially adopted by the Board, these projects and the associated BCE information will be shown in the CIP Viewer located within the WAMR and GDRSS Member Partner Outreach Portals.

Table IV-9. Projects by Physical Jurisdiction

Jurisdiction			CIP Projects	5	
City of Detroi	it				
112002	115005	211001	212003	213007	232001
112003	116002	211002	212004	213008	232002
112005	122003	211004	212006	214001	232003
112006	122009	211005	212007	216004	
115001	122010	211006	212008	216006	
115002	122017	211007	213002	216007	
115003	132009	211008	213005	216008	
115004	132025	211009	213006	222002	
Lapeer Count	ty				
132007	132021				
Macomb Cou	nty				
122001					
Oakland Cou	nty				
122013	132004	132014	132017		
132003	132010	132016	132020		
Saint Clair Co	ounty				
111001	111004	111006	111008		
111002	111005	111007	111009		
Wayne Count	ty - Outside	Detroit			
113001	114001	114008	114015	122011	132012
113002	114002	114009	114016	122012	132015
113003	114004	114010	114017	122016	132018
113004	114005	114011	122005	132001	132019
113006	114006	114012	122006	132002	132022
113007	114007	114013	122007	132006	
Multiple Cou	nties				
114003	170300	171400	260200	380400	381000
122002	170400	171500	260500	380500	
122004	170500	222001	260600	380600	
132008	170600	222003	331001	380700	
170100	170800	222004	331002	380800	
170200	170900	260100	351001	380900	



SECTION 3 5-YEAR CIP SUMMARY TABLES

The Great Lakes Water Authority 2020-2024 Capital Improvement Plan overall summary tables can be seen below. Please note that projected expenses and project categories shown in Table IV-7. Centralized Services are also included in Table IV-5. Water CIP Categories and Table IV-6. Wastewater CIP Categories.

Table IV-10. Water CIP Categories

Project Total naudited) 2020-2024 CIP Total FY 2025 & Beyond etime tual Th 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 FY 2024 Category Water **Treatment Plants & Facilities** Lake Huron 111 \$ 3,102 \$ 5,071 \$23,602 \$19,641 \$ 13,532 \$4,450 \$ 10,000 \$33,057 \$71,225 \$112,455 Northeast 112 473 892 1,725 2,003 3 62,234 3,731 67,330 Southwest 113 447 1,476 3,256 1,145 6 192,654 4,407 198,984 -Springwells 114 98,407 24,979 17,841 26,819 31,512 17,645 26,221 157,347 120,038 400,771 Water Works Park 115 3,649 5,364 20,040 21,241 17,983 59,264 68,277 --General Purpose 116 2.178 7,513 5,467 5,467 5,467 3.998 20.399 30,090 **Treatment Plants & Facilities Total** 108,256 45,295 71,931 76,316 68,503 26,093 36,221 445,292 279,064 877,907 **Field Services** General Purpose 121 Transmission System 122 48,006 5,534 38,824 53,831 62,735 93,464 95,528 89,455 344,382 487,377 **Field Services Total** 5,534 62,735 95,528 48,006 38,824 53,831 93,464 89,455 344,382 487,377 SCC **General Purpose** 131 -Pump Station/Reservoir 132 1.570 2.262 6.824 12.609 27.242 23.629 30.799 48.821 101.103 153.756 SCC Total 1,570 2,262 6,824 12,609 27,242 23,629 30,799 48,821 101,103 153,756 Water Quality **General Purpose** 141 ----Water Quality Total Metering 151 **General Purpose** ----**Metering Total** General Purpose **General Purpose** 161 -----**General Purpose Total** -

Financial figures are in thousands of dollars (\$1,000's).

GLWA Great Lakes Water Authority	OVERVIEW	II CIP DEVELOPME + PROCESS	ENT III FIN	JANCE	CIP IMARY	IORITIZATION	VI PROJECTS BY CATEGORY			ROJECT RIPTIONS	XGLOSSARY
Category	Category Number	Lifetime Actual Thru FY 2018 (Unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total
Programs											
Programs	170	\$11,650	\$14,691	\$ 25,418	\$ 23,618	\$ 23,740	\$ 24,195	\$ 26,493	\$210,679	\$123,464	\$ 360,484
Programs Total		11,650	14,691	25,418	23,618	23,740	24,195	26,493	210,679	123,464	360,484
Water Total		169,482	67,782	142,997	166,374	182,220	167,381	189,041	794,247	848,013	1,879,524
Water Central Services											
Information Technolog	y 31X	-	-	-	-	-	-	-	-	-	-
Fleet	32X	-	-	-	-	-	-	-	-	-	-
Facilities	33X	-	-	-	225	375	1,625	1,825	1,375	4,050	5,425
Security	34X	-	-	-	-	-	-	-	-	-	-
Energy Management	35X	-	250	250	-	-	-	-	-	250	500
Engineering	36X	-	-	-	-	-	-	-	-	-	-
General Purpose	371	-	-	-	-	-	-	-	-	-	-
Programs	38XX	1	714	-	-	-	-	-	2,500	-	3,215
Water Central Services	Total	1	964	250	225	375	1,625	1,825	3,875	4,300	9,140
Grand Total		169,483	68,746	143,247	166,599	182,595	169,006	190,866	798,122	852,313	1,888,664

Table IV-11. Wastewater CIP Categories.

Financial figures are in thousands of dollars (\$1,000's).

Category Wastewater	Category Number	Lifetime Actual Thru FY 2018 (Unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total
WRRF											
Primary Treatment	211	\$ 49,937	\$ 24,341	\$ 15,095	\$ 13,153	\$ 13,393	\$ 20,524	\$ 22,042	\$ 11,093	\$ 84,207	\$ 169,578
Secondary Treatment & Disinfection	212	38,409	22,804	8,248	3,161	10,131	14,603	12,378	35,925	48,521	145,659
Residuals Management	213	1,901	11,363	16,518	7,716	5,525	9,598	3,550	6,740	42,907	62,911
IWC	214	573	2,828	7,567	-	-	-	-	-	7,567	10,968
CSO RTB & SDF	215	-	-	-	-	-	-	-	-	-	-
General Purpose	216	1,023	2,717	5,625	9,239	3,849	4,500	3,500	7,423	26,713	37,876
WRRF Total		91,843	64,053	53,053	33,269	32,898	49,225	41,470	61,181	209,915	426,992
Field Services											
General Purpose	221	-	-	-	-	-	-	-	-	-	-

GLWAA Great Lakes Water Authority	II CIP DEVELOPMENT + PROCESS	III FINAN	CE IV SUMI	CIP MARY	RIORITIZATION	N VI PRO. BY CATE		II TEN-YEAR OUTLOOK	VIII PROJI DESCRIPTI		GLOSSARY
Category	Category Number	Lifetime Actual Thru FY 2018 (Unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total
Interceptors	222	2,647	10,943	28,500	28,014	19,800	16,077	19,077	79,077	111,468	204,135
Field Services Total		2,647	10,943	28,500	28,014	19,800	16,077	19,077	79,077	111,468	204,135
SCC											
General Purpose	231	-	-	-	-	-	-	-	-	-	
Pumping Stations	232	6,661	8,984	42,029	28,405	60,514	52,514	25,007	257	208,469	224,37
In System Devices	233	-	-	-	-	-	-	-	-	-	
SCC Total		6,661	8,984	42,029	28,405	60,514	52,514	25,007	257	208,469	224,37 2
Metering											
General Purpose	241	-	-	-	-	-	-	-	-	-	
Metering Total		-	-	-	-	-	-	-	-	-	
General Purpose											
General Purpose	251	-	-	-	-	-	-	-	-	-	
General Purpose Total		-	-	-	-	-	-	-	-	-	
Programs											
Programs	260	35,983	22,151	36,806	38,600	32,851	41,527	44,563	126,500	194,347	378,981
Programs Total		35,983	22,151	36,806	38,600	32,851	41,527	44,563	126,500	194,347	378,981
Wastewater Total		137,134	106,131	160,388	128,288	146,063	159,343	130,117	267,015	724,199	1,234,479
Wastewater Central Services		·									
Information Technology	31X	-	-	-	-	-	-	-	-	-	
Fleet	32X	-	-	-	-	-	-	-	-	-	
Facilities	33X	-	278	1,092	4,142	4,114	41	42	-	9,431	9,709
Security	34X	-	-	-	-	-	-	-	-	-	
Energy Management	35X	-	-	-	-	-	-	-	-	-	
Engineering	36X	-	-	-	-	-	-	-	-	-	
General Purpose	37X	-	-	-	-	-	-	-	-	-	
Programs	38XX	1	-	-	-	-	-	-	2,500	-	2,501
Central Services Total		1	278	1,092	4,142	4,114	41	42	2,500	9,431	12,210
Grand Total		137,135	106,409	161,480	132,430	150,177	159,384	130,159	269,515	733,630	1,246,689



Table IV-12. Centralized Services Categories

IV CIP

Please note that these project categories and projected expenses also appear in Water and Wastewater tables, Table IV-5 and IV-6, respectively. Financial figures are in thousands of dollars (\$1,000's).

Category	Category Number	Lifetime Actual Thru FY 2018 (Unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total
Information Technology	31X										
Water		\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Wastewater		-	-	-	-	-	-	-	-	-	-
Information Technology Total		-	-	-	-	-	-	-	-	-	-
Fleet	32X										
Water		-	-	-	-	-	-	-	-	-	-
Wastewater		-	-	-	-	-	-	-	-	-	-
Fleet Total		-	-	-	-	-	-	-	-	-	-
Facilities	33X										
Water		-	-	-	225	375	1,625	1,825	1,375	4,050	5,425
Wastewater		-	278	1,092	4,142	4,114	41	42	-	9,431	9,709
Facilities Total		-	278	1,092	4,367	4,489	1,666	1,867	1,375	13,481	15,134
Security	34X										
Water		-	-	-	-	-	-	-	-	-	-
Wastewater		-	-	-	-	-	-	-	-	-	-
Security Total		-	-	-	-	-	-	-	-	-	-
Energy Management	35X	· · · · · · · · · · · · · · · · · · ·									
Water		-	250	250	-	-	-	-	-	250	500
Wastewater		-	-	-	-	-	-	-	-	-	-
Energy Management Total		-	250	250	-	-	-	-	-	250	500
Engineering	36X	· · · · · · · · · · · · · · · · · · ·									
Water		-	-	-	-	-	-	-	-	-	-
Wastewater		-	-	-	-	-	-	-	-	-	-
Engineering Total		-	-	-	-	-	-	-	-	-	-
General Purpose	37X										
Water		-	-	-	-	-	-	-	-	-	-
Wastewater		-	-	-	-	-	-	-	-	-	-
General Purpose Total		-	-	-	-	-	-	-	-	-	-
Programs	38XX										

GLWA Great Lakes Water Authority	OVERVIEW		VELOPMENT ROCESS	III FINANCE	IV CIP SUMMARY	V PRIORITIZA	ATION	PROJECTS CATEGORY	VII TEN-YEAR OUTLOOK	VIII PRO DESCRIP	IX (GLOSSARY
Category		Category Number	Lifetime Actual Thru FY 2018 (Unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total
Water			1	714		-	-	-	-	2,500	-	3,215
Wastewater			1	-	-	-	-	-	-	2,500	-	2,501
General Purpose Tota	ป		2	2 714	-	-	-	-	-	5,000	-	5,716
Grand Total			2	2 1,242	1,342	4,367	4,489	1,666	1,867	6,375	13,731	21,350

+ PROCESS

IV CIP SUMMARY

ORITIZATION VI PROJECTS BY CATEGORY

S VII TEN-YEAR VIII PROJECT Y OUTLOOK DESCRIPTIONS

IX GLOSSARY

V. PROJECT PRIORITIZATION AND RISK EVALUATION

New and Future Planned water and wastewater projects were prioritized based upon eight criteria. The criteria and their weighting factors are identified in Table V-1.

OVERVIEW

Figure I-1and Figure I-2 display the distribution of project risk in terms of Probability and Consequence. For the Probability of Failure coordinate on the plot, an equally weighted average was taken of the scores for the Condition, Performance, and O&M criteria. For the Consequence of Failure coordinate, the Regulatory, Public Health & Safety, Public Benefit, Financial, and Efficiency & Innovation criteria were averaged. These plots provide the reader a better understanding of which function (probability or consequence of failure) of the overall risk is driving the need for the project.

In addition, the following pages provide the detailed prioritization of each project compared to one another along with the individual score by Project Manager and by the Review Committee.

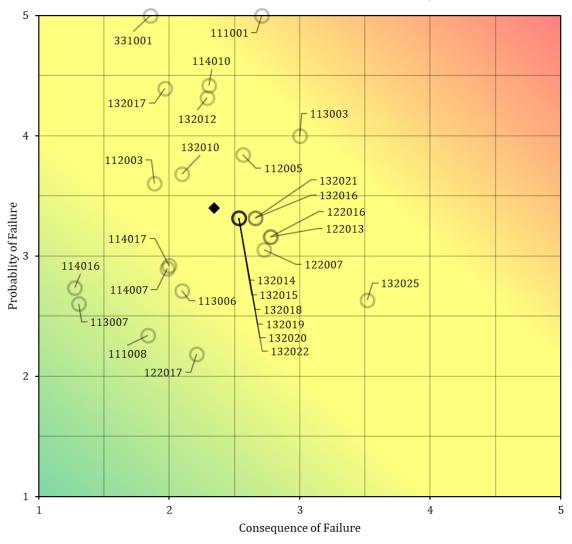
Table V-1. Project Prioritization

No.	Weight	Criteria	Risk Factor
1	12%	Condition	Probability
2	15%	Performance (Service Level/Reliability)	Probability
3	18%	Regulatory (Environmental/Legal)	Consequence
4	11%	0&M	Probability
5	17%	Public Health & Safety	Consequence
6	8%	Public Benefit	Consequence
7	10%	Financial	Consequence
8	9%	Efficiency & Innovation	Consequence



IX GLOSSARY

Water Risk Matrix of Future Planned Projects



• Future Planned Projects • Average

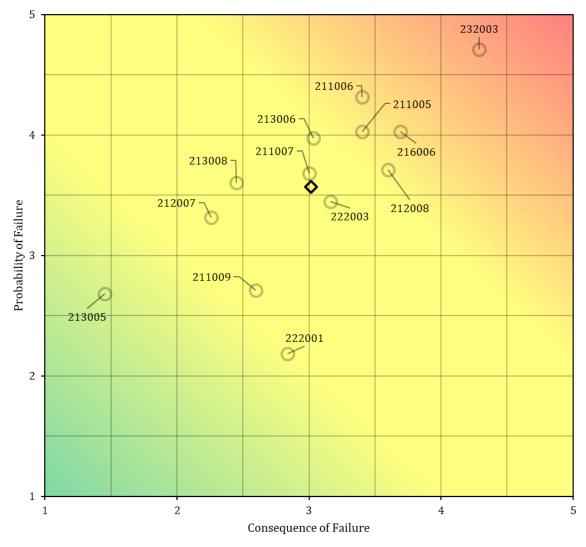
Figure I-1. Water Project Risk Matrix



III FINANCE SUMMARY IX GLOSSARY

Wastewater Risk of Future Planned Projects

IV CIP



○ Future Planned Projects ◆ Average

Figure I-2. Wastewater Project Risk Matrix



ZATION VI PROJECTS BY CATEGORY VII TEN-YEAR VIII PROJECT OUTLOOK DESCRIPTIONS

VIII PROJECT IX GLOSSARY DESCRIPTIONS

SECTION 2 PROJECT MANAGER CRITERIA SCORES: WATER

Rank	CIP No.	Title	0	20	40	60	80	100
1	111001	LH WTP, Low-Lift, High Lift & Filter Backwash Pumping System Imp	111001					
2	113003	SW WTP, Low- & High-Lift PS, Flocculation and Filtration System	113003					
3	132025	NW BPS Yard Piping Improvements	132025					
4	114010	SP WTP, Yard Piping and High-Lift Header Improvements	114010					
5	132012	Ypsilanti Booster Pumping Station Improvements	132012					
6	112005	Northeast WTP - Replacement of Covers for Process Water Conduits	112005					
7	331001	Roofing Systems Replacement at Water Plants and BPS	331001					
8	122013	14 Mile Transmission Main Loop	122013				RC	Score
9	122016	Downriver Transmission Main Loop	122016				PM	Score
10	132016	North Service Center Pumping Station Improvements	132016					
11	132021	Imlay BPS - Replace Pumps, Motors, VFDs, and HVAC System	132021					
12	132017	NSC BPS - On-Site & Off-Site Yard Piping & Valve Replacement	132017					
13	122007	Newburgh Road Water Transmission Main	122007					
14	132014	Adams Road Booster Pumping Station Improvements	132014					
15	132015	Newburgh Road Booster Pumping Station Improvements	132015					
16	132020	Franklin BPS - Isolation Gate Valves & Electrical Actuator Improve	132020					
17	132019	Wick Road BPS - Switchgear, Control Valves and Hydropneumatic	132019					
18	132022	Joy Road BPS, Reservoir Pumping System Improvements	132022					
19	132018	Schoolcraft Booster Pumping Station Improvements	132018					
20	132010	WSC PS - Reservoir, Reservoir Pumping, and Division Valve Upgrades	132010					
21	112003	Northeast WTP High-Lift Pumping Station Electrical Improvements	112003					
22	114017	Springwells WTP Flocculator Drive Replacement	114017					
23	113006	Southwest WTP Chlorine Scrubber, Raw Water Screens & Related	113006					
24	114007	Springwells WTP, Powdered Activated Carbon System Improvements	114007					
25	122017	7 Mile/Nevada TM Rehab and Carrie/Nevada Flow Control Station	122017					
26	111008	LH WTP, Architectural Programming for Lab & Admin Bldg Improve	111008					
27	114016	SP WTP 1958 Settled Water Conduits Concrete Pavement Rplcmt.	114016					
28	113007	Southwest WTP Architectural and Building Mechanical Improvements	113007					



ION VI PROJECTS BY CATEGORY

VII TEN-YEAR VIII PROJECT OUTLOOK DESCRIPTIONS

IX GLOSSARY

SECTION 3 PROJECT MANAGER CRITERIA SCORES: WATER

Rank	CIP No.	Title	1	2	3	4	5	6	7	8	PM Score	1	2	3	4	5	6	7	8	RC Score
1	111001	LH WTP, Low-Lift, High Lift & Filter Backwash Pumping System Imp	5	5	3	3	1	1	4	4	64.6	5	5	1	5	2	5	4	4	8
2	113003	SW WTP, Low- & High-Lift PS, Flocculation and Filtration System	4	5	3	4	4	2	1	2	66.6	4	4	3	4	4	2	3	2	8.8
3	132025	NW BPS Yard Piping Improvements	4	4	1	2	1	4	4	4	54.6	4	2	2	2	5	5	3	3	4.4
4	114010	SP WTP, Yard Piping and High-Lift Header Improvements	5	2	4	1	2	3	2	2	53.8	5	5	2	3	2	2	3	3	12
5	132012	Ypsilanti Booster Pumping Station Improvements	5	5	3	4	2	2	5	3	72	5	4	1	4	3	2	3	3	12
6	112005	Northeast WTP - Replacement of Covers for Process Water Conduits	5	5	2	2	5	2	3	4	72	5	5	3	1	4	1	2	1	12
7	331001	Roofing Systems Replacement at Water Plants and BPS	5	3	4	5	3	2	4	2	71.4	5	5	3	5	2	1	1	1	3.2
8	122013	14 Mile Transmission Main Loop	1	5	2	4	4	5	1	2	60.6	1	5	2	3	4	5	1	2	3.6
9	122016	Downriver Transmission Main Loop	1	5	2	4	4	3	1	2	57.4	1	5	2	3	4	5	1	2	2
10	132016	North Service Center Pumping Station Improvements	4	3	1	4	2	2	3	4	54.2	4	3	2	3	3	4	1	4	9
11	132021	Imlay BPS - Replace Pumps, Motors, VFDs, and HVAC System	3	4	1	3	1	1	1	3	41.8	4	3	2	3	3	4	1	4	7.2
12	132017	NSC BPS - On-Site & Off-Site Yard Piping & Valve Replacement	5	5	1	5	1	2	2	2	55.8	4	5	1	4	3	3	2	1	12
13	122007	Newburgh Road Water Transmission Main	1	5	1	4	2	3	5	4	58.6	1	4	1	4	3	3	4	4	7.2
14	132014	Adams Road Booster Pumping Station Improvements	4	4	2	4	2	4	3	4	64	4	3	2	3	3	3	1	4	7.2
15	132015	Newburgh Road Booster Pumping Station Improvements	4	4	1	4	2	2	3	4	57.2	4	3	2	3	3	3	1	4	2
16	132020	Franklin BPS - Isolation Gate Valves & Electrical Actuator Improve	4	4	1	4	2	3	3	3	57	4	3	2	3	3	3	1	4	10.2
17	132019	Wick Road BPS - Switchgear, Control Valves and Hydropneumatic	4	4	1	4	2	3	2	3	55	4	3	2	3	3	3	1	4	4
18	132022	Joy Road BPS, Reservoir Pumping System Improvements	5	4	1	4	1	2	3	3	54.4	4	3	2	3	3	3	1	4	2
19	132018	Schoolcraft Booster Pumping Station Improvements	4	4	1	5	1	1	2	4	52.4	4	3	2	3	3	3	1	4	9
20	132010	WSC PS - Reservoir, Reservoir Pumping, and Division Valve Upgrades	3	4	1	4	3	2	2	2	52.6	3	4	1	4	1	5	1	5	3.6
21	112003	Northeast WTP High-Lift Pumping Station Electrical Improvements	4	4	1	4	2	2	2	3	53.4	4	3	1	4	1	2	3	4	7.2
22	114017	Springwells WTP Flocculator Drive Replacement	3	3	2	2	1	2	2	3	43.8	4	2	2	3	2	2	2	2	3.4
23	113006	Southwest WTP Chlorine Scrubber, Raw Water Screens & Related	3	3	1	2	5	1	1	1	46.6	3	3	1	2	5	1	1	1	17
24	114007	Springwells WTP, Powdered Activated Carbon System Improvements	3	2	3	4	2	2	1	1	46.6	3	2	3	4	2	2	1	1	7.2
25	122017	7 Mile/Nevada TM Rehab and Carrie/Nevada Flow Control Station	1	5	1	2	4	4	2	2	53	1	4	1	1	4	4	1	1	13.6
26	111008	LH WTP, Architectural Programming for Lab & Admin Bldg Improve	4	3	2	1	2	2	1	4	47.2	4	2	2	1	2	2	1	2	9
27	114016	SP WTP 1958 Settled Water Conduits Concrete Pavement Rplcmt.	4	3	1	2	2	1	1	2	40.6	4	3	1	1	2	1	1	1	4.4
28	113007	Southwest WTP Architectural and Building Mechanical Improvements	4	3	1	3	2	1	2	3	46.6	3	2	1	3	1	1	2	2	5.4



V PRIORITIZATIC

ON VI PROJECTS BY CATEGORY VII TEN-YEAR VIII PROJECT OUTLOOK DESCRIPTIONS

TIONS IX GLOSSARY

SECTION 4 PROJECT MANAGER CRITERIA SCORES: WASTEWATER

Rank	CIP No.	Title	C)	20	40	60	80	100
1	232003	Northeast Pumping Station	232003						
2	216006	Assessment & Rehab of WRRF yard piping and underground utilities	216006						
3	211006	WRRF PS No. 1 Improvements	211006						
4	212008	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	212008						RC Score
5	211005	WRRF PS No. 2 Improvements Phase II	211005						PM Score
6	213006	WRRF Improvements to Sludge Feed Pumps at Dewatering Facilities	213006						
7	222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation	222003						
8	211007	WRRF PS #2 Bar Racks Replacements & Grit Collection System Impr	211007						
9	213008	WRRF Rehabilitation of the Ash Handling Systems	213008						
10	212007	WRRF Rehabilitation of the Secondary Clarifiers	212007						
11	211009	WRRF Rehab of the Circular Primary Clarifier Scum Removal System	211009						
12	222001	Oakwood Dist. Intercom. Relief Sewer Modification at Oakwood Dist.	222001						
13	213005	WRRF Complex I Incinerators Decommissioning and Reusability	213005						



V PRIORITIZATION

ION VI PROJECTS BY CATEGORY VII TEN-YEAR VIII PROJECT OUTLOOK DESCRIPTIONS

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SECTION 5 PROJECT MANAGER CRITERIA SCORES: WASTEWATER

Rank	CIP No.	Title	1	2	3	4	5	6	7	8	PM Score	1	2	3	4	5	6	7	8	RC Score
1	232003	Northeast Pumping Station	5	3	4	4	3	5	5	4	79.6	5	5	4	4	4	5	5	4	8.8
2	216006	Assessment & Rehab of WRRF yard piping and underground utilities	5	4	4	4	4	3	4	4	80.8	5	4	4	3	4	4	3	3	12
3	211006	WRRF PS No. 1 Improvements	5	4	4	4	4	3	4	4	80.8	5	4	4	4	4	3	2	3	4.8
4	212008	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	4	4	5	3	3	3	4	3	74.6	4	4	5	3	3	3	4	2	10.2
5	211005	WRRF PS No. 2 Improvements Phase II	5	4	4	3	4	3	4	4	78.6	5	4	4	3	4	3	2	3	14.4
6	213006	WRRF Improvements to Sludge Feed Pumps at Dewatering Facilities	3	4	4	3	3	3	2	4	66.4	3	4	4	5	2	2	3	4	12
7	222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation	5	4	4	3	3	4	4	2	73.2	5	4	3	1	3	4	5	1	12
8	211007	WRRF PS #2 Bar Racks Replacements & Grit Collection System Impr	4	4	4	4	3	2	4	4	73.4	3	4	4	4	3	3	3	1	8.8
9	213008	WRRF Rehabilitation of the Ash Handling Systems	4	4	3	4	3	2	3	3	66	4	3	3	4	3	1	3	1	8.8
10	212007	WRRF Rehabilitation of the Secondary Clarifiers	4	3	4	3	3	3	1	1	58.4	4	3	4	3	1	4	1	1	9
11	211009	WRRF Rehab of the Circular Primary Clarifier Scum Removal System	3	3	3	2	2	2	3	3	52.8	3	3	3	2	2	2	3	3	9
12	222001	Oakwood Dist. Intercom. Relief Sewer Modification at Oakwood Dist.	1	4	2	1	3	4	3	3	51.8	1	4	2	1	3	4	3	3	10.2
13	213005	WRRF Complex I Incinerators Decommissioning and Reusability	2	3	1	3	1	1	2	3	38.4	2	3	1	3	1	1	2	3	3.6

VI. PROJECTS BY CATEGORY

OVERVIEW

II CIP DEVELOPMENT

+ PROCESS

SECTION 1 WATER

GLWA

All financial figures are in thousands of dollars (\$1,000's). The Project Status column shows which projects are Active (A), Future Planned (FP), or Pending Closeout (PC). Projects that have been Reclassified to a different number, Closed, or Cancelled are not shown in this list; a list of Closed projects can be found in Chapter IV. For projects in the "Centralized Services" category (CIP number begins with 3), only portions of projects funded by the water budget are included in this section. Projects new to the CIP this year are denoted by bolded CIP number and title.

		tus	Ţ	18 13 13			Project	ed Exper	nditures			4 _	a	ų
CIP #	Title	Project Sta	Year Adde	Lifetime Act Thru FY 20 (unaudited	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-202 CIP Tota	Project To	Percent o W/S CIP
122003	WWP to NE Transmission Main	А	2014	1,655	1,121	871	15,786	24,115	29,615	29,994	30,115	100,381	133,272	11.8%
122004	96-inch Main Relocation, Isolation Valves Installations, and New Parallel Main	A	2016	1,130	837	5,000	6,000	26,453	35,886	23,453	33,907	96,792	132,666	11.4%
114002	Springwells Water Treatment Plant, Low-Lift and High-Lift Pumping Station Improvements	A	2004	498	2,607	5,985	9,302	13,724	13,724	26,145	42,831	68,880	114,816	8.1%
115001	Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement	A	2007	682	899	17,333	17,333	17,333	-	-	-	51,999	53,580	6.1%
122006	Wick Road Water Transmission Main Construction	А	2016	126	1,370	18,028	12,334	60	-	-	-	30,422	31,918	3.6%
111009	Lake Huron Water Treatment Plant, Two New High-Lift Pumps, Water Production Flow Meter, and Select Yard Piping Improvements	A	2018	-	16	9,030	10,030	7,030	-	-	-	26,090	26,106	3.1%
170800	System-Wide Finished Water Reservoir Inspection, Design and Rehabilitation	A	2016	-	482	5,128	5,211	5,182	3,888	5,495	33,778	24,904	59,164	2.9%
114011	Springwells Water Treatment Plant Steam, Condensate Return, and Compressed Air Piping Improvements	A	2012	473	3,109	5,392	7,754	8,261	-	-	-	21,407	24,989	2.5%
170600	Water Transmission Main Asset Assessment Program		2017	-	2,500	3,000	4,000	4,000	5,000	5,000	25,000	21,000	48,500	2.5%
116002	Pennsylvania, Springwells and Northeast Raw Water Supply Tunnel Improvements	A	2016	2,178	7,513	5,467	5,467	5,467	3,998	-	-	20,399	30,090	2.4%
170900	Suburban Water Meter Pit Rehabilitation and Meter Replacement		2014	-	3,000	4,000	4,000	3,997	4,100	4,200	20,500	20,297	43,797	2.4%
170500	Transmission System Valve Rehabilitation and Replacement Program	A	2017	3,430	4,000	4,000	3,274	4,000	4,000	4,000	10,000	19,274	36,704	2.3%
122005	Schoolcraft Road Water Transmission Main Replacement	A	2016	4	180	8,100	9,145	633	-	-	-	17,878	18,062	2.1%
114008	Springwells Water Treatment Plant, 1930 Sedimentation Basin Sluice Gates, Guides & Hoists Improvements	A	2014	-	442	4,153	6,830	5,697	3	-	-	16,683	17,125	2.0%
170100	Water Treatment Plant /Pump Station Allowance	A	2012	6,635	3,176	3,000	3,000	3,000	3,000	3,000	15,000	15,000	39,811	1.8%

Table VI-1. Water CIP Projects: Active, Ranked by 2020-2024 CIP Total



IV CIP V PRIORITIZATION

VI PROJECTS

VII TEN-YEAR VIII PROJECT OUTLOOK DESCRIPTIONS

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CIP #	Title	Project Stat	Year Added	Lifetime Act Thru FY 20 (unaudited	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-202 CIP Total	Project To	Percent o W/S CIP
111006	Lake Huron Water Treatment Plant, Filter Instrumentation and Raw Water Flow Metering Improvements	A	2014	735	55	3,333	3,333	3,333	-	-	-	9,999	10,789	1.2%
170400	Water Transmission Improvement Program	A	2010	156	1,000	1,500	2,000	2,000	2,000	2,000	100,000	9,500	110,656	1.1%
111007	Lake Huron Water Treatment Plant, Raw Sludge Clarifier and Raw Sludge Pumping System Improvements	A	2016	284	194	4,660	4,661	-	-	-	-	9,321	9,799	1.1%
	Springwells Water Treatment Plant, Administration Building Improvements & Underground Fire Protection Loop		2014	-	30	413	2,258	3,820	1,604	-	-	8,095	8,125	0.9%
	Park-Merriman Water Transmission Main Construction		2015		1,067	4,737	2,237	6	-	-	-	6,980	8,203	0.8%
	Water Treatment Plant Automation Program		2017	1,377	61	1,561	1,561	1,561	1,514	105	0	6,302	7,740	0.7%
	WWP WTP Building Ventilation Improvements		2018	-	7	507	3,907	650	-	-	-	5,064	5,071	0.6%
171500	Roof Replacement - Various Water Facilities	A	2018	50	-	2,657	-	-	-	2,000	2,000	4,657	6,707	0.5%
111004	Lake Huron Water Treatment Plant, Electrical Tunnel Rehabilitation	A	2014	63	384	4,296	6	-	-	-	-	4,302	4,749	0.5%
113002	Southwest Water Treatment Plant, High-Lift Pump Discharge Valve Actuators Replacement	A	2014	249	1,157	2,876	1,144	6	-	-	-	4,026	5,432	0.5%
112006	Northeast Water Treatment Plant Flocculator Replacements	A	2018	-	3	1,356	1,356	3	-	-	-	2,715	2,718	0.3%
132006	Ford Road Pumping Station, Pressure and Control Improvements	A	2014	161	235	2,515	18	-	-	-	-	2,533	2,929	0.3%
132007	Imlay Pumping Station - Energy Management: Freeze Protection Pump Installation	A	2014	9	14	592	1,315	230	-	-	-	2,137	2,160	0.3%
115004	Water Works Park Water Treatment Plant Chlorine System Upgrade	A	2017	2,527	4,196	2,047	1	-	-	-	-	2,048	8,771	0.2%
111002	Lake Huron Water Treatment Plant, Miscellaneous Mechanical HVAC Improvements	A	2014	2,020	4,422	1,882	-	-	-	-	-	1,882	8,324	0.2%
114013	Springwells Water Treatment Plant, Reservoir Fill Line Improvements	A	2016	332	2,849	1,551	-	-	-	-	-	1,551	4,732	0.2%
170200	As Needed Construction Materials, Environmental Media and Special Testing Services, Construction Inspection, and Other Technical Services	A	2014	2	472	572	572	-	-	-	-	1,144	1,618	0.1%
132003	West Service Center Pumping Station, Isolation Gate Valves for Line Pumps	A	2014	138	1,186	490	-	-	-	-	-	490	1,814	0.1%
113004	Southwest Water Treatment Plant, Raw Water Sampling Modifications	A	2014	198	319	380	1	-	-	-	-	381	898	0.0%
351001	Water Facility Lighting Renovations	A	2017	-	250	250	-	-	-	-	-	250	500	0.0%
112002	Northeast Water Treatment Plant, Low-Lift Pumping Plant Caisson Rehabilitation	A	2014	473	889	203	-	-	-	-	-	203	1,565	0.0%
115003	Water Works Park Water Treatment Plant Comprehensive Condition Assessment	A	2014	440	262	153	-	-	-	-	-	153	855	0.0%



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CIP #	Title	Project Status	Year Added	Lifetime Actual Thru FY 2018 (unaudited)	FY 2019	FY 2020	Project LA 2021	ted Expe 2023 AJ	nditures EX 2023 H	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total	Percent of W/S CIP
114003	Water Production Flow Metering Improvements at Northeast, Southwest and Springwells Water Treatment Plants	A	2014	3,445	3,561	80	19	-	-	-	-	99	7,105	0.0%
114006	Springwells Water Treatment Plant Replacement of 1958 Rapid Mixing Units	A	2014	177	886	61	-	-	-	-	-	61	1,124	0.0%
114001	Springwells Water Treatment Plant, 1958 Filter Rehabilitation and Auxiliary Facilities Improvements	A	2002	89,310	7,978	-	-	-	-	-	-	0	97,288	0.0%
114012	SPW WTP Water Treatment Plant 1930 Filter Building-Roof Replacement	A	2016	1,124	2,788	-	-	-	-	-	-	0	3,912	0.0%
114015	Springwells Water Treatment Plant Emergency Grating Replacement	A	2017	2,737	729	-	-	-	-	-	-	0	3,466	0.0%
132008	Various Pumping Stations - Needs Assessment Study	Α	2014	913	764	-	-	-	-	-	-	0	1,677	0.0%
380700	As-Needed Geotechnical and Related Engineering Services	А	2006	-	620	-	-	-	-	-	-	0	620	0.0%
380600	As-Needed General Engineering Services	Α	2004	1	94	-	-	-	-	-	-	0	95	0.0%
380400	As-needed CIP Implementation Assistance and Related Services	A	2002	-	-	-	-	-	-	-	-	0	0	0.0%
	Active Water Projects Total			123,888	67,724	137,159	143,855	140,561	108,332	105,392	313,131	635,299	1,140,042	75%

Table VI-2. Water CIP Projects: Pending Closeout, Ranked by Total Cost

CIP #	🚊 Title		Year Added	Lifetime Actual Thru FY 2018 (unaudited)	FY 2019	eio FY 2020	FY 2021	, 770	FY 2023 FY 2024	FY 2025 & saint Beyond	2020-2024 CIP Total	Project Total	Percent of W/S CIP
122001	Parallel 42-Inch Main in 24 Mile Road from Rochester Station to Romeo Plank Road	РС	2005	33,566	-	-	-	-	-	-	- 0	33,566	0.0%
122012	36-inch Water Main in Telegraph Road	PC	2012	9,418	155	-	-	-	-	-	- 0	9,573	0.0%
122002	2002 Replacement of Five (5) PRV Pits of Treated Water Transmission System		2010	1,844	804	-	-	-	-	-	- 0	2,648	0.0%
114009	4009 SPW WTP Service Area Redundancy Study		2014	311	-	-	-	-	-	-	- 0	311	0.0%
132004	North Service Center Pumping Station - Hydraulic Surge Control	PC	2014	215	-	-	-	-	-	-	- 0	215	0.0%
132001	Wick Road Booster Pumping Station Rehabilitation	РС	2004	130	35	-	-	-	-	-	- 0	165	0.0%
122009	Water System Improvements in Joy Road from Southfield Road to Trinity	PC	2014	107	-	-	-	-	-	-	- 0	107	0.0%
116003	Genesee and Lapeer County Transmission System Improvements	РС	2016	-	-	-	-	-	-	-	- 0	0	0.0%
122010	Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from Lindwood to Livernois	РС	2014	-	-	-	-	-	-	-	- 0	0	0.0%
380500	Wastewater General Engineering Services on an As-needed Basis	PC	2004	-	-	-	-	-	-	-	- 0	0	0.0%
380800	Geotechnical and Related Services on an As-Needed Basis	РС	2007	-	-	-	-	-	-	-	- 0	0	0.0%
	Pending Closeout Water Projects Total45,591994								0)) 0	46,585	0.0%



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Table VI-3. Water CIP Projects: Future Planned, Ranked by Prioritization Score

		SUC	Ţ	ual 18 11		Projected Expenditures						4	al	4	on (
CIP #	Title	Project Stat	Year Adde	Lifetime Act Thru FY 20 funaudited	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-202 CIP Total	Project To	Percent o W/S CIP	Prioritizati Score (RC
111001	Lake Huron Water Treatment Plant, Low-Lift, High Lift and Filter Backwash Pumping System Improvements	FP	2010	-	-	401	1,611	3,169	4,450	10,000	32,757	19,631	52,388	2.3%	71.6
113003	Station, Flocculation and Filtration System Improvements	FP	2014	-	-	-	-	-	-	-	148,286		148,286		
132025	r r r r r r r r r r r r r r r r r r r	FP	2020	-	-	-	50	1,700	3,750	-	-	5,500	5,500	0.6%	63.6
114010	Springwells Water Treatment Plant, Yard Piping and High-Lift Header Improvements	FP	2012	-	-	-	-	-	-	72	110,578	72	110,650	0.0%	62.2
132012	- Ferrerer - e conter - erreker 9 e erreter erreker erreter er	FP	2017	4	28	585	865	2,855	4,205	1,319	-	9,829	9,861	1.2%	61.2
112005	Northeast Water Treatment Plant - Replacement of Covers for Process Water Conduits	FP	2018	-	-	166	647	-	-	-	-	813	813	0.1%	61.0
331001	Roofing Systems Replacement at Water Plants and Booster Pump Stations	FP	2014	-	-	-	225	375	1,625	1,825	1,375	4,050	5,425	0.5%	61.0
122016	Downriver Transmission Main Loop	FP	2017	-	-	297	964	3,051	10,763	22,122	-	37,197	37,197	4.4%	58.4
	· · · · · · · · · · · ·		2017	-	-	751	1,315	1,507	13,420		25,433	28,993	54,426	3.4%	58.4
132016		FP	2017	-	-	-	-	-	6	6,325	18,589	6,331	24,920	0.7%	58.2
132021	Imlay Booster Pumping Station - Replace Pumps, Motors, VFDs, and HVAC System	FP	2018	-	-	-	-	-	6	2,103	10,000	2,109	12,109	0.2%	58.2
132017	North Service Center Booster Pump Station - On-Site & Off-Site Yard Piping & Valve Replacement	FP	2018	-	-	6	2,300	2,506	264	-	-	5,076	5,076	0.6%	57.8
			2016	-	-	-	-	-	30	5,209	-	5,239	5,239	0.6%	57.0
	F S F F F F F F F F F F F F F F F F F F	FP	0	-	-	16	621	2,396	2,396	2,429	4,311	7,858	12,169	0.9%	56.6
	F O F O F O F O F O F O F O F O F O F O		2018	-	-	-	10	1,958	2,048		3,500	7,064	10,564	0.8%	56.6
132014	F O F F O F F F F F F F F F F F F F F F	FP	2017	-	-	-	-	21	1,029	2,312	2,312	3,362	5,674	0.4%	56.6
132019	Wick Road Booster Pumping Station - Switchgear, Control Valves and Hydropneumatic Tank Replacement	FP	2018	-	-	-	-	6	1,009	4,554	-	5,569	5,569	0.7%	56.6
132020	Franklin Booster Pumping Station - Isolation Gate Valves & Electrical Actuator Improvements	FP	2018	-	-	-	-	-	-	-	10,109	0	10,109	0.0%	56.6
132022	Joy Road Booster Pumping Station, Reservoir Pumping System Improvements	FP	2018	-	-	-	-	-	6	6,103	-	6,109	6,109	0.7%	56.6
132010	West Service Center Pumping Station - Reservoir, Reservoir Pumping, and Division Valve Upgrades	FP	2017	-	-	2,620	7,430	15,570	8,910	2,606	-	37,136	37,136	4.4%	54.0
112003	Northeast Water Treatment Plant High-Lift Pumping Station Electrical Improvements	FP	2017	-	-	-	-	-	-	-	62,234	0	62,234	0.0%	50.8
114017	Springwells Water Treatment Plant Flocculator Drive Replacement	FP	2018	-	-	-	-	10	2,314	4	-	2,328	2,328	0.3%	47.0
113006	Southwest Water Treatment Plant Chlorine Scrubber, Raw Water Screens & Related Improvements	FP	2017	-	-	-	-	-	-	-	7,032	0	7,032	0.0%	46.6

	GLWAA Great Lakes Water Authority		III FINANCE		CIP MARY	V PRIORITIZATION		ON	VI PROJECTS BY CATEGORY		VII TEN-YEAR OUTLOOK		VIII PROJE DESCRIPTIC	IX GLOSSAR		\RY
CIP #		Title	Droi och Chatric	Year Added	Lifetime Actual Thru FY 2018 funaudited)	FY 2019	FY 2020		ted Exp FY 2022	enditu ŁA 2023	FY 2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total	Percent of W/S CIP	Prioritization Score (RC)
114007	Springwells Water Treatr System Improvements	nent Plant, Powdered Activat	ed Carbon _{FF}	2014	-	-	-	-	-	-	-	3,938	0	3,938	0.0%	46.6
122017	Carrie/Nevada Flow Co	ntrol Station	FF		-	-	1,040	6,050	6,910	3,750	2,750	-	20,500	20,500	2.4%	44.0
111008	Lake Huron Water Treatr for Laboratory and Admir	nent Plant, Architectural Pro n Building Improvements	gramming _{FF}	2017	-	-	-	-	-	-	-	300	0	300	0.0%	40.6
114016	Springwells Water Trea Conduits Concrete Pave	tment Plant 1958 Settled W ment Replacement	/ ater FF	2018	-	-	206	656	-	-	-	-	862	862	0.1%	36.6
113007	Southwest Water Treatm Mechanical Improvement	ent Plant Architectural and B	uilding FF	2017	-	-	-	-	-	-	-	37,336	0	37,336	0.0%	36.0
171400	Energy Management Prog	gram at All Water Facilities	FF	' -	-	-	-	-	-	693	693	4,401	1,386	5,787	0.2%	N/A
381000	Energy Management: Ele	ctric Metering Improvement	Program FF	2016	-	-	-	-	-	-	-	2,500	0	2,500	0.0%	N/A
	Future Planned Water Pr	ojects Total			4	28	6,088	22,744	42,034	60,674	85,474	484,991	217,014	702,037	25.5%	

Table VI-4. Water CIP Projects: Totals

	ual 18 1)			CIP	al	v/S					
Totals	Lifetime Act Thru FY 20 (unaudited	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 (Total	Project Tot	Percent of W CIP
Active Water Projects Total	123,888	67,724	137,159	143,855	140,561	108,332	105,392	313,131	635,299	1,140,042	74.5%
Pending Closeout Water Projects Total	45,591	994	0	0	0	0	0	0	0	46,585	0.0%
Future Planned Water Projects Total	4	28	6,088	22,744	42,034	60,674	85,474	484,991	217,014	702,037	25.5%
Water Projects Total	169,483	68,746	143,247	166,599	182,595	169,006	190,866	798,122	852,313	1,888,664	100.0%

EW II CIP DEVELOPMENT III FINANCE + PROCESS IV CIP SUMMARY

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The regional water system draws its water from the largest fresh water source in North America, the Great Lakes, with Lake Huron to the north, the Detroit River to the south and Lake St. Clair to the east. With access to nearly 2 billion gallons of high quality source water and with three separate intakes, the Authority has highly reliable and more than sufficient source water for current and projected demands.

The major components of the regional water system include three intake facilities, five treatment plants, an extensive conveyance system consisting of over 800 miles of transmission mains throughout the service area, 19 booster pumping stations and 32 water storage reservoirs (14 at the water treatment plants and 18 at booster stations). Water flow and pressure throughout the Water System are monitored and controlled by a Systems Control Center located in the Central Services Facility.

Physical Facilities

INTAKE FACILITIES

The Water System's three intake facilities are listed below and are generally in adequate to good working order and repair.

- The **Lake Huron intake**, located in Lake Huron, approximately 5 miles north of Port Huron and 5 miles into the lake, was placed in operation in 1974. This intake supplies raw water through a tunnel to the Lake Huron Water Treatment Plant.
- The **Belle Isle intake**, located at the eastern end of Belle Isle where Lake St. Clair flows into the Detroit River, was placed in operation in 1931. This intake supplies raw water to the Water Works Park, Springwells and Northeast Water Treatment Plants.
- The **Fighting Island intake** and tunnel, located under the Detroit River on the Canadian side just west of the northern end of Fighting Island, was placed in

operation in 1964. This intake supplies raw water to the Southwest Water Treatment Plant.

WATER TREATMENT PLANTS

BY CATEGORY

Raw water from the intake facilities is treated at the regional water system's water treatment plants, which includes screening, filtering, bacteria control, and taste and odor control. Each of the five water treatment plants in the regional water system was constructed with the capability to treat the water in accordance with federal requirements under the Safe Drinking Water Act. In the opinion of the Authority, based upon physical evaluations conducted by its consultants, no significant improvements to the water treatment plants are presently required to meet such requirements. In addition, each treatment plant is equipped with its own laboratory facilities for the examination of drinking water which are recertified periodically (every three years) by the Michigan Department of Public Health. The treatment plants are more particularly described in the following table. A summary of the treatment plants is shown in Table VI-5 on the following page.

Table VI-5. Treatment plant history and rated capacity

Plant	Placed in Operation	Rated Capacity (MGD)
Lake Huron	1974	400
Southwest	1964	240
Northeast	1956	300
Springwells ⁽¹⁾	1931/1958	540
Water Works Park	2003	240

(1) A major addition was completed in 1958, doubling the capacity of such water treatment plant by adding a new reservoir, sedimentation basin and filtration facility. Filter upgrades at Springwells limit plant capacity to 300 million gallons per day (MGD) until construction is complete.



WATER DELIVERY SYSTEM

The Authority operates and maintains a regional water system consisting of over 800 miles of main including most of the transmission mains within the City limits and certain transmission mains throughout the wholesale service area. The regional water system connects with the transmission and distribution mains owned and operated by the wholesale municipal member partners including the City of Detroit.

I CIP DEVELOPMENT

+ PROCESS

The transmission system is laid out to provide adequate pressures that are reinforced by use of booster stations and reservoirs, where necessary. Much of the transmission system is interconnected and flow of water can be controlled, particularly in emergency conditions, to flow in either direction by opening or closing valves. Water pressures can be boosted to overcome typical losses due to an emergency situation.

MONITORING FACILITIES

The Water System Control Center controls and monitors the transmission of water throughout the regional water system. Operators in the Systems Control Center can remotely control the pump stations at the treatment plants and the 19 booster stations to adjust flows and pressures to meet the changing demands of member partner communities.

Regional Water System Master Plan

The Water Master Plan Update was accepted by the GLWA Board on August 24, 2016. This plan was materially completed in 2015 (the "2015 Water Master Plan Update" or the "Update") with final closeout in 2016. Member Partner communities were engaged in the preparation of the 2015 Water Master Plan Update. This provided a broader perspective utilizing the region's entire infrastructure for public benefit to leverage existing infrastructure before investing in new infrastructure. The 2015 Water Master Plan Update has been utilized to develop the Regional Water System CIP. The 2015 Water Master Plan Update, which covers a period of 20 years, instead of the 50 years of prior master plans, recognizes the national trend of declining demand. A key focus was to establish a strategic infrastructure and operating plan associated with this reality. The update recommended right-sizing the capacity of the regional water system based on the current lower projections of population and water volumes.

The 2015 Water Master Plan Update found that the Authority's combined water treatment plant design capacity was estimated to be over 60 percent greater than the forecasted 20-year water demands. The total rated capacity of the existing five water treatment plants is 1.7 billion gallons per day. The 2015 Master Plan Update identified likely maximum demands in the range of up to 1.0 billion gallons per day during the 20-year planning period. This provided the rationale to evaluate the possibility of repurposing one or more water treatment plants to strategically align capacity and service requirements and planning for structural de-rating of capacity as warranted at the remaining four water treatment plants. The 2015 Master Plan Update recommended converting the existing Northeast Water Treatment Plant into a storage and pumping facility, thereby eliminating the need to invest in improvements that would otherwise be required to maintain rated capacity, and investing in the four remaining water treatment plants.

The 2015 Water Master Plan Update is designed to provide the System with flexibility to meet multiple growth scenarios and regulatory changes in the future, furthering GLWA's sustainability goals. Realigning water treatment plant capacity with forecasted demands will require additions and modifications to the existing water transmission system. The first five years of the 2015 Water Master Plan Update contain several capital projects related to the additions and modifications to the existing water transmission system, a number of which are in the GLWA 2020-2024 CIP. An example of the update's financial benefits is an estimated \$400 million of capital cost avoidance. In August 2016, the 2015 Water



Master Plan Update was further updated to decommission and repurpose the Northeast Water Treatment Plant, provide a new transmission system serving the Authority's northeast service area and add enhanced water System redundancy and long- term serviceability to a large (96 inch) water main through completion of a repair, relocation and isolation valve installation project for that water main.

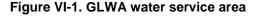
Service Area and Member Partners

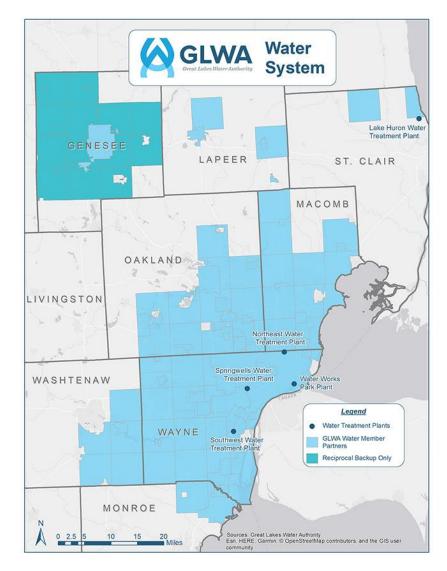
The Authority currently provides wholesale water services in a service area encompassing 981 square miles and serves all or a portion of eight Michigan counties in southeast Michigan, including Oakland, Macomb, Wavne, Lapeer, Genesee, Washtenaw, St. Clair and Monroe Counties. Figure VI-1 displays GLWA's service area. Approximately 4 million people, or nearly 40 percent of the total population of the State of Michigan, live in the Authority's water service area. Suburban member partners comprise approximately 82 percent of the population served by the Authority, and the City of Detroit comprise the remainder served by the Authority. Under certain circumstances, subject to the Authority's System optimization guidelines, the Authority's water service area may be expanded to include additional communities. The Authority's member partner communities are served via wholesale service contracts and the City retail customer class is served via the terms of the Water and Sewer Services Agreement.

Wholesale Water Member Partners

The member partners of the regional water system include 127 communities served through various forms of contracts. The City of Detroit is served pursuant to the Water and Sewer Services Agreement. To date, model contracts for 78 of the 88 wholesale member partners have been negotiated, approved, and are in effect. Of the other 10 wholesale member partners, 7 are served under older contract structures, the Genesee County Drain Commissioner is served via a 30-year Reciprocal Backup Water

Service Contract and 2 member partners receive water services on a non-contract basis.





The 78 member partners served by the new model contracts comprise over 92 % of total billed revenues from regional water system wholesale member partners (exclusive of Detroit).

The model water service contracts generally provide for (i) delivery of water by the Authority to the wholesale member partner at designated metered points at specified rates of flow and pressure and (ii) payment by the wholesale member partner for all water supplied at reasonable charges established by the Authority. The Authority is responsible for meeting all water quality requirements at the designated metered points. The wholesale member partner is solely responsible for distributing water from the points of delivery to its retail customers, for local billing, collection and rate setting.

The model contracts have a 30-year initial term and automatically renew for an additional 10-year term unless a party to the contract provides written prior notice of intent to terminate at least five years prior to the end of the then-current contract term. In the event of an early termination, the model contract provides that wholesale member partners are liable to GLWA for the payment of any costs incurred by the Authority related to the provision of services to the member partner community, unless the termination is for cause, in which case GLWA has cure rights. The model contract provides that GLWA has no responsibility for distributing, operating, repairing, replacing or maintaining any portion of the member partner community's retail water or wastewater system, that GLWA shall be the sole supplier of service to the member partner's service area and that the member partner is prohibited from commingling Authority water with water from any other source without the prior approval of GLWA.

The model contracts also provide that the Water Technical Advisory Committee (the "TAC"), established to facilitate a cooperative working relationship between GLWA and its member partner communities, will remain in place for the contract term. In addition, the model contracts include other provisions required for the orderly operation of an integrated water supply and distribution system such as the following: (i) restrictions on redistribution outside the limits of the particular municipality or other public entity without the consent of the Authority; (ii) measurement of water furnished by meters; (iii) the metered flow of water is the basis for billing; (iv) prohibition against combining of regional water system supplied water with water from any other source without prior written approval of the Authority to ensure a uniform quality of water throughout the area; (v) municipal acceptance of the Authority's standards for construction of distribution mains and Authority approval of construction plans therefor to ensure a uniform standard throughout the area; (vi) Authority commitments regarding notification of rate changes; (vii) payment and late payment terms; (viii) delineation of maintenance responsibilities; (ix) specific water pressure commitments by the Authority; and (x) maximum day, peak hour and annual volume commitments by the wholesale member partner.

1.1. Water Treatment Plants & Facilities

GLWA operates and maintains five water treatment facilities that provide water to GLWA member partner communities in Southeast Michigan. The Springwells, Northeast, Southwest, Lake Huron, and Water Works Park Water Treatment Plants have a maximum rated treatment capacity of 1,720 million gallons per day and firm high service pumping capacity of 2,400 million gallons per day. The high service pumping capacity exceeds the rated treatment capacity to assist in meeting peak hourly demands from finished water storage. Applicable treatment and pumping capacities and other data can be seen in Table VI-6 on the following page.

Four of the five plants (Northeast, Springwells, Southwest and Water Works Park) are conventional treatment facilities with the following process trains: rapid mix, coagulation, flocculation,



sedimentation, granular media filtration, and disinfection. Lake Huron is the only facility operated as a "modified direct filtration" plant, which means the sedimentation basins do not require a minimum detention time of 4 hours. In addition, Water Works Park is the only plant that employs intermediate ozonation for primary disinfection control. All five plants use the same chemical systems including alum for coagulation, chlorine for pre-oxidation and primary disinfection (excluding Water Works Park), powdered activated carbon (PAC) for taste and odor (T&O) control, phosphoric acid for corrosion control, and fluoride for dental health protection. Polymers are also added at several facilities to enhance coagulation and filtration as well as for thickening and dewatering of alum residuals. Two of the five plants, Southwest and Water Works Park, employ automated residuals removal from the sedimentations basins. The residuals are thickened and dewatered on site along with backwash wastewater, and disposed of at landfills. Lake Huron's basins are cleaned manually on an annual basis and the sludge is discharged to the sludge drying lagoons. The lagoons also receive thickened solids from the waste wash water treatment facility, which processes filter backwash wastewater. The Springwells and Northeast plants do not have automated alum residuals collection in the sedimentation basins or a thickening treatment process on site for alum residuals or backwash wastewater. At both facilities, the basins have been manually cleaned on an annual or biannual basis and the solids discharged to the wastewater collection system; backwash wastewater is also discharged to the wastewater collection system.

Facility	Year Placed in Service	Rated Treatment Capacity (MGD)	Firm High Service Pumping Capacity (MGD)	Finished Water Storage Volume (MG)	Areas Served
Springwells WTP	1931 First Train; 1958 Second Train	540(1)	260, IPD* 450, HPD*	60	Detroit, Northern Wayne County, Eastern Washtenaw County, Oakland County, Southeastern Macomb County, Western Wayne County
Northeast WTP	1956	300	400	30	Northeast Detroit/Wayne County, Southern Macomb County, Southeast Oakland County
Southwest WTP	1964	240	310	30	Southern Wayne County, Northern Monroe County, Eastern Washtenaw County
Lake Huron WTP	1974	400	420	44	Genesee County, Lapeer County, St. Clair County, Macomb County, Oakland County
Water Works Park WTP	2003	240	560	28	Eastside of Detroit, Eastern Wayne County
Syste	em Totals:	1,720	2,400	192	*IPD = Intermediate Pressure District, HPD = High Pressure District

1.1.1. Lake Huron Water Treatment Plant

The Lake Huron Water Treatment Plant began full-scale operations in 1974. The plant is located at 3993 Metcalf Road in Fort Gratiot, Michigan. The Lake Huron plant was designed to be easily expandable to meet the needs of growing populations in the communities it serves to the north of Detroit. In 2004, after completion of a pilot study along with various upgrades to the process trains, the MDEQ rated the maximum capacity of Lake Huron at 400 MGD. Lake Huron is the only GLWA facility that is operated in "modified" direct filtration mode. The sedimentation

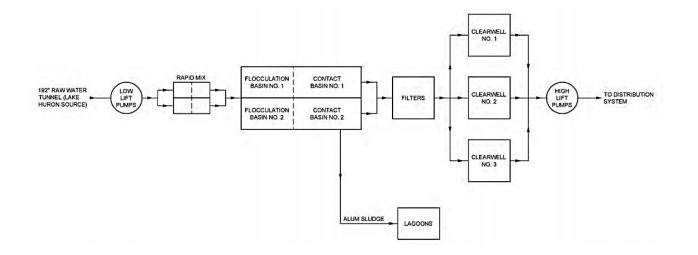


basins do not meet 10-State standards and thus are not considered to be true settling basins by the MDEQ. The raw water source for the plant is Lake Huron. The raw water tunnel is designed for a maximum capacity of 1200 MGD and 800 MGD during cold weather. The plant was constructed with provisions to increase the capacity by adding additional process trains and pumping units to obtain the maximum production capacity of 1200 MGD. In the early 2000's a variety of process treatment improvements were constructed at the Lake Huron Water Treatment Plant. These improvements included new high lift and backwash water pumps (including discharge piping and valves), rehabilitation of two clear wells and the high service suction well, filtration capacity improvements, pretreatment improvements and filter control modification, and a new treatment facility for filter backwash wastewater.

Figure VI-2. Lake Huron WTP process diagram



Figure VI-3. Lake Huron WTP



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1.1.2. Northeast Water Treatment Plant

The Northeast Water Treatment Plant at 11000 E. Eight Mile Road in Detroit became the former Detroit Water System's third water treatment plant. Dedicated in 1956, the plant was built to meet the needs of suburban communities located east and north of the city. The source of raw water is the Belle Isle intake, located in the Detroit River, which also serves Springwells and Water Works Park. The raw water is chlorinated, fluoridated and screened at Water Works Park before it flows to Northeast by gravity. Low lift pumps lift the raw water to the process trains, which operate in parallel. With a maximum rated capacity of 300 MGD, the plant process trains consist of rapid mix, flocculation, sedimentation, and dual-media gravity filtration.



Figure VI-4. Northeast WTP

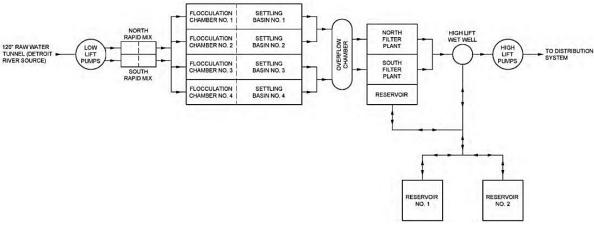


Figure VI-5. Northeast WTP process diagram



1.1.3. Southwest Water Treatment Plant

Detroit's fourth water treatment plant, Southwest, located at 14700 Moran Road in Allen Park, became operational in 1964. The Southwest Water Treatment Plant was constructed in 1963, at which time it was owned and operated by Wayne County. Through an agreement with Wayne County, the City of Detroit purchased this plant to regionalize water services in Southeast Michigan. Raw water for Southwest flows by gravity from the Detroit River through an intake at Fighting Island. The plant has a rated capacity of 240 MGD. The original plant was designed with the ability to be upgraded to 320 MGD via equipment replacement. There are also spare raw water conduits that can accommodate an expansion up to 480 MGD. The low lift pumps lift the raw water for treatment through the process trains, which operate in parallel. The Southwest Water Treatment Plant also has a Residuals Handling Facility to treat filter backwash wastewater and alum sludge residuals.



Figure VI-6. Southwest WTP

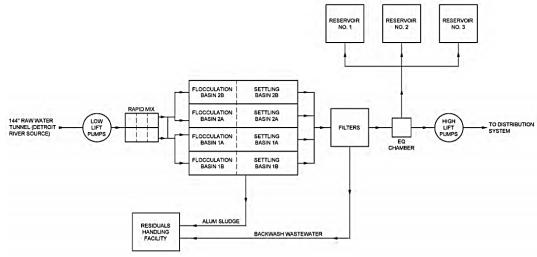


Figure VI-7. Southwest WTP process diagram



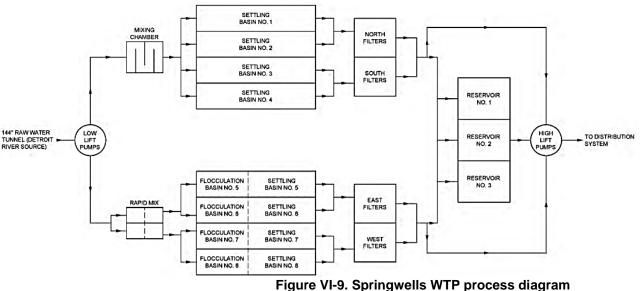
1.1.4. Springwells Water Treatment Plant

The Springwells Water Treatment Plant at 8300 W. Warren Avenue in Dearborn is the oldest of the GLWA water treatment facilities. At the time of its dedication in 1935, it was the largest water treatment facility in the world. The first train was constructed in 1930 and has a maximum rated capacity of 340 MGD and the second train constructed in 1958 has a maximum rated capacity of 200 MGD, for a total capacity of 540 MGD. Like Northeast, the Springwells plant receives its raw water from the Belle Isle Intake. The raw water influent is screened, chlorinated and fluoridated at Water Works Park before it is conveyed to Springwells. The low lift pumps lift the raw water for treatment through the process trains, which operate independently. The 1930 train provides hydraulic mixing through a baffled chamber for rapid mixing while the 1958 train has mechanical rapid mixers. Both trains have flocculation, sedimentation and filtration

treatment units. A major project to upgrade the Springwells plant, SP-563, is currently underway and should be closed out in 2019. This project includes a complete replacement of the 1958 filters and a limited replacement of some of the 1930 filters. A laboratory upgrade, piping other vard and site improvements. and electrical improvements are also included in this project.



Figure VI-8. Springwells WTP



1.1.5. Water Works Park Water Treatment Plant

Water Works Park Water Treatment Plant can produce up to 240 million gallons of superior quality drinking water per day (MGD) with room for expansion to 320 MGD. The end result of the city's \$275 million investment in this state-of-the-art facility is water the way it is meant to be: colorless, odorless, and great tasting; even better tasting than the water for which DWSD has been justifiably lauded for more than 150 years.

GLWA's newest water treatment plant is located at 10100 E. Jefferson Avenue in Detroit. Water Works Park II began operating in 2003 as a conventional surface water treatment plant. The original Water Works Park water treatment plant was razed and a new facility was constructed on the same site. The raw water source for the plant is the Belle Isle intake on the Detroit River. The plant has a maximum rated capacity of 240 MGD and is

GLWA's first facility with ozone disinfection facilities, as well as a Residuals Handling Facility to treat filter backwash wastewater and alum sludge residuals. Water Works Park is the largest plant in Michigan to use ozone as a disinfectant. The plant designed was to use independent process trains - a minimum of two process units are provided for each treatment process. In addition. all conveyance facilities such as pipelines,

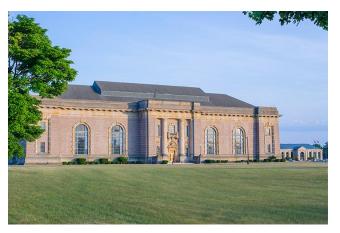


Figure VI-10. Water Works Park WTP

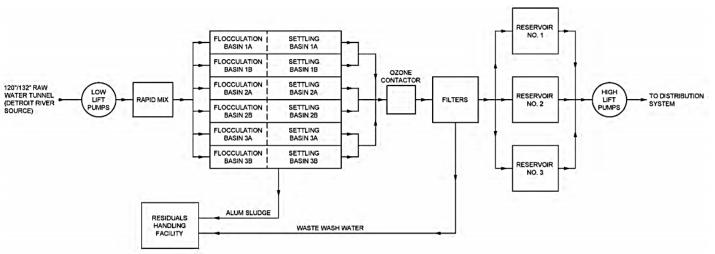


Figure VI-11. Water Works Park process diagram

junction chambers, channels, and wet wells are configured to provide a minimum of two treatment pathways.

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1.1.6. General Purpose

Refer to the General Purpose description on page II-6.

1.2. Field Services

1.2.1. General Purpose

Refer to the General Purpose description on page II-6.

1.2.2. Transmission System

The Regional Water Transmission System (RWTS) consists of approximately 803 miles of water main typically 24-inch and greater with the responsibility for the transport of potable water from the five water treatment facilities to the regional wholesale water member partner communities and the City of Detroit.

Figure VI-12, Figure VI-13, and Figure VI-14 depict the potable transmission main inventory by material, diameter, and decade installed/age, respectively. The RWTS ranges from 4 to 120 inch in diameter with an average age of 69 years. Additionally, there are approximately 23 miles of raw water transmission main ranging from 120 to 186 inch in diameter supplying the five water treatment plants from the three raw water intakes.

Most of RTWS is Prestressed Concrete Cylinder Pipe (54%), Cast Iron Pipe (19%), and Steel Pipe (17%). The majority of RTWS are typically 24 inches and larger, of which 24 inch (20%), 42 inch (15%), and 48 inch (13%) are the most common diameters; however, some smaller diameter pipe exists on site at the treatment and pumping facilities and limited areas of the system to maintain needed connectivity. Detroit and the region went through several growth periods of time evidenced by the greatest periods of water main installation of the 1960s (32%), 1920s (19%) and 1950s (11%).

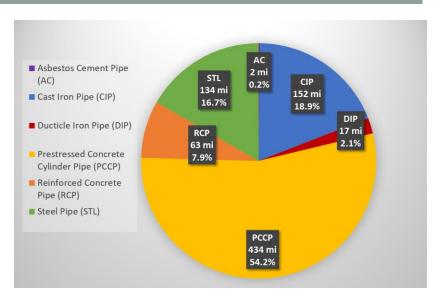


Figure VI-12. Transmission system inventory by material

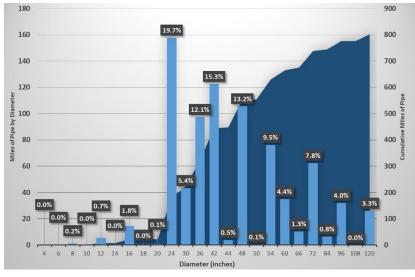


Figure VI-13. Transmission system inventory by diameter

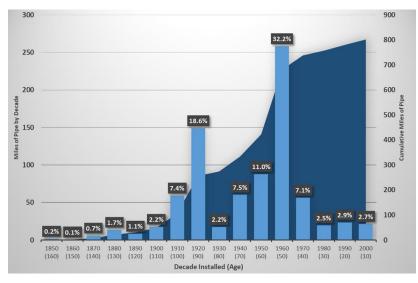


Figure VI-14. Transmission system inventory by decade installed / age

Water Transmission Main Pipe Integrity Program

Given the large transmission main size (24-inch and greater) and the significant population served, pipeline failures have a significant consequence. Previously, a traditional approach to manage deteriorating pipes has been to perform large-scale capital improvement projects to replace the mains. However, this strategy has been shown to be resource-consuming and often ends with the replacement of pipes that may still have significant remaining useful life. GLWA has chosen a more fiscally responsible asset management strategy to implement a pipeline integrity program, which consists of condition assessment and targeted repair, replace or renewal of pipelines to mitigate the risk of pipe failure.

In this predictive approach, refer to Figure VI-15, GLWA's implementation of the pipe integrity program will minimize both the probability and consequence of pipeline failures. The program includes a pipeline risk assessment of each transmission main to

determine the priority, as well as recommendations on implementation and execution of a condition assessment and renewal program. This baseline risk assessment of GLWA's transmission system was accomplished by calculating the consequence and probability of failure for each pipeline operated by GLWA, then prioritizing the pipelines based on the total risk.

It is anticipated that GLWA's holistic pipeline integrity program will minimize transmission failures overall, however due to the nature of buried pressure pipe, some pipe breaks may not be preventable, regardless of the intensity of the program. As such and like most utility owners, GLWA will continue to be exposed to the risk of pipeline failure. Operational practices that minimize the consequences of a pipe break, such as a valve exercising program or maintaining a minimum inventory of replacement pipes, continue to be in place.

Each segment of transmission main planned for assessment has both capital and O&M related projected expenses. The capital expenses related to actual repairs of the pipe resulting from the assessment or from the installation of monitoring equipment are accounted for within the CIP. O&M budget related items consist of projected expenses related to the planning of the condition assessment itself, development of a detailed inspection plan, contingency and communication plan for each segment, performing the actual condition assessment and any annual monitoring fees for the installed assessment equipment. A significant effort is required within each pipe assessment to communicate and coordinate activities with member partners to ensure continuity of service to the extent possible during the assessment. In addition, it is critical to evaluate appropriate technologies and approaches to successfully perform the condition assessment that provides an appropriate level of information while maintaining the highest water quality and levels of service.



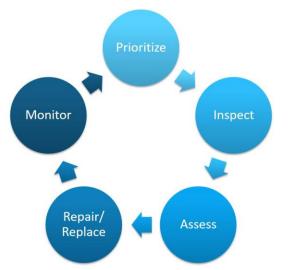


Figure VI-15. Proposed transmission system program cycle

Figure VI-18 depicts only those water transmission mains operated/maintained (leased) by GLWA within the City of Detroit. Figure VI-19 depicts the water transmission mains operated/maintained (leased) by GLWA over the entire service area. The suburban communities own, operate, and maintain all of their transmission and distribution systems from the points of connection to the RWTS.

- 1.3. Systems Control Center
 - 1.3.1. General Purpose

Refer to the General Purpose description on page II-6.

Pressure Reducing Valve (PRV)

Pressure Reducing Valves (PRV) regulate water pressure at critical locations throughout the Regional Water Transmission System. Pressure reduction is needed to protect portions of the Water System from being impacted by above normal operating pressures. Downstream of the PRVs, pressure is maintained at a relatively consistent lower pressure.

Pressure Monitoring Site

Fifty-three Pressure Monitoring Sites in the transmission system provide suction/upstream and discharge/downstream pressure readings to aid in system operation.

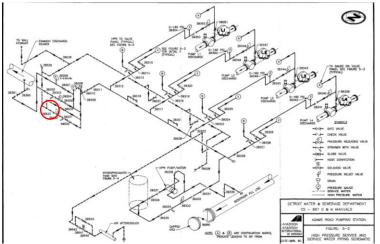


Figure VI-16. Adams Road Pumping Station: PRVs can be seen throughout drawing. The one circled for example reduces pressure before feeding to service water line.

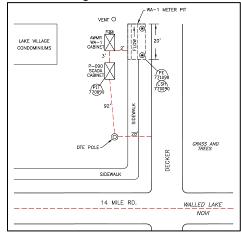


Figure VI-17. Pressure Monitoring Site at 14 Mile and Decker.





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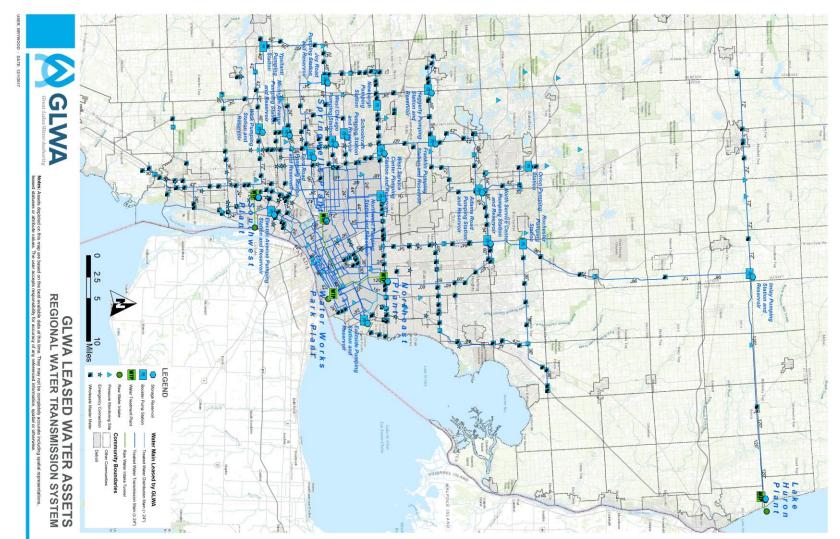
Figure VI-18. GLWA Leased Water Assets inside the City of Detroit



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Figure VI-19 . GLWA Leased Regional Water Assets

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1.3.2. Pump Stations & Reservoirs Water Booster Station

Booster stations are located within the regional System and distribute water received from the Water Treatment Facilities to communities and other stations to meet pressure and demand requirements. Some water is diverted to reservoirs at the station until needed during times of high demand. Pumping stations repump the water in transmission mains and reservoirs to maintain these pressures. There are 19 water booster stations in the GLWA transmission system.

Adams Road Pump Station



Figure VI-20. Adams Road Pump Station

The Adams Road Station consists of a pump house and a primary unit substation. The station's purpose is to increase the pressure in the 42-inch water main running along Adams Road. The station is fed by the North Service Center Station, which receives its water from the Lake Huron Water Treatment Plant through the Imlay Station. The discharged water from the station flows north through the 42-inch water main along Adams Road. The station serves the member partner communities of Rochester Hills, Auburn Hills, Pontiac, as well as Bloomfield Hills and West Bloomfield, during high demand periods.

Elevation	881.50
Suction Pressure	40 - 55 psi
Discharge Pressure	120 -150 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R1 - 1500 Hp, 10 MGD, 350 TDH
	R2 - 1500 Hp, 10 MGD, 350 TDH
Line Pumps	L1 - 750 Hp, 18.2 MGD, 191 TDH, VFD
	L2 - 750 Hp, 18.2 MGD, 191 TDH
	L3 - 750 Hp, 18.2 MGD, 191 TDH
	L4 - 750 Hp, 18.2 MGD, 191 TDH
Electric Feeds	2

Eastside Pump Station



Figure VI-21. Eastside Pump Station

The Eastside Pump Station consists of a pump house and a reservoir. The purpose of the station is to store water during the off-peak hours and use the stored water to supplement the supply during the hours of high demand. The discharged water from the station flows through the 36-inch water main along Canyon Avenue. The station serves the communities of East Detroit and Grosse Pointe.

Elevation	579.26
Suction Pressure	
Discharge Pressure	55 - 70 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R1- 350 Hp, 10 MGD, 350 TDH
	R2- 350 Hp, 10 MGD, 350 TDH
	R3- 350 Hp, 10 MGD, 350 TDH
Electric Feeds	1

Electric Avenue Pump Station



Figure VI-22. Electric Avenue Pump Station

The Electric Avenue Pumping Station increases the water pressure in the 36-inch water main running along Electric Avenue. The station receives its water from the intermediate pressure district of the Southwest Water Treatment Plant. The station has two reservoirs in which it stores water to supplement the normal water supply during peak demand periods. During low demand periods, the station is used only to circulate the reservoir water once or twice per week. Water from Electric Avenue Pump Station serves the communities of Lincoln Park, Southgate, Riverview, and Trenton.

Elevation	577.71
Suction Pressure	55 - 70 psi
Discharge Pressure	55 - 80 psi
Reservoir Capacity	2 X 3.3 MG
Reservoir Pumps	R3 - 200 Hp, 5.56 MGD, 150 TDH
	R4 - 300 Hp, 5.56 MGD, 150 TDH
Line Pumps	L1 - 100 Hp, 5.04 MGD, 75 TDH
	L2 - 100 Hp, 5.04 MGD, 75 TDH
Electric Feeds	2



Haggerty Pump Station



Figure VI-23. Haggerty Pump Station

The Haggerty Pumping Station consists of a pump building, 10million gallon aboveground reservoir, and exterior primary power area. The primary purpose of the station is to boost water pressure and increase flow to the existing water main. The station also has the capacity to provide an emergency supply of water of up to 28 MGD emergency demand in the event of a water main break between Haggerty and Franklin pumping stations. When operating at full capacity during periods of high demand, the Haggerty Pumping Station will boost the transmission system pressure in the existing 42-inch water main serving City of Novi, Commerce Township, City of Walled Lake, City of Wixom, West Bloomfield, and Wolverine Lake.

Elevation	880.00
Suction Pressure	55 - 100 psi
Discharge Pressure	80 - 105 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R1 - 700 Hp, 14 MGD, 200 TDH
	R2 - 700 Hp, 14 MGD, 200 TDH
Line Pumps	L1 - 700 Hp, 21 MGD, 100 TDH, VFD
	L2 - 700 Hp, 21 MGD, 100 TDH, VFD
	L/R3 - 700 Hp, 21 MGD, 100 TDH, VFD
Electric Feeds	2

Ford Road Pump Station



Figure VI-24. Ford Road Pump Station

The Ford Road Station consists of a pump house and a reservoir that stores water to supplement the normal water supply during high demand periods. The station receives water from the intermediate district of the Springwells Water Treatment Plant. The station increases the pressure in the 48-inch water main running along Ford Road. Dearborn Heights, Garden City, Westland, Inkster, and parts of Canton Township are serviced by Ford Road Pump Station.

Elevation	618.26
Suction Pressure	35 - 50 psi
Discharge Pressure	75 - 95 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R6 - 450 Hp, 10.08 MGD, 210 TDH
	R7 - 450 Hp, 10.08 MGD, 210 TDH
	R8 - 450 Hp, 10.08 MGD, 210 TDH
	R9 - 450 Hp, 10.08 MGD, 210 TDH
	R10 - 450 Hp, 10.08 MGD, 210 TDH
Line Pumps	L1 - 250 Hp, 18.14 MGD, 60 TDH
	L2 - 250 Hp, 10.08 MGD, 120 TDH
	L3 - 250 Hp, 10.08 MGD, 120 TDH
	L4 - 250 Hp, 10.08 MGD, 120 TDH
	L5 - 250 Hp, 10.08 MGD, 120 TDH
Electric Feeds	2

Franklin Pump Station



Figure VI-25. Franklin Pump Station

The Franklin Pumping Station consists of a pump house and reservoir. The station increases pressure in the 42-inch water main running north and the 54-inch water main running south along Inkster Road. The 60-inch main comes from the high pressure district of the West Service Center that, in turn, is fed by the Northeast and Springwells Water Treatment Plants. The station also stores water to supplement normal supply during the peak demand periods. The station serves Farmington Hills, Franklin Township, Bloomfield, and West Bloomfield.

Elevation	832.58
Suction Pressure	35 - 60 psi
Discharge Pressure	135 - 155 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R1 - 1570 Hp, 22 MGD, 320 TDH
	R2 - 1570 Hp, 22 MGD, 320 TDH
Line Pumps	L1 - 2000 Hp, 30 MGD, 250 TDH
	L2 - 2000 Hp, 30 MGD, 250 TDH
	L3 - 2000 Hp, 30 MGD, 250 TDH
	L4 - 2000 Hp, 30 MGD, 250 TDH
Electric Feeds	2

Michigan Avenue Pump Station



Figure VI-26. Michigan Avenue Pump Station

The Michigan Avenue Pumping Station increases the water pressure in the 36-inch water main running along Michigan Avenue. The 36-inch water main is supplied by the intermediate pressure district of the Springwells Water Treatment Plant and when demand requires it, by the Southwest Water Treatment Plant intermediate pressure district. The station also stores water to supplement the normal water supply during peak demand periods. Water from Michigan Avenue Station serves the communities of Canton and Wayne.

Elevation	638.10
Suction Pressure	40 - 60 psi
Discharge Pressure	55 - 75 psi
Reservoir Capacity	2 X 3.5 MG
Reservoir Pumps	R4 - 350 Hp, 8.64 MGD, 150 TDH
	R5 - 350 Hp, 8.64 MGD, 150 TDH
Line Pumps	L1 - 75 Hp, 3.60 MGD, 90 TDH
	L2 - 75 Hp, 3.60 MGD, 90 TDH
	L3 - 125 Hp, 4.32 MGD, 110 TDH
Electric Feeds	2

Joy Road Pump Station



Figure VI-27. Joy Road Pump Station

The Joy Road Pumping Station consists of one pump house, two reservoirs, and one primary unit substation. The purpose of the station is to increase the pressure in the 48-inch water main running along Joy Road. The station is fed by the Ford Road and Schoolcraft stations, which are fed by the Springwells Water Treatment Plant. The discharged water from the station flows west through the 48-inch water main along Joy Road to Sheldon Road. Then, the water main runs north along Sheldon Road to Eight Mile in Northville. The station serves the member partner communities of Plymouth and Northville and the townships of Plymouth, Northville, and Canton.

Elevation	686.00
Suction Pressure	35 - 55 psi
Discharge Pressure	130 - 150 psi
Reservoir Capacity	2 X 5 MG
Reservoir Pumps	R1 - 1200 Hp, 16.13 MGD, 332 TDH
	R2 - 1200 Hp, 16.13 MGD, 332 TDH
	R3 - 1250 Hp, 14.8 MGD, 332 TDH
Line Pumps	L1 - 1050 Hp, 15.84 MGD, 288 TDH, VFD
	L2 - 1050 Hp, 15.84 MGD, 288 TDH
	L3 - 1000 Hp, 14.8 MGD, 288 TDH
Electric Feeds	2

Imlay Pump Station



Figure VI-28. Imlay Pump Station

The Imlay Pumping Station consists of a pump house and reservoir. The station maintains the required water pressure in the 72-inch supply line to the Flint area and the 96-inch supply line to North Service Center Pumping Station. The station receives water through a 120-inch water main from the Lake Huron Water Treatment Plant. It also stores water to supplement the water supply during the high demand period. The supply water can bypass the station and go directly from the 120-inch main to the 96- and 72- inch water mains.

Elevation	787.87
Suction Pressure	65 - 95 psi
Discharge Pressure	85-w/-75-170-s psi
Reservoir Capacity	18 MG
Reservoir Pumps	R1 - 5250 Hp, 75 MGD, 335 TDH
	R2 - 5250 Hp, 75 MGD, 335 TDH
Line Pumps	LR3 - 6000 Hp, 75 MGD, 335 TDH, VFD
	LR4 - 6000 Hp, 70 MGD, 390 TDH
	LR5 - 6000 Hp, 70 MGD, 390 TDH
	LR6 - 6000 Hp, 70 MGD, 390 TDH, VFD
	LR7 - 6000 Hp, 70 MGD, 390 TDH, VFD
	LR8 - 6000 Hp, 70 MGD, 390 TDH, VFD
Electric Feeds	2



Newburgh Pump Station



Figure VI-29. Newburgh Pump Station

The Newburgh Pumping Station increases the pressure in the 42inch water main that runs along Eight Mile from West Service Center intermediate pressure line. This main is fed by the high pressure district of the Northeast and Springwells Water Treatment Plants. Discharged water from the station flows west through the 42-inch water main and serves Livonia, Northville, Novi, and Farmington Hills.

Elevation	737.00
Suction Pressure	30 - 60 psi
Discharge Pressure	110 - 130 psi
Line Pumps	L1 - 450 Hp, 8 MGD, 200 TDH
	L2 - 450 Hp, 8 MGD, 200 TDH
	L3 - 515 Hp, 12 MGD, 200 TDH
	L4 - 515 Hp, 12 MGD, 200 TDH
	L5 - 515 Hp, 12 MGD, 200 TDH
Electric Feeds	2

Northwest Pump Station



Figure VI-30. Northwest Pump Station

The Northwest Pumping Station consists of a pump house and a reservoir. The station stores water during the off-peak hours and uses the stored water to supplement the water supply during the hours of high demand. The discharged water from the station flows north, through the 42-inch discharge header along Greenfield Road, to the Southeastern Oakland County Water Association Pump Station. A 24-inch branch line, running south along Greenfield Road, supplies water to the Springwells high pressure district. A 54-inch branch line, running west along Eight Mile, supplies water to the West Service Center. The station serves the communities of northwest Detroit.

Elevation	657.00
Suction Pressure	
Discharge Pressure	40-55 psi
Reservoir Capacity	10 MG
Reservoir Pumps	R1 - 350 Hp, 10.08 MGD, 150 TDH
	R2 - 350 Hp, 10.08 MGD, 150 TDH
	R3 - 350 Hp, 10.08 MGD, 150 TDH
	R4 - 350 Hp, 10.08 MGD, 150 TDH
	R5 - 350 Hp, 10.08 MGD, 150 TDH
Electric Feeds	1



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North Service Center



Figure VI-31. North Service Center

The North Service Center receives its water from Lake Huron Water Treatment Plant through the Imlay Station. North Service Center maintains adequate pressure in the 84-inch water main supplying Pontiac and Utica, supplies water to the service are of Northeast Water Treatment Plant and to Eight Mile water main, and stores water during low demand periods to be used to supplement normal water supply during peak periods. North Service Center serves Pontiac, Adams Pumping Station, Utica, Northeast Water Treatment Plant service area, and supplies water to the Eight Mile water main.

Elevation	697.70
Suction Pressure	30 - 50 psi
Discharge	135 - 150 psi
Pressure	
Reservoir Capacity	2 X 10 MG
Reservoir Pumps	R1 - 250 Hp, 15 MGD, 75 TDH
	R2 - 250 Hp, 15 MGD, 75 TDH
	R3 - 350 Hp, 20 MGD, 76 TDH
	R4 - 350 Hp, 20 MGD, 76 TDH
Line Pumps	L2 – 2500/1250 Hp, 23-30 MGD, 240-370 TDH
	L3 – 2500/1250 Hp, 19.3-25.5 MGD, 260-400 TDH
	L4 – 2500/1250 Hp, 23-30 MGD, 240-370 TDH
	L5 – 2500/1250 Hp, 19.3-25.5 MGD, 260-400 TDH
	L6 - 2500/1250 Hp, 19.3-25.5 MGD, 260-400 TDH
	L7 - 2500 Hp, 30 MGD, 370 TDH, VFD
	L8 - 2500 Hp, 30 MGD, 370 TDH, VFD
	L9 - 2500 Hp, 30 MGD, 370 TDH, VFD
	L10 - 2500 Hp, 30 MGD, 370 TDH, VFD
Electric Feeds	3



Orion Pump Station



Figure VI-32. Orion Pump Station

The Orion Station supplies water at an adequate pressure to Orion's distribution mains. The water comes though the northbound 42-inch water main from Adams Station or North Service Center's 54-inch main, which, in turn, is fed by the Lake Huron Water Treatment Plant through the Imlay Pumping Station. The discharge from the station flows though the 30-inch water main running long Giddings Road and serves the Orion area.

Elevation	946.25
Suction Pressure	75 - 95 psi
Discharge Pressure	105 - 130 psi
Line Pumps	L1 – 75 Hp, 2 MGD, 85 TDH
	L2 – 75 Hp, 4 MGD, 85 TDH
	L3 – 75 Hp, 4 MGD, 85 TDH
	L4 – 75 Hp, 4 MGD, 85 TDH
Electric Feeds	2

Rochester Pump Station

BY CATEGORY



Figure VI-33. Rochester Pump Station

The Rochester Pump Station consists of a pump house and a transformer yard. The station supplies water at an adequate pressure to the City of Rochester Hills and Shelby Township distribution mains. The station replaced a temporary station at the site. It is fed by the Imlay Station, which receives its water from the Lake Huron Water Treatment Plant. Discharged water will boost pressures in communities currently being served by a 36inch main running east-west along 24 Mile. The station serves City of Rochester Hills, Shelby Township, City of Rochester, Lennox Township, Macomb Township, and Chesterfield Township.

Elevation	687.00
Suction Pressure	65 - 95 psi
Discharge	75 - 140 psi
Pressure	
Line Pumps	L1 - 700 Hp, 14.4 MGD, 205 TDH, VFD
	L2 - 700 Hp, 14.4 MGD, 205 TDH
	L3 - 700 Hp, 14.4 MGD, 205 TDH, VFD
	L4 - 700 Hp, 14.4 MGD, 205 TDH
	L5 - 700 Hp, 14.4 MGD, 205 TDH
Electric Feeds	2



West Service Center



Figure VI-34. West Service Center

The West Service Center consists of one main pump house, two reservoir pump houses, and two reservoirs. It increases the pressure in the 54-inch water main running along Eight Mile Road, from the high pressure district of the Northeast and Springwells Plants. There are six line pumps in the main pump house. Three line pumps supply high pressure water to the Franklin station and other upstream member partner communities. The three remaining pumps supply the intermediate pressure line, which serves the Newburgh Station, Farmington Station, and other upstream communities. During low demand periods, water is diverted to the reservoirs. During high demand periods, the reservoir water is pumped to the suction header of the line pumps. The intermediate pressure line running along Eight Mile serves Redford Township and Livonia before reaching the Newburgh Station. High pressure lines running along Inkster Road serve the Farmington Hills and Southeast Oakland County Water Association before reaching the Franklin Station.

Elevation	646.89
Suction Pressure	35 - 50 psi
Discharge Pressure	110 - 140 psi
Reservoir Capacity	2 X 10 MG
Reservoir Pumps	R1 - 400 Hp, 24 MGD, 96 TDH
	R2 - 400 Hp, 24 MGD, 96 TDH
	R3 - 400 Hp, 20 MGD, 85 TDH
	R4 - 400 Hp, 20 MGD, 85 TDH
Line Pumps	L1 - 700 Hp, 30 MGD, 110 TDH
	L2 - 700 Hp, 30 MGD, 110 TDH
	L3 - 700 Hp, 30 MGD, 110 TDH
	L4 - 1250 Hp, 28.8 MGD, 188 TDH
	L5 - 1250 Hp, 29.5 MGD, 188 TDH
	L5 - 1250 Hp, 29.5 MGD, 188 TDH
Electric Feeds	2



Schoolcraft Pump Station



Figure VI-35. Schoolcraft Pump Station

The Schoolcraft Pump Station consists of one pump house, an electrical building, one reservoir, and one primary unit substation. The station increases the pressure in the 48-inch water main running along Schoolcraft Road. The station is fed by the Springwells Water Treatment Plant and itself feeds the Joy Road Station. The station serves the City of Livonia and interconnects with the Joy Road Station, which services Canton, Westland, and Plymouth.

Elevation	626.83
Suction Pressure	35 - 55 psi
Discharge	80 - 110 psi
Pressure	
Reservoir	10 MG
Capacity	
Reservoir Pumps	R1 - 1200 Hp, 20 MGD, 238 TDH
	R2/L3 - 1200 Hp, 20 MGD, 238 TDH, VFD
Line Pumps	L1 - 1000 Hp, 20 MGD, 170 TDH, VFD
	L2 - 1000 Hp, 20 MGD, 170 TDH, VFD
Electric Feeds	2

West Chicago Pump Station

BY CATEGORY



Figure VI-36. West Chicago Pump Station

The West Chicago Station increases the water pressure in the 26inch water main running along West Chicago Road. The 36-inch water main comes from the high pressure district of the Springwells Water Treatment Plant. The station helps increase the pressure in the intake lines for Schoolcraft and Newburgh Stations. Water from the station serves the member partner communities of southern Livonia, West Service Center intermediate district, and Westland.

Elevation	636.71
Suction Pressure	40 - 60 psi
Discharge Pressure	70 - 80 psi
Reservoir Pumps	R4 - 300 Hp, 7.2 MGD, 185 TDH
	R5 - 300 Hp, 7.2 MGD, 185 TDH
	R6 - 300 Hp, 7.2 MGD, 185 TDH
Line Pumps	L1 - 300 Hp, 7.4 MGD, 180 TDH
	L2 - 300 Hp, 7.4 MGD, 180 TDH
	L3 - 125 Hp, 4.3 MGD, 180 TDH
Electric Feeds	2

Wick Road Pump Station



Figure VI-37. Wick Road Pump Station

The Wick Road Station consists of a pump house, a reservoir, and an electrical building. The station increases pressure in the 48inch water main running along Wick Road. The station is fed mainly by the Southwest Water Treatment Plant, which is affected by the Springwells Plant's intermediate pressure line. The discharged water from the station flows west through the 48-inch water main along Wick Road. The main is reduced to 42 inches and feeds the Ypsilanti Station. A 24-inch branch from the 48-inch main serves the Van Buren, Sumpter, Huron, and Ash Townships. The station serves the member partner communities of Romulus, Belleville, Carleton, Wayne, and Ypsilanti.

Elevation	626.83						
Suction Pressure	40 - 60 psi						
Discharge Pressure	80 - 135 psi						
Reservoir Capacity	10 MG						
Reservoir Pumps	R1 - 1000 Hp, 12 MGD, 238 TDH						
	R2 - 1000 Hp, 12 MGD, 238 TDH						
	R3/L3 - 1000 Hp, 12 MGD, 238 TDH, VFD						
Line Pumps	L1 - 1000 Hp, 18 MGD, 252 TDH, VFD						
	L2 - 1000 Hp, 18 MGD, 252 TDH, VFD						
Electric Feeds	2						

Ypsilanti Pump Station



Figure VI-38. Ypsilanti Pump Station

The Ypsilanti Station consists of a pump house and a transformer yard. The station supplies water at adequate pressure to the City of Ypsilanti's distribution mains. It is fed by the Wick Road Station which receives its water from the Southwest Water Treatment Plant's intermediate pressure line. Discharged water from the station flows through the 42-inch water main running along Old Ecorse Road. It serves the City of Ypsilanti as well as Augusta, Pittsfield, and Superior.

Elevation	703.90
Suction Pressure	30 - 60 psi
Discharge Pressure	110 - 130 psi
Line Pumps	L1 - 1000 Hp, 18 MGD, 250 TDH, VFD
	L2 - 1000 Hp, 18 MGD, 250 TDH, VFD
	L3 - 1000 Hp, 18 MGD, 250 TDH, VFD
Electric Feeds	2

1.4. Water Quality

The Water Quality Group is responsible for the majority of the testing and reporting of water quality throughout the Water System. The Water Quality Group manages the state and federal rules and their application to the entire Water System. Functions include the collection, monitoring and reporting requirements associated with these rules. Total coliform rule (TCR), the consumer confidence rule (CCR) and the lead and copper (LCR) are exclusively managed by the GLWA water quality group for the entire System except in those communities which choose not to participate. The Safe Drinking Water Act (SDWA) rules that apply exclusively to the distribution system, other than TCR and LCR, are the exclusive responsibility of each local water system.

Currently the GLWA Water Quality Group performs a majority of its work for the overall benefit of the GLWA System. These functions include water quality testing, member partner response, disinfection services and the overall program management related to the Water System water quality compliance.

1.4.1. General Purpose

Refer to the General Purpose description on page II-6.

1.5. Metering

The System Analytics and Meter Operations Group is responsible for maintenance and operation of numerous remote assets used in the metering of water, as well as the communication network used to transmit data from the water metering locations to the head end.

The System Analytics and Meter Operations Group maintains assets with the responsibility to meter wholesale water usage at

290 metering sites. Each of the 290 water metering sites contain equipment that is located in a control cabinet, as well as assets that are located in a water meter vault. The assets that are housed in the control cabinet include Remote Terminal Units, radios, batteries, battery chargers and flow transmitters. The assets that are housed in the water meter vault include differential pressure transmitters, venturi tubes, magnetic meters, pressure transmitters, mechanical flow meters, bypass valves, inlet/outlet gate valves, butterfly valves, and sump pumps.

In addition to metering equipment, the System Analytics and Meter Operations Group maintains a 900MHz telemetry network and a Wholesale Automated Meter Reading (WAMR) system. The 900 MHz telemetry network is composed of 445 repeater sites. Each repeater location consists of radios and antennas. The WAMR system collects flow and pressure information from GLWA wholesale water meter sites every five minutes. The portal provides a customizable, web-based interface that displays meter and member partner data in both graphical and tabular formats in increments of five minute, hourly and daily intervals. Member partner and site usage can also be downloaded for off-line examination. Billed Consumption with adjustments can be reviewed for member partner usage analysis.

1.5.1. General Purpose

Refer to the General Purpose description on page II-6.

1.6. General Purpose

Refer to the General Purpose description on page II-6.

1.7. Programs

Refer to the Programs description on page II-6.



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SECTION 2 WASTEWATER

All financial figures are in thousands of dollars (\$1,000's). The Project Status column shows which projects are Active (A), Future Planned (FP), or Pending Closeout (PC). Projects that have been Reclassified to a different number, Closed, or Cancelled are not shown in this list; a list of Closed projects can be found in Chapter IV. For projects in the "Centralized Services" category (CIP number begins with 3), only portions of projects funded by the wastewater budget are included in this section. Projects new to the CIP this year are denoted by bolded CIP number and title.

	음 명 들 꼭 금 Projected Expenditures									GP	al	//S		
CIP #	Title	Project Status	Year Added	Lifetime Acti Thru FY 201 (unaudited	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 (Total	Project Tot	Percent of W/S CIP
232002	Freud & Conner Creek Pump Station Improvements	A	2016	5,110	1,984	17,029	13,014	50,014	50,014	25,007	257	155,078	162,429	21.1%
260200	Sewer and Interceptor Rehabilitation Program	А	2013	13,555	8,609	15,000	15,000	15,000	15,000	15,000	95,000	75,000	192,164	10.2%
260500	CSO Outfall Rehabilitation	А	2017	9	4,000	15,102	17,947	10,926	15,102	15,102	11,000	74,179	89,188	10.1%
260600	CSO FACILITIES IMPROVEMENT PROGRAM	А	2017	481	8,442	5,604	4,553	5,825	10,325	13,361	15,000	39,668	63,591	5.4%
222002	Detroit River Interceptor (DRI) Evaluation and Rehabilitation	A	2016	2,647	9,424	10,000	10,000	10,000	1,000	1,000	5,000	32,000	49,071	4.4%
222004	Collection System Infrastructure Improvements	A	2017	-	1,019	3,500	3,514	6,000	5,000	8,000	60,000	26,014	87,033	3.5%
216008	Rehabilitation of Screened Final Effluent (SFE) Pump Station	A	2018	-	51	1,091	991	9,475	7,805	5,535	-	24,897	24,948	3.4%
232001	Fairview Pumping Station - Replace Four Sanitary Pumps	A	2011	1,551	6,000	18,000	4,891	-	-	-	-	22,891	30,442	3.1%
213007	WRRF Modification to Incinerator Sludge Feed Systems at Complex -II	A	2016	871	7,159	8,711	3,308	-	-	-	-	12,019	20,049	1.6%
211001	WRRF Rehabilitation of Primary Clarifiers Rectangular Tanks, Drain Lines, Electrical/Mechanical Building and Pipe Gallery	A	1999	25,098	18,724	7,982	3,054	-	-	-	-	11,036	54,858	1.5%
213002	WRRF Rehabilitation of Central Offload Facility	A	2010	982	4,204	7,696	3,297	-	-	-	-	10,993	16,179	1.5%
211008	WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines	A	2017	12	1,021	2,950	4,983	1,600	-	-	-	9,533	10,566	1.3%
331002	Roofing Systems Replacement at GLWA WRRF, CSO Retention Treatment Basins (RTB) and Screening Disinfection Facilities (SDF)	A	2017	-	278	1,092	4,142	4,114	41	42	-	9,431	9,709	1.3%
214001	WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations	A	2014	573	2,828	7,567	-	-	-	-	-	7,567	10,968	1.0%

Table VI-7. Wastewater/Sewer Projects: Active, Ranked by 2020-2024 CIP Total



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CIP #	Title	Project Status	Year Added	Lifetime Actua Thru FY 2018 (unaudited)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 (Total	Project Tot	Percent of W/S CIP
260100	WRRF, Lift Station and Wastewater Collection System Structures Allowance	A	2012	21,938	1,100	1,100	1,100	1,100	1,100	1,100	5,500	5,500	34,038	0.7%
216007	DTE Primary Electric 3rd Feed Supply to WRRF	A	2017	584	2,108	1,381	3,374	-	-	-	-	4,755	7,447	0.6%
212006	WRRF Rouge River Outfall (RRO) Disinfection (Alternative)	A	2014	26,441	17,009	4,583	-	-	-	-	-	4,583	48,033	0.6%
216004	Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride System at WRRF	A	2010	439	609	3,921	607	-	-	-	-	4,528	5,576	0.6%
212004	WRRF Chlorination and Dechlorination Process Equipment Improvements	A	2010	117	913	2,345	1,670	-	-	-	-	4,015	5,045	0.5%
211002	WRRF PS No. 2 Pumping Improvements - Phase 1	A	2003	322	2,268	1,222	-	-	-	-	-	1,222	3,812	0.2%
211004	WRRF PS #1 Rack & Grit and MPI Sampling Station 1 Improvements	A	2008	24,505	1,824	869	-	-	-	-	-	869	27,198	0.1%
212003	WRRF Aeration System Improvements	А	2008	11,851	4,831	-	-	-	-	-	-	0	16,682	0.0%
380600	As-Needed General Engineering Services	А	2004	1	-	-	-	-	-	-	-	0	1	0.0%
380400	As-needed CIP Implementation Assistance and Related Services	A	2002	-	-	-	-	-	-	-	-	0	0	0.0%
	Active Wastewater Projects Total	137,087	104,405	136,745	95,445	114,054	105,387	84,147	191,757	535,778	969,027	73.0%		

Table VI-8. Wastewater/Sewer CIP Projects: Pending Closeout, Ranked by Total Cost

		tus	ğ	d)			Pr	ojected E	xpenditure	S		CIP	tal	
CIP #	Title	Project Stat	Year Adde	Lifetime Actual Thru 2018 funaudite	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 Total	Project To	Percent of W/S CIP
380900	General Engineering Services	PC	2007	-	-			-	-	-	-	0	(0.0%
380500	Wastewater General Engineering Services on an As-needed Basis	РС	2004	-	-			-	-	-	-	0	(0.0%
380800	Geotechnical and Related Services on an As- Needed Basis	РС	2007	-	-			-	-	-	-	0	(0.0%
	Pending Closeout Wastewater Projects Tota	l		0	0	() 0	0	0	0	0	0	(0.0%



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Table VI-9. Wastewater/Sewer Projects: Future Planned, Ranked by Prioritization Score

			pa	, E , G			Pro	jected Ex	penditure	es		4 4	tal	e e	tio ore
CIP #	Title	Project	Year Added	Lifetime Actual Th FY 2018 (unaudite	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-202 CIP Tota	Project To	Percent o W/S CIP	Prioritizal n (RC) Sco
232003	Northeast Pumping Station	FP	2016	-	1,000	7,000	10,500	10,500	2,500	-	-	30,500	31,500	4.2%	89.0
216006	Assessment and Rehabilitation of WRRF yard piping and underground utilities	FP	2017	-	-	323	5,258	3,849	4,500	3,500	7,423	17,430	24,853	2.4%	76.4
211006	WRRF PS No. 1 Improvements	FP	2016	-	498	1,803	2,325	8,424	8,370	811	84	21,733	22,315	3.0%	75.0
211005	WRRF PS No. 2 Improvements Phase II	FP	2014	-	-	-	684	711	611	8,668	10,925	10,674	21,599	1.5%	72.8
212008	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	FP	2017	-	-	229	500	656	6,727	5,910	6,811	14,022	20,833	1.9%	72.8
213006	WRRF Improvements to Sludge Feed Pumps at Dewatering Facilities	FP	2016	5	-	-	-	-	24	1,366	2,331	1,390	3,726	0.2%	67.8
222003	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation	FP	2016	-	500	15,000	14,500	-	-	-	-	29,500	30,000	4.0%	65.4
211007	WRRF PS #2 Bar Racks Replacements and Grit Collection System Improvements	FP	2016	-	6	269	1,329	2,039	6,306	7,838	49	17,781	17,836	2.4%	65.2
213008	WRRF Rehabilitation of the Ash Handling Systems	FP	2017	-	-	111	1,111	5,525	9,574	2,184	-	18,505	18,505	2.5%	57.8
212007	WRRF Rehabilitation of the Secondary Clarifiers	FP	2017	-	-	-	-	-	71	933	29,114	1,004	30,118	0.1%	53.2
211009	WRRF Rehabilitation of the Circular Primary Clarifier Scum Removal System	FP	2017	-	-	-	778	619	5,237	4,725	35	11,359	11,394	1.5%	52.8
222001	Oakwood District Intercommunity Relief Sewer Modification at Oakwood District	FP	2014	-	-	-	-	3,800	10,077	10,077	14,077	23,954	38,031	3.3%	51.8
213005	WRRF Complex I Incinerators Decommissioning and Reusability	FP	2014	43	-	-	-	-	-	-	4,409	0	4,452	0.0%	38.4
381000	Energy Management: Electric Metering Improvement Program	FP	2016	0	0	0	0	0	0	0	2,500	0	2,500	0.0%	N/A
	Future Planned Wastewater Projects Tota	1		48	2,004	24,735	36,985	36,123	53,997	46,012	77,758	197,852	277,662	27.0%	

Table VI-10. Wastewater/Sewer CIP Projects: Subtotals

	ual 18 d)			Pro	jected Ex	penditur	es		CIP	al	v/S
Subtotals	Lifetime Act Thru FY 20 (unaudite	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 & Beyond	2020-2024 Total	Project To	Percent of V CIP
Active Wastewater Projects Total	137,087	104,405	136,745	95,445	114,054	105,387	84,147	191,757	535,778	969,027	73.0%
Pending Closeout Wastewater Projects Total	0	0	0	0	0	0	0	0	0	0	0.0%
Future Planned Wastewater Projects Total	48	2,004	24,735	36,985	36,123	53,997	46,012	77,758	197,852	277,662	27.0%
Total Wastewater Projects	137,135	106,409	161,480	132,430	150,177	159,384	130,159	269,515	733,630	1,246,689	100.0%



2.1. Water Resources Recovery Facility

The Water Resources Recovery Facility (WRRF, formerly referred to as the Wastewater Treatment Plant or WWTP) is the largest single-site wastewater treatment facility in the United States. Of the more than \$22.5 million spent to ready the plant for its February 1940 startup, \$10 million was spent on plant construction with the balance going to complete the network of huge interceptor sewers through which a combined stream of storm and sanitary wastewater flows to the plant from member partner communities throughout metro Detroit.

The treatment plant was originally designed to provide primary treatment (screening, grit removal, primary sedimentation and chlorination) for the wastewater generated by 2.4 million people and, with modifications, as many as 4 million people. The plant's service area in 1940 included Detroit and 11 nearby suburban communities. Secondary treatment (biological treatment and secondary clarification for removal of biodegradable solids, resulting in an even cleaner effluent) was introduced in the 1960s. GLWA's WRRF continues to be the recipient of continual upgrades in order to ensure it is capable of staying abreast of ever more stringent regulatory standards.

Currently, the WRRF services the needs of 35 percent of the state's population contained within Detroit and 76 other communities in a service area of more than 946 square miles. In 1999, the Michigan section of the American Society of Civil Engineers named the WRRF one of the top 10 engineering projects of the 20th century.

The WRRF treats, on average, 650 MGD. Currently, the peak rated capacity is 1,700 MGD for primary treatment and 930 MGD for secondary treatment. The WRRF has been in service since 1940, at which time it removed approximately 50-70 percent of the pollutant loads. It was upgraded to full secondary treatment in the 1970s. After the upgrade to secondary treatment, the WRRF

removes in excess of 85 percent of the pollutant loads to meet federal and state requirements.

Currently, the WRRF serves approximately 3 million residents in southeast Michigan. The WRRF receives wastewater flow from three main interceptors: the Detroit River Interceptor (DRI), the Oakwood Interceptor (OWI), and the North Interceptor East Arm (NIEA). Approximately 36 percent of the flow comes from the DRI, 35 percent from the OWI, and the remaining 29 percent from the NIEA. After the flow reaches the WRRF via the three interceptors, it is pumped to the primary and secondary treatment processes at Pump Station No. 1 (PS-1) and Pump Station No. 2 (PS-2). Each pump station has eight pumps with a combined total pumping capacity in excess of 2 billion gallons per day (BGD).

A diagram of the WRRF layout is shown on the following page in Figure VI-39.

2.1.1. Primary Treatment

The primary treatment area of the WRRF consists of the following major units:

- Raw wastewater pumping to Pump Station No. 1 (PS-1) and Pump Station No. 2 (PS-2), grit and screenings removal, and chemical addition.
- 12 Rectangular Primary Clarifiers
- 6 Circular Clarifiers
- 7 Rectangular Clarifier Scum Buildings
- 6 Circular Clarifier Scum Buildings
- Rectangular Clarifier Pipe Gallery (including 12 Sludge Pumps)
- 6 Rectangular Clarifier Electrical/Mechanical Buildings
- 3 Circular Clarifier Sludge Pumping Stations
- 1 Scum Concentrator Building
- 1 Thin Sludge Pumping Station
- Miscellaneous Hydraulic Structures and Gates

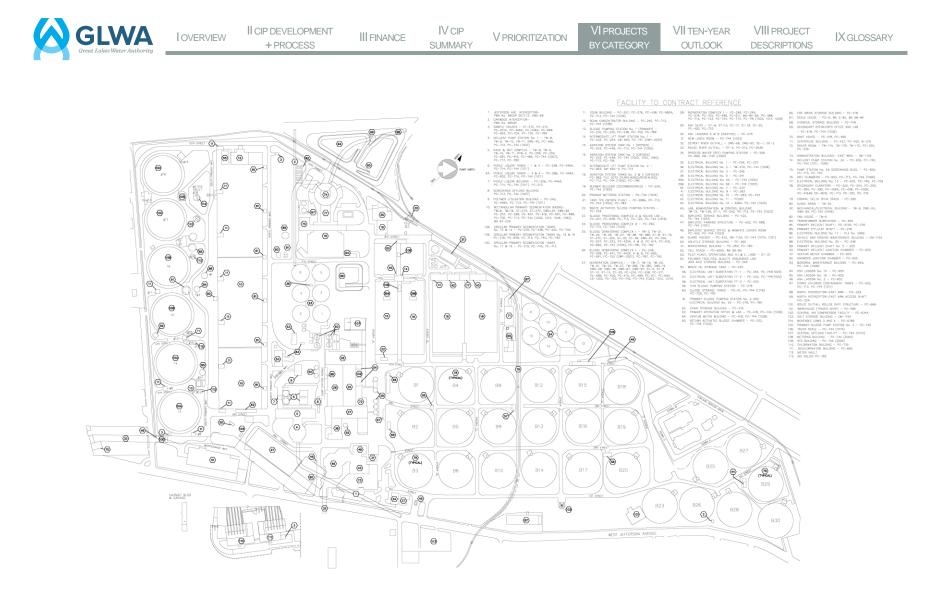


Figure VI-39. Water Resource Recovery Facility Layout



Wastewater from PS-1 and PS-2 flows by gravity to the rectangular and circular primary clarifiers. Under normal dry weather flow conditions, the rectangular clarifiers typically receive flow from PS-1, while the circular clarifiers typically receive flow from PS-2, and all the primary effluent receives secondary treatment. Under wet weather conditions, a portion of the flow from PS-1 may need to be directed to the circular clarifiers to meet the permit primary flow requirement of 1,700 MGD. The permit requires that flow up to 930 MGD be directed to secondary treatment and that flow above 930 MGD receive chlorination and be discharged through the Detroit River Outfall.

2.1.2. Secondary Treatment & Disinfection

The secondary treatment area of the WRRF consists of the following major units (continued after next page):

- ILP Station No. 1 with ILP Nos. 1 and 2
- ILP Station No. 2 with ILP Nos. 3, 4, and 7
- Four Covered Oxygen Tanks (Aeration Deck Nos. 1, 2, 3 and 4)
- One Oxygen Gas Delivery Pipeline
- One Cryogenic Oxygen Production Plant
- Twenty-five Circular Final Clarifiers
- Chlorination/Dechlorination/Outfalls
- Intermediate pumping (ILP Station Nos. 1 and 2).
- Secondary treatment using high purity oxygen activated sludge tanks and 25 secondary clarifiers.
- Disinfection of the final effluent using chlorination and dechlorination.

The Intermediate Lift Pumps (ILPs) lift primary effluent from the Primary Effluent to Activated Sludge (PEAS) Tunnel to the aeration decks. Primary effluent is mixed with return activated sludge at the head of each aeration basin. Aeration Basins Nos. 1 through 4 employ a high purity oxygen activated sludge process.

All required oxygen for the aeration system is supplied by Praxair through a dedicated pipeline. The Praxair pipeline ends at a

metering station located where the old T-180 Cryogenic Plant was located (this plant was demolished as part of DWP-1013). From the metering station, an oxygen piping system ties into each aeration deck and the liquid oxygen backup system.

Four covered aeration decks use high purity oxygen for biological treatment. Aeration Deck Nos. 1 and 2 each have 10 bays, while Aeration Deck Nos. 3 and 4 have eight bays each. The volume of each aeration deck is approximately 17.8 million gallons. Oxygen is fed to the headspace at the first bay of each deck. High efficiency aerators dissolve oxygen into the wastewater and keep the mixed liquor in suspension. Primary effluent and return activated sludge (RAS) enter at the first bay of each aeration deck. All decks are equipped with mixers, a purge blower, oxygen feed and vent valves, an oxygen flow meter, and Lower Explosive Limit (LEL) and dissolved oxygen monitoring equipment.

Each aeration deck has a rated capacity of 310 MGD (+50 MGD RAS). The plant typically maintains three decks in service at all times to be able to meet the required wet weather flow of 930 MGD through secondary treatment. The fourth deck is always offline and acts as a backup. Aeration Deck No. 1 was converted to a pure oxygen system, and Aeration Deck Nos. 2, 3, and 4 were rehabilitated in 2004 through 2006 under DWP-1005 "Aeration Deck Conversion and Rehabilitation."

The mixed liquor flows by gravity from the aeration decks and is distributed to the secondary clarifiers for solids/water separation. Variable speed vertical wet pit pumps return the activated sludge from the clarifiers to the aeration decks. Sludge is wasted on a continuous basis from the return activated sludge to Complex B gravity thickeners.

The secondary effluent is chlorinated and dechlorinated before discharge to the river through the Detroit River Outfall (DRO).

As indicated above, the secondary treatment capacity is 930 MGD during wet weather. The 930 MGD capacity is based on the following assumptions:

- 3 out of 5 ILPs each at 310 MGD
- 3 out of 4 aeration decks each at 310 MGD
- 23 of 25 clarifiers each at 40.4 MGD

The conversion of Aeration Basin No. 1 to high purity oxygen in 2004 increased its capacity from 150 MGD to a maximum of 310 MGD, providing the plant with any one basin as backup capacity. Additionally, the replacement of ILP Nos. 1 and 2 and modification to their flow metering installation under DWP-2004, increased their maximum pumping capacity from 260 MGD to 365 MGD during the year 2004. These improvements have, therefore, provided GLWA adequate redundancy to allow the maintenance staff to schedule shutdowns of aeration basins or ILPs to conduct preventive maintenance throughout the year regardless of weather conditions.

2.1.3. Residuals Management

Solids generated in primary and secondary treatment are gravitythickened in separate facilities for primary sludge and thickened waste activated sludge for drying and disposal. A portion of the thickened sludge is pumped to the new Biosolids Drying Facility (BDF). The thickened solids are dewatered using both high solids centrifuges and belt filter presses (BFPs). Portions of the dewatered solids are incinerated. The remainder of the dewatered solids are offloaded after lime addition to trucks for either land application or landfill disposal.

2.1.4. Industrial Waste Control

The Authority's Industrial Waste Control (IWC) Division, located at 303 S. Livernois, is responsible for implementing and enforcing city and federal regulations pertaining to the pretreatment of industrial wastewater. Industrial Waste Control charges are assessed to all commercial and industrial end users that send wastewater to the GLWA wastewater treatment plant. The IWC charges are to offset the costs incurred in administering regulatory activities under the Sewer Use Ordinance/Industrial Waste Control Ordinance as required in the National Pollutant Discharge Elimination System (NPDES) Permit Program and the Clean Water Act (CWA). There is a delegation Agreement with each community to collect the industrial waste control charges from the end-users even though most communities are contracting agency member partner s to the wholesale sewer contract member partner.

In addition to the IWC Charges, a commercial or industrial end user may also have to pay pollutant surcharges if they discharge high-strength wastewater into the System that has compatible pollutant levels higher than is allowed for domestic sources. The IWC Group evaluates users and does testing to identify those users that have excess pollutants. The charges are used to offset the higher chemical and treatment costs for these excess pollutants in the wastewater.

2.1.5. CSO RTB & SDF

The Authority provides treatment at Combined Sewer Overflow (CSO) Retention Treatment Basins (RTB) and Screening and Disinfection Facilities (SDF) on many of its largest outfalls to provide for removal of floatable material and disinfection of wastewater prior to discharge. The CSO basins are also designed with storage capacity to contain a volume of wastewater from each storm event, including the first flush of the storm. When the storm event subsides, the captured flows are pumped back through the system for treatment at the WRRF.

GLWA operates eight of the 18 CSO control facilities tributary to GLWA's Regional Sewer System in Wayne, Oakland and Macomb Counties. GLWA operates these facilities as prescribed in a shared services agreement. The facilities are an outgrowth of the Long-Term CSO Control Plan, started in 1993 to address CSO discharges



from 78 outfalls along the Detroit and Rouge Rivers. Of the eight facilities, five are CSO RTBs and three are SDFs. The location of CSO RTBs and SDFs assets can be found on Figure VI-51.

Combined Sewer Overflow Retention Treatment Basins

CSO control is needed because the Sewer System can become overloaded during heavy rain events. In older, large metropolitan areas like Detroit, combined sewers are used to transport both wastewater and storm water in the same pipe. During rainstorms, these sewers can receive many times the volume of flow that is normally transported on a dry day. CSO control facilities capture, storage and treat these excess flows during wet weather to prevent the discharge of untreated CSO into a lake or river. Newer communities have two separate sewer systems: one to handle wastewater flow and the other for storm flow.

A CSO RTB is an underground tank that temporarily stores and treats combined sewage that previously was discharged through outfalls during storms. Flows diverted to the RTB are screened and treated with a disinfectant and discharged to the river if RTB storage capacity is exceeded. Materials removed by the screens are sent to the WRRF for disposal. The stored flows are sent to the WRRF after the storm has subsided and capacity is available in the sewer system. Many times the flows are small enough to be completely captured and stored in the RTB.

Some RTBs have a first-flush compartment used to store flow with the highest level of pollutants from the first part of the storm. These pollutants include organic material, oil, sediment, salt and lawn chemicals that are picked up by the storm water as it runs off roads and lawns. Flows from this compartment are always stored and sent to the WRRF when the RTB is emptied.

GLWA adopted a four-part strategy to address CSO:

- Source reduction reduce the amount of storm flow that enters the wastewater system.
- In-system storage maximize the use of existing storage space in the sewer system during storms.
- Wastewater treatment plant expansion expand capacity of primary treatment from 1.5 to 1.7 billion gallons per day to treat more flows during storms.
- End-of-pipe treatment construct facilities to store and treat the combined sewage, preventing it from entering area waterways unless treated and disinfected.

A summary of the overall flow and treatment capacity of the GLWA CSO RTB Facilities is shown in Table VI-11 on the following pages.



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	Hubbell- Southfield	Seven Mile	Puritan-Fenkell	Conner Creek	Oakwood				
Year of Startup	2000	1999	1999	2005	2012				
Drainage Area (Acres) ^a	14,440	463	649	83,000	1,500				
Retention Volume (MG)	22	2.2	2.8	30	9.0				
In-System Storage (MG) ^b	4.4	1.9	2.5	32	0				
Peak Flow Rates (cfs)	3,200	656	845	13,962	1,660				
Compartments	2	2	2	4	2				
Sanitary Pump Station	No	No	Yes	No	Yes				
Influent	Gravity	Gravity	Gravity	Gravity	Pumped				
Effluent			Gravity						
Dewatering	Gravity / Pumped	Pumped	Gravity / Pumped	Pumped	Gravity / Pumped				
Screening	1.5-inch Catenary- Type Bar Screens	0.5-inch Open Space Ce	ntenary-Type Bar Screens	1.5-inch CentenaryPerforatedType Bar ScreensScreens (6-					
Odor Control	Horizontal Wet Scrubber with Sodium Hypochlorite	Vertical Wet Scrubber	with Sodium Hypochlorite	Carbon A	bsorption				
Flushing	Flushing Nozzles	Tipping Buckets Flushing Gates							
Ventilation	Forced-Air								
Disinfection			Sodium Hypochlorite						

^b Tributary upstream wet weather flow volume also captured and drained to basin during events and subsequently dewatered.

CONNER CREEK CSO RTB



Figure VI-40. Conner Creek CSO RTB

Detroit's largest CSO control facility, the Conner Creek CSO RTB eliminated three outfalls and has dramatically improved water quality in Conner Creek and the Detroit River since going into operation in November 2005. This RTB provides 62 million gallons of total storage, with 30 million gallons in the retention treatment basin and 32 million gallons in upstream structures. High-speed mixers are used to rapidly disinfect flows and achieve the required fecal coliform limits. This facility was sized to provide five minutes of detention for settling and disinfection for the peak flow from the 10-year, one-hour storm.

HUBBELL-SOUTHFIELD CSO RTB



Figure VI-41. Hubbell-Southfield CSO RTB

The Hubbell-Southfield CSO RTB is one of GLWA's most active, longest operating CSO facilities and the largest on the Rouge River. Since August 1999, it has been effectively capturing and treating combined sewage through screening, settling and disinfection to meet discharge permit requirements that protect public health. Sized to fit into the available land and site constraints, the basin has a 22-million-gallon storage capacity. Located next to the Tournament Players Championship Golf Course (TPC) in Dearborn, this RTB serves as an example of how these facilities can be good neighbors and blend in with the surrounding environment. The facility features an innovative design component that enables three different operational modes within the RTB and prevents resuspension of solids during large storms with high flow rates. GLWA Great Lakes Water Authority
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OAKWOOD CSO RTB



Figure VI-42. Oakwood CSO RTB

The Oakwood CSO RTB was placed in service in 2012. Located on the lower portion of the Rouge River immediately south of I-75, the 9-million-gallon RTB is designed to provide CSO treatment through storage plus fine screening and disinfection. This facility includes a major influent pumping station with capacity to pump 1,800 cubic feet per second (cfs). This pumping station increases the level of service for the Oakwood District and helps to alleviate basement flooding in the upstream area.

PURITAN-FENKELL CSO RTB



Figure VI-43. Puritan-Fenkell CSO RTB

Located in Eliza Howell Park, the Puritan-Fenkell CSO RTB is the third Rouge River CSO RTB. This facility successfully demonstrated that a facility sized to provide 20 minutes of detention time for settling and disinfection of the one-year, onehour storm event peak flow is sufficient to meet protection of public health standards. The 2.8-million-gallon facility became operational in August 1999, and eliminated two untreated CSO outfalls.

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SEVEN MILE CSO RTB



Figure VI-44 Seven Mile CSO RTB

The Seven Mile CSO RTB was constructed at the same time as the Hubbell-Southfield and Puritan-Fenkell CSO RTBs with funding from the Rouge River National Wet Weather Demonstration Program. Located on the northeast corner of West Seven Mile Road and Shiawassee Drive, the roof of the basin also serves as the parking lot for the Greater Grace Temple. The RTB is sized to provide 30 minutes of detention time for settling and disinfection of the one-year, one-hour storm event peak flow. It has a 2.2million-gallon storage capacity. Two untreated CSO outfalls were eliminated when it went into operation in December 1998.

Combined Sewer Overflow Screening and Disinfection **Facilities**

A CSO Screening and Disinfection Facility (SDF) treats combined sewage without ever storing it. Called flow-through facilities, they use fine screens to remove solids and sanitary trash from the combined sewage. Flows are injected with Sodium Hypochlorite disinfectant to kill bacteria before discharging to receiving waters (Detroit and Rouge Rivers). Materials removed by the screens are sent to the WRRF for disposal. A summary of the overall flow and treatment capacity of the GLWA CSO SDFs is shown in Table VI-12 below.

Table VI-12. Flow and Treatment Capacity CSO Screening and **Disinfection Facilities**

Component Criteria	Baby Creek	Leib	St. Aubin
In Service Date	2007	2002	2002
Peak Hydraulic Capacity	5,100 cfs	2,000 cfs	310 cfs
Toward Treatment Capacity	Not Applicable	150 cfs	Not Applicable
Screening Capacity	5,100 cfs	1,550 cfs	250 cfs
Disinfection Capacity (10 minute contact)	5,100 cfs	1,550 cfs	250 cfs
Dewatering Capacity		Static Volume in 24 hours	Static Volume in 24 hours
Total Disinfection Volume		225 MG	98 MG

BABY CREEK SCREENING AND DISINFECTION FACILITY



Figure VI-45. Baby Creek SDF

The Baby Creek facility is another screening and disinfection facility that uses fine screens and disinfection to treat combined sewage flows that pass through it. It is located at Miller and Industrial Drive in southwest Detroit at the city limit shared with Dearborn. The facility is rated for 5,100 cfs treatment capacity. The site area includes the Woodmere Pumping Station that services a 450-acre portion of the Baby Creek tributary area.

LEIB SCREENING AND DISINFECTION FACILITY



Figure VI-46. Leib SDF

The Leib facility was constructed to address a large outfall on the Detroit River and to demonstrate the effectiveness of fine screening (horizontal and vertical) in combination with 10 minutes of disinfection time for the design flow to meet protection of public health standards. High-energy mixers are being used to mix sodium hypochlorite to maximize bacterial kill and minimize discharge of residual chlorine to the Detroit River. The facility can treat a flow rate of up to 1,500 cfs. It began operation in 2002, and successfully achieved the required treatment levels during the demonstration period.

ST. AUBIN SCREENING AND DISINFECTION FACILITY



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Figure VI-47. St. Aubin SDF

The St. Aubin facility was built at the same time as the Leib facility; it uses the same technology, but a different type of screen. While St. Aubin is much smaller, with about one fifth of the treatment capacity of Leib, it is important in addressing water quality along Chene Park (which frequently hosts concerts and other events). This facility has operated successfully since 2002.

2.1.6. **General Purpose**

Refer to the General Purpose description on page II-6.

2.2. Field Services

2.2.1. **General Purpose**

Refer to the General Purpose description on page II-6.

2.2.2. Interceptor

The Regional Wastewater Collection System (RWCS) is responsible for the conveyance of wastewater and stormwater flows to the GLWA WRRF. The collection system is the oldest part of the wastewater treatment and transportation system. Some sewers are over 130 years old and are still in service today.

The RWCS is comprised of approximately 195 miles of sewer mains. Approximately 184 miles of the mains are considered "Common Use" interceptors or trunk sewers, with the remaining 11 miles of mains being considered "Member Partner Connection" (i.e., a dedicated line connecting a suburban member partner to the GLWA WRRF with no other member partner taps to it). In addition, there are approximately 0.1 miles of force main operated and maintained by GLWA. See Figure VI-51, the map of the RWCS, and the list of all of GLWA-leased sewer main assets below. Information has been gathered in this table from best available sources, including various reference documents, as well as GIS information.

Figure VI-48, Figure VI-49, and Figure VI-50 depict the collection system inventory by material, diameter, and decade installed/age, respectively. The collection system ranges from 12 to 348 inch in diameter with an average age of 78 years.

Most of RWCS is Concrete Pipe (72%) and Brick Pipe (23%). The majority of RWCS are typically 60 inches and larger, of which 161-169 inch (12%), 120-129 (12%), and 102-108 inch (9%) are the most common conduit diameters / heights. Detroit and the region went through several growth periods of time evidenced by the greatest periods of water main installation of the 1920s (37%), 1960s (12%) and 1930s (9%).

In recent history, a condition inspection of the Detroit River Interceptor and Outfalls was performed in 2012. A prioritized condition assessment and renewal program has been underway since 2016 on the collection system gravity mains.. This effort was initiated to address the aging collection system infrastructure in a proactive and methodic fashion. Over the past two years all 184 miles of sanitary sewer interceptor has been inspected as part of this program. Follow-up repairs and inspections are being planned and are in various stages of completion.

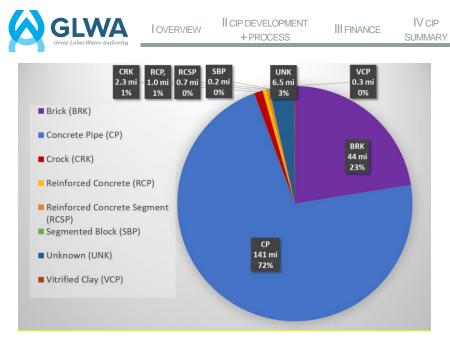


Figure VI-48. Collection system inventory by material

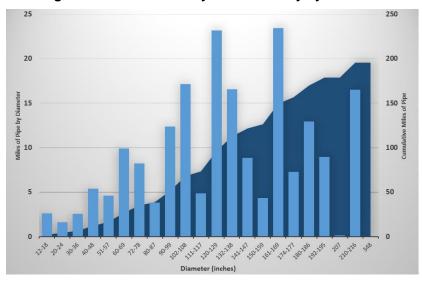
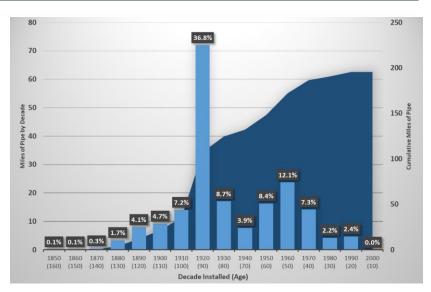


Figure VI-49. Collection system inventory by diameter / height



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Figure VI-50. Collection system inventory by decade installed / age

Figure VI-51 depicts only those interceptors and trunk sewers operated/maintained (leased) by GLWA. The suburban communities own, operate, and maintain all of their collection system up to the points of connection to the RWCS.

There are three primary interceptors that make up the RWCS and ultimately serve all the combined drainage districts. Those interceptors are the Detroit River Interceptor (DRI), Oakwood-Northwest Interceptor (O-NWI), and North Interceptor East Arm (NI-EA). These interceptors are shown in red/green. These primary interceptors total approximately 44 miles in length with the remaining 151 miles being trunk sewers that primarily service the City of Detroit's 9 drainage districts.



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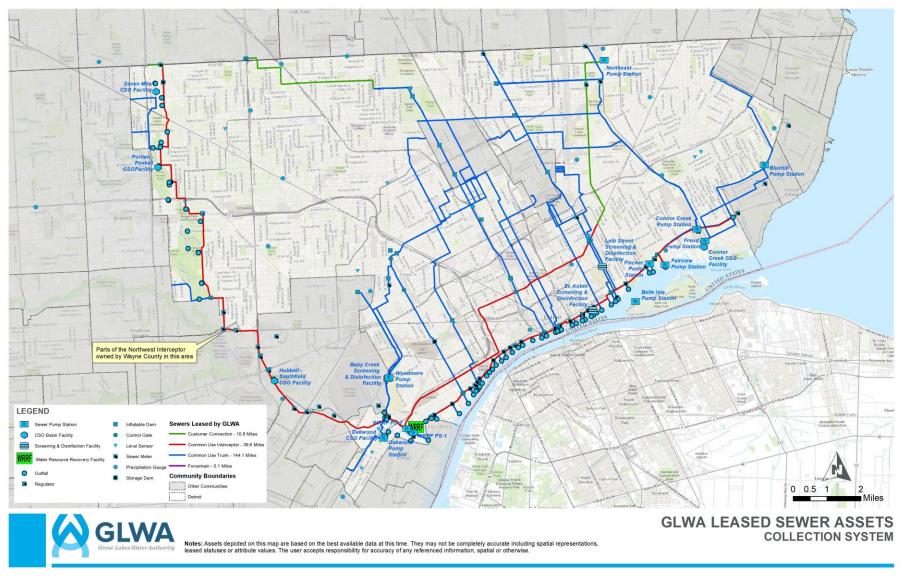


Figure VI-51. Sewer interceptors and trunk sewers operated/maintained by GLWA



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Table VI-1	3. Sewer	interceptors and	trunk sewers of	operated/main	tained by GLW	/A

	Table VI-1										
	_	Length		Matorial	Drains to	Years Constructed		Age Range (years -		Average	Inspection Month /
Sewer Name	Туре	(miles)	Size	Material	Interceptor	(year -			ars)	Age	Year
6 Mile Sewer	Trunk	5.0	9'-10.5'	Concrete / Brick	DRI	1921	1927	97	91	94	9/2017 to 1/2018
6 Mile Sewer East	Trunk	0.4	10.5'	Concrete	DRI	1921	-	97	-	97	9/17
6 Mile Sewer West	Trunk	0.5	6.25'-7.25'	Concrete	O-NWI	1930	-	88	-	88	12/2017
7 Mile Sewer	Trunk	4.2	5.5'-11.5'	Concrete	DRI & NIEA	1921	1924	97	94	96	8/2017 to 11/2017
7 Mile Sewer West	Trunk	0.8	9.25'	Brick	O-NWI	1931	-	87	-	87	10/2017
7 Mile Sewer West Relief	Trunk	0.7	10'	Concrete	DRI & NIEA	1965	1967	53	51	52	8/2017 to 10/2017
7 Mile Sewer East Relief	Trunk	3.2	9'-13.75'	Concrete	DRI	1960	1962	58	56	57	10/2017
"8 Mile-Centerline Sewer /											
Connors Ave. Arm"	Trunk	0.7	1.5'-8.5'	Concrete / Brick / Unknown	DRI	1928	1930	90	88	89	4/2018 to 8/2018
Ashland Relief Sewer	Trunk	1.7	11.5'-16'	Concrete	DRI	1961	-	57	-	57	11/2016 to 12/2016
Baby Creek (Dry Weather Line)	Trunk	4.3	3'	Concrete	O-NWI	1938	-	80	-	80	12/2017 to 1/2018
Baby Creek (Wet Weather Line)	Trunk/CSO Storage	4.3	14.5'x17.5'	Concrete	N/A - Rouge River, Miller Rd Gate Outfall	1962	-	56	-	56	12/2017 to 1/2018
Bates St. Sewer	Trunk	5.4	1' - 13.5' 3'x4.5' (Box)	Concrete / Brick / Clay / Unknown	DRI	1922	-	96	-	96	9/2017 to 10/2017
Berg Sewer	Customer Connection	0.1	1.75'	Concrete / Brick	O-NWI	1929	-	89	-	89	9/2017 to 10/2017
Clark Sewer, Morell St. Sewer, Extension to Morrell, Tuxedo Ave. Sewer	Trunk	8.2	5'-14'	Concrete / Brick / Unknown	DRI	1912	1923	106	95	101	8/2017 to 10/2017
Conant-Mt. Elliot Relief Sewer	Trunk	8.2	10.5'-16.25'	Concrete	DRI & NIEA	1954	1957	64	61	63	9/2017 to 10/2017
Connors Creek Enclosure	Trunk	11.5	12'x17.5' (Box) 12.9'x17.5' (Box)	Concrete / Brick	DRI	1922	1928	96	90	93	9/2016 to 12/2017
Dequindre Interceptor	Trunk	0.9	9'	Concrete	DRI & NIEA	1970	-	48	-	48	-



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Sewer Name	Туре	Length (miles)	Size	Material	Drains to Interceptor	Yea Constr (year -	ructed	(ye	Range ears - ars)	Average Age	Inspection Month / Year
Detroit River Outfalls	Outfalls	10.7	1'-15.5'	Concrete /	Detroit River	1885	1967	133	51	92	10/2016
Detroit River Outlans	outians	10.7	(Varying Shapes)	Brick / Clay / Unknown	Detroit River	1005	1707	155	51)2	10/2010
Detroit River Interceptor (DRI)	Interceptor	12.7	6'-16'	Concrete / Brick	WRRF	1913	1939	105	79	92	07/2012 to 10/2016
East Jefferson Relief Sewer	Trunk	1.1	14'	Concrete	DRI	1927	-	91	-	91	12/2016
Elmer-Ternes Sewer (West End Relief)	Trunk	2.6	14.5' 14.5x14.5' (Box)	Concrete	O-NWI	1962	1965	56	53	55	8/2017 to 10/2017
Evergreen-Farmington Connection	Customer Connection	4.8	8'	Concrete	DRI & NIEA	1991	-	27	-	27	-
First-Hamilton Relief Sewer	Trunk	8.8	7'-15.5' 2.7'x4' - 10'x10.5' (Box)	Concrete	DRI & NIEA	1956	1970	62	48	55	8/2017 to 10/2017
Fisher Ave. Storm Sewer	Trunk	0.5	10.5'x13.75'	Concrete	DRI / Detroit River	1928	1965	90	53	72	-
Fort Street Sewer	Trunk	2.7	2'-10'	Concrete / Crock / Brick / Segmented Block	O-NWI	1924	1939	94	79	87	9/2017 to 3/2018
Fox Creek Relief Sewer, Cadieux Road Sewer	Trunk	4.0	9.25'-16'	Concrete	DRI	1923	1953	95	65	80	11/2016 to 12/2016
Jos. Campau Sewer	Trunk	5.0	3.5'-11.5'	Concrete / Brick	DRI	1921	1957	97	61	79	9/2017 to 11/2017
Joy Road Sewer, Highland Park Sewer - Edison Ave. Arm, Highland Park Arm	Trunk	4.1	8.25'-14'	Concrete / Brick	DRI & NIEA & O-NWI	1922	1975	96	43	70	9/2017 to 11/2017
Linwood Ave. Sewer, Lateral Sewer - Puritan & Linwood - Puritan Ave. Arm	Trunk	3.1	1.25'-9.5' 3'x4.5' (Box) 3.3'x5' (Box)	Concrete / Brick / Clay	DRI	1919	1921	99	97	98	9/2017 to 2/2018
Livernois Relief Sewer	Trunk	5.0	3'-10.5' 10'x10' (Box)	Concrete	DRI & NIEA	1949	1972	69	46	58	9/2017 to 10/2017
Lonyo Sewer	Trunk	3.4	13.6' 14.5'x14' (Box)	Concrete / Brick	O-NWI	1922	-	96	-	96	9/2017
Lynch Road Sewer, Davison Ave. Sewer, Chrysler Freeway Davison Sewer Alterations, Connor Creek Connection	Trunk	4.9	5.5'-11.5'	Concrete / Brick	DRI	1920	1975	98	43	71	7/2017
Mack Avenue Relief Sewer	Trunk	2.2	9.25'-14'	Concrete	DRI	1967	-	51	-	51	11/2016

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Sewer Name	Туре	Length (miles)	Size	Material	Drains to Interceptor	Yea Constr (year -	ructed	(ye	Range ars - ars)	Average Age	Inspection Month / Year
Mt. Elliot Ave. Sewer, Mill Road Sewer, Carrie Ave. Relief, and Laterals		6.4	1.25'-9'	Crock / Brick	DRI	1913	1930	105	88	97	7/2017 to 3/2018
North Interceptor East An (NIEA) - Upper Portion, Northeast SPS to Gratiot	m Interceptor	6.4	12'-17.5'	Concrete	WRRF & DRI	1971	1974	47	44	46	7/2015 to 8/2015

The RWCS serves 77 suburban communities that cover an area of 1,100 square miles. A large majority of the suburban communities are served by separated storm/sewer systems. The RWCS is comprised of 27 sewer districts representing drainage districts within the City of Detroit, drainage districts from adjoining counties/municipal districts, and various districts serving individual suburban communities. The sewer service areas served by the RWCS are as shown in Figure VI-52.

Nine sewer districts: Rouge River, Hubbell, Southfield, Baby Creek, Conner Creek, Oakwood, Central City, Fox Creek, and East Jefferson.

City of Detroit Sewer Districts

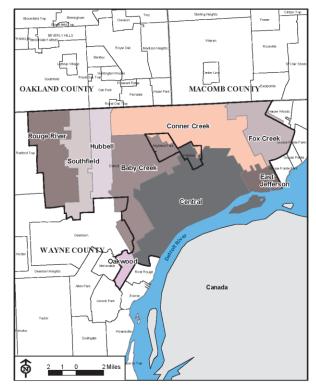


Figure VI-52. Sewer districts within Detroit



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GLWA Regional Sewer Districts

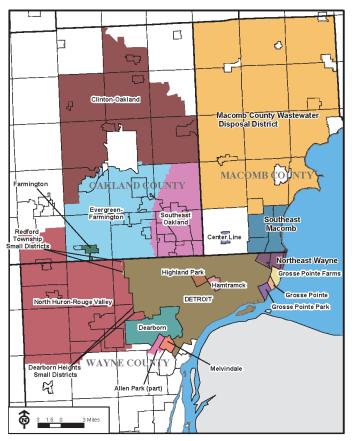


Figure VI-53. Sewer districts served by GLWA

Total GLWA Sewer Districts

Communities served by the varying sewer districts are provided below.

Table VI-14. GLWA Service	Districts &	Communities	Served
---------------------------	-------------	-------------	--------

County/ City	District	Communities
Detroit	Rouge River	City of Detroit
Detroit	Hubbell	City of Detroit
Detroit	Southfield	City of Detroit
Detroit	Baby Creek	City of Detroit, Highland Park
Detroit	Conner Creek	City of Detroit, Highland Park, Hamtramck
Detroit	Oakwood	City of Detroit
Detroit	Central City	City of Detroit
Detroit	Fox Creek	City of Detroit
Detroit	East Jefferson	City of Detroit
Macomb	Southeast Macomb Sanitary Sewer District (SEMSD)	St. Clair Shores, East Pointe, Roseville (Through NESDS)
Macomb	Macomb County Wastewater District (part of Oakland Macomb Interceptor Drainage District)	Fraser, Sterling Heights, Clinton Twp, Harrison Twp, Shelby Twp, Utica, Macomb Twp, Waldenburn, Chesterfield, New Haven, Lenox, Ray, Washington Twp
Macomb	Centerline	City of Centerline
Oakland	Evergreen- Farmington District	Farmington Hills, Orchard Lake Village, Keego Harbor, Bloomfield Hills, Bloomfield Twp, Birmingham, Franklin, Beverly Hills, Lathrup Village, Southfield, Troy
Oakland	Southeast Oakland County District (George W. Kuhn Drainage District)	Troy, Oak park, Madison Heights, Clawson, Hazel Park, Royal Oak, Pleasant Ridge, Huntington Woods, Berkley, Royal Oak Twp, Ferndale



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County/ City	District	Communities
Oakland	Clinton Oakland District (part of Oakland Macomb Interceptor Drainage District)	West Bloomfield Twp, Waterford Twp, Lake Angelis, Auburn Hills, Rochester Hills, Rochester, Oakland Twp, Orion Twp, Village of Clarkston, Independence Twp, Orion Twp, Lake Orion, Oxford Twp, City of Oxford
Oakland	City of Farmington	City of Farmington
Wayne	Rouge Valley Sewage Disposal System (RVSDS)	City of Inkster, City of Wayne, Canton Twp, Van Buren Twp, City of Westland, Garden City, Dearborn heights, Redford Twp, City of Livonia, City of Plymouth, City of Northville, City of Novi, Novi Twp, Romulus
Wayne	Northeast Sewage Disposal System (NESDS)	Harper Woods, Grosse Pointe Shores, Grosse Pointe Woods
Wayne	Grosse Pointe Farms	Grosse Pointe Farms
Wayne	Grosse pointe Park	Grosse pointe Park
Wayne	Grosse Pointe	Grosse Pointe
Wayne	City of Dearborn	City of Dearborn
Wayne	Melvindale	Melvindale
Wayne	Allen Park	Allen Park
Wayne	Redford Township	Redford Township
Wayne	Dearborn heights	Dearborn heights
Wayne	Harper Woods	Harper Woods

Systems Control Center 2.3.

The Systems Control Center operates and maintains five Wastewater Pumping Stations located in the GLWA collection system that assist conveyance of wastewater and stormwater flows to the WRRF. They are Conner Sewage Pumping Station, Fairview Sewage Pumping Station, Freud Sewage Pumping Station, Northeast Sewage Pumping Station, and Oakwood Sewage Pumping Station. These facilities are described in the table below.

GLWA maintains 13 in-system storage devices throughout central Detroit and seven in-system gates throughout the west side of Detroit to maximize the storage capacity of sewers during storms. The in-system storage devices are rubber, inflatable dams located inside large trunk sewers. The in-system gates are mechanical gates located inside outfall sewers. These devices are designed to temporarily retain flows in the Sewer System during storm events up to a certain level before discharge to the river occurs. These devices operate automatically but are monitored by GLWA staff. These staff members coordinate and apply operational protocols prior to storm events to dewater the wastewater collection system and treatment facilities to maximize the available insystem storage capacity. Along with the flow control devices, the Systems Control Center team also operates and maintains many rain gauges and level sensors throughout the RWCS.

2.3.1. **General Purpose**

Refer to the General Purpose description on page II-6.

2.3.2. Wastewater Pumping Stations

Wastewater Pump Stations pump wastewater, and when necessary excess storm water, to the WRRF. Most of the wastewater collection system is gravity fed, but in low-lying areas, lift stations are necessary to lift wastewater to a higher elevation in order for flow by gravity to be possible. There are nine sewer lift stations in the wastewater collection system; an example is shown in Figure VI-54.

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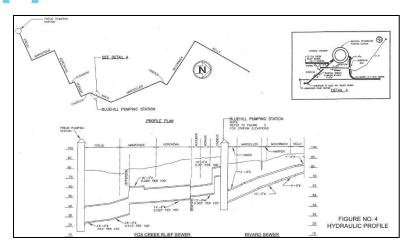


Figure VI-54. Hydraulic Profile at Bluehill Station

Conner Creek Pump Station

LWA



Figure VI-55. Conner Creek Pump Station

Max Wet Well Level	74 ft
Sanitary Pumps	SN9 - 500 Hp, 96 MGD
	SN10 - 350 Hp, 96 MGD
	SN11 - 500 Hp, 96 MGD
	SN12 - 200 Hp, 48 MGD

Storm Pumps	ST1- 2300 Hp, 320 MGD	
	ST2- 2300 Hp, 320 MGD	
	ST3- 2300 Hp, 320 MGD	
	ST4- 2300 Hp, 320 MGD	
	ST5- 2250 Hp, 320 MGD	
	ST6- 2250 Hp, 320 MGD	
	ST7- 2300 Hp, 320 MGD	
	ST8- 2300 Hp, 320 MGD	

Sewage flows by gravity to the Conner Creek Pumping Station though the western and eastern East Jefferson Avenue relief sewers. These sewers are designed to carry both sanitary sewage and storm water to the Conner Creek Pumping Station wet wells. The Conner Creek Pumping Station is required because the elevation of the relief sewers is too low to allow the sewage to continue to flow by gravity to subsequent treatment facilities or to the Conner Creek CSO Basin. During normal dry weather flow, wastewater is discharged to the DRI. During wet weather, the wastewater is discharged to the Conner Creek CSO.

This station consists of a sanitary pump house, stormwater pump house, switch house, and backwater gates. During normal dry weather flow, wastewater is discharged by four sanitary pumps (two 71 MGD, one 48 MGD, and one 38 MGD) to the Detroit River Interceptor (DRI). During wet weather, eight stormwater pumps (318 MGD each) discharge combined wastewater to the Conner Creek CSO

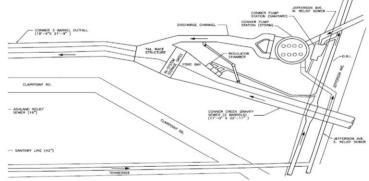


Figure VI-56. Schematic of Conner Creek Pump Station



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Table VI-15. Summary of Major Rahabilitation and Improvements Projects at the Conner Pump Station

Contract No.	Contract Title	Summary of Work	Year
ГW-24-А	Conner Creek	N/A.	
PC-265	Regulator Improvement-Conner Station	N/A.	
PW-212	Conner Creek Pumping Station Motor Driven Pumping Unit Nos. 5 and 6	Installation of Storm Water Pumps 5 and 6.	1947
PW-3042	Conner Creek Sanitary Pumping Station	Construction of the sanitary pump station.	1958
PC-674	Conner Station Rehabilitation	Rehabilitation of buildings at the Conner Station site and Fox Creek Backwater Gate Building. Rehabilitation of the buildings include masonry work, windows and doors, roofing and sheet metal, heating and ventilating systems, toilet facilities, lighting and electrical systems, and interior finishes. Rehabilitation of the sanitary pumps, sanitary pump motors and controls, replacement of the control switchboard for the storm water pumps, and repair the stormwater pumps. Also included are new sanitary pump isolation valves, revised suction and discharge piping, hydraulic modeling of the sanitary wet well, and replacement of stormwater sump pumps. Rehabilitation of the site shall include replacement of all roadways, curbs, sidewalks, site lighting, and demolition of the oil pump house.	May 2009
PC-713	Authority-Wide Instrumentation, Control and Computer Systems Program	Ovation System.	2007
DWS-828	Emergency Generators	Installed the four (4) Emergency Generators with power of 2MW.	December 1999
Maintenance Contract	Transformer	Replaced the powerhead on Transformer 1 and painted.	2015
PC-773	Ovation Control	Control Window upgrade from Window NT to Window 7.0.	2015
		AT&T's Wide Area Network Upgrade.	October 2016

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Fairview Pump Station

GLWA



OVERVIEW

Figure VI-57. Fairview Pump Station

Max Wet Well Level	20 ft
Sanitary Pumps	SN1 - 700 Hp, 96 MGD
	SN2 - 700 Hp, 96 MGD
	SN3 - 700 Hp, 96 MGD
	SN4 - 400 Hp, 48 MGD

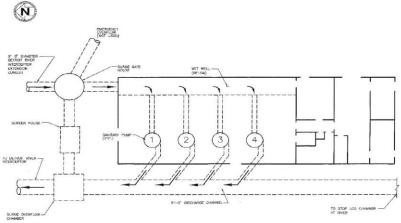


Figure VI-58. Fairview Pump Station Schematic

The Fairview Pumping Station is an interceptor pumping station on the DRI, which provides about 22 feet of lift. Wastewater flow from the DRI is lifted by pumps at the Fairview Pumping Station and discharged into the downstream DRI to continue on to the Detroit WWTP. The function of this station is to pump the wastewater received in the wet well and return it as efficiently and quickly as possible to the downstream DRI. The station facilities include the influent DRI, gatehouse, and pumping station. The pumping station consists of the pump house and wet well.

Table VI-16. Summary of Major Rehabilitation and Improvements Projects at the Fairview Pump Station

Contract No.	Contract Title	Work Summary	Year
PW	Fairview Pumping Station	Construction of Fairview Pump Station.	1913
PW-679	Fairview Additions and Alterations	Modification and upgrades at Fairview Pump Station.	1949
PC-264	Modifications to Fairview Pumping Station	Modification of riser chamber and cover, stop log chamber, and surge overflow.	Set of the drawings: April 1972
PC-606	Fairview Seawall Phase II	N/A.	
PC-684	Fairview Pumping Station Rehabilitation	Replacement of the Pump 2 and associated equipment.	1995
PC-713	Authority-Wide Instrumentation, Control and Computer Systems Program	Ovation System.	2007
PC-773	Ovation Control	Control Window upgrade from Window NT to Window 7.0.	2015
		AT&T's Wide Area Network Upgrade.	October 2016



Freud Pump Station



Figure VI-59. Freud Pump Station

Max Wet Well Level	71 ft
Sanitary Pumps	SN9 - 200 Hp, 27 MGD
	SN10 - 200 Hp, 13 MGD
Storm Pumps	ST1 - 3000 Hp, 290MGD
	ST2 - 3000 Hp, 290MGD
	ST3 - 3000 Hp, 290MGD
	ST4 - 3000 Hp, 290MGD
	ST5 - 3000 Hp, 290MGD
	ST6 - 3000 Hp, 290MGD
	ST7 - 3000 Hp, 290MGD
	ST8 - 3000 Hp, 290MGD

The Freud Pump Station consists of a pump house, wet well, and transformer enclosure area. All wastewater flow to the Freud Pumping Station is combined sanitary sewage and stormwater overflow from the East Jefferson Relief Sewer. This overflow occurs when the handling capacity of the Conner Creek Station has been exceeded. The station's primary goal is to store as much wastewater as possible until it can be pumped back to the Conner Creek Pumping Station using dewatering and sanitary pumps. From the Conner Creek Station, the wastewater is transported to Detroit WRRF. The Freud Pumping Station wet well and corresponding relief sewers provide 20 million gallons of in-line storage.

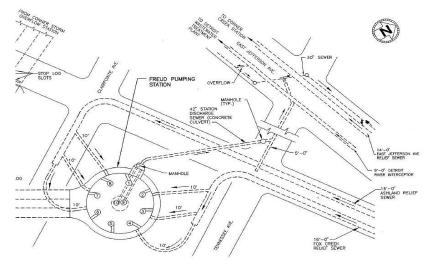


Figure VI-60. Freud Pump Station Schematic

Table VI-17 Summary of Major Rehabilitation and Improvements Projects at the Freud Pump Station

Contract	Contract Title	Work Summary	Year
PC-268	Freud Station Sewerage Discharge	N/A.	
PC-664	Freud Station Improvements Pump Replacement	Replacement of pumps.	1989
РС-685	Bluehill and Freud Sewage Pumping Station Rehabilitation	Freud Sewage Pumping Station work includes removal and replacement of switchgear and protective relaying and controls; maintaining of four bus electrical architecture; extensive rework of conduit and cables for power and control system; and other electrical work due to relocation of switchgear.	2011
PC-713	Authority-Wide Instrumentation, Control and Computer Systems Program	Ovation System.	2007
DWS-828	Emergency Generators	Installed the four (4) Emergency Generators with power of 2MW.	December 1999
PC-773	Ovation Control	Control Window upgrade from Window NT to Window 7.0.	2015
		AT&T's Wide Area Network Upgrade.	October 2016

Northeast Pump Station



Figure VI-61. Northeast Pump Station

Max Wet Well Level	26 ft
Sanitary Pumps	SN1 - 2000 Hp, 96 MGD
	SN2 - 2250 Hp, 96 MGD
	SN5 - 2000 Hp, 65 MGD
	SN6 - 2000 Hp, 96 MGD
	5No - 2000 Hp, 96 MGD

The Northeast Pump Station consists of a wet well and pump house. The station receives wastewater from the 12.75-foot Corridor Interceptor. The Corridor Interceptor receives flow from the 15 Mile Interceptor, which receives flow from the Romeo Arm and Lakeshore Interceptor through the Clintondale Station. The wastewater flow to the station is nearly all sanitary sewage, with only a small portion of stormwater from suburban communities. The main goal of the pumping station is to transport wastewater to the Detroit WRRF as quickly as possible. The Northeast Pump Station is designed to pump all wastewater from the Corridor and Lakeshore connection into the 17.5-foot North Interceptor, East Arm. The wastewater flow from the North Interceptor East Arm is currently diverted to the Seven Mile Relief Sewer where it is transported by gravity through the Conant-Mt. Elliot Sewer and the DRI to the Detroit WRRF. The station receives wastewater



flow from all the communities of Macomb County (except the cities of Centerline and Warren), northeastern communities of Oakland County, and all areas served by the Lakeshore Interceptor through the Clintondale Station. The pumping station currently has six sanitary pumps with a total combined capacity of 355.4 MGD.

Table VI-18. Summary of Major Rehabilitation and Improvements Projects at the Northeast Pump Station

Contract No.	Contract Title	Work Summary	Year
PC-216	Northeast Sewage Pumping Station	The Northeast Sewage Pumping Station was built with this contract. The station consists of wet well, pump house (three sanitary pumps 1, 5, and 6), and transformer.	1969
PC-672	Northeast Sewage Station Improvements	N/A.	
PC-713	Authority-Wide Instrumentation, Control and Computer Systems Program	Ovation System.	2007
PC-736	Northeast Sewage Station-Pump No. 2 Installation	Installation of the new Pump No. 2.	May 2006 (As-built drawings)
DWS-828	Emergency Generators	Installed the tree (3) Emergency Generators with power of 2MW.	December 1999
PC-773	Ovation Control	Control Window upgrade from Window NT to Window 7.0.	2015
		AT&T's Wide Area Network Upgrade.	October 2016

Oakwood Pump Station



Figure VI-62. Oakwood Pump Station

Max Wet Well Level	79 ft	
Sanitary Pumps	SN1 - 6.4 MGD	
	SN2 - 6.4 MGD	
	SN3 - 6.4 MGD	
	SN4 - 6.4 MGD	
Storm Pumps	ST1 - 97 MGD	ST5 - 177 MGD
	ST2 - 97 MGD	ST6 - 177 MGD
	ST3 - 177 MGD	ST7 - 177 MGD
	ST4 - 177 MGD	ST8 - 177 MGD

The Oakwood Pump Station receives flow through a combined sewer collection system from Junction Chamber No. 1, which is upstream from the pumping station. Once all flows are combined at Junction Chamber No. 1, they are conveyed into the pump station through a pair of 18-foot diameter influent conduits. The combined wastewater, consisting of both sanitary and storm flows, are managed by the pump station. During normal operation, the combined wastewater is pumped by the sanitary pumps to the Detroit WRRF. When the flows into the facility exceed the capacity of these pumps during storm events, the pump station storm pumps convey any excess flow to the screenings facility and then into two 4.5 MG CSO Basins.



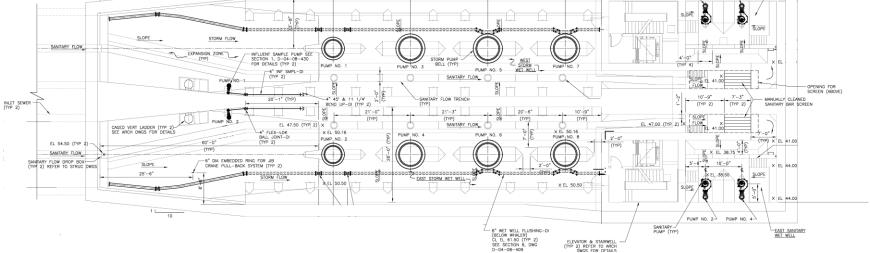


Figure VI-63. Oakwood Pump Station Schematic

Table VI-19	. Wastewater	Pumping	Stations
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Name of Pump Station	Location	Function	Sanitary Capacity			Storm Capacity			No. of Pumps			
			DESIGN		MAXIMUM		DESIGN		MAXIMUM		CANITADY	CTODM
			MGD	CFS	MGD	CFS	MGD	CFS	MGD	CFS	SANITARY	STORM
Conner / GLWA	12244 East Jefferson, Detroit	Sanitary / Storm	158.4	245	229.5	355	2226	3444	2544	3936	4	8
Fairview / GLWA	202 Parkview, Detroit	Sanitary	242.3	375	339.3	525	-	-	-	-	4	-
Freud / GLWA	12300 Freud, Detroit	Sanitary / Storm	12.96	20	35.64	55	2031	3143	2322	3592	2	8
Northeast / GLWA	11000 East Eight Mile, Detroit	Sanitary	162	251	258.4	400	-	-	-	-	4	-
Oakwood / GLWA	12330 Sanders, Detroit	Sanitary / Storm	13	20	26	40	246.9	382	315.4	488	4	8
Puritan-Fenkell / GLWA	Fenkell East of Telegraph, Detroit, MI 48223	Sanitary Pumps	1.4	2.2	2.8	4.4	-	-	-	-	2	-

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2.3.3. In System Devices (Dams, ISD's) Level Sensor (LS)

Level sensors detect the level of liquid in the sewers. This information is used to determine the best way to store stormwater, locate possible sewer overflows, and monitor dry weather wastewater pumping operations. There are 25 sewer level sensors located and monitored throughout the collection system. Overall, there are more than 150 level sensors in the entire System. An example is shown in Figure VI-64.

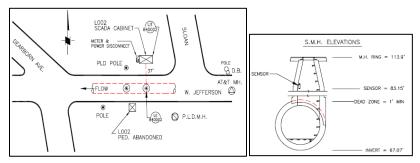


Figure VI-64. Example of a level sensor at West Jefferson and Sloan

Inflatable Storage Dam (ISD)

Inflatable Storage Dams, as illustrated in Figure VI-65, are utilized to detain upstream sewage in order to regulate flows to the WRRF. The dams can be remotely deflated and inflated as necessary.

Valve Remote (VR)

The GLWA Wastewater conveyance system has 17 Valve Remote (VR) gate locations. At these locations, one or more gates are used to selectively load the interceptors, provide in-system storage and route the flow. These gates are operated locally and remotely from the SCC during wet weather periods. During dry weather, remotely controlled gates are opened to direct flow to the interceptors, and during wet weather they are typically closed when the flow in the interceptors reach predetermined levels.

Some are operated by electric operators, but the majority of them are operated by hydraulic units (SCUBA). Most of these gates were installed in the 1970s and rehabilitated in 1998 under PC-695. Average life expectancy is 20 to 35 years. An example of a valve remote location is shown in Figure VI-66.

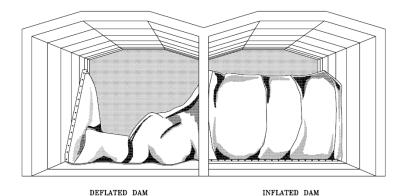
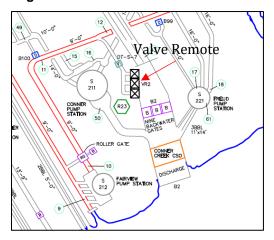


Figure VI-65. Inflatable dam illustration







Precipitation Gage

A precipitation gauge (PG, see Figure VI-67) measures the amount of liquid precipitation over a set time period. Ovation, the Authority's Supervisory Control and Data Acquisition system, reports the precipitation data to aid the operation of the collection system and minimize combined sewer overflows during storm events. Thirty-three tipping bucket rain gages are installed throughout the service area.

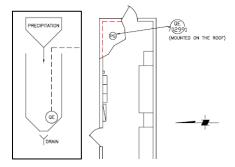


Figure VI-67. Example of Precipitation Gauge mounted on roof at Schoolcraft Pump Station

2.4. Metering

The System Analytics and Meter Operations Group is responsible for maintenance and operation of numerous remote assets used in the metering of wastewater, as well as the communication network used to transmit data from the metering locations to the head end.

The System Analytics and Meter Operations Group maintains assets at 46 sewer meter locations. Each of these locations contain equipment that is located in a control cabinet, as well as assets that are located in meter vaults. The assets that are housed in the control cabinet include Remote Terminal Units, radios, flow transmitters and level transmitters. The assets that are housed in the meter vault include flow meters and level sensors. In addition to metering equipment, the System Analytics and Meter Operations Group maintains a 900MHz telemetry network and a Greater Detroit regional sewer system (GDRSS). The 900 MHz telemetry network is composed of 445 repeater sites. Each repeater location consists of radios and antennas. The GDRSS system collects flow and depth information from GLWA sewerage meters in five-minute increments and from rain gauges in 15minute increments. The GDRSS portal provides a web-based interface that displays meter data (collected the day before) in both graphical and tabular formats in increments of five minute, hourly, daily, monthly, and yearly intervals. Data can be exported for off-line examination. Billing reports can be reviewed for member partner analysis, as well as precipitation data.

2.4.1. General Purpose

Refer to the General Purpose description on page II-6.

2.5. General Purpose

Refer to the General Purpose description on page II-6.

2.6. Programs

Refer to the Programs description on page II-6.

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SECTION 3 CENTRALIZED SERVICES

All financial figures are in thousands of dollars (\$1,000's). The Budget column denotes whether this item is funded by the Water (W) or Wastewater (S) budget. The Project Status column shows which projects are Active (A), Future Planned (FP), or Pending Closeout (PC). Projects that have been Reclassified to a different number, Closed, or Cancelled are not shown in this list; a list of Closed projects can be found in Chapter IV. Projects new to the CIP this year are denoted by bolded CIP number and title.

CIP #	Title	Budget	Project Status	Year Added	Lifetime Actual Thru	FY 2019	FY 2020	Projec ŁA 2021	EX 2022	ibnəqx EX 2023	2024	FY 2025 & Beyond	2020-2024 CIP Total	Project Total	Percent of W/S CIP
380400	As-needed CIP Implementation Assistance and Related Services	W	А	2002	0	0	0	0	0	0	0	0	0	0	0.0%
380400	As-needed CIP Implementation Assistance and Related Services	S	А	2002	0	0	0	0	0	0	0	0	0	0	0.0%
380600	As-Needed General Engineering Services	W	А	2004	1	94	0	0	0	0	0	0	0	95	0.0%
380600	As-Needed General Engineering Services	S	А	2004	1	0	0	0	0	0	0	0	0	1	0.0%
380500	Wastewater General Engineering Services on an As-needed Basis	W	РС	2004	0	0	0	0	0	0	0	0	0	0	0.0%
380500	Wastewater General Engineering Services on an As-needed Basis	S	РС	2004	0	0	0	0	0	0	0	0	0	0	0.0%
380800	Geotechnical and Related Services on an As-Needed Basis	W	РС	2007	0	0	0	0	0	0	0	0	0	0	0.0%
380800	Geotechnical and Related Services on an As-Needed Basis	S	РС	2007	0	0	0	0	0	0	0	0	0	0	0.0%
381000	Energy Management: Electric Metering Improvement Program	W	FP	2016	0	0	0	0	0	0	0	2,500	0	2,500	0.0%
381000	Energy Management: Electric Metering Improvement Program	S	FP	2016	0	0	0	0	0	0	0	2,500	0	2,500	0.0%
	Water Centralized Services			_	1	94	0	0	0	0	0	2,500	0	2,595	
	Wastewater Centralized Services				1	0	0	0	0	0	0	2,500	0	2,501	
	Total Centralized Services				2	94	0	0	0	0	0	5,000	0	5,096	

Table VI-20. Centralized Services Projects



3.1. Information Technology

Information Technology (IT) at GLWA provides centralized technology implementation, support and services across all business functions. This includes infrastructure and cloud technologies, software and applications, desktop and computing hardware, System security, portfolio and project management services, technology forecasting and budgeting management, as well as print services and document management. The goal of the IT team is to provide reliable and forward-thinking technologies that meet the needs today, and in the future, of GLWA's various business groups, enabling them to realize their goals and make processes more effective and efficient.

3.1.1. General Purpose

Refer to the General Purpose description on page II-6.

3.1.2. Service Delivery

The Service Delivery Group provides core technology support services, including troubleshooting, desktop and laptop configuration, software installation, mobile device management, smart boards, and printers/scanners. This group also provides physical document management services, in additional to full print shop services. Projects in this area include workstation computing replacements and upgrades, software and system replacements and purchases, mobile computing technologies, printers, scanners and other all in ones devices.

3.1.3. Infrastructure

The Infrastructure Group provides administration and continuous monitoring of the GLWA business network, Internet services, data center, storage, and servers. It maintains Intermediate Distribution Facilities (IDF) and Main Distribution Facilities (MDF) across more than 40 facilities spanning the region. It also provides telephony services and all wireless internet access points. Projects that fall within this group work to improve network and telecommunications infrastructure, server hardware and systems, storage devices and related hardware,

enterprise Active Directory and Office 365 infrastructure and licensing.

3.1.4. Enterprise Applications

The Enterprise Applications Group monitors and manages applications that are used by the entire organization and may be public and/or forward facing, web-based and cross-functional. These include the Geographic Information System (GIS), public website, internal (Intranet) Sharepoint site, enterprise content management systems, business intelligence, reporting analytics (KPIs), and Legistar. Projects in this group include system replacements and/or upgrades, and new application implementations.

3.1.5. Business Applications

The Business Applications Group monitors and manages line of business applications, including database administration, for Oracle WAM (Asset Management), ServiceLink, BS&A Financials, Ceridian DayForce, LIMS/PIMS, and many other specialized software packages designed to help individual business groups improve data management and daily operations. Projects in this group include system replacements and/or upgrades, and new application implementations.

3.1.6. Security

The Enterprise Technology Security Group provides secure infrastructure support, administration, monitoring and training for network and computing security across the Authority. It participates in and supports Homeland Security initiatives and exercises, and participates in other desktop security efforts to ensure breaches are monitored, repelled and remediated on a continuous basis. Projects in this area provide additional security features, penetration testing, disaster recovery planning and implementation, and security training.

3.1.7. Project Management Office

The Program Management Office provides various administrative and strategic functions, including overall portfolio and project management, budgeting and forecasting, policy development and strategic planning, and shared services administration. Projects that fall within this group will strengthen the overall management of technology implementations at GLWA, including but not limited to project management software and systems, process and workflow development, analysis, and strategic planning.

3.2. Fleet

The Fleet Group is responsible for efficiently and effectively maintaining all GLWA Fleet and Fleet-related equipment.

The Fleet Group provides the vehicles and proper equipment for GLWA staff to accomplish their required work. The vehicles and equipment acquisition, disposal, record management, inventory and maintenance are accomplished through coordination with the DWSD Garage. All vehicles must be kept in a safe and proper manner in order to provide GLWA staff with reliable equipment to accomplish their work.

3.2.1. General Purpose

Refer to the General Purpose description on page II-6.

3.3. Facilities

The Facilities Group is responsible for efficiently and effectively maintaining all GLWA facilities and structures.

The facilities house the operations of GLWA and must remain clean, secure, environmentally safe and attractive. All systems must operate in a proper and acceptable manner in order to provide a clean and safe working environment for staff, visitors and member partners. The group's objectives are accomplished by maintenance mechanics with specific skills in various trades, team leaders, administrative staff, and a manager.

3.3.1. General Purpose

Refer to the General Purpose description on page II-6.

3.4. Security

The Water and Wastewater Systems are vulnerable to a variety of security breaches and attacks. If these breaches/attacks were realized, the result could be large numbers of illnesses or casualties and/or a denial of service that would also affect public health and economic vitality. Critical services such as firefighting and healthcare (hospitals), and other dependent and interdependent sectors, would suffer negative consequences from a denial of service from the Water and Wastewater Systems. GLWA's critical security systems, both physical and electronic, require continual upgrade and replacement to minimize the everpresent threats to GLWA staff and infrastructure.

3.4.1. General Purpose

3.5. Energy Management

The Energy Management Team has been very active in pursuing new solutions for GLWA to improve operational efficiency with new concepts and technologies to achieve sustainability. Much of the team's current work revolves around auditing existing facilities, evaluating equipment, studying various processes and developing an overall understanding of the Authority's energy consumption. Many of these initial studies, pilot projects, and evaluations will directly result in future capital investments. To ensure long-term sustainability, the Energy Management Team is in the process of developing a Strategic Energy Plan that will detail the challenges facing GLWA, establish goals and identify the methodology for measuring success.

The Energy Management Group continues to work alongside GLWA's Business Intelligence staff to collect and compile energy consumption data. The effort is evolving from the original concept of monitoring pumps' electric consumption to a broader vision of modeling the entire set of business activities that bring value to our member partner communities. As this specifically relates to energy management, it is anticipated that consumption data will be compiled across multiple business areas to enable the cross-



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referencing between business areas by using a single data warehouse. This allows for flexibility in data mining, dashboard construction and process tracking. The results of many of these initiatives will allow the team to identify specific, prioritized areas within the Authority for future capital investment to improve efficiency.

3.5.1. General Purpose

Refer to the General Purpose description on page II-6.

3.6. Engineering

Overall engineering services required because of emergencies, immediate investigations, evaluations, and support to ensure continued operation and the highest level of service will typically be charged against projects and programs within this category. In addition, the engineering work performed will directly result in capital projects. Several categories exist that are typically needed in this manner. These categories are general engineering services, geotechnical services and CIP implementation services.

3.6.1. General Purpose

Refer to the General Purpose description on page II-6.

3.7. General Purpose

Refer to the General Purpose description on page II-6.

3.8. Programs

Refer to the Programs description on page II-6.

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VII. TEN-YEAR OUTLOOK

New to the 2020-2024 CIP are longer-turn outlooks related to projects and programs that are anticipated within the water and wastewater systems. These 10-year outlooks rely heavily on input from long-term needs assessments, master plans and condition assessment documents. The planning horizon for these outlooks extend from FY2020 through FY2029. Projects within the 2020-2024 CIP that carry over into the FY2025+ are now shown within the following tables by the anticipated fiscal year in which projected expenditures are anticipated.

Only project level data will be provided within these outlooks. These are subject to change and are based upon the best available data at the time of compiling this report.

SECTION 1 10-YEAR WATER OUTLOOK

The primary source of longer-term projects used for the 10-Year Water Outlook are from the 2015 Water Master Plan. In addition, it is anticipated that most programs will continue into the 10-year horizon. The project level data can be seen in Table VII-1.

The specific Water 10-Year Outlook projects is summarized in Table VII-2. Due to the higher likelihood of unknown projects, programs and overall needs within this 10-Year Outlook, in the later years FY2027-FY2029, a line item titled, "Not Yet Specified Projects" has been included.

In addition, a graphical representation of this summary is shown in Figure VII-1.

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CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
111001	w	LH WTP Low and High Lift Pumping, and Filter Backwash Pumps Improvements	0	401	1,611	3,169	4,450	10,000	12,713	12,641	7,403	0	0	0	19,631	32,757	52,388
111002	2 W	LH WTP Miscellaneous Mechanical HVAC Improvements	4,422	1,882	0	0	0	0	0	0	0	0	0	0	1,882	0	1,882
111004	ł W	LH WTP Electrical Tunnel Rehabilitation	384	4,296	6	0	0	0	0	0	0	0	0	0	4,302	0	4,302
111006	5 W	LH WTP Replacement of Filter Instrumentation and Raw Water Flow Metering Improvements	55	3,333	3,333	3,333	0	0	0	0	0	0	0	0	9,999	0	9,999
111007	w w	LH WTP Raw Sludge Clarifier and Raw Sludge Pumping System Improvements	194	4,660	4,661	0	0	0	0	0	0	0	0	0	9,321	0	9,321
111008	8 W	LH WTP Architectural Programming - Laboratory and Admin Building Architectural Improvements Study	0	0	0	0	0	0	300	0	0	0	0	0	0	300	300
111009	w	LH-WTP Two 35-MGD High Lift Pumps, Water Production Flow Meters and Yard Piping Improvements	16	9,030	10,030	7,030	0	0	0	0	0	0	0	0	26,090	0	26,090

Table VII-1. Water 10-Year Outlook Projects; All figures are in \$1,000's.



114011 W

114013 W

W

SPW WTP Steam, Condensate Return,

V PRIORITIZATION

VII TEN-YEAR **VI PROJECTS BY CATEGORY**

21,407

1,551

21,407

1,551

VIII PROJECT IX GLOSSARY DESCRIPTIONS

NE WTP Low Lift Pumping Plant W Caisson Rehabilitation **NE WTP High-Lift Pumping Station** W 1,490 2,109 7,289 18,023 20,000 13,323 48,911 48,911 **Electrical Improvements** W **NE Steel Cover Replacement** 112006 W **NE WTP Flocculator Replacement** 1,356 1,356 2,715 2,715 SW WTP High Lift Pump Discharge 113002 W 1,157 2,876 1.144 4,026 4,026 Valve Actuators Replacement SW WTP Low and High Lift Pumping & Rapid Mix Chamber BFVs, Sluice Gates, 113003 W 1.569 2.880 4,553 7,368 10,000 121,916 26,370 26,370 Flocculation & Filtration System Improvements SW WTP Raw Water Sampling W Modifications SW WTP Chlorine Scrubber, Raw Water W 7.032 7,032 7.032 Screens & Related Improvements SW WTP Architectural and Building W 9,334 9,334 9,334 9,334 37,336 37,336 Mechanical Improvements SPW WTP 1958 Filter Rehabilitation W 7,978 and Auxiliary Facilities SPW WTP Low Lift and High Lift Pump W 2.607 5,985 9.302 13,724 13,724 26,145 19.656 19.656 3.519 68,880 42.831 111.711 Station WTP Water Production Flow Metering 114003 W 3,561 Improvements at NE, SW, and SPW WTP SPW WTP Administration Building 114005 W Improvements & Underground Fire 1,604 8,095 8,095 2,258 3,820 Protection Loop SPW WTP Replacement of Rapid Mix W Units 1958 Process Train SPW WTP Powdered Activated Carbon 114007 W 1,164 2,771 3,938 3,938 System Improvements SPW WTP 1930 Sedimentation Basin 114008 W Sluice Gates, Guides & Hoists 4,153 6,830 5,697 16,683 16,683 Improvements SPW WTP Yard Piping and High Lift W 15,723 15,723 47,235 63,343 15,723 15,723 63,415 Header Improvements

and Compressed Air Piping 5,392 7,754 3,109 8,261 Improvements SPW WTP Water Treatment Plant 1930 2,788 Filter Building-Roof Replacement SPW WTP Reservoir Fill Line 2,849 1,551 Improvements



III FINANCE

IV CIP **V** PRIORITIZATION SUMMARY

VI PROJECTS VII TEN-YEAR BY CATEGORY

CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
114015	5 W	SPW WTP Emergency Grating Replacement	729	0	0	0	0	0	0	0	0	0	0	0	0	0	0
114016	i W	SPW 1958 Settled Water Conduit Concrete Replacement	0	206	656	0	0	0	0	0	0	0	0	0	862	0	862
114017	w w	SPW WTP Flocculator Drive Replacement	0	0	0	10	2,314	4	0	0	0	0	0	0	2,328	0	2,328
115001	W	WWP WTP Yard Piping, Valves and Venturi Meters Replacement	899	17,333	17,333	17,333	0	0	0	0	0	0	0	0	51,999	0	51,999
115003		WWP WTP Comprehensive Condition Assessment	262	153	0	0	0	0	0	0	0	0	0	0	153	0	153
115004	ł W	WWP WTP Chlorine System Upgrade	4,196	2,047	1	0	0	0	0	0	0	0	0	0	2,048	0	2,048
115005	6 W	Emergency WWP WTP Building Ventilation Improvements	7	507	3,907	650	0	0	0	0	0	0	0	0	5,064	0	5,064
116002	e w	Pennsylvania, Springwells and Northeast Raw Water Supply Tunnel Improvements	7,513	5,467	5,467	5,467	3,998	0	0	0	0	0	0	0	20,399	0	20,399
122001	w	Parallel 42-Inch Main in 24 Mile Road from Rochester Station to Romeo Plank Road	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
122002	e w	Replacement of Five (5) PRV Pits of Treated Water Transmission System	804	0	0	0	0	0	0	0	0	0	0	0	0	0	0
122003	B W	WWP to NE Transmission Main	1,121	871	15,786	24,115	29,615	29,994	30,115	0	0	0	0	0	100,381	30,115	130,496
122004	ł W	96-inch Main Relocation, Isolation Valves Installations, and New Parallel Main	837	5,000	6,000	26,453	35,886	23,453	16,056	16,969	882	0	0	0	96,792	33,907	130,699
122005	5 W	Transmission System Water Main Work - Replacement of Schoolcraft Water Main	180	8,100	9,145	633	0	0	0	0	0	0	0	0	17,878	0	17,878
122006	i W	Transmission System Water Main Work-Wick Road Parallel Water Main	1,370	18,028	12,334	60	0	0	0	0	0	0	0	0	30,422	0	30,422
122007	7 W	Newburgh Road Transmission Main	0	0	0	0	30	5,209	0	0	0	0	0	0	5,239	0	5,239
122009	w	Water System Improvements in Joy Road from Southfield Road to Trinity	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12201(Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from Lindwood to Livernois	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
122011		Park-Merriman Water Main-Final Phase		4,737	2,237	6	0	0	0	0	0	0	0	0	6,980	0	6,980
122012		36-inch Water Main in Telegraph Road	155	0	0	0	0	0	0	0	0	0	0	0	0	0	0
122013		14 Mile Transmission Main Loop	0	751	1,315	1,507			13,769		56	0	0	0	28,993		54,426
122016	6 W	Downriver Transmission Main Loop	0	297	964	3,051	10,763	22,122	0	0	0	0	0	0	37,197	0	37,197
122017	w W	7 Mile/Nevada Transmission Main Rehab and Carrie/Nevada Flow Control Station	0	1,040	6,050	6,910	3,750	2,750	0	0	0	0	0	0	20,500	0	20,500



IV CIP III FINANCE SUMMARY

V PRIORITIZATION

VI PROJECTS VII TEN-YEAR BY CATEGORY

CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
132001	1 W	Wick PS - Rehabilitation	35	0	0	0	0	0	0	0	0	0	0	0	0	0	0
132003	8 W	West Service Center PS - Isolation Gate Valves for Line Pumps	1,186	490	0	0	0	0	0	0	0	0	0	0	490	0	490
132004	4 W	North Service Center PS - Hydraulic Surge Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
132006	6 W	Ford Road PS - Pressure and Control Improvements	235	2,515	18	0	0	0	0	0	0	0	0	0	2,533	0	2,533
132007	7 W	Imlay PS - Energy Management: Freeze Protection Pump Installation	14	592	1,315	230	0	0	0	0	0	0	0	0	2,137	0	2,137
132008	8 W	Various PS's - Needs Assessment Study	764	0	0	0	0	0	0	0	0	0	0	0	0	0	0
132010	o w	West Service Center PS - Reservoir, Reservoir Pumping, and Division Valve Upgrades	0	2,620	7,430	15,570	8,910	2,606	0	0	0	0	0	0	37,136	0	37,136
132012	2 W	Ypsilanti PS Improvements	28	585	865	2,855	4,205	1,319	0	0	0	0	0	0	9,829	0	9,829
132014	4 W	Adams Road Pumping Booster Pumping & Switch Gear Improvements	0	0	0	21	1,029	2,312	1,073	1,074	165	0	0	0	3,362	2,312	5,674
132015	5 W	Newburgh BPS - Pumping System & Building Upgrades	0	16	621	2,396	2,396	2,429	2,323	1,966	22	0	0	0	7,858	4,311	12,169
132016	6 W	North Service Center BPS Improvements	0	0	0	0	6	6,325	8,034	4,919	4,919	717	0	0	6,331	18,589	24,920
132017	7 W	North Service Center BPS - On-Site & Off-Site Yard Piping & Valve Replacement	0	6	2,300	2,506	264	0	0	0	0	0	0	0	5,076	0	5,076
132018	8 W	Schoolcraft BPS - Pumps, Yard Piping, Valves & Reservoir Pumps & Underdrain System	0	0	10	1,958	2,048	3,048	1,078	2,065	357	0	0	0	7,064	3,500	10,564
132019	e w	Wick Road BPS - Switchgear, Control Valves & Hyropneumatic Tank Replacement	0	0	0	6	1,009	4,554	0	0	0	0	0	0	5,569	0	5,569
132020	o w	Franklin BPS - Isolation Gate Valves & Electrical Actuator Improvements	0	0	0	0	0	0	2,000	6,793	1,316	0	0	0	0	10,109	10,109
132021	1 W	Imlay BPS - Replace VFDs, Pumps, Motors and HVAC	0	0	0	0	6	2,103	3,988	5,542	470	0	0	0	2,109	10,000	12,109
132022	2 W	Joy Road BPS - Replace Reservoir Pumps, Motors and Isolation Valves	0	0	0	0	6	6,103	0	0	0	0	0	0	6,109	0	6,109
132025	5 W	Northwest Booster Station Yard Piping Improvements	0	0	50	1,700	3,750	0	0	0	0	0	0	0	5,500	0	5,500
170100	0 W	Water Treatment Plant /Pump Station Allowance	3,176	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	15,000	15,000	15,000	30,000
17020(0 W	As Needed Construction Materials, Environmental Media and Special Testing Services, Construction Inspection, and Other Technical Services	472	572	572	0	0	0	0	0	0	0	0	0	1,144	0	1,144

	GLWA Great Lakes Water Authority
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III FINANCE

IV CIP **V** PRIORITIZATION SUMMARY

VI PROJECTS VII TEN-YEAR BY CATEGORY

CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
170300	W	Water Treatment Plant Automation Program	61	1,561	1,561	1,561	1,514	105	0	0	0	0	0	0	6,302	0	6,302
170400	W	Water Transmission Improvement Program	1,000	1,500	2,000	2,000	2,000	2,000	20,000	20,000	20,000	20,000	20,000	10,000	9,500	100,000	109,500
170500	W	Transmission System Valve Rehabilitation and Replacement Program	4,000	4,000	3,274	4,000	4,000	4,000	2,000	2,000	2,000	2,000	2,000	10,000	19,274	10,000	29,274
170600	W	Water Transmission Main Asset Assessment Program	2,500	3,000	4,000	4,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	25,000	21,000	25,000	46,000
170800	W	Reservoir Inspection, Design & Rehabilitation	482	5,128	5,211	5,182	3,888	5,495	6,756	6,756	6,756	6,756	6,756	33,778	24,904	33,778	58,682
170900	W	Suburban Water Meter Pit Rehabilitation and Meter Replacement	3,000	4,000	4,000	3,997	4,100	4,200	4,100	4,100	4,100	4,100	4,100	20,500	20,297	20,500	40,797
171400	W	Energy Management Program @ All Water Facilities	0	0	0	0	693	693	1,019	1,019	1,019	1,019	325	0	1,386	4,401	5,787
171500	W	Roof Replacement - Various Water Facilities	0	2,657	0	0	0	2,000	500	500	500	500	0	0	4,657	2,000	6,657
331001	W	Roofing Systems Replacement at Water Plants and Booster Pump Stations	0	0	225	375	1,625	1,825	344	344	344	344	0	0	4,050	1,375	5,425
351001	W	Water Facility Lighting Renovations	250	250	0	0	0	0	0	0	0	0	0	0	250	0	250
380400	W	As-needed CIP Implementation Assistance and Related Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
380500	W	Wastewater General Engineering Services on an As-needed Basis	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
380600	W	As-Needed General Engineering Services	94	0	0	0	0	0	0	0	0	0	0	0	0	0	0
380700	W	As-Needed Geotechnical and Related Engineering Services	620	0	0	0	0	0	0	0	0	0	0	0	0	0	0
380800	W	Geotechnical and Related Services on an As-Needed Basis	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
381000	W	Energy Management: Electric Metering Improvement Program	0	0	0	0	0	0	500	500	500	500	500	2,500	0	2,500	2,500
NA	W	LH WTP Improvements to Pre- Treatment and Filtration	0	0	0	0	0	0	17,095	17,095	17,095	17,095	17,095	0	0	85,477	85,477
		Totals	68,746	143,247	166,599	182,595	169,006	190,866	183,125	176,364	116,325	111,478	113,833	299,252	852,313	701,125	1,553,438



Table VII-2. 10-Year Water CIP Outlook Summary.

10-Year Water CIF	outlo	ok										
Note: Figures below are in tho	usands of d	ollars										
												Total 2019-
2019 Outlook	FY2019	FY2020	FY2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	2028
Projects	46,785	116,870	130,656	157,209	148,672	152,017	126,675	112,980	60,711	58,426	NA	1,111,001
Programs	19,253	20,713	25,078	21,091	26,502	50,733	46,309	49,539	49,033	48,675	NA	356,925
Not Yet Specified												
Projects								15,000	70,000	75,000	NA	160,000
Subtotal 2019 Water CIP	66,038	137,583	155,734	178,300	175,174	202,750	172,984	177,519	179,744	182,101	NA	1,627,926
												Total 2020-
Proposed 2020 Outlook	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	2029
Projects	53,341	117,829	142,981	158,855	144,811	164,373	140,250	133,489	73,450	68,604	72,152	1,216,795
Programs	15,405	25,418	23,618	23,740	24,195	26,493	42,875	42,875	42,875	42,875	41,681	336,643
Not Yet Specified												
Projects									60,000	70,000	70,000	200,000
Subtotal 2020 Water CIP	68,746	143,247	166,599	182,595	169,006	190,866	183,125	176,364	176,325	181,478	183,833	1,753,438

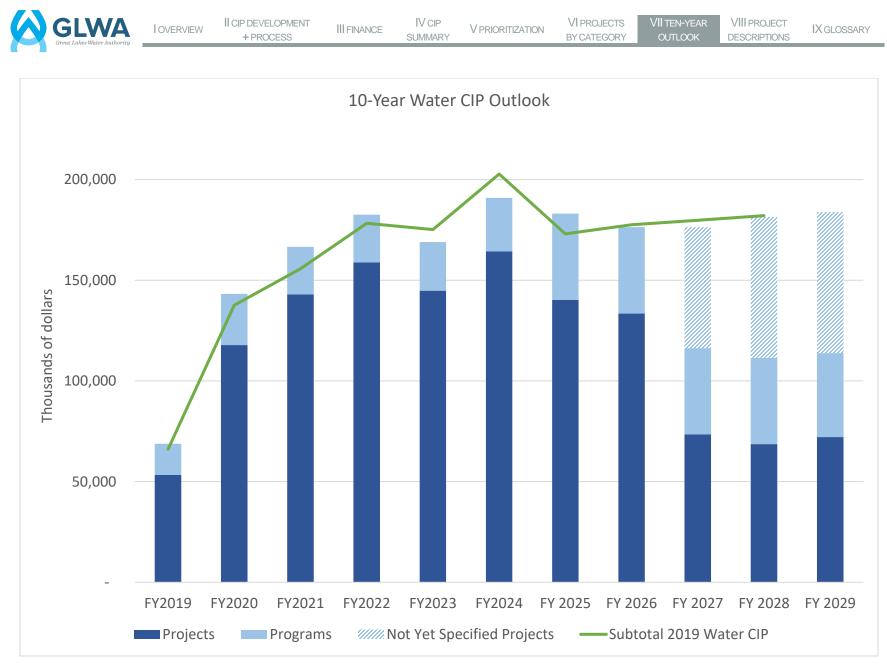


Figure VII-1. 10-Year Water CIP Outlook Chart

II CIP DEVELOPMENT + PROCESS

III FINANCE

IV CIP SUMMARY

V PRIORITIZATION

VI PROJECTS

BY CATEGORY

IX GLOSSARY

SECTION 2 SECTION 1.2 10-YEAR WASTEWATER OUTLOOK

The primary source of long-term projects used for the 10-Year Wastewater Outlook are from the 2015 Wastewater Needs Assessment and various condition assessment that have been performed. Unlike the water system, the Comprehensive Regional Wastewater Master Plan is currently being prepared and limited data is available to include herein. It is anticipated that most programs will continue into the 10-year horizon. The project level

data used in the development of this outlook can be seen in Table VII-3.

The specific Wastewater 10-Year Outlook projects can be summarized into the following table. Due to the higher likelihood of unknown projects, programs and overall needs identified within the Wastewater Master Plan within this 10-Year Outlook, in the later years FY2027-FY2029, a line item titled, "Not Yet Specified Masterplan Projects" has been included.

In addition, a graphical representation of this summary is shown in Figure VII-2.

CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
21100:	S 1	WRRF Rehabilitation of Primary Clarifiers Rectangular Tanks, Drain Lines, Electrical/Mechanical Building and Pipe Gallery	18,724	7,982	3,054	0	0	0	0	0	0	0	0	0	11,036	0	11,036
211002	2 ^S	WRRF PS No. 2 Pumping Improvements - Phase 1	2,268	1,222	0	0	0	0	0	0	0	0	0	0	1,222	0	1,222
211004	4 S	WRRF PS #1 Rack & Grit and MPI Sampling Station 1 Improvements	1,824	869	0	0	0	0	0	0	0	0	0	0	869	0	869
21100	5 S	WRRF PS No. 2 Improvements Phase II	0	0	684	711	611	8,668	5,463	5,463	0	0	0	0	10,674	10,925	21,599
21100	6 S	WRRF PS No. 1 Improvements	498	1,803	2,325	8,424	8,370	811	84	0	0	0	0	0	21,733	84	21,817
21100	S 7	WRRF PS #2 Bar Racks Replacements and Grit Collection System Improvements	6	269	1,329	2,039	6,306	7,838	49	0	0	0	0	0	17,781	49	17,830
21100	8 8	WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines	1,021	2,950	4,983	1,600	0	0	0	0	0	0	0	0	9,533	0	9,533
21100	9 ^S	WRRF Rehabilitation of the Circular Primary Clarifier Scum Removal System	0	0	778	619	5,237	4,725	35	0	0	0	0	0	11,359	35	11,394
212003	3 S	WRRF Aeration System Improvements	4,831	0	0	0	0	0	0	0	0	0	0	0	0	0	0
212004	1 S	WRRF Chlorination and Dechlorination Process Equipment Improvements	913	2,345	1,670	0	0	0	0	0	0	0	0	0	4,015	0	4,015
21200	6 ^S	WRRF Rouge River Outfall (RRO) Disinfection (Alternative)	17,009	4,583	0	0	0	0	0	0	0	0	0	0	4,583	0	4,583
212002	7 ^S	WRRF Rehabilitation of the Secondary Clarifiers	0	0	0	0	71	933	6,000	7,676	7,000	7,000	1,438	0	1,004	29,114	30,118

Table VII-3. 10-Year Wastewater CIP Outlook Projects.



III FINANCE

IV CIP SUMMARY

V PRIORITIZATION

VI PROJECTS VII TEN-YEAR BY CATEGORY

CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
212008	S	WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)	0	229	500	656	6,727	5,910	6,811	0	0	0	0	0	14,022	6,811	20,833
213002	S	WRRF Rehabilitation of Central Offload Facility	4,204	7,696	3,297	0	0	0	0	0	0	0	0	0	10,993	0	10,993
213005	S	WRRF Complex I Incinerators Decommissioning and Reusability	0	0	0	0	0	0	409	4,000	0	0	0	0	0	4,409	4,409
213006	S	WRRF Improvements to Sludge Feed Pumps at Dewatering Facilities	0	0	0	0	24	1,366	2,000	331	0	0	0	0	1,390	2,331	3,721
213007	S	WRRF Modification to Incinerator Sludge Feed Systems at Complex -II	7,159	8,711	3,308	0	0	0	0	0	0	0	0	0	12,019	0	12,019
213008	S	WRRF Rehabilitation of the Ash Handling Systems	0	111	1,111	5,525	9,574	2,184	0	0	0	0	0	0	18,505	0	18,505
214001	S	WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations	2,828	7,567	0	0	0	0	0	0	0	0	0	0	7,567	0	7,567
216004	S	Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride System at WRRF	609	3,921	607	0	0	0	0	0	0	0	0	0	4,528	0	4,528
216006	S	Assessment and Rehabilitation of WRRF yard piping and underground utilities	0	323	5,258	3,849	4,500	3,500	4,000	3,423	0	0	0	0	17,430	7,423	24,853
216007	S	DTE Primary Electric 3rd Feed Supply to WRRF	2,108	1,381	3,374	0	0	0	0	0	0	0	0	0	4,755	0	4,755
216008		Rehabilitation of Screened Final Effluent (SFE) Pump Station	51	1,091	991	9,475	7,805	5,535	0	0	0	0	0	0	24,897	0	24,897
222001	S	Oakwood District Intercommunity Relief Sewer Modification at Oakwood District	0	0	0	3,800	10,077	10,077	10,077	4,000	0	0	0	0	23,954	14,077	38,031
222002	S	Detroit River Interceptor (DRI) Evaluation and Rehabilitation	9,424	10,000	10,000	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	32,000	5,000	37,000
222003	S	North Interceptor East Arm (NIEA) Evaluation and Rehabilitation	500	15,000	14,500	0	0	0	0	0	0	0	0	0	29,500	0	29,500
222004	S	Collection System Infrastructure Improvements	1,019	3,500	3,514	6,000	5,000	8,000	10,000	11,000	12,000	13,000	14,000	60,000	26,014	60,000	86,014
232001	S	Fairview Pumping Station - Replace Four Sanitary Pumps	6,000	18,000	4,891	0	0	0	0	0	0	0	0	0	22,891	0	22,891
232002	S	Freud & Conner Creek Pump Station Improvements	1,984	17,029	13,014		50,014	25,007	257	0	0	0	0	0	155,078	257	155,335
232003	S	Northeast Pumping Station	1,000	7,000	10,500	10,500	2,500	0	0	0	0	0	0	0	30,500	0	30,500
260100	S	WRRF, Lift Station and Wastewater Collection System Structures Allowance	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	5,500	5,500	11,000
260200	S	Sewer and Interceptor Rehabilitation Program	8,609	15,000	15,000	15,000	15,000	15,000	15,000	15,000	20,000	20,000	25,000	95,000	75,000	95,000	170,000
260500	S	CSO Outfall Rehabilitation	4,000	15,102	17,947	10,926	15,102	15,102	3,000	2,000	2,000	2,000	2,000	11,000	74,179	11,000	85,179

	GLV Great Lakes Wa	I OVERVIEW I CIP DEVELOI		III FINA	ANCE	IV CIP SUMMAF	VE	PRIORITIZ	ATION		OJECTS TEGORY		I TEN-YE		/III PROJEC ESCRIPTION	IXG	GLOSSARY
CIP #	Budget	Title	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 +	2020- 2024 Total	2025 - 2029 Total	TOTAL 2020- 2029
260600	S	CSO FACILITIES IMPROVEMENT PROGRAM	8,442	5,604	4,553	5,825	10,325	13,361	15,000	15,000	15,000	15,000	15,000	15,000	39,668	75,000	114,668
331002	S	Roofing Systems Replacement at GLWA WRRF, CSO Retention Treatment Basins (RTB) and Screening Disinfection Facilities (SDF)	278	1,092	4,142	4,114	41	42	0	0	0	0	0	0	9,431	0	9,431
380400	S	As-needed CIP Implementation Assistance and Related Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
380600	S	As-Needed General Engineering Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
381000	S	Energy Management: Electric Metering Improvement Program	0	0	0	0	0	0	500	500	500	500	500	2,500	0	2,500	2,500
NA	S	Rehabilitation of Sludge Processing Complexes A and B	0	0	0	0	0	0	1,700	7,650	7,650	0	0	0	0	17,000	17,000
NA	S	Rehabilitation of Support Facilities at WRRF	0	0	0	0	0	0	1,300	5,743	5,743	0	0	0	0	12,786	12,786
		Totals	106,409	161,480	132,430	150,177	159,384	130,159	83,784	83,886	71,993	59,600	60,038	185,600	733,630	359,301	1,092,931

Table VII-4. 10-Year Wastewater CIP Outlook Summary

10 -Year Wastewater C	IP Outle	ook										
Note: Figures below are in thousands of	dollars											
												Total 2019
FY2019 Outlook	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	2028
Projects	80,114	86,482	81,237	105,004	131,867	89,123	43,800	29,867	15,100	15,100	NA	732,944
Programs	25,069	24,673	30,715	31,407	36,591	31,683	35,568	34,708	34,852	35,001	NA	335,649
Not Yet Specified Masterplan												
Projects						30,000	70,000	90,000	105,000	110,000	NA	405,000
Subtotal 2019 Wastewater CIP	105,183	111,155	111,952	136,411	168,458	150,806	149,368	154,575	154,952	160,101	NA	1,473,593
												Total 2020
Proposed FY2020 Outlook	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	2029
Projects	84,258	124,674	93,830	117,326	117,857	85,596	49,184	50,286	33,393	21,000	16,438	709,584
Programs	22,151	36,806	38,600	32,851	41,527	44,563	34,600	33,600	38,600	38,600	43,600	383,347
Not Yet Specified Masterplan												
Projects							65,000	70,000	85,000	100,000	110,000	430,000
Subtotal 2020 Wastewater CIP	106,409	161,480	132,430	150,177	159,384	130,159	148,784	153,886	156,993	159,600	170,038	1,522,931



VII TEN-YEAR

10-Year Wastewater CIP Outlook 200,000 150,000 Thousands of dollars 100,000 50,000 ı. FY2019 FY2020 FY2021 FY2022 FY2023 FY2024 FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 Projects Programs Mot Yet Specified Masterplan Projects -----Subtotal 2019 Wastewater CIP

Figure VII-2. 10-Year Wastewater CIP Outlook Chart.

GLWA Great Lakes Water Authority

I OVERVIEW II CIP DEVELOPMENT + PROCESS

III FINANCE SUMM

IV CIP V PRIORITIZATION VI PROJECTS SUMMARY BY CATEGORY

IX GLOSSARY

VIII. PROJECT DESCRIPTIONS

This chapter contains a one-page description of each CIP project. These descriptions are intended to be at-a-glance information related to each project that provides a general understanding of the scope of work, project phasing and projected expenses. The full Business Case Justification documentation related to each project can be found within the Appendices.

SECTION 1 WATER

CIP Number: 111001

Project Title Lake Huron Water Treatment Plant, Low-Lift, High Lift and Filter Backwash Pumping System Improvements

Project Status	Future Planned	\checkmark Innovation		III .
Class Lvl 1	Water	☑ Water MP F	Right Sizing	
Class Lvl 2	Treatment Plants and Facilities	☑ Reliability/F	*	
Class Lvl 3	Lake Huron	□ NEWTP Rep	ourposing	
Location	Saint Clair County	Project Net	w To CIP	
		Project Score	71.6	
Project Engin	eer/Manager Eric Kramp			Lake Huron WTP

Manager Grant Gartrell

Project Significance 111003 RECLASSIFIED INTO THIS PROJECT. Improvements needed to align the existing low lift pumping rate with the Lake Huron WTP production rate per the 2015 WMPU. Currently constant speed pumping forces the WTP to operate in a batch mode. Existing electrical gear for low and high lift pumping units and filter backwash pumps are original to plant, beyond useful service life and need to be replaced to improve reliability, serviceability, maintainability, and efficiency. Replacement of phosphoric acid chemical storage tanks and fill piping. Flocculation moved to new project proposed CIP Project for filter rehabilitation and flocculators.

Scope of Work Currently constant speed pumping forces the Lake Huron WTP to operate in a batch mode as the low lift pump capacities exceed the high lift pump capacities. Improvements needed to align the existing low lift pumping rate with the Lake Huron WTP production rate per the 2015 WMPU. Replace with new: 1. High-voltage electrical system

2. Replace LL Pumps 3 and 4 with new pumps to meet 2015 WMPU

3. Improve HL Pump resilience & flexibility

4. Improve WW Pump capability and update as necessary

4. Phosphoric acid system upgrades

Challenges Coordination between existing pumping unit and motor required during design. Critical speed analysis may show pump improvements needed to operate at reduced speeds. Uncovering an innovative rehabilitation design to minimize maintenance of existing drives.

Project Expenses Compared to Previou	s CIP Versions (All figures are in \$1,000's)
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-		•					-				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		200	2,500	3,000					0	0	5,700
2019	0				401	1,611	3,169	4,450	42,757	0	52,388
2020	0	0		0	401	1,611	3,169	4,450	10,000	32,757	52,388

CIP Number: 111002 Project Title Lake Huron Water Treatment Plant, Miscellaneous Mechanical HVAC Improvements

Project Status	Active		□ Innovation		
Class Lvl 1	Water		□ Water MP R	ight Sizing	
Class Lvl 2	Treatment P	lants and Facilities	Reliability/R	,	8 6 ggs 19
Class Lvl 3	Lake Huron		□ NEWTP Rep	urposing	0 2 0
Location	Saint Clair C	County	Project Nev	<i>w</i> To CIP	
Project Engin		· Todd King · Grant Gartrell	Project Score	77	The photo shows the condition of the heating system hot water piping.
Project	t Significance		-		Lake Huron are 40 years old and are either not ew, energy efficient mechanical HVAC systems is
S	cope of Work	The work includes replac and dehumidification un		0	as-Fired hot water boilers, back flow preventers,

Challenges Heating system modifications will be seasonally dependent.

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		270	1,030	3,130	3,050	422			0	0	7,902
2019	0	309	781	3,666	3,873	13				0	8,642
2020	0	0	2,020	4,422	1,882	0	0	0	0	0	8,324

CIP Number: 111004 Project Title Lake Huron Water Treatment Plant, Electrical Tunnel Rehabilitation



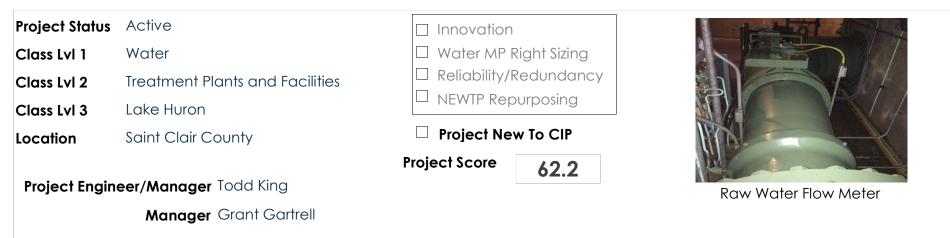
Challenges None.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,000	3,000	1,600				0	0	5,600
2019	0		116	414	4,296	6				0	4,832
2020	0	0	63	384	4,296	6	0	0	0	0	4,749

CIP Number: 111006

Project Title Lake Huron Water Treatment Plant, Filter Instrumentation and Raw Water Flow Metering Improvements



Project Significance The filter instrumentation and raw water metering at the Lake Huron WTP is non-functioning and is in need of replacement. Replacement of this equipment is needed for reliable plant operations.

Scope of Work Replacement of the filter instrumentation and raw water metering equipment.

Challenges The existing raw water venturi meters do not have standard dimensions and determining accuracy may be difficult.

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		100	600	12,150	11,780				0	0	24,630
2019	0	253	643	43	8,647	9,816	6,909	4		0	26,315
2020	0	0	735	55	3,333	3,333	3,333	0	0	0	10,789

CIP Number: 111007

Project Title Lake Huron Water Treatment Plant, Raw Sludge Clarifier and Raw Sludge Pumping System Improvements



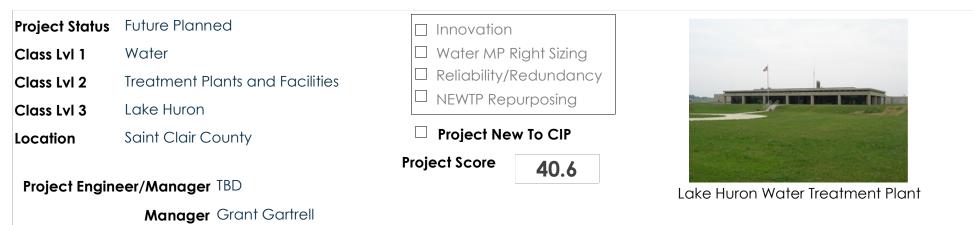
severely bowed and in the process of failing. If the clarifier and backwash tank fail, the ability to backwash the Lake Huron WTP filters will be lost and result in the loss of the Lake Huron WTP to the system until a temporary bypass can be arranged.

Challenges Improvements will require coordination with plant operations (filter backwashing).

Project Expanses Compared to Providus CIP Versions (All figures are in \$1,000's)

Fiojeci	Expenses Col	nparea lo	Flevious C	IF versions	s (All ligure	s are in şī,	000 S)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			50	920	6,163				0	0	7,133
2019	0	9	422	212	1,612	3,608	1,221			0	7,084
2020	0	0	284	194	4,660	4,661	0	0	0	0	9,799

CIP Number: 111008 Project Title Lake Huron Water Treatment Plant, Architectural Programming for Laboratory and Admin Building



Project Significance Existing laboratory and admin. Building interior is original to the plant and is in need of modernization.

Scope of Work Modernize lab and admin building offices, common areas, conference room, lunch room, lobby, entryway, locker rooms, showers, and bathrooms.

roject expenses Compared to rrevious Cir versions (All figures are in \$1,000 s)	Project Expenses Compared to Previous CIP Versions (All figures are in	\$1,000's)
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	•	•			· · ·		-				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0								300	0	300
2020	0	0		0	0	0	0	0	0	300	300

CIP Number: 111009

Project Title Lake Huron Water Treatment Plant, Two New High-Lift Pumps, Water Production Flow Meter, and Select Yard

Project Status	Active	Innovation		e 🗰 🗼
Class Lvl 1	Water	□ Water MP	Right Sizing	
Class Lvl 2	Treatment Plants and Facilities	Reliability/	,	
Class Lvl 3	Lake Huron	L NEWTP Rep	ourposing	
Location	Saint Clair County	🗹 Project Ne	w To CIP	e)
		Project Score	62.2	a second a s
Project Engin	eer/Manager Brian VanHall			
	Manager Grant Gartrell			
Projec	of Lake Huron WTP to a Pumping Station and t Lake Huron WTP. The ty	accommodate the o accommodate the wo new high-lift pur s seen at the Lake H	relocation of t ne installation mping units will Huron WTP. Inst	eeded to provide lower finished water flows out he 96-inch transmission main south of Imlay of a new water production flow meter at the also serve a longer term need to better match rallation of the new water production flow meter ing units are installed.
S	cope of Work Design and install a ne from the south high lift			to the north high lift header, a new bypass line t pumps.
	Challenges Adding the high lift he	ader bypass and ne	ew isolation vc	Ive requires the existing valve to adequately seat
Droig of Evenor	sos Compared to Provious CIP Versio		¢1.000'a)	

iiojeci	Expenses CO	inpared io			, (Yii jidoje	s are in yr,	0003)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0		16	9,030	10,030	7,030				26,106

CIP Number: 112001 Project Title Phase 1 WWP to NE Transmission - Flow Control Station at NE WTP

Project Status	Reclassified		Innovation			
Class Lvl 1	Water		☑ Water MP F	Right Sizing		
Class Lvl 2	Treatment P	ants and Facilities	Reliability/F	,		
Class Lvl 3	Northeast		NEWTP Rep	ourposing		
Location	ass Lvl 1 Water ass Lvl 2 Treatment Plan ass Lvl 3 Northeast cation City of Detroit roject Engineer/Manager Ti Manager G Project Significance Fl fin re Scope of Work Th	bit	🗌 Project Ne	Project New To CIP		
			Project Score	62.2		
Project Engin	eer/Manager	Timothy Kuhns				
	Manager	Grant Gartrell				
Project	t Significance		sion system. This projec			
S	cope of Work	The work includes pr	oviding and installing	new flow co		
	Challenges		truction with the phas ng piping and/or rese perations.			

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	,000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			800						0	0	800
2019	0					700	1,988	112		0	2,800
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 112002 Project Title Northeast Water Treatment Plant, Low-Lift Pumping Plant Caisson Rehabilitation

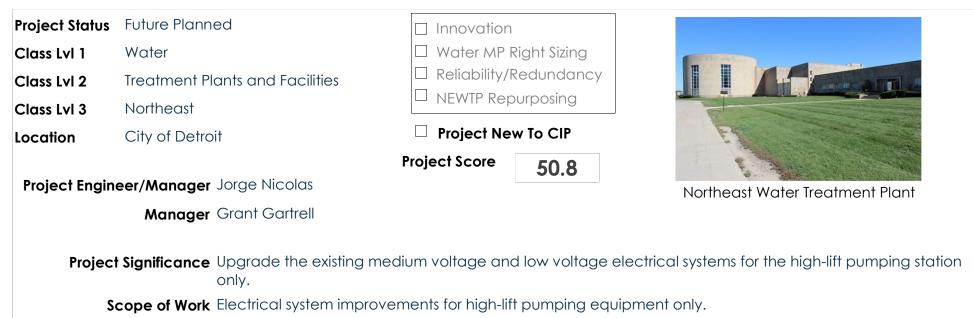


concrete covers of the encased steel beams and along the inner surfaces of the caisson wall.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

					· •	• •					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		150	1,183						0	0	1,333
2019	0	163	70	831	619	30	4			0	1,717
2020	0	0	473	889	203	0	0	0	0	0	1,565

CIP Number: 112003 Project Title Northeast Water Treatment Plant High-Lift Pumping Station Electrical Improvements



Project Expenses Compared to Previous CIP Versions (All figures are in \$1,0
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					, (ge. e	• • • • • • • • • • • • • • • • • • • •	,				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0								62,265	0	62,265
2020	0	0		0	0	0	0	0	0	62,234	62,234

CIP Number: 112004 Project Title NE - WTP Relocation of 12" service line at front of plant

Project Status	Cancelled		Innovation	l	
Class Lvl 1	Water		□ Water MP	Right Sizing	
Class Lvl 2	Treatment Pl	lants and Facilities	, ,	Redundancy	
Class Lvl 3	Northeast		U NEWTP Rep	ourposing	
Location	City of Detro	bit	Project Ne	w To CIP	
			roject Score	22	
Project Engine	•	Govind Patel			
	Manager	Grant Gartrell			
Project	Significance	plant. GLWA is charged by	DWSD for use ting from the D	of this water v	d 12" water main along 8 Mile Road in front of the which represents a substantial long term cost. a and connecting to a GLWA main exiting the
So	cope of Work		ng to an existin		ng 12" water main owned by DWSD and connect it mission main existing the plant grounds. Work
	Challenges	Coordinating with DWSD or	n the disconne	ction from its	represents a substantial long term cost. connecting to a GLWA main exiting the " water main owned by DWSD and connect it on main existing the plant grounds. Work

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0				1,023	1,437				0	2,460
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 112005 Project Title Northeast Water Treatment Plant - Replacement of Covers for Process Water Conduits

Project Status Class Lvl 1 Class Lvl 2		ed ants and Facilities	 Innovation Water MP Reliability/ NEWTP Report 	Right Sizing Redundancy	
Class Lvl 3	Northeast				
Location	City of Detro	bit	Project Ne	w To CIP	
		F	Project Score	61	
Project Engine	eer/Manager	Peter Fromm			
	Manager	Grant Gartrell			
Project	l Significance	conduits at the plant are si require replacement. There	gnificantly det efore, these co y as requiring re	eriorated to the vers are unsafe	y openings into settled water and filtered water e point where they are not water-tight and and have been identified by the MDEQ in the emporary barricades are in place to prevent
So	cope of Work	Replace steel covers, fram water conduits.	es and associc	ited structural s	upport beams over the settled water and filtered
	Challenges		embedded frar	mes and structu	hutdown of certain portions of the plant to ral supports that are located immediately
Project Expens	ses Compared	d to Previous CIP Versions (A	All figures are ir	n \$1,000's)	

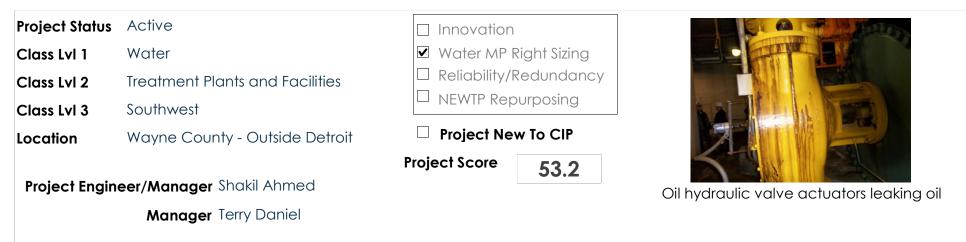
		inparea le				o ale ili çi,					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0			166	647					813

CIP Number: 112006 Project Title Northeast Water Treatment Plant Flocculator Replacements

Project Status	Active	□ Innovation		
Class Lvl 1	Water	□ Water MP R	ight Sizing	
Class Lvl 2	Treatment Plants and Facilities		edundancy	
Class Lvl 3	Northeast	□ NEWTP Rep	urposing	
Location	City of Detroit	Project Nev	v To CIP	
Project Engin	eer/Manager Peter Fromm Manager Grant Gartrell	Project Score	67.4	
Project	t Significance Most of the existing floccu effectiveness and create			re beyond repair, which reduces sedimentation n process.
S	cope of Work Replace 1/2 of the existin	g flocculators, ind	cluding drives	motors, shafts, and paddles with new.
	Challenges Water production during	construction		
Project Expen	ses Compared to Previous CIP Versions		\$1,000'e)	

indjeci	rybenses co	inpuieu io	11641003 ((All liguie	suie ili și,	.000 3)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0		3	1,356	1,356	3				2,718

CIP Number: 113002 Project Title Southwest Water Treatment Plant, High-Lift Pump Discharge Valve Actuators Replacement



- Project Significance Existing oil hydraulic high lift valve actuators are leaking oil and at the end of service life. The leaking actuators pose safety concerns and replacement of valve actuators is needed.
 - Scope of Work This project involves replacement of the valve actuators at the high lift pump system as the existing oil hydraulic actuators are leaking and at the end of their service life.

Challenges Sequencing the demolition and replacement of the existing oil hydraulic power system will require shutdown of individual high lift pumping units.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		160	160	900	900				0	0	2,120
2019	0	115	186	1,157	2,876	1,144	6			0	5,484
2020	0	0	249	1,157	2,876	1,144	6	0	0	0	5,432

CIP Number: 113003

Southwest Water Treatment Plant, Low- and High-Lift Pumping Station, Flocculation and Filtration System Project Title

Manager Grant Gartrell		
neer/Manager Shakil Ahmed		
	Project Score	67.6
Wayne County - Outside Detroit	Project Net	w To CIP
Southwest	□ NEWTP Rep	ourposing
Treatment Plants and Facilities	, ,	Redundancy
Water	☑ Water MP F	Right Sizing
Future Planned	Innovation	
	Water Treatment Plants and Facilities Southwest Wayne County - Outside Detroit eer/Manager Shakil Ahmed	Water Treatment Plants and Facilities Southwest Wayne County - Outside Detroit Project New Project Score

Project Significance Replacing improperly functioning as well as cracked valves and gates, causing operational and maintenance concerns. Low and High Lift Pumping Improvements: Existing pumping station equipment including pumps, motors, switchgear, controls, gates, valves, etc. are all original to the plant and are over-sized for the current and projected system water demands for at least the next 20 years. The station's electrical system and controls are difficult and costly to maintain and have reduced reliability due to age and lack of available parts on the market. Large size and age of pumps and motors are inefficient. Flocculation & Filtration System Improvements: Existing filter media, auxiliary scour, backwash, and related appurtenances are all original to the plant construction (circa 1962) and need to be replaced for reliability and efficiency improvements. Flocculator equipment upgrades were identified in the 2015 WMPU project.

Scope of Work The work includes study, design, and construction services for the replacement of 2 - 72" diameter butterfly valves, 4 motorized sluice gates, 7 potable sluice gates, and 1 - 36" flag valve. Replacement of high and low lift pumps, motors, motor controls, medium-voltage switchgear, and MCCs. Replace and improve filtration system equipment and components as well as flocculator equipment upgrades.

Project	roject expenses Compared to Previous CIP versions (All figures are in \$1,000's)													
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total			
2018								2,940	0	0	2,940			
2019	0								148,286	0	148,286			
2020	0	0		0	0	0	0	0	0	148,286	148,286			

CIP Number: 113004 Project Title Southwest Water Treatment Plant, Raw Water Sampling Modifications

Project Status	Active		Innovation	٦	A A
Class Lvl 1	Water		Water MP	Right Sizing	
Class Lvl 2	Treatment P	lants and Facilities	· · · · · · · · · · · · · · · · · · ·	Redundancy	MCC TSSN
Class Lvl 3	Southwest		□ NEWTP Re	purposing	
Location	Wayne Cou	nty - Outside Detroit	Project Ne	ew To CIP	
Project Engin	eer/Manager	Shakil Ahmed	Project Score	44.8	Access manhole
	Manager	Grant Gartrell			
Projec	t Significance		raw water sample	e. A new sampl	lecant flows from residual handling facilities and le pump system located upstream of the rater
S	cope of Work	flows from the raw wate	r sample locatior	n serving the So	iminate the decant and recycle of solid handling outhwest WTP. This project will provide for a process monitoring and associated chemical
	Challenges	Improvements may requ lift pumping as a minimu		-	aw water tunnel requiring a plant shutdown (low ns required.
Project Expen	ses Compare	d to Previous CIP Versions	s (All figures are i	n \$1.000's)	

	Expenses co	mparea le			, (,	σ αι σ ιιι φι,					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		100	3,100	2,309					0	0	5,509
2019	0	142	165	1,054	1,785	206				0	3,352
2020	0	0	198	319	380	1	0	0	0	0	898

CIP Number: 113005 Project Title Southwest Water Treatment Plant Residuals Management

Project Status	Reclassified	Innovation		
Class Lvl 1	Water	□ Water MP F	Right Sizing	
Class Lvl 2 Treatment Plants and Facilities			Redundancy	
Class Lvl 3	Southwest	□ NEWTP Rep	ourposing	
Location Wayne County - Outside Detroit		Project Net	w To CIP	The second se
		Project Score	58	
Project Engin	eer/Manager Shakil Ahmed			Southwest Water Treatment Plant
	Manager Grant Gartrell			

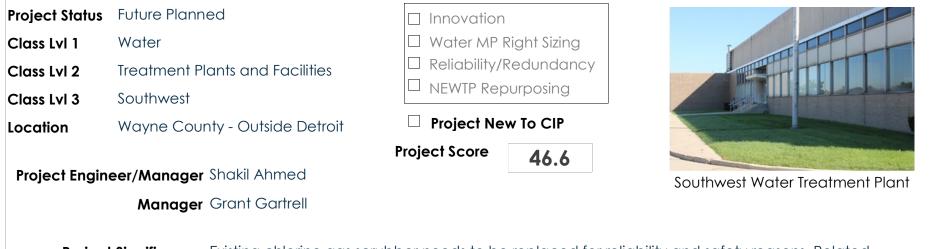
Project Significance The current system is too limited with regard to the plant's ability to quickly discharge and otherwise dispose of water plant residuals from the sedimentation basins, flocculator chambers, associated channels, and the residuals handling facility raw solids storage tanks, thickeners, and associated channels to the local sewer system in instances where the plant needs to free the water treatment process from excess solids that inhibit effective water treatment.

Scope of Work Study the existing design and construction of the plant facilities, determine hydraulic and treatment bottlenecks, develop alternative solutions, and identify the best alternative to quickly discharge water plant residuals from plant processes, tanks, channels, etc. to the local sewer system so that water treatment and quality problems are avoided.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0								1,145	0	1,145
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 113006 Project Title Southwest Water Treatment Plant Chlorine Scrubber, Raw Water Screens & Related Improvements

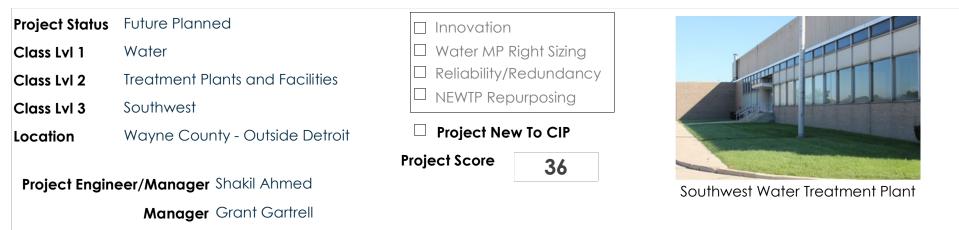


Project Significance Existing chlorine gas scrubber needs to be replaced for reliability and safety reasons. Related improvements include ventilation, alarms, instruments, and controls. The existing raw water screens are original to the plant, do not operate and are needed to protect the low lift pumps.

Scope of Work Replace the existing gas chlorine scrubber with new unit plus related ventilation, alarms, instruments, and controls; as well as replacement of the existing raw water screens.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)													
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total			
2019	0								7,032	0	7,032			
2020	0	0		0	0	0	0	0	0	7,032	7,032			

CIP Number: 113007 Project Title Southwest Water Treatment Plant Architectural and Building Mechanical Improvements



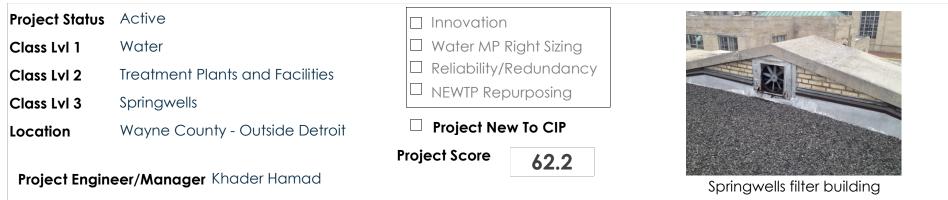
Project Significance The existing building mechanical equipment (HVAC, dehumidification, plumbing) and architectural features (doors, windows, flooring, furnishings, etc.) throughout the facility are over 50 years old. They are beyond their useful service life and need to be replaced with more reliable, energy efficient systems. The architectural improvements will be limited to the administration and high/low lift buildings on this project. Existing filter media, auxiliary scour, backwash, and related appurtenances are all original to the plant construction (circa 1962) and need to be replaced for reliability and efficiency improvements. Flocculator equipment upgrades were identified in the 2015 WMPU project.

Scope of Work Replace the dehumidification, HVAC and selected plumbing system equipment with new as well as replacing exterior and interior doors and windows with new. Renovate the existing laboratory. FROM FORMER 113008: Replace and improve filtration system equipment and components as well as flocculator equipment upgrades.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0								37,336	0	37,336
2020	0	0		0	0	0	0	0	0	37,336	37,336

Project Title Springwells Water Treatment Plant, 1958 Filter Rehabilitation and Auxiliary Facilities Improvements



Manager Grant Gartrell

Project Significance Reconstruction of the 40 filters and 19 filters at the Springwells 1958 and 1930 filter plants, respectively has provided 295 MGD of reliable filtration capacity at the Springwells Water Treatment Plant. The existing mechanical HVAC, dehumidification, electrical, instrumentation, and controls systems serving the 1958 filters have also been upgraded to make them more reliable and efficient. Likewise, the existing mechanical HVAC and dehumidification system serving the 1930 filter building was replaced with new again to provide reliability and efficiency. The existing elevators at the facility have been replaced with new and upgraded to bring them into compliance with current building codes and safety standards. The administration building offices and laboratory have been improved architecturally, including new HVAC and lighting systems.

Scope of Work This project includes the study, design (CS-1425) and construction assistance (CS-1425 and CS-200) of improvements to the Springwells WTP that includes the replacement of Phosphoric Acid Feed System, rehabilitation of the 1958 Filters, rehabilitation of failed 1930s Filters, Update of Operation and Maintenance Manuals, and addition of polymer systems and controls. Provide construction services to furnish and install new filter media, underdrains, filter valves, and rate controllers; replace the existing filter control consoles, hydraulic control valves with electric control valves, enclosures; add appurtenances to enable automatic backwashing of the filters; provide a Filter Aid Polymer System to the 1930 and 1958 filter complexes; Programmable Logic Controller-based controls for automatic control of the polymer system; install a local instrumentation and controls system.

Challenges Completion of the

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	56759	20,353	310						0	0	77,422
2019	0	82,682	7,281	3,501						0	93,464

Project Title Springwells Water Treatment Plant, 1958 Filter Rehabilitation and Auxiliary Facilities Improvements

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0	89,310	7,978	0	0	0	0	0	0	97,288

CIP Number: 114002 Project Title Springwells Water Treatment Plant, Low-Lift and High-Lift Pumping Station Improvements

Project Status	s Active	Innovation
Class Lvl 1	Water	✓ Water MP Right Sizing
Class Lvl 2	Treatment Plants and Facilities	Reliability/Redundancy
Class Lvl 3	Springwells	□ NEWTP Repurposing
Location	Wayne County - Outside Detroit	Project New To CIP
		Project Score 69.2
Project Engi	ineer/Manager Erich Klun	High Lift Station viewed from Low Lift Station operating floor showing high lift pump pits and windows to be replaced.
	Manager Grant Gartrell	
Proje	their useful service life. demands. In addition, of either replacement plant building are also	lift pumping system electrical switchgear is original (1930s) and are well beyond This switchgear is unsafe, not reliable and is oversized for current and projected the existing pumping units are a mix of 1930s and 1950s units and are also in need or in the case of the pumps rehabilitation. The exterior windows on the pumping original (1930s), are in poor condition and are not well insulated. As a result, all of on the pumping plant building need to be replaced with new, energy efficient
	•	the Springwells WTP high and low lift stations is old and parts are no longer ed equipment also poses safety issues. Furthermore, the pumps may be right-sized ent pumping systems.
	demands throughout	ce of construction required to replace electrical gear while maintaining system construction. During construction, new costly equipment will be operating next to cilities to be demolished

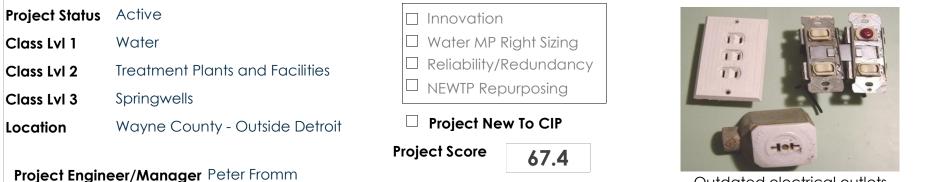
riojeci	rioject expenses compared to rievious cir versions (An ingules die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			1,500	2,000	12,500	22,000	21,500	26,500	0	0	86,000	
2019	0	22	463	1,433	2,481	1,453	11,228	8,675	59,748	0	85,503	
2020	0	0	498	2,607	5,985	9,302	13,724	13,724	26,145	42,831	114,816	

Project Title Water Production Flow Metering Improvements at Northeast, Southwest and Springwells Water Treatment Plants

Project Status	Active	Innovation		
Class Lvl 1	-	□ Water MP Ri	ght Sizing	- 11-
Class Lvl 2	Treatment Plants and Facilities Springwells		,	Service and the service of the servi
Class Lvl 3	Springwells	U NEWTP Repu	urposing	
Location	Multiple Counties	Project New	To CIP	
		Project Score	50.6	
Project Engin	eer/Manager Jorge Nicolas			Water production flow metering device
	Manager Grant Gartrel			
Projec				ated to place back into reliable and accurat om these plants will answer non-revenue wate
S	•	on metering is needed at th tes of usage for non-wholesc		ent Plants to manage non-revenue and
	valving. Cond		res needs to be	requires isolation using existing yard piping an adequately addressed in the final design

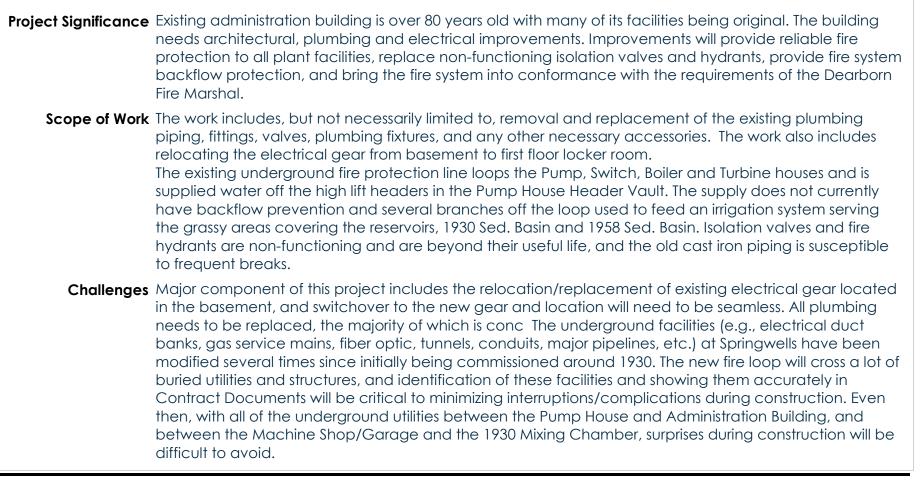
FIOJECI	rioject expenses Compared to Frevious Cir Versions (All lightes die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		1,000	8,800	2,100	1,000				0	0	12,900	
2019	0	186	704	2,506	2,506	1,257				0	7,159	
2020	0	0	3,445	3,561	80	19	0	0	0	0	7,105	

Project Title Springwells Water Treatment Plant, Administration Building Improvements & Underground Fire Protection Loop



Outdated electrical outlets

Manager Grant Gartrell



Project Title Springwells Water Treatment Plant, Administration Building Improvements & Underground Fire Protection Loop

	······································											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018				300	1,700				0	0	2,000	
2019	0			30	413	2,258	3,820	1,604		0	8,125	
2020	0	0		30	413	2,258	3,820	1,604	0	0	8,125	

CIP Number: 114006 Project Title Springwells Water Treatment Plant Replacement of 1958 Rapid Mixing Units

Project Status	Active	Innovation		
Class Lvl 1	Water	U Water MP I	Right Sizing	
Class Lvl 2	Treatment Plants and Facilities	Reliability/I NEWTP Rep	Redundancy	
Class Lvl 3	Springwells	- NEVVIE Kep	orposing	
Location	Wayne County - Outside Detroit	Project Ne	w To CIP	
		Project Score	69.4	
Project Engine	eer/Manager Peter Fromm			Springwells WTP
	Manager Grant Gartrell			
Proiect	Sianificance Existina rapid mixina unit	s at the 1958 trea	ment train are	not operable and are needed for effective

water treatment at Springwells.

Scope of Work The work includes removal and replacement of all of the four rapid mixers including electrical, mechanical and structural components.

Challenges Work requires treatment trains to be shut down to complete the installation/replacement, so coordination with operations and overall system demands required.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		100	875	275					0	0	1,250
2019	0	104	123	1,284	211					0	1,722
2020	0	0	177	886	61	0	0	0	0	0	1,124

CIP Number: 114007 Project Title Springwells Water Treatment Plant, Powdered Activated Carbon System Improvements

Project Status	Future Planned	Innovation		
Class Lvl 1	Water	Water MP	Right Sizing	
Class Lvl 2	Treatment Plants and Facilities		Redundancy	A Mineral Miner
Class Lvl 3	Springwells	□ NEWTP Rep	ourposing	
Location	Wayne County - Outside Detroit	🗆 Project Ne	w To CIP	
		Project Score	46.6	
Project Engin	eer/Manager TBD			Springwells WTP

Manager Grant Gartrell

maintain when needed for taste and odor control. The PAC system needs to be replaced with a new system using a different design that provides for improved operation and maintainability. The plant is able to feed powdered activated carbon (PAC) when needed but only through extraordinary measures because the existing PAC feed systems does not operate as intended. The extraordinary measures cause additional operation and maintenance expense and inefficiencies that should be corrected in the long term. Due to the infrequent need to feed PAC, there is not an immediate need to replace the entire existing PAC system at Springwells. If raw water quality deteriorates unexpectedly and taste and odor causing compound concentrations steadily increase, then replacement of the PAC system at an earlier date would be warranted.

Scope of Work Replace the existing PAC system with a new system of a different design that provides improved operations and maintainability when PAC dosing is needed to control taste and odor in the raw water supply.

Challenges Layout of piping to correct existing problems and drainage difficult. Diffuser replacement/relocation/installation will require plant shutdowns to complete, so it will be seasonal demand dependent.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018					900	2,000			0	0	2,900	
2019	0								3,939	0	3,939	
2020	0	0		0	0	0	0	0	0	3,938	3,938	

Project Title Springwells Water Treatment Plant, 1930 Sedimentation Basin Sluice Gates, Guides & Hoists Improvements

Project Status	Active		Innovation		
Class Lvl 1	Water		□ Water MP I	Right Sizing	
Class Lvl 2	Treatment P	lants and Facilities	, ,	Redundancy	
Class Lvl 3	Springwells		□ NEWTP Rep	ourposing	
Location	Wayne Cou	nty - Outside Detroit	Project Ne	w To CIP	
			Project Score	52.8	21/05/2008
Project Engin	eer/Manager	Peter Fromm			NONE
	Manager	Grant Gartrell			
Projec	l Significance	Existing sedimentation bas upgrades must result in a s			early 1930s and are in need of upgrade. Further
S	cope of Work	Building at the Springwells expected service life and	Water Treatmei require rehabilit I maintenance	nt Plant. These ation and/or re of various syste	sluice gates, guides and hoists at the 1930s Filter gates and appurtenances have surpassed their eplacement for the isolation and operation of ms at the Springwells WTP. Options for of these gates.
	Challenges				own and dewatered or the work performed by to be shut down to complete the work.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,200	2,000	4,000	300			0	0	7,500
2019	0			424	4,153	6,830	5,697	3		0	17,107
2020	0	0		442	4,153	6,830	5,697	3	0	0	17,125

Project Title SPW WTP Service Area Redundancy Study

rioject Engin	eer/Manager Timothy Kuhns Manager Grant Gartrell		
Drois of Engin	/ Manager Timothy Kubac	Project Score	78
Location	Wayne County - Outside Detroit	Project Nev	w To CIP
Class Lvl 3	Springwells	□ NEWTP Rep	urposing
Class Lvl 2	Treatment Plants and Facilities	✓ Reliability/R	,
Class Lvl 1	Water	☑ Water MP R	Right Sizing
Project Status	Pending Closeout	\Box Innovation	

Project Significance Hydraulic analysis and Evaluation of options to maintain adequate pressure at Springwell's high pressure district. FROM 132010: Construction of West Service Center Division Valves is needed to convey Lake Huron flows through the West Service Center to the Springwells high service area while the Springwells raw water tunnel is out of service for repairs. Construction of active bypass around the Newburgh Pump Station.

- Scope of Work This study involves hydraulic analyses and evaluation of options to transmit finished water from the Lake Huron Water Treatment Plant through the West Service Center in order to provide finished water to the Springwells Water Treatment Plant's high-pressure district. FROM 132010: Lake Huron WTP needs to provide flows to the Springwells high service area while the Springwells raw water tunnel is out of service for repair.
 - **Challenges** N/A Under Procurement. FROM 132010: Coordination with operations critical meet testing of existing valves. Isolation, shutdown and operation of Lake Huron and Springwells WTPs, North Service Center, and other facilities.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		450							0	0	450
2019	0	193	145							0	338
2020	0	0	311	0	0	0	0	0	0	0	311

CIP Number: 114010 Project Title Springwells Water Treatment Plant, Yard Piping and High-Lift Header Improvements



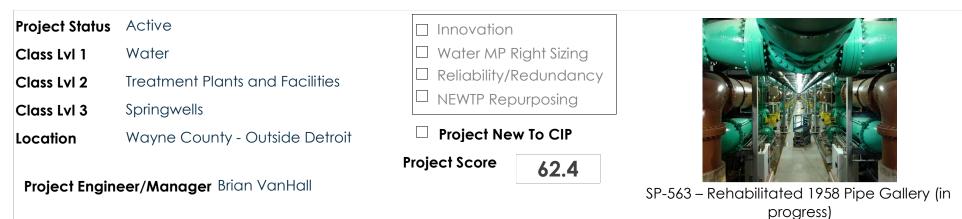
Project Significance Six (6) of the seven (7) 72-inch mains leaving the site are original to the 1930 plant construction and consist of riveted steel pipe material. Main No. 7 is a prestressed concrete cylinder pipe material installed in 1958. The steel mains are known to be leaking and are in need of replacement to maintain system reliability. Additionally, isolation valves associated with the 72-inch mains need to be replaced. Other yard piping, including gravity sewers and process piping, need to be assessed and replaced and or rehabilitated.
 Scope of Work Existing yard piping is original riveted steel from the early 1930s and has experienced leaks. These leaks

have potential to disrupt service to Springwells Service area customers. Scope will also include performing a condition assessment, cleaning and replacement/rehabilitation of all gravity sewers (including manholes) and other pressure pipe. Other site improvements will include replacement of access drives, new guard shack, construction trailer utility hook-up station, and other site miscellaneous site improvements. Formerly CIP 1248.

Challenges Complex construction sequencing, and reliability of existing gate valves for isolation will be critical. Design will need to address the isolation valve issue, as well as the condition of the existing yard piping being connected to.

Project	Project Expenses Compared to Previous CIP versions (All figures are in \$1,000 s)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018				2,000	7,000	8,000	8,000		0	0	25,000		
2019	0								110,129	0	110,129		
2020	0	0		0	0	0	0	0	72	110,578	110,650		

Project Title Springwells Water Treatment Plant Steam, Condensate Return, and Compressed Air Piping Improvements



Manager Grant Gartrell

Project Significance These existing mechanical systems are largely broken and leaking, creating an inefficient use of energy.

service air. Once completed, the project will provide energy savings by eliminating extensive steam an condensate leaking currently inherent in the antiquated system. This project includes design and construction administration (CS-1671) and construction (SP-TBD) to replace the leaking steam piping, condensate return piping and compressed air piping throughout the Springwells WTP. The scope of wor	Scope of Work	construction administration (CS-1671) and construction (SP-TBD) to replace the leaking steam piping, condensate return piping and compressed air piping throughout the Springwells WTP. The scope of work includes replacing inefficient unit heaters, radiators, condensate return pump stations, pressure reducing valves, regulators, and heating system appurtenances throughout the plant. Once completed, the project will provide energy savings by eliminating extensive steam and condensate leaking currently	d c
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Challenges Many components of the existing system are original to the existing heating system, are not functioning and need to be demolished/removed. Seasonal work and sequencing with the heating season is required.

Project	Expenses Co	mpared to	Previous C	CIP Versions	s (All figure	s are in \$1	,000's)	

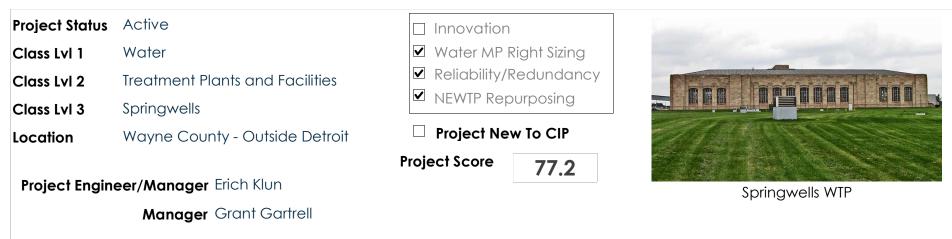
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		300	3,450	2,500					0	0	6,250
2019	0	280	450	1,406	4,824	4,654	7			0	11,621
2020	0	0	473	3,109	5,392	7,754	8,261	0	0	0	24,989

CIP Number: 114012 Project Title SPW WTP Water Treatment Plant 1930 Filter Building-Roof Replacement

Project Status	Active		□ Innovation		
Class Lvl 1 Class Lvl 2 Class Lvl 3	Water Treatment P Springwells	lants and Facilities	Water MP I Reliability/I NEWTP Rep	Redundancy	
Location		nty - Outside Detroit	🗆 Project Ne	w To CIP	
			Project Score	61	
Project Engin	eer/Manager	Paula Anderson			Filter Building roof
	Manager	Paula Anderson			
Project	l Significance	The existing roof over the leaks.	1930 filters is leal	king in places and	l poses water quality concerns due to roof
S	cope of Work	built-up roofing material, t penetrating the building e 563 in 2014-2015 revealed	flashing, roof dro envelop and cau I that water dam 7, construction tr	ins/conductors a using water dama nage has been or	Filter Building roofing system, including the nd sealing cap stones to prevent water from age. Construction activity under Contract SP- I-going and is causing clerestory window lintel act SP-563 has shown the built-up material to
	Challenges	Seasonal construction wo installed under SP-563.	ork, and construc	tion will require w	orking around new rooftop equipment
Project Expense	ses Compare	d to Previous CIP Versions ((All figures are in	\$1,000's)	

iiojeci	I Expenses CO	inpuleu io			, (Yu naoi c	s are in çi,	,000 3)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		3,000							0	0	3,000
2019	0		486	2,420						0	2,906
2020	0	0	1,124	2,788	0	0	0	0	0	0	3,912

CIP Number: 114013 Project Title Springwells Water Treatment Plant, Reservoir Fill Line Improvements



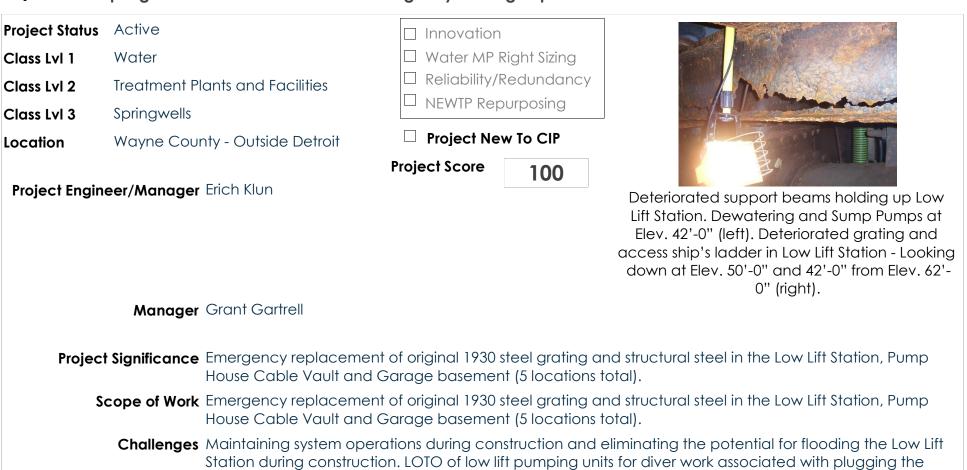
Project Significance Reservoir fill line to Springwells is needed to provide finished water to the Springwells high service area from Southwest and Waterworks Park while the Springwells raw water tunnel is out of service for repairs and during times when the Springwells Low Lift Station is taken offline for inspections, repairs or maintenance.

Scope of Work Reservoir fill line to Springwells is needed to provide finished water to the Springwells high service area from Southwest and Waterworks Park while the Springwells raw water tunnel is out of service for repairs.

Challenges Very complicated sequence of construction, and coordination with wholesale customers is required.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018		200	3,300	4,000					0	0	7,500		
2019	0	120	181	2,469	3,656	61	21			0	6,508		
2020	0	0	332	2,849	1,551	0	0	0	0	0	4,732		

CIP Number: 114015 Project Title Springwells Water Treatment Plant Emergency Grating Replacement



suction line to pump Nos. 9 and 10.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	2,000						0	0	2,500
2019	0	254	2,507	11						0	2,772
2020	0	0	2,737	729	0	0	0	0	0	0	3,466

CIP Number: 114016 Project Title Springwells Water Treatment Plant 1958 Settled Water Conduits Concrete Pavement Replacement

Project Status	Future Planned	Innovation	ſ		The second second	
Class Lvl 1	Water	□ Water MP	Right Sizing		A	
Class Lvl 2	Treatment Plants and Facilities	Reliability/	Redundancy		17 3	1-1-
Class Lvl 3	Springwells	NEWTP Rep	purposing			and the second s
Location	Wayne County - Outside Detroit	🗹 Project Ne	ew To CIP		EXT.	NO TO
		Project Score	36.6			
Project Engin	eer/Manager Peter Fromm		00.0			
	Manager Grant Gartrell					
-	t Significance The existing concrete p replacement. The existing pavement is a service in road also serves as the	ing pavement is se road that provides roof to the settled	verely deteriorat vehicular acces water conduit th	ed and is cr s to the 1958 at feeds pro	rumbling in sev 8 filter building ocess water to	veral areas. This . This paved serve the 1958 filters.
-	t Significance The existing concrete p replacement. The existing pavement is a service i	ing pavement is se road that provides roof to the settled rete pavement and	everely deteriorat vehicular acces water conduit th d replace with ne	ed and is cr s to the 1958 at feeds pro	rumbling in sev 8 filter building ocess water to	veral areas. This . This paved serve the 1958 filters.

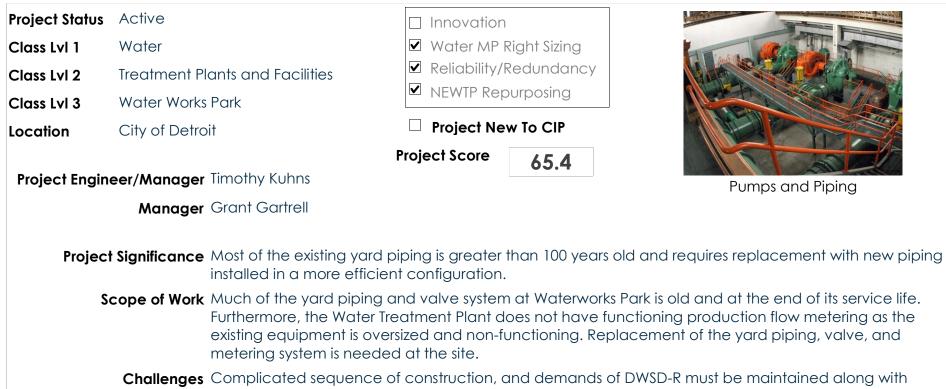
110,000													
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2020	0	0			206	656					862		

CIP Number: 114017 Project Title Springwells Water Treatment Plant Flocculator Drive Replacement

Project Status	Future Planned	□ Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Treatment Plants and Facilities	Reliability/Redundancy
Class Lvl 3	Springwells	
Location	Wayne County - Outside Detroit	✓ Project New To CIP
Project Engi	neer/Manager Peter Fromm	
Projec	Manager Grant Gartrell ct Significance The existing flocculator maintain reliable flocc	r drives (20 total) are beyond useful service life and required replacemen culation.
-	ct Significance The existing flocculator maintain reliable flocc	

riojeci	Project Expenses Compared to Previous Cir Versions (All ligures dre in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2020	0	0					10	2,314	4		2,328	

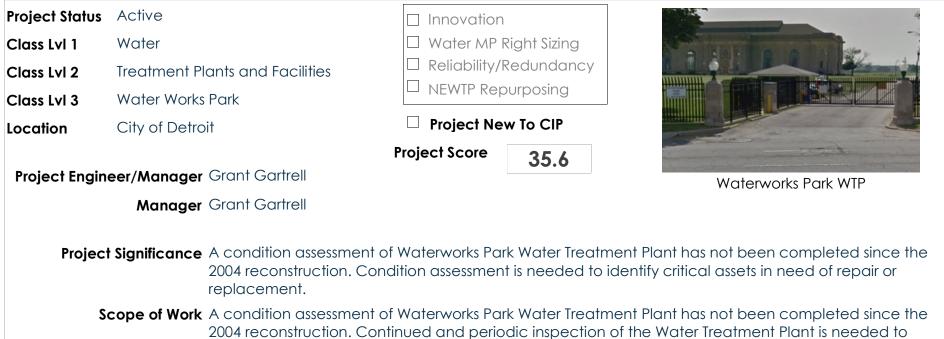
Project Title Water Works Park Water Treatment Plant Yard Piping, Valves and Venturi Meters Replacement



coordination with 84" between Water Works Park and Northeast WTPs. Condition of existing valves required to complete the work is unknown.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			5,500	27,900	20,500				0	0	53,900
2019	0	9	412	968	20,771	34,466	14,397	28		0	71,051
2020	0	0	682	899	17,333	17,333	17,333	0	0	0	53,580

CIP Number: 115003 Project Title Water Works Park Water Treatment Plant Comprehensive Condition Assessment



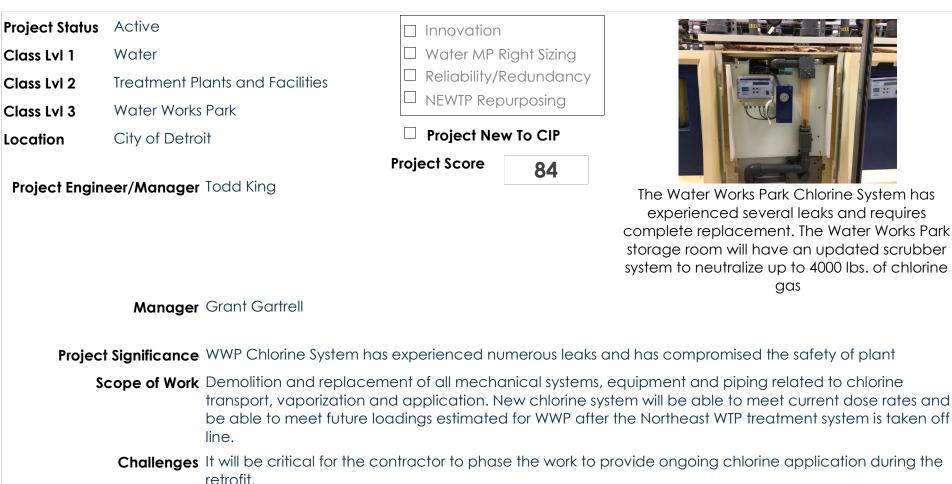
maintain a reliable production system, especially given the reliance on Waterworks Park to provide finish water to the Northeast Service Area.

Challenges Coordinating shutdowns required for condition assessment inspections.

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Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		200	375						0	0	575	
2019	0		131	262	153					0	546	
2020	0	0	440	262	153	0	0	0	0	0	855	

CIP Number: 115004 Project Title Water Works Park Water Treatment Plant Chlorine System Upgrade



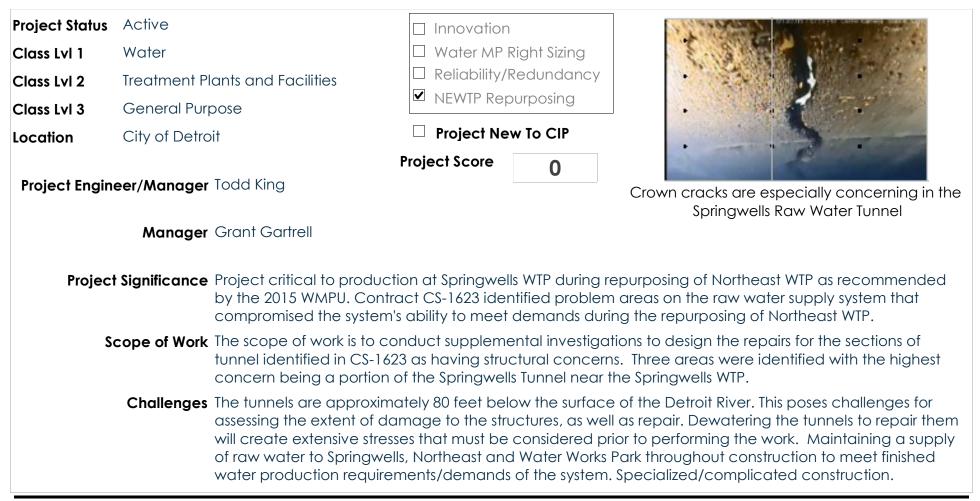
		•			· · · ·						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		290	700	8,700					0	0	9,690
2019	0	371	672	3,124	2,878	4				0	7,049
2020	0	0	2,527	4,196	2,047	1	0	0	0	0	8,771

Project Title WWP WTP Building Ventilation Improvements

Project Status	Active	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Treatment Plants and Facilities	Reliability/Redundancy
Class Lvl 3	Water Works Park	
Location	City of Detroit	Project New To CIP
		Project Score 76
Project Engin	ieer/Manager Mike Dunn	
	Manager Terry Daniel	
Project	t Significance Design and construct ozone generator and employee and visitor	destruct rooms at the Water Wor

					· ·						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0		7	507	3,907	650	0	0	0	5,071

CIP Number: 116002 Project Title Pennsylvania, Springwells and Northeast Raw Water Supply Tunnel Improvements



CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	2,000	10,000	15,000	4,900			0	0	32,400
2019	0	10	3,625	9,042	5,468	5,468	5,468	3,998		0	33,079
2020	0	0	2,178	7,513	5,467	5,467	5,467	3,998	0	0	30,090

CIP Number: 116003 Project Title Genesee and Lapeer County Transmission System Improvements

Project Status	Closed	Innovation		
Class Lvl 1	Water	Water MP	Right Sizing	
Class Lvl 2	Treatment Plants and Facilities		Redundancy	
Class Lvl 3	General Purpose	□ NEWTP Rep	ourposing	
Location	Multiple Counties	🗌 Project Ne	w To CIP	
		Project Score	54.6	Transmission main
Project Engin	eer/Manager Todd King			Transmission main
	Manager Grant Gartrell			
Projec	•	l abandonment of th	ne 72" main on	ners connected to the 72" main feeding Flint and ce Flint and Genesee County are off the system.
S	transmission main incr	eases to levels wher	e minimum chl	e GLWA system, the water age in the 72-inch lorine residuals cannot be maintains. Chlorine on main to maintain acceptable chlorine
	•			h projects and is specialized construction. Work ssure requirements required to tap the pipe.
Project Expen	ses Compared to Previous CIP Version	ons (All figures are in	\$1,000's)	

					v v -	• • • • • • • • • • • • • •					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			400	3,200	3,200				0	0	6,800
2019	0			0						0	0
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 122001 Project Title Parallel 42-Inch Main in 24 Mile Road from Rochester Station to Romeo Plank Road

Project Status	Pending Clo	oseout		Innovation	
Class Lvl 1	Water	[Water MP Right Sizing	
Class Lvl 2	Field Service	es		Reliability/Redundancy	
Class Lvl 3	Transmission	System		NEWTP Repurposing	
Location	Macomb Co	ounty		Project New To CIP	
		Pro	oje	ect Score	
Project Engine	eer/Manager	· Khader Hamad			A large water main
	Manager	Grant Gartrell			
Project	Significance	Paralleling original 36" water of breaks	r n	nain that is critical to the supply	y of three communities and has had history
So	cope of Work	stressed embedded concret	te Ra	cylinder pipe (PCCP) and app oad from Rochester Station to	5,650 feet of parallel 42-inch diameter pre- proximately 1,070 linear feet of 36-inch Romeo Plank Road. The work will also
	Challenges	N/A - Pending Closeout			

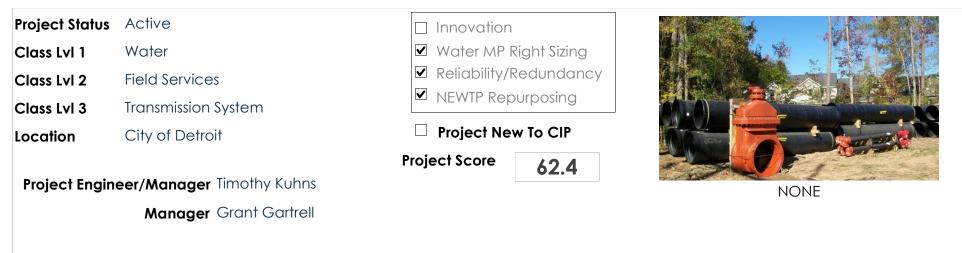
Project	Expenses Cor	npared to	Previous C	IP Versions	s (All figure	s are in \$1,	.000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	26926	2,367	715						0	0	30,008
2019	0	32,571	2,813							0	35,384
2020	0	0	33,566	0	0	0	0	0	0	0	33,566

CIP Number: 122002 Project Title Replacement of Five (5) PRV Pits of Treated Water Transmission System

Project Status	Pending Closeout	Innovation	
Class Lvl 1	Water	□ Water MP Right Sizing	
Class Lvl 2	Field Services	Reliability/Redundancy	
Class Lvl 3	Transmission System	□ NEWTP Repurposing	
Location	Multiple Counties	Project New To CIP	
		Project Score	
Project Engin	eer/Manager Eric Kramp		An example PRV
	Manager Grant Gartrell		
Project	Significance Replacement of the PRV meet customer pressure		ystem and improve control of the system to
S	controlling downstream p	pressures. During the replacemer	ves (PRVs) that are defective and no longer ht, the PRV pits will be upgraded to improve nake other necessary improvements.
	Challenges N/A - Active		

Project	Expenses Co	mpared to	Previous C	CIP Version	s (All figure	s are in \$1	,000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	1015	1,205							0	0	2,220
2019	0	1,697	670							0	2,367
2020	0	0	1,844	804	0	0	0	0	0	0	2,648

CIP Number: 122003 Project Title WWP to NE Transmission Main



Project Significance Historical pumpage data for the Northeast WTP indicates that the maximum day demands for the Northeast service area can be as high as 190 MGD. With the upcoming decommissioning of treatment at the Northeast WTP, an 81-inch transmission main is proposed between Water Works Park and Northeast to convey 150 MGD of finished water to the Northeast high lift pumping system to provide service to the existing Northeast service area to meet a large portion of the Northeast service area maximum day demands.

Scope of Work This project includes construction of 35,000 feet of 81-inch diameter piping between Water Works Park and Northeast. The project includes a flow control station at the Northeast site to control flows between Water Works Park and the Northeast High Lift Station

Challenges Route determination, utility conflicts and connections to yard piping at Northeast and Water Works Park WTPs. The large new main will cross I-94 and run through 7 miles of residential/commercial streets.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,500	5,000	10,000	74,000		37,500		0	130,000
2019	0	19	1,305	1,372	8,622	17,547	46,022	30,722	25,270	0	130,879
2020	0	0	1,655	1,121	871	15,786	24,115	29,615	29,994	30,115	133,272

CIP Number: 122004 Project Title 96-inch Main Relocation, Isolation Valves Installations, and New Parallel Main

Project Status	Active	Innovation	
Class Lvl 1	Water	□ Water MP Right Sizing	Contraction of the Contraction
Class Lvl 2	Field Services	Reliability/Redundancy	
Class Lvl 3	Transmission System	NEWTP Repurposing	Periodia de la seciena da
Location	Multiple Counties	Project New To CIP	APPECIZIONAL LINE
	oor/Manager Crant Cartroll	Project Score 65.2	
Project Engin	eer/Manager Grant Gartrell		Map of the 96-inch main relocation away fi the landfill
	Manager Grant Gartrell		
Projec	potential contami	e ,	n WTP supply and protection of water supply from around existing landfill and addition of a parallel and 24 Mile Road.
S	is submerged in lan various authorities project provides th	ndfill leachate. Relocation includes having jurisdiction and easement a	tly located in an EPA NPL landfill, a portion of wh crossing the Clinton River, coordination with ma cquisition. Isolation valve installation portion of t 96-inch main between Imlay Station and North stomer expected level of service.
	•	nester Station. Routing and possible	while maintaining the Lake Huron WTP supply and property acquisition for both the parallel main c

	· · · · · · · · · · · · · · · · · · ·	• •			<u> </u>						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	1,500	6,000	35,900	31,700	31,700	31,700	0	0	139,000
2019	0	460	570	1,797	2,644	895	23,087	45,825	57,389	0	132,667
2020	0	0	1,130	837	5,000	6,000	26,453	35,886	23,453	33,907	132,666

CIP Number: 122005 Project Title Schoolcraft Road Water Transmission Main Replacement



Project Significance Improving transmission system reliability and redundancy

Scope of Work Design work of 10,800 of new 48-inch transmission main along I-96 under the freeway service drive between Middlebelt and Beech Daly. Due to excessive breaks the Schoolcraft water main in Redford/Livonia will be replaced. The purpose is to improve the transmission system reliability/redundancy.

Project Expenses Compared to Previous CIP Versions	(All figures are in \$1,000's)
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					· · ·		· · · · · · · · · · · · · · · · · · ·				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018				7,300	7,250				0	0	14,550
2019	0		16	50	6,249	6,899	591			0	13,805
2020	0	0	4	180	8,100	9,145	633	0	0	0	18,062

CIP Number: 122006 Project Title Wick Road Water Transmission Main Construction

Project Status	Active	Innovation	
Class Lvl 1	Water	Water MP I	Right Sizing
Class Lvl 2	Field Services	✓ Reliability/I	,
Class Lvl 3	Transmission System	U NEWTP Rep	ourposing
Location	Wayne County - Outside Detroit	Project Ne	w To CIP
		Project Score	54.2
Project Engin	eer/Manager Peter Fromm		
	Manager Grant Gartrell		

Project Significance Placement of parallel water main to minimize service disruptions to customer communities

Scope of Work Construction of the new 48-inch transmission main along a principal roadway in Romulus. Original water main from Wick station to Ypsilanti station has history of excessive breaks. Additionally, the main is the only principal connection between the two facilities with multiple community Master Meters along its length. A break in this line is disruptive to several communities dependent upon this supply line. The purpose is to improve the transmission system reliability/redundancy.

Challenges May require shut down of large transmission mains.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		10,000	9,350						0	0	19,350
2019	0	23	16	1,743	12,373	10,154	10			0	24,319
2020	0	0	126	1,370	18,028	12,334	60	0	0	0	31,918

Project Title Newburgh Road Water Transmission Main

Project Status	Future Planned	Innovation	
Class Lvl 1	Water	☑ Water MP R	ight Sizing
Class Lvl 2	Field Services	✓ Reliability/R	,
Class Lvl 3	Transmission System	□ NEWTP Rep	urposing
Location	Wayne County - Outside Detroit	Project Nev	/ To CIP
		Project Score	57
Project Engin	eer/Manager Eric Kramp	L	
	Manager Grant Gartrell		

Project Significance Project identified in the 2015 Water Master Plan Update; improves system reliability, redundancy, and provides operational savings. It was also identified in the 2015 WMPU that this project is a predecessor project to decommissioning the Michigan Avenue Booster Station.

Scope of Work This project involves design and construction services associated with the installation of 3 miles of new 24inch transmission main along Hannon Road.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			1,800	2,200					0	0	4,000	
2019	0		6	653	1,611	2,076	901			0	5,247	
2020	0	0		0	0	0	0	30	5,209	0	5,239	

CIP Number: 122009 Project Title Water System Improvements in Joy Road from Southfield Road to Trinity

Project Status	Pending Closeout	Innovation	
Class Lvl 1	Water	□ Water MP Right Sizing	- In the
Class Lvl 2	Field Services	Reliability/Redundancy	4 / A / A
Class Lvl 3	Transmission System	□ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
	1	Project Score	
Project Engine	eer/Manager Khader Hamad		Water main being laid
	Manager Grant Gartrell		
Project	Significance Replacement of original p County roadway.	ping with excessive break history v	vith new ductile iron main along Wayne
Se	including gate valve, blow Southfield Freeway to Trinit	offs, air release valves and other c y Road in the City of Detroit. A port nt) CIP No. 463. Joy Road is also a si	and existing 24-inch transmissions mains, appurtenances along Joy Road from ion of this work is part of the Retail system gnificant Wayne County roadway within
	Challenges N/A - Pending Closeout		

-	-	-			· ·	-					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	8323	100							0	0	8,423
2019	0	107								0	107
2020	0	0	107								107

Project Title Water Main Replacement within the City of Detroit - Joy Rd from Greenfield to Schaefer and Davison Ave from



Challenges N/A - Active

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		1,370	1,106	652					0	0	3,128	
2019	0		16							0	16	
2020	0	0		0	0	0	0	0	0	0	0	

CIP Number: 122011 Project Title Park-Merriman Water Transmission Main Construction

Project Status	Active	Innovation		The second second
Class Lvl 1	Water	Water MP Right Sizing		
Class Lvl 2	Class Lvl 2 Field Services		Redundancy	
Class Lvl 3	Transmission System	U NEWTP Rep	ourposing	
Location	Wayne County - Outside Detroit	🗌 Project Ne	w To CIP	
		Project Score	30.2	
Project Engin	neer/Manager Peter Fromm			Water main being installed
	Manager Grant Gartrell			
Projec	t Significance Replacement of new	water main to conv	ert deduct water me	eters to direct connection meters
S	•			rt a handful of GLWA Master Meters from a WY-01 in favor of two new Master Meter

Challenges n/a

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,800	2,200					0	0	4,000
2019	0		23	955	3,676	1,549	6			0	6,209
2020	0	0	156	1,067	4,737	2,237	6	0	0	0	8,203

Project Title 36-inch Water Main in Telegraph Road

Project Status	Pending Closeout	□ Innovation			
Class Lvl 1	Class Lvl 1 Water		Right Sizing		
Class Lvl 2			Redundancy		
Class Lvl 3 Transmission System		NEWTP Repurposing			
Location	Wayne County - Outside Detroit	Project New To CIP			
		Project Score	45.6		
Project Engin	eer/Manager Khader Hamad			Water main ready to instal	
	Manager Grant Gartrell				

Project Significance Excessive joint leaks warrant replacement; new water line to be placed in greenbelt

Scope of Work This project includes installation of approximately 10,530 feet of 36-inch dia. water main in Telegraph Road from Cherry Hill to Warren Ave.

Challenges N/A - Active

Project	Expenses Co	mpared to	Previous C	CIP Version	s (All figure	s are in \$1	,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		2,000	5,061						0	0	7,061
2019	0	8,125	2,257	3						0	10,385
2020	0	0	9,418	155	0	0	0	0	0	0	9,573

Project Title 14 Mile Transmission Main Loop

Project Status	Future Plann	ed	\Box Innovation	1
Class Lvl 1	Water		□ Water MP	Right Sizing
Class Lvl 2	Field Service	25	Reliability/	
Class Lvl 3	Transmission	System	□ NEWTP Rep	ourposing
Location	Oakland Co	ounty	Project Ne	w To CIP
Proiect Engine	eer/Manaaer	P Timothy Kuhns	Project Score	58.4
	-	Grant Gartrell		
	manager			
Project	Significance	Township, Novi, Walled Lak were to occur on this transr	e, and Wixom i mission main, n nis project wou	Ity serves West Bloomfield Township, Farmington Hills, Commerce is a single feed transmission system. If a disruption to service hany of the users along this main would experience a complete Id provide a transmission main loop to the 14 Mile system to be system.
So	cope of Work	Haggerty Road. The work w	vill also include	nsmission main from 8 Mile Road to 14 Mile Road along connections to the yard piping and reservoir fill line at the trol valve to regulate flows along the transmission main.
	Challenges	-	a significant c	proposed piping in the vicinity of the Haggerty and 8 Mile hallenge as this intersection is one of the highest traffic volume

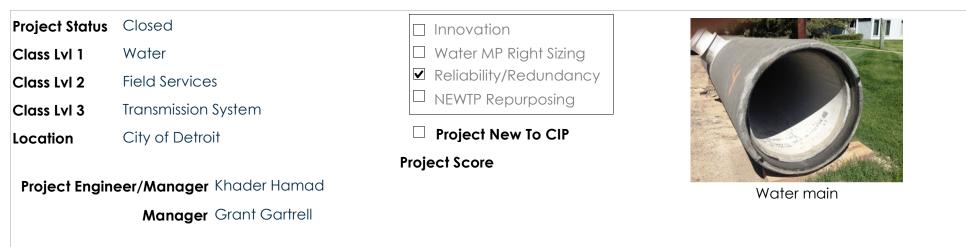
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		1,300	10,500	12,000	6,000				0	0	29,800
2019	0				751	1,315	1,507	13,420	37,433	0	54,426
2020	0	0		0	751	1,315	1,507	13,420	12,000	25,433	54,426

Project Title Romulus 48-inch Water Main Installation

Project Status	Closed	Innovation				
Class Lvl 1	Water	☑ Water MP Right Sizing				
Class Lvl 2	Field Services	Reliability/Redundancy				
Class Lvl 3	Transmission System	□ NEWTP Repurposing				
ocation	Wayne County - Outside Detroit	Project New To CIP				
		Project Score				
Project Engin	eer/Manager Khader Hamad		Pipe ready to install			
	Manager Grant Gartrell					
-	southeast corner of Vin to place a 48" water m to the retail developme main project could be construction in Spring/S	tified DWSD of a significant retail dev ning and Wick Roads. Romulus was a nain along Wick Road. Placement of ent traffic entrances/exits facing Wick expedited so it could be in place at	elopment opening in Autumn 2016 at the lso aware that DWSD has a project pending the new 48" water main would be disruptive k road. Thus, Romulus asked if the 48" water the time of the retail development I be placed by Romulus as a part of the			
	Challenges N/A - Active					

riojeci Expenses Compared to rievious cir versions (Airigores die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	1021	3,514							0	0	4,535
2019	0	3,840	403							0	4,243
2020	0	0	4,011	0	0	0	0	0	0	0	4,011

CIP Number: 122015 Project Title 30" Water main Replacement - Water main Replacement Under Jefferson & Rouge River



Project Significance This project was completed to replace a critical water main that suffered a break and that serves the GLWA WRRF.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018		2,327							0	0	2,327		
2019	0	2,345	398							0	2,743		
2020	0	0	2,461	0	0	0	0	0	0	0	2,461		

CIP Number: 122016 Project Title Downriver Transmission Main Loop

Project Status	Future Planned	Innovation		
Class Lvl 1	Water	Water MP	Right Sizing	
Class Lvl 2	Field Services	✓ Reliability/	,	
Class Lvl 3	Transmission System	□ NEWTP Rep	ourposing	
Location	Wayne County - Outside Detroit	🗌 Project Ne	w To CIP	
Project Engin	eer/Manager Timothy Kuhns	Project Score	58.4	Example transmission main
	Manager Grant Gartrell			
Projec	•			stown, Riverview, Woodhaven, Trenton, Flat
	disruption to service w	ere to occur on this	transmission main	wnship is a single feed transmission system. If , many of the users along this main would ct would provide a transmission main loop to

Scope of Work Install approximately 6 Miles of 16-inch transmission main and 3 Miles of 24-inch transmission main from along the Electric Avenue corridor to parallel the existing transmission system in this branch of the system.

Challenges Assuming ownership of the 24-inch transmission main through the City of Trenton may require condition assessment of this portion of pipeline.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0				297	964	3,051	10,763	22,122	0	37,197	
2020	0	0		0	297	964	3,051	10,763	22,122	0	37,197	

the Downriver system to increase redundancy on this branch of the system.

CIP Number: 122017 Project Title 7 Mile/Nevada Transmission Main Rehab and Carrie/Nevada Flow Control Station

Project Status	Future Planned	Innovation
Class Lvl 1	Water	✓ Water MP Right Sizing
Class Lvl 2	Field Services	Reliability/Redundancy
Class Lvl 3	Transmission System	□ NEWTP Repurposing
Location	City of Detroit	Project New To CIP
		Project Score 44
Project Engine	eer/Manager Timothy Kuhns	
	Manager Grant Gartrell	
Project	Northeast service the Northeast WTF pumping system t must be delivered Mile/Nevada Tran Service areas and new flow control s	ge data for the Northeast WTP indicates that the maximum day demands for the area can be as high as 190 MGD. With the upcoming decommissioning of treatment at P, Water Works Park will provide 150 MGD of finished water to the Northeast high lift to provide service to the existing Northeast service area, which means that 40 MGD d from other water treatment plants during the maximum day demand conditions. 7 Insmission Main provides transmission between the Springwells and Water Works Park d will provide needed redundancy once Northeast WTP treatment is decommissioned. A station is needed at the intersection of Carrie and Nevada to provide back up water gwells WTP to the Water Works and Northeast Service Areas in case of loss of service to Park WTP.
S	•	nspection and rehab of the 7 Mile/Nevada Transmission Main and construction of a station at Carrie/Nevada.
	Challenges Work will be requi	red within crowded right-of-way within the Nevada/Carrie Intersection

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2020	0	0			1,040	6,050	6,910	3,750	2,750		20,500	

CIP Number: 132001 Project Title Wick Road Booster Pumping Station Rehabilitation

Project Status	Pending Closeout	Innovation	
Class Lvl 1	Water	□ Water MP R	ght Sizing
Class Lvl 2	SCC	□ Reliability/R	,
Class Lvl 3	Pump Station/Reservoir	NEWTP Rep	urposing
Location	Wayne County - Outside Detroit	Project Nev	r To CIP
		Project Score	0
Project Engin	eer/Manager Eric Kramp	L	
	Manager Grant Gartrell		

Project Significance Provides improved control on the far-western portion of the transmission system.

Scope of Work Rehab 3 pumps and added VFDs and related controls system upgrades

Challenges Complicated control programming of VFDs and HVAC system.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018	13452	250							0	0	13,702	
2019	0		147							0	147	
2020	0	0	130	35	0	0	0	0	0	0	165	

CIP Number: 132003 Project Title West Service Center Pumping Station, Isolation Gate Valves for Line Pumps

Project Status	Active	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	
Location	Oakland County	Project New To CIP
Project Engin	eer/Manager Timothy Kuhns Manager Grant Gartrell	Project Score 70.8 Isolation gate valves
Project		isolation of the existing pumping units from the distribution and transmission it and discharge flow control valve maintenance. Existing conditions require taken out of service to
S	• •	s to isolate individual pumping units at the West Service Center. Maintenance raking out entire high or intermediate pumping systems without isolation valves.

Challenges Sequence of construction and meeting system demands will need to be coordinated with operations and on-going work to repurpose the Northeast WTP.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			521	1,000					0	0	1,521	
2019	0	66	147	1,229	96					0	1,538	
2020	0	0	138	1,186	490	0	0	0	0	0	1,814	

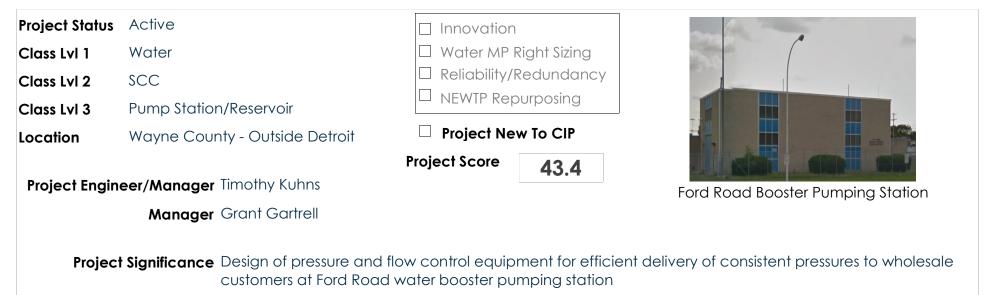
CIP Number: 132004 Project Title North Service Center Pumping Station - Hydraulic Surge Control

Project Status	Pending Clo	seout	Innovation		
Class Lvl 1	Water		□ Water MP F	Right Sizing	
Class Lvl 2	SCC		,	Redundancy	
Class Lvl 3	Pump Station/Reservoir Oakland County neer/Manager Timothy Kuhns	n/Reservoir	U NEWTP Rep	ourposing	
Location	Oakland Co	ounty	Project Nev	w To CIP	
			Project Score	28.2	
	Manager	Grant Gartrell Madison Heights, Troy, an			Observed pressure data from meter at the border of Warren and Madison Heights. pressure spikes from the suction side of the North study is needed to identify the most cost
		effective solution to mitig			
S	cope of Work	facility. The pump trips ha Madison Heights, Sterling	ive caused high Heights, Troy, Wo	pressure transie arren, Fraser, Cl	ed power failures resulting in pump trips at the ents along the transmission mains serving linton Township, and Roseville. The proposed e the hydraulic transients present within the
	Challenges	Coordination with operat	ions and custom	ers necessary t	o complete the work.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		200	500	2,000	100				0	0	2,800
2019	0	75	157							0	232
2020	0	0	215	0	0	0	0	0	0	0	215

CIP Number: 132006 Project Title Ford Road Pumping Station, Pressure and Control Improvements



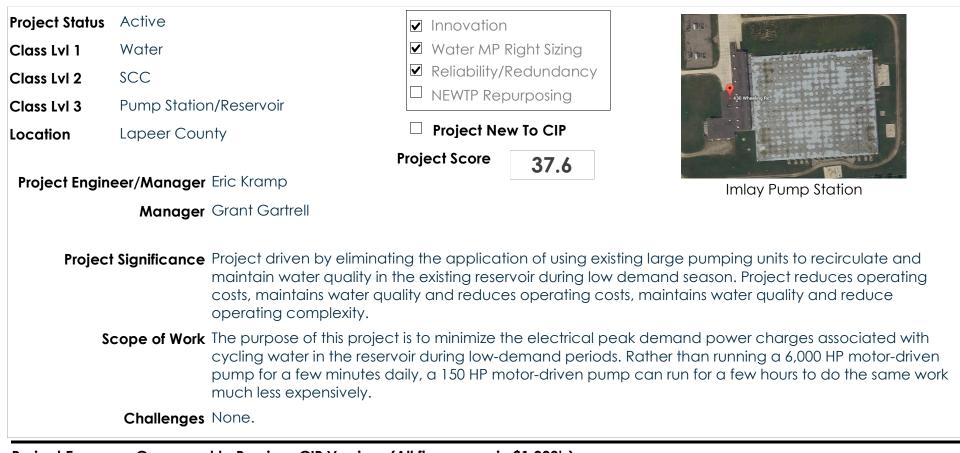
Scope of Work The work involves designing variable speed pumping equipment and controls on line and reservoir pumping units to better match water demands to efficiently provide consistent pressures and flows to wholesale customers in the service area.

Challenges N/A - Under Procurement

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			200	2,800					0	0	3,000
2019	0	8	106	245	1,805	445				0	2,609
2020	0	0	161	235	2,515	18	0	0	0	0	2,929

CIP Number: 132007 Project Title Imlay Pumping Station - Energy Management: Freeze Protection Pump Installation



Project	t Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	.000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			200	500	300				0	0	1,000
2019	0			38	385	134				0	557
2020	0	0	9	14	592	1,315	230	0	0	0	2,160

CIP Number: 132008 Project Title Various Pumping Stations - Needs Assessment Study

Project Status	Active		Innovation)	The state is a set
Class Lvl 1	Water		□ Water MP	0	100
Class Lvl 2	SCC			Redundancy	Carries Line
Class Lvl 3	Pump Statio	n/Reservoir	□ NEWTP Re	ourposing	
Location	Multiple Cou	unties	🗆 Project Ne	w To CIP	
			Project Score	51.2	
Project Engin	eer/Manager	Erich Klun			Example of a large pipe and valve installation
	Manager	Grant Gartrell			
		assessment of existing co	ondition and prov ng, Pumping Syste	riding list of imp	mping station facilities. Study will include rovements, upgrading the following items: witch Gear, Instrumentation, Control and
S	cope of Work	This project includes a co stations, exclusive of rese recommended by the 20 engineering disciplines, v	omprehensive co ervoirs. System wi 015 Water Master with a focus on v	de modelling wi Plan Update. T ariable speed p	eds assessment study of all water booster ill confirm station decommissioning as he condition assessments will include all pumping applications to meet changing station ring, valve and yard piping improvements and
	Challenges	Shutdown, operation an complete the work.	d manpower req	uired to cover t	he condition assessment inspections to

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

					<u> </u>						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	1,200						0	0	1,700
2019	0	33	722	1,178						0	1,933
2020	0	0	913	764	0	0	0	0	0	0	1,677

CIP Number: 132010 Project Title West Service Center Pumping Station - Reservoir, Reservoir Pumping, and Division Valve Upgrades

Project Status	Future Planned	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	✓ NEWTP Repurposing
Location	Oakland County	Project New To CIP
	 Significance Construction of West Service West Service Center to the 	roject Score 54 re Center Division Valves is needed to convey Lake Huron flows through the Springwells high service area while the Springwells raw water tunnel is out of ction of active bypass around the Newburgh Pump Station.
Se	cope of Work Lake Huron WTP needs to p water tunnel is out of servic	rovide flows to the Springwells high service area while the Springwells raw e for repair.
	•	ns critical meet testing of existing valves. Isolation, shutdown and operation of WTPs, North Service Center, and other facilities.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018			7,600	4,200					0	0	11,800		
2019	0				2,620	7,430	15,570	8,910	2,606	0	37,136		
2020	0	0		0	2,620	7,430	15,570	8,910	2,606	0	37,136		

Project Title Ypsilanti Booster Pumping Station Improvements

Project Status	Future Planned	Innovation	٦	
Class Lvl 1	Water	□ Water MP	Right Sizing	
Class Lvl 2	SCC		Redundancy	and the second s
Class Lvl 3	Pump Station/Reservoir	U NEWTP Rep	purposing	
ocation	Wayne County - Outside Detroit	🗌 Project Ne	ew To CIP	
Project Engin	eer/Manager Jorge Nicolas	Project Score	61.2	Ypsilanti Pump Station
	Manager Grant Gartrell			
Projec	maintain pressures. Th useful service life. The Replacement of the r	e pumps, motors ar electrical system re notors and electrica a sewer discharge,	nd electrical sy quires substan al system will in , which is requi	he event of a power outage in order to help rstem are original to the facility and are past their tial maintenance to keep it in service. Approve the reliability of the station. In addition, the fred in order to enable any underground
S	cope of Work Replace pumps, moto and bypass for the sto	-	ar with new. Ins	tall a new discharge sewer, backup generator
	, ,			

Challenges Contaminated groundwater at the site. No existing sanitary, storm or combined sewer at the site. A NPDES permit will be required to discharge treated groundwater to a surface water of the state for all construction dewatering operations.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0			93	606	820	2,594	4,134	900	0	9,147
2020	0	0	4	28	585	865	2,855	4,205	1,319	0	9,861

CIP Number: 132013 Project Title Adams Road Pumping Booster VFD & Gate Valves to Optimize Service Delivery

Project Status	Cancelled	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	□ NEWTP Repurposing
Location	Oakland County	Project New To CIP
	I	Project Score
Project Engine	eer/Manager Timothy Kuhns	
	Manager Grant Gartrell	
Project	•	vaiable system demands with respect to pressure (improve customer service) vith new more reliable valves.
Se	cope of Work Install new VFDs and replace	ce existing gate valves.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0				148	531	531	348		0	1,558
2020	0	0								0	0

CIP Number: 132014 Project Title Adams Road Booster Pumping Station Improvements

Project Status	Future Planned	Innovation	
Class Lvl 1	Water	🗆 Water MP R	ight Sizing
Class Lvl 2	SCC	🗆 Reliability/R	edundancy
Class Lvl 3 Pump Station/Reservoir		□ NEWTP Rep	urposing
Location	Oakland County	Project Nev	w To CIP
		Project Score	56.6
Project Engin	eer/Manager Timothy Kuhns		
	Manager Grant Gartrell		

require replacement to maintain station reliability.

Scope of Work Provide new pumps, high-efficiency electric motors and electrical gear for entire station.

Project Expenses	Compared to P	revious CIP	Versions (All figures	are in \$1,000's)
I I OJCCI ENPERISCO	compared to th		1 01 21 21 21 21 2		

					· ·	• •					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0						21	1,030	4,625	0	5,676
2020	0	0		0	0	0	21	1,029	2,312	2,312	5,674

CIP Number: 132015 Project Title Newburgh Road Booster Pumping Station Improvements

Project Status	Future Planned	Innovation								
Class Lvl 1	Water	Water MP I	Water MP Right Sizing							
Class Lvl 2	SCC		Redundancy							
Class Lvl 3	Pump Station/Reservoir	NEWTP Rep	ourposing]						
Location	Wayne County - Outside Detroit	🗌 Project Ne	w To CIP							
		Project Score	56.6							
Project Engir	neer/Manager TBD									
	Manager Crapt Cartroll									
	Manager Grant Gartrell									
Projec	ct Significance Existing pumps, motors equipment that is mor improvements involve life.	e reliable, energy e	fficient and op	otimally	sized	for sys	tem d	emana	ds. Óth	er

		•			· ·						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0				607	2,396	2,396	2,396	4,375	0	12,170
2020	0	0		0	16	621	2,396	2,396	2,429	4,311	12,169

CIP Number: 132016 Project Title North Service Center Pumping Station Improvements

Project Status	Future Plann	ed	Innovation	
Class Lvl 1	Water		□ Water MP R	ight Sizing
Class Lvl 2	SCC		Reliability/R	edundanc
Class Lvl 3	Pump Statior	n/Reservoir	□ NEWTP Rep	urposing
Location	Oakland Co	unty	Project Nev	w To CIP
			Project Score	58.2
Project Engir	neer/Manager	TBD		
	Manager	Grant Gartrell		
Projec	•		umps L-2 through L-6, ac being past useful servic	
S	•		umps L-2 through L-6, rep al and electrical upgrad	

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

					· ·						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0						6	4,520	20,394	0	24,920
2020	0	0		0	0	0	0	6	6,325	18,589	24,920

CIP Number: 132017 Project Title North Service Center Booster Pump Station - On-Site & Off-Site Yard Piping & Valve Replacement

Project Status	Future Planned	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	□ NEWTP Repurposing
Location	Oakland County	Project New To CIP
	eer/Manager TBD Manager Grant Gartrell Significance Yard piping and valves are piping are needed to imp	e original to the facility and are beyond useful service life. New valves and yard ove reliable operation; and in order to provide reliable shutoff and water
So	cope of Work Replace existing yard valv	quent station upgrades to the pumping equipment. es and yard piping with new.
So	Cope of Work Replace existing yard valv Challenges Maintenance of facility op	
	and Compared to Provinue CIP Versions (λ

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0				6	2,300	2,506	264		0	5,076	
2020	0	0		0	6	2,300	2,506	264	0	0	5,076	

Project Title Schoolcraft Booster Pumping Station Improvements

Project Status									
Floject sidios	Future Planned	Innovation							
Class Lvl 1	Water	□ Water MP Right Sizing							
Class Lvl 2	SCC	✓ Reliability/I	Reliability/Redundancy						
Class Lvl 3	Pump Station/Reservoir	□ NEWTP Rep	ourposing						
Location	Wayne County - Outside Detroit	🗌 Project Ne	w To CIP						
		Project Score	56.6						
Project Engin	neer/Manager TBD								
	Manager Grant Gartrell								
Projec	Manager Grant Gartrell St Significance The existing pumps, you replacement to main reservoir from floating to reservoirs.	tain reliable station of	operations. E	Existing	elt dra	in und	erdrain	system p	protects
	t Significance The existing pumps, you replacement to main reservoir from floating	tain reliable station of when empty so unc	operations. E derdrain syste	Existing tem mu	elt dra perfor	in und m to p	erdrain revent	system p catastro	protects ohic dan

Indieci	Troject Expenses Compared to Trevious Cir Versions (Air igores die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0					10	1,916	2,085	6,553	0	10,564	
2020	0	0		0	0	10	1,958	2,048	3,048	3,500	10,564	

Project Title Wick Road Booster Pumping Station - Switchgear, Control Valves and Hydropneumatic Tank Replacement

Project Status	Future Plann	ed		Innovation		
Class Lvl 1	Water		Water MP Right Sizing			
Class Lvl 2	SCC		Reliability/Redundancy		,	
Class Lvl 3	Pump Statio	n/Reservoir		NEWTP Rep	ourposing	
Location	Wayne Cou	nty - Outside Detroit		Project Ne	w To CIP	
			Proje	ct Score	56.6	
Project Engin	eer/Manager	TBD				
	Manager	Grant Gartrell				
Projec	t Significance	Existing switchgear, cor requires replacement t		,		tank at station is beyond useful service life and
S	cope of Work	Replace station electric related controls for ope		0		and related controls, hydropneumatic tank and s
	Challenges	Maintenance of station	n operat	ions during	construction.	
Project Expen	ses Compare	d to Previous CIP Version	os (All fic	uros aro in	\$1,000'a)	

Indjeci	Thoject Expenses Compared to Trevious Cir. Versions (Air igores die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0						6	1,009	4,555	0	5,570	
2020	0	0		0	0	0	6	1,009	4,554	0	5,569	

CIP Number: 132020 Project Title Franklin Booster Pumping Station - Isolation Gate Valves & Electrical Actuator Improvements

Project Status	Future Planned	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	□ NEWTP Repurposing
Location	Oakland County	Project New To CIP
Project Engir	neer/Manager TBD	Project Score 56.6
	Manager Grant Gartrell	
Projec	•	s, pumps, motors, and valve operators are beyond useful service life and require aintain reliable station.
	Scope of Work Replace existing st	ation pumps, motors, valves, valve operators, and electrical
		ation operation during construction.

rojeci	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0						846	2,009	7,315	0	10,170	
2020	0	0		0	0	0	0	0	0	10,109	10,109	

CIP Number: 132021 Project Title Imlay Booster Pumping Station - Replace Pumps, Motors, VFDs, and HVAC System

Project Status	Future Plann	ed	□ Innovation	
Class Lvl 1	Water		□ Water MP Ri	ight Sizing
Class Lvl 2	SCC		Reliability/R	
Class Lvl 3	Pump Station	n/Reservoir	U NEWTP Repu	urposing
Location	Lapeer Cour	nty	Project New	v To CIP
Project Engine	-		Project Score	58.2
Project	l Significance	Existing pumps, motors, VFE station's operation.	Ds and HVAC sys	stem need replacement in order to maintain reliability in the
Se	cope of Work	Replace existing VFDs with	new, chiller syste	em VFD cooling, and replace existing station HVAC system.
	Challenges	VFD size is unusual in the m	arketplace and	cooling systems are complex for the VFDs.
Project Expens	ses Compared	d to Previous CIP Versions (A	All figures are in 2	\$1,000's)

					, (,ge.e	•••••					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0							6	12,103	0	12,109
2020	0	0		0	0	0	0	6	2,103	10,000	12,109

CIP Number: 132022 Project Title Joy Road Booster Pumping Station, Reservoir Pumping System Improvements

Project Status Fu	uture Planned	✓ Innovation
Class Lvl 1 W	Vater	Water MP Right Sizing
Class Lvl 2 SC	СС	Reliability/Redundancy
Class Lvl 3 Pu	ump Station/Reservoir	□ NEWTP Repurposing
Location W	Vayne County - Outside Detroit	Project New To CIP
Project Sig Scoj	r/Manager Eric Kramp Manager Grant Gartrell ignificance Existing reservoir pumps, mo replacement to maintain st result also needs replaceme	oirs pumps, motors, valves, valve operators, and header with new.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0							6	6,103	0	6,109
2020	0	0		0	0	0	0	6	6,103	0	6,109

Project Title Reservoir Inspection, Design & Rehabilitation @ WWP and NEWTP; and Wick, Schoolcraft, Northwest, North

Project Status	Reclassified	Innovation				
Class Lvl 1	Water	□ Water MP F	Right Sizing			
Class Lvl 2	SCC	🗆 Reliability/F	Redundancy			
Class Lvl 3	Pump Station/Reservoir	NEWTP Repurposing				
Location	Multiple Counties	Project Nev	w To CIP			
		Project Score	47			
Project Engin	eer/Manager TBD					
	Manager Grant Gartrell					
Projec	Significance This project is combine	ed into a new overa	II Reservoir Rel	abilitation Projec	t.	
S	cope of Work Conduct inspections inspection work as dir	,	,	itation of the rese	ervoirs that res	;ult:

Project Expenses Com	npared to Previous C	P Versions (All fig	aures are in S1.000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0						449	554	18,106	0	19,109
2020	0	0		0	0	0	0	0	0	0	0

Project Title Reservoir Inspection, Design and Rehabilitation @ Adams, East-side, Farmington, Ford Road, Franklin, Haggerty

Project Status	Reclassified	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	SCC	Reliability/Redundancy
Class Lvl 3	Pump Station/Reservoir	□ NEWTP Repurposing
Location	Multiple Counties	Project New To CIP
	eer/Manager TBD Manager Grant Gartrell Significance Existing reservoirs need to b	Project Score 47 De inspected and any necessary rehabilitation conducted every 5 years lines; and in order to assure that reservoirs are protective of drinking water
So	• •	execute any necessary rehabilitation of the reservoirs that results from the d and approved by GLWA.
Project Expens	ses Compared to Previous CIP Versions (A	All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0						449	554	18,106	0	19,109
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 132025 Project Title Northwest Booster Station Yard Piping Improvements

Project Status	Future Planned
Class Lvl 1	Water
Class Lvl 2	SCC
Class Lvl 3	Pump Station/Reservoir
Location	City of Detroit
Project Engin	eer/Manager Eric Kramp
	Manager Grant Gar
	t Significance Historical p Northeast the Northe pumping s must be de Upgrades Springwells of the nee Park to Spr
S	cope of Work Project inc Springwells
	Challenges The projec make con

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0				50	1,700	3,750			5,500

CIP Number: 161001 Project Title Water Master Plan Update

Project Status	Closed	Innovation	
Class Lvl 1	Water	Water MP Right Sizing	NE E
Class Lvl 2	General Purpose	Reliability/Redundancy	WATER MASTER PLAN UPDATE
Class Lvl 3	General Purpose	☐ NEWTP Repurposing	E Cortes
Location	Multiple Counties	Project New To CIP	BERT D
Project Engin	eer/Manager Grant Gartrell Manager Grant Gartrell	Project Score	Previous Water Master Plan
Projec	t Significance Road map to ma	intain and improve the overall system perforr	mance on a cost-efficient basis
S	ongoing studies, i	sts of the update of the 2004 Water Master Pla regulatory mandates under the Clean Water customers and Department policies.	-

Challenges N/A - Active

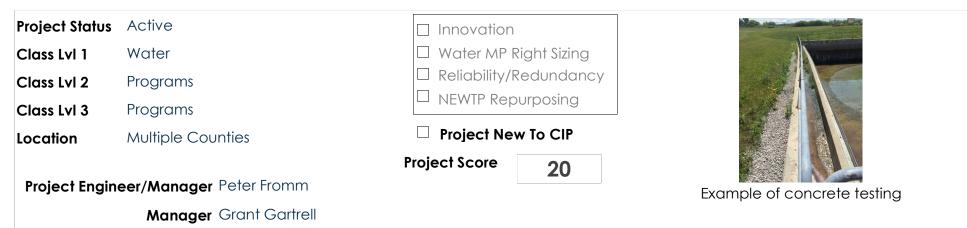
Project	Expenses Co	mpared to	Previous C	IP Version	s (All figure	s are in \$1,	.000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		290							0	0	290
2019	0	330							0	0	330
2020	0	0	0	0	0	0	0	0	0	0	0

CIP Number: 170100 Project Title Water Treatment Plant /Pump Station Allowance

Drain at Status			
Project Status	Active	Innovation	
Class Lvl 1	Water	Water MP Right Sizing	
Class Lvl 2	Programs	□ Reliability/Redundancy	
Class Lvl 3	Programs		
Location	Multiple Counties	Project New To CIP	*
	neer/Manager Grant Gartre	Project Score 64.4	
	Manager Grant Gartre	ell	GLWA Water Service Area
Projec	t Significance This allowand addressed q	ce is reserved for unplanned, emergency a quickly.	d critical project needs that need to be
S	and Booster rehabilitation	is an allowance for unplanned, critical proje Pump Stations throughout the system. Thes n of key assets as required to allow the Auth e to meet customer demands in accordance g Water Act.	projects may include repair, replacemen prity to provide sufficient water quality, qua

Project	Expenses Co	mparea to	Previous C	in versions	s (All figure	s are in \$1,	000 s)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		10,000	10,000	20,000	20,000	19,650	12,645		0	0	92,295
2019	0	6,777	1,597	4,296	3,058	3,144	3,000	3,000	15,000	0	39,872
2020	0	0	6,635	3,176	3,000	3,000	3,000	3,000	3,000	15,000	39,811

Project Title As Needed Construction Materials, Environmental Media and Special Testing Services, Construction



Project Significance Provides readily accessible, qualified testing and inspection services for unforeseen and minor projects

Scope of Work This engineering/technical services contract involves as-needed engineering and technical services related to geotechnical investigations and related geotechnical engineering, construction materials sampling and testing, environmental media sampling and testing, soils sampling and testing, land surveying, corrosion testing and inspection, computer-aided design, and construction inspection.

Challenges N/A - Under Procurement

inojeci	Expenses CO	inpuleu io			s (All lighte	s die ili și,					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			500	500	500				0	0	1,500
2019	0		172	472	572	572				0	1,788
2020	0	0	2	472	572	572	0	0	0	0	1,618

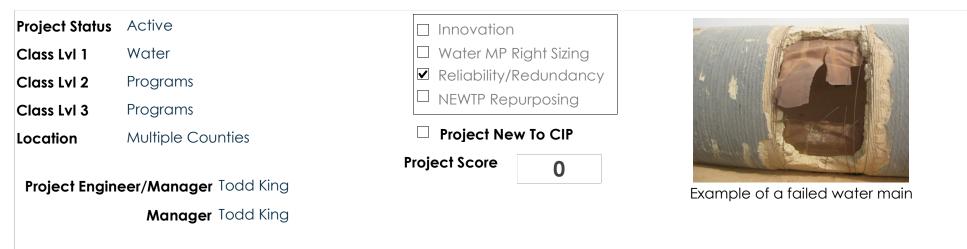
Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

Project Title Water Treatment Plant Automation Program

Project Status				
	Active		Innovation	A second
Class Lvl 1	Water		□ Water MP Right Sizing	
Class Lvl 2	Programs		Reliability/Redundancy	
Class Lvl 3	Programs		□ NEWTP Repurposing	
Location	Multiple Cou	unties	Project New To CIP	
			Project Score	
Project Engin	eer/Manager	Jeffrey Dorsey		
	Manaaer	Terry Daniel		
Project	Significance	•		om recommendations that identified existing ion critical assets, alternative improvement
		options to address ident projects based on the C	ified needs, recommended impro GLWA CIP scoring tool, and schedu	vements to address the needs, prioritized ling for making the improvements along with each project established under CS-108.
S	cope of Work	options to address ident projects based on the C associated capital impr The purpose of this proje	ified needs, recommended impro GLWA CIP scoring tool, and schedu ovement budgets associated with ect is to implement the recommen	vements to address the needs, prioritized ling for making the improvements along with

						+ - ,					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,500	1,500	1,500	1,500	1,500		0	0	7,500
2019	0	13	1,425	61	1,561	1,561	1,561	1,514	105	0	7,801
2020	0	0	1,377	61	1,561	1,561	1,561	1,514	105	0	7,740

Project Title Water Transmission Improvement Program



Project Significance Assessing, rehabilitating or replacing aging transmission mains in the water system

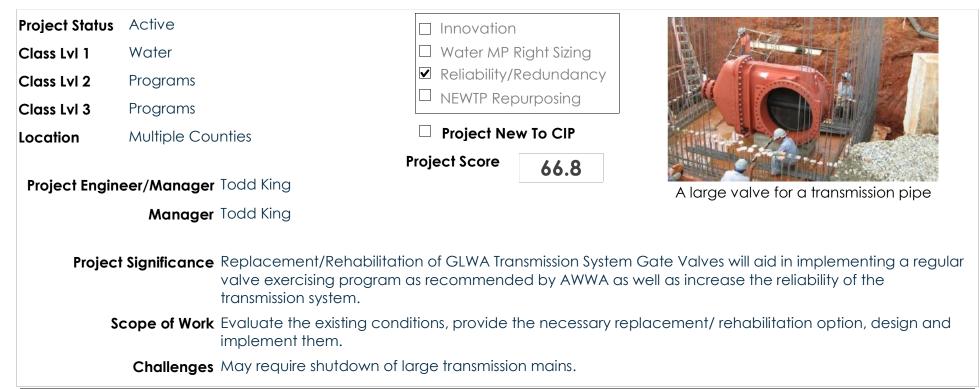
Scope of Work This project is a yearly funding allocation for the design and/or construction work for the rehabilitation or replacement/construction of aging water transmission lines and all appurtenances, connections and related structures.

Challenges May require shut down of large pumps, isolation or shutdown of large mains etc.

Project	Expenses Co	mpared to	Previous C	IP Versions	(All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			10,000	11,000	9,000	11,000	9,000		0	0	50,000
2019	0	1,075	229	1,000	1,500	2,000	2,000	2,000	2,000	0	11,804
2020	0	0	156	1,000	1,500	2,000	2,000	2,000	2,000	100,000	110,656

CIP Number: 170500 Project Title Transmission System Valve Rehabilitation and Replacement Program

Project Expenses Compared to Provious CIP Versions (All figures are in \$1,000's)



Frojeci	Expenses Col	nparea io	Flevious C	ir versions	s (All ligure	s are în și,	000 S)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			2,930	3,100	3,100	3,100	3,100		0	0	15,330
2019	0		2,000	4,000	4,000	3,274	726	4,000	4,000	0	22,000
2020	0	0	3,430	4,000	4,000	3,274	4,000	4,000	4,000	10,000	36,704

CIP Number: 170600 Project Title Water Transmission Main Asset Assessment Program

								1			
Project Statu	is Activ	/e			Inno	ovation				<u> </u>	
Class Lvl 1	Wate	er				er MP Righ	t Sizing		., .)	וווו 📇 י	aller.
Class Lvl 2	Prog	rams				ability/Red	,	.			
Class Lvl 3	Prog	rams			⊔ nev	VTP Repurp	osing				
Location	Mult	iple Countie	es		🗆 Proj	ect New T					
					Project S	core					
Project Eng	ineer/ <i>N</i>	anager Too	dd King					Exam	· ·	essure mai	n assessment ′
	Μ	anager Too	dd King								
		pro by tim	oject will pilo constructin	ot and utili g access g of cond	ize new tec ways for ins lition. It's es	chnologies spection a ssential for	to accurate nd the instc cost-efficie	ely identify t allation of sei ent repair an	he condi nsors anc	ition of the d fiber optic	ful life span. Th se buried asse c cables for re grams which in
	Scope	tra	Insmission sy	stem. Cor	nstruction c	f in place	sensors and	to evaluate t d cables may ion for repla	y be nec	essary to a	dequately
	Chc	-	-					tive and cos ds of perform			are ways to ssment
Project Expe		_					_				
CIP F	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019			2 4 2 4	2 000	2 000	2 000	2 000		\cap	\cap	10 424

CIF	FIIO	ETT/	FIIO	F117	FIZU	FIZI	FIZZ	FTZ3	FIZ4	FIZJ	Total
2018			2,626	2,000	2,000	2,000	2,000		0	0	10,626
2019	0		2,627	2,501	3,001	4,001	4,001	5,001	5,001	0	26,133
2020	0	0		2,500	3,000	4,000	4,000	5,000	5,000	25,000	48,500

CIP Number: 170700 Project Title Reservoirs Inspection, Repair and Rehabilitation Program

Project Status	Closed		□ Innovation	AN AN
Class Lvl 1	Water		□ Water MP Right Sizing	
Class Lvl 2	Programs		Reliability/Redundancy	
Class Lvl 3	Programs		□ NEWTP Repurposing	the state with the
Location	Multiple Cou	unties	Project New To CIP	
			Project Score	
Project Engin	eer/Manager	Timothy Kuhns		A GLWA reservoir
	Manager	Grant Gartrell		
Project	t Significance	Identifying issues that may	/ have a direct impact on water	quality due to interior/exterior structural failure
S	cope of Work	rehabilitation and upgrad	les, and management services r	and construction contract documents for elated to construction including award of I construction work through provisional

Challenges N/A - Pending Closeout

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

allowance for sub agreements.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	9571	2,316	88						0	0	11,975
2019	0	12,914	1,417							0	14,331
2020	0	0	12,977	0	0	0	0	0	0	0	12,977

CIP Number: 170800 Project Title System-Wide Finished Water Reservoir Inspection, Design and Rehabilitation

Project Status	Active	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Programs	Reliability/Redundancy
Class Lvl 3	Programs	
Location	Multiple Counties	Project New To CIP
		Project Score
Project Engin	eer/Manager Eric Kramp	
	Manager Grant Gartrell	
Project	CIP Project. This the transmission	ges all CIPs associated with Reservoir Rehabilitation except 170800 into a single, Omnibus new project is being managed against a overall repair schedule to mitigate conflicts in system so as to minimize the impact for MDEQ Mandated inspections and repairs to s at Booster Stations and Water Treatment Plants.
S	cope of Work The contract wi tanks in the syste	Il provide inspection and maintenance of the existing 23 of 33 potable water storage em.
	•	ant, transmission system, and Jurisdiction Haven Authority buy-in is required to perform lation of the Reservoir has been a challenge for GLWA and its predecessor agency.

Project	Expenses Co	mpared to	Previous C	IP Versions	(All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		50	3,300	2,550	2,550	2,550			0	0	11,000
2019	0		39	472	753	4,510	4,340	4,340	4,645	0	19,099
2020	0	0		482	5,128	5,211	5,182	3,888	5,495	33,778	59,164

CIP Number: 170900 Project Title Suburban Water Meter Pit Rehabilitation and Meter Replacement

Project Status	Active		\Box Innovation		
Class Lvl 1	Water		□ Water MP	Right Sizing	
Class Lvl 2	Programs			,	
Class Lvl 3	Programs		□ NEWTP Rep	ourposing	
Location	 Programs Multiple Counties Multiple Counties Project New To CIP Project Score 20 Engineer/Manager Chandan Sood Manager Chandan Sood roject Significance Improving meter data reliability, ensuring accurate billing, improving customer service and allow hill 				
	ass Lvl 2 Programs ass Lvl 3 Programs cation Multiple Counties Project Score 20 Example of a Water Meter				
Project Engine	eer/Manager	· Chandan Sood			Example of a Water Meter
	Manager	Chandan Sood			
50		surpassed their life exp Installing entrance ha blasting and painting Provide a proper floor sump pump discharge bricks, and ladder run control, or are very do damaged electrical fi replacing rubber door repairing damaged lo meter locations that h	bectancy, and or the tches that allow safe of piping and walls. slope in meter char e lines. Repairing an gs. Installing access angerous to enter be extures in the meter w r seals, replacing mi ocking mechanisms. have limited parking	e current flow er ingress, an Waterproofin mbers that all y structural d tunnels for the cause of the vaults. Weath ssing foam in Improving, c or get overg	ing; The replacements of meters that have w rates exceed the mechanical limits of the meter. d egress, and that can be locked for security. Sand ng meter vaults to keep the ground water out. low water to settle in puddles. Repairing damage eficiencies in the meter chambers, loose concrete, ne meter location that require extensive traffic e entrance location. Upgrading and repairing her proofing the meter control cabinets, chalking, sulation, replacing upgrading cabinet heaters, or paving the access roads, and or parking for prown with foliage in the summer time.
	Challenges	Requires temporary sh	nutdown ot the wate	er supply thro	ugh the meter

Project	r Expenses Co	mparea to	Previous C	IP versions	6 (All figure	s are in \$1,	000°s)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	4,000	4,000	4,000	4,000	4,000		0	0	20,500
2019	0		410	4,613	3,690	3,690	3,997	4,100		0	20,500
2020	0	0		3,000	4,000	4,000	3,997	4,100	4,200	20,500	43,797

Project Title LH - WTP Sanitary Survey Improvements

Project Status	Reclassified	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Programs	Reliability/Redundancy
Class Lvl 3	Programs	□ NEWTP Repurposing
Location	Saint Clair County	Project New To CIP
	eer/Manager Grant Gartrell Manager Grant Gartrell	Project Score 0
Project	•	y needs that are identified by the MDEQ as part of its 3-year rotation of plant Julatory needs are identified.
So	•	rovements or modifications to plant process facilities that may be identified by r cycle of sanitary surveys.
	Challenges Possible negotiations with	MDEQ on items they identify in sanitary surveys that GLWA may take exception.

Project	roject Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0			45	49	49	49	49	247	0	488	
2020	0	0		0	0	0	0	0	0	0	0	

Project Title NE - WTP Sanitary Survey Improvements

Project Status	Reclassified	Innovation
Class Lvl 1	ater ograms ograms ograms ograms ograms option Project New To CIP Project Score Project Score 0 (Manager Govind Patel Manager Grant Gartrell aniticance Address the sanitary survey needs that are identified by the MDEQ as part of its 3-year rotation of plant sanitary surveys where regulatory needs are identified. be of Work Design and construct improvements or modifications to plant process facilities that may be identified by	
Class Lvl 2	Water Water MP Right Sizing Programs Reliability/Redundancy Drograms NEWTP Repurposing City of Detroit Project New To CIP Project Score 0 er/Manager Govind Patel Manager Grant Gartrell ignificance Address the sanitary survey needs that are identified by the MDEQ as part of its 3-year rotation of plant sanitary surveys where regulatory needs are identified. ope of Work Design and construct improvements or modifications to plant process facilities that may be identified by the MDEQ during its 3-year cycle of sanitary surveys.	
Class Lvl 3	Programs	L NEWTP Repurposing
Location	City of Detroit	Project New To CIP
	eer/Manager Govind Patel Manager Grant Gartrell Significance Address the sanitary survey	needs that are identified by the MDEQ as part of its 3-year rotation of plant
So	•	
	Challenges Possible negotiations with N	ADEQ on items they identify in sanitary surveys that GLWA may take exception.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0		6	75	79	79	79	79	399	0	796	
2020	0	0		0	0	0	0	0	0	0	0	

Project Title SW-WTP Sanitary Survey Improvements

Project Status	Reclassified	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Programs	Reliability/Redundancy
Class Lvl 3	Programs	□ NEWTP Repurposing
Location	Wayne County - Outside Detroit	Project New To CIP
Project Engin	l eer/Manager Shakil Ahmed Manager Grant Gartrell	Project Score 0
Project	-	reeds that are identified by the MDEQ as part of its 3-year rotation of plant ulatory needs are identified.
S	cope of Work Design and construct impr the MDEQ during its 3-year	ovements or modifications to plant process facilities that may be identified by cycle of sanitary surveys.
	Challenges Possible negotiations with I	MDEQ on items they identify in sanitary surveys that GLWA may take exception.

Project	Expenses Col	mpared to	Previous C	IP versions	a (All figure:	s are in \$1,0	000°s)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0			6	75	79	79	79	399	0	717
2020	0	0		0	0	0	0	0	0	0	0

Project Title WWP - WTP Sanitary Survey Improvements

Project Status	Reclassified	Innovation
Class Lvl 1	Water	Water MP Right Sizing
Class Lvl 2	Programs	Reliability/Redundancy
Class Lvl 3	Programs	□ NEWTP Repurposing
Location	City of Detroit	Project New To CIP
	eer/Manager TBD Manager Terry Daniel Significance Address the sanitary survey	Project Score 0 y needs that are identified by the MDEQ as part of its 3-year rotation of plant ulatory needs are identified.
S	the MDEQ during its 3-year	ovements or modifications to plant process facilities that may be identified by cycle of sanitary surveys. MDEQ on items they identify in sanitary surveys that GLWA may take exception.
Project Expens	ses Compared to Previous CIP Versions (A	

inojeci	I Expenses CO	inpalea lo	11641003 C		, (All lighte	s are in çı,	000 3)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0			45	49	49	49	49	247	0	488
2020	0	0		0	0	0	0	0	0	0	0

Energy Management Program @ All Water Facilities Project Title

Project Status	Future	Planned			🗌 Inno	ovation					
Class Lvl 1	Wate	r			🗆 Wat	er MP Righ	nt Sizing				
Class Lvl 2	Progra	ams			_	ability/Rec	,				
Class Lvl 3	Progra	ams			L NEV	VTP Repurp	posing				
Location	Multip	le Countie	es		🗌 Proj	ect New T	o CIP				
					Project S	core	0				
Project Engir	eer/Mc	inager TBD)				•				
	Ma	i nager Gro	ant Gartrel								
	•	ligt f Work Re	nting type s	systems will	reduce ele	ectrical us	age and co	osts.			modern LED booster pumping
Project Expen	ises Coi	npared to	Previous C	IP Version	s (All figure	s are in \$1	,000's)				
CIP FY	16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0					520	693	693	5,094	0	7,000
2020	0	0		0	0	0	0	693	693	4,401	5,787

CIP Number: 171500 Project Title Roof Replacement - Various Water Facilities

Project Status	Active		Innovation]				
Class Lvl 1	Water		🗆 Water MP	Right Sizing					
Class Lvl 2	Programs		/	Redundancy					
Class Lvl 3	Programs		L NEWTP Rep	ourposing					
Location	Multiple Cou	Inties	🗌 Project Ne	w To CIP					
Project Engin	eer/Manager Manager	TBD Grant Gartrell	Project Score	0					
Project	•	This CIP will replace ro pumping stations that poor condition. Repla	t were determined t	o need replace	ement ove	r the next	5 to 7 year	rs due to their	
S	cope of Work	Replace existing roofs	s with new built-up re	oofing systems.	,				
	ses Comparec	d to Previous CIP Versio	ons (All figures are in		51/00		5) (0.5		

					· · ·						
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0			111	986	210	24	1,159	24,756	0	27,246
2020	0	0	50	0	2,657	0	0	0	2,000	2,000	6,707



VIII PROJECT IX GLOSSARY

SECTION 2 WASTEWATER

Project Title WRRF Rehabilitation of Primary Clarifiers Rectangular Tanks, Drain Lines, Electrical/Mechanical Building and

Project Status			
Project Status	Active	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	1
Class Lvl 2	WRRF	✓ Reliability/Redundancy	
Class Lvl 3	Primary Treatment		VAR SCHOOL
Location	City of Detroit	Project New To CIP	1000
		Project Score	
Project Engin	neer/Manager Nicolas Nicolas		Pipe Gallery
	Manager Philip Kora		
Projec	t Significance Rehabilitation fo	r meeting NPDES Permit and NEC requireme	ents
S	the pipe gallery;		talling ventilation and atmospheric control fo , etc This work also includes rehabilitation of rs 16 and 16, installation of large manhole
	with sump pump	os to collect drainage and discharge to clar ork in Electrical/Mechanical Building.	-

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		10,848	12,097	20,990	7,968				0	0	51,903
2019	0	10,243	12,983	16,107	8,671	6,033				0	54,037
2020	0	0	25,098	18,724	7,982	3,054	0	0	0	0	54,858

Project Title WRRF PS No. 2 Pumping Improvements - Phase 1

Project Status	Active	Innovation	
Class Lvl 1	Wastewater	□ Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	Primary Treatment	NEWTP Repurposing	Frank Trail Colored
Location	City of Detroit	Project New To CIP	
		Project Score	and the second se
Project Engir	neer/Manager Vinod Sharma		Pump Station 2
	Manager Philip Kora		
Projec	t Significance Correct drifting i	issues of pumps and meet long term wet we	ather capacity needs
		ly as avaluating and recommanding alterna	tives for providing more reliable pumping
5	•	lves evaluating and recommending alterna [.] mp Station No. 2 for Pumps Nos. 11 and 14.	

,					U	+ - ,					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	456	1,157	1,304	616					0	0	3,533
2019	0	109	599	2,454	621					0	3,783
2020	0	0	322	2,268	1,222	0	0	0	0	0	3,812

Project Title WRRF Rehabilitation of Primary Clarifiers

Reclassified	Innovation	
Wastewater	Water MP Right Sizing	
WRRF	Reliability/Redundancy	
Primary Treatment	□ NEWTP Repurposing	
City of Detroit	Project New To CIP	
	Project Score	
eer/Manager Nicolas Nicolas		Primary Clarifiers
Manager Philip Kora		
Significance Rehabilitation to downtime	maintain NPDES permit capacity and addre	essing excessive, maintenance induced
equipment, and	sludge cross scum and collectors for the rec	
Challenges N/A - Active		
	Wastewater WRRF Primary Treatment City of Detroit eer/Manager Nicolas Nicolas Manager Philip Kora Significance Rehabilitation to downtime cope of Work This project inclu- equipment, and includes concret	Wastewater Water MP Right Sizing WRRF Reliability/Redundancy Primary Treatment NEWTP Repurposing City of Detroit Project New To CIP Project Score Project Score eer/Manager Nicolas Nicolas Manager Philip Kora Significance Rehabilitation to maintain NPDES permit capacity and addreadowntime cope of Work This project includes rehabilitation of sludge and scum collectors for the reconstruction of sludge cross scum and collectors for the reconstruction of sludge concrete crack repair on floor, wall, and ceiling.

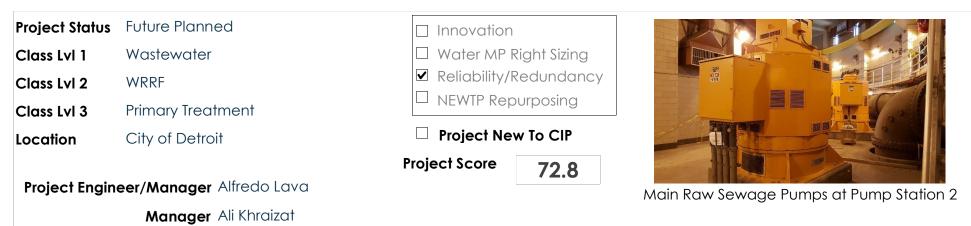
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	1	220	240	120					0	0	581
2019	0	1,702	272	201	56					0	2,231
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 211004 Project Title WRRF PS #1 Rack & Grit and MPI Sampling Station 1 Improvements

Project Status	Active	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	Primary Treatment		
Location	City of Detroit	\Box Project New To CIP	
		Project Score	
Project Engir	neer/Manager Partho Ghosh		Rack and Grit
	Manager Philip Kora		
Projec	t Significance Rehabilitate c process areas	aging rack and grit system for efficient removal o	of grit to reduce loading on downstream
S	•	work includes modifications and improvements np Station 1 and MPI Sampling Station 1.	of the existing grit and screening handling
	Challenges N/A - Active		

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	13887	2,303	2,652	2,652					0	0	21,494
2019	0	20,944	3,648	2,752	303					0	27,647
2020	0	0	24,505	1,824	869	0	0	0	0	0	27,198

Project Title WRRF PS No. 2 Improvements Phase II



Project Significance This project will improve the pump reliability of PS-2 to meet the NPDES permit flow capacity requirements.

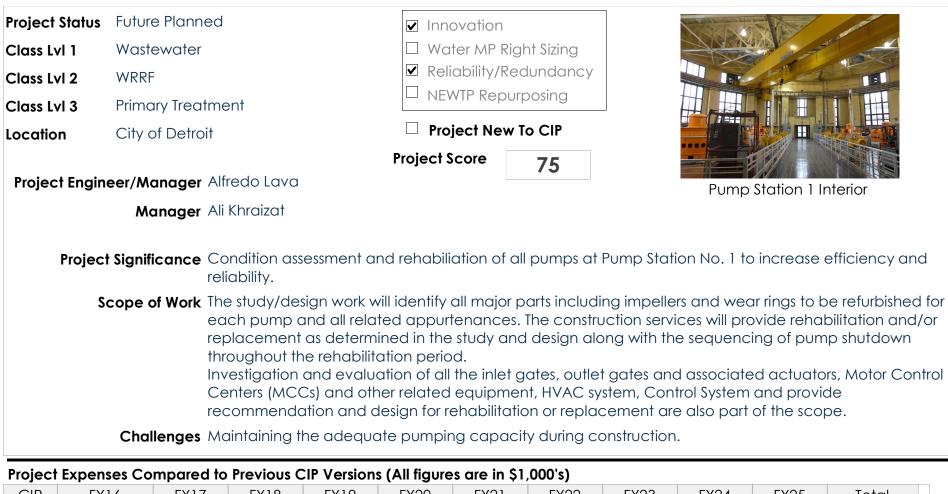
Scope of Work The preliminary scope of this project is to provide basis of design (study) report for rehabilitation/rebuilding plan for existing pump and its control and any associated equipment. The study will look into the addition of VFD to the three constant speed pumps. The study will not be limited to increasing the capacity of existing pumps to meet the long-term goal for wet weather capacity. The Scope also include: Provide engineering design for rehabilitation/rebuilding of the pumps, replacement of HVAC System, I&C Improvements (i.e. automation, etc.), structural, architectural and electrical improvement, provide design for any recommendation made by the study report. The services during construction is: provide construction assistance, such as review of shop drawings, response to RFIs, attending progress meetings, verifying and assisting GLWA for any changes requested by the contractor, etc.

Construction will follow after the completion of design.

Challenges Shutdowns of the pumps to be rehabilitated will require co-ordination with operations and careful planning to meet NPDES permit requirements for the flow capacity during the construction phase.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			600	1,700	4,800	3,700			0	0	10,800
2019	0		7		515	115	9,294	9,101	3,055	0	22,087
2020	0	0	0	0	0	684	711	611	8,668	10,925	21,599

Project Title WRRF PS No. 1 Improvements



CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			600	5,350	5,125	2,054			0	0	13,129
2019	0			500	1,800	2,462	9,394	9,245	719	0	24,120
2020	0	0		498	1,803	2,325	8,424	8,370	811	84	22,315

CIP Number: 211007 Project Title WRRF PS #2 Bar Racks Replacements and Grit Collection System Improvements

Project Status	Future Planned	✓ Innovation
Class Lvl 1	Wastewater	Water MP Right Sizing
Class Lvl 2	WRRF	Reliability/Redundancy
Class Lvl 3	Primary Treatment	NEWTP Repurposing
Location	City of Detroit	Project New To CIP
		Project Score 65.2
Project Engin	neer/Manager Beena Chackunk	WRRF Pumping Station 2: Bar Racks and Grit Collection System
	Manager Ali Khraizat	
Projec	Improvements to	bar racks and associated equipment for more reliable and efficient operations. e grit collection system will prevent the grit affecting the downstream equipment. s will enable WRRF to be in compliance with NPDES permit.
S	Collection System	evaluation, design and construction for the replacement of Bar Racks and Grit including their associated motors and electrical panels as necessary to meet the long- capacity requirements at thePS-2.

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	,000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			650	2,900	3,300	2,817			0	0	9,667
2019	0			7	402	1,980	2,404	6,956	8,814	0	20,563
2020	0	0		6	269	1,329	2,039	6,306	7,838	49	17,836

CIP Number: 211008 Project Title WRRF Rehabilitation of Ferric Chloride Feed System in PS-1 and Complex B Sludge Lines

Project Status	Active		Innovation	า	
Class Lvl 1	Wastewater		🗆 Water MP	Right Sizing	
Class Lvl 2	WRRF			Redundancy	
Class Lvl 3	Primary Treat	ment	□ NEWTP Re	purposing	
ocation	City of Detro	it	🗆 Project Ne	ew To CIP	
			Project Score	74.2	
Project Engin	eer/Manager	Ravi Yelamanchi		••••	Ferric Chloride Tanks at Pump Station 1
Projec	t Significance	system, which incluc	le chemical storage	tanks, secondo	osphorus to the required permit levels. The ary containment, valves and piping is in need of due to Struvite and need
Projec	t Significance	The Ferric Chloride S system, which incluc	le chemical storage	tanks, secondo	osphorus to the required permit levels. The ary containment, valves and piping is in need of
	t Significance	The Ferric Chloride S system, which incluc rehabilitation. The C rehabilitation/replac The scope of work w Specifically it will inc pilot study to test alt study to provide rec recommended syste	le chemical storage omplex B sludge lines cement. vill include study desig lude: a study to eval ernative application ommendations for sy em improvements, ar	tanks, secondo s are clogged o uate alternative points, and insp stem modification	osphorus to the required permit levels. The ary containment, valves and piping is in need of due to Struvite and need ction for the ferric chloride feed system at PS-1. e locations for application of ferric chloride, a pection of the existing chemical feed systems, a tions and improvements, design of of chemical feed system improvements.
-	t Significance	The Ferric Chloride S system, which incluc rehabilitation. The C rehabilitation/replac The scope of work w Specifically it will inc pilot study to test alt study to provide rec recommended syste	le chemical storage omplex B sludge lines cement. vill include study desig lude: a study to eval ernative application ommendations for sy em improvements, ar	tanks, secondo s are clogged o uate alternative points, and insp stem modification	osphorus to the required permit levels. The ary containment, valves and piping is in need of due to Struvite and need ction for the ferric chloride feed system at PS-1. e locations for application of ferric chloride, a pection of the existing chemical feed systems, a tions and improvements, design of

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			400	1,400	5,200	2,000	633		0	0	9,633
2019	0			7	115	1,259	2,732	5,537	2,363	0	12,013
2020	0	0	12	1,021	2,950	4,983	1,600	0	0	0	10,566

CIP Number: 211009 Project Title WRRF Rehabilitation of the Circular Primary Clarifier Scum Removal System

Project Status	Future Planned	\checkmark Innovation		
- Class Lvl 1	Wastewater	□ Water MP I		
Class Lvl 2	WRRF	✓ Reliability/I	0	
Class Lvl 3	Primary Treatment	□ NEWTP Rep	ourposing	
Location	City of Detroit	🗌 Project Ne	w To CIP	
		Project Score	52.8	
Project Engin	eer/Manager Ali Khraizat			The existing scum system is complicated to operate and difficult to maintain, equipment

operate and difficult to maintain, equipment remains out of service for extended period. The scum beaches need better enclosure and heating system, during extreme cold conditions scum collection system get frozen

Manager Ali Khraizat

Project Significance The circular clarifiers scum removal system is over 10 years old and need to be rehabilitated. They will help protect the secondary treatment process by preventing scum from entering the aeration tanks.

Scope of Work This project will provide for the study, design and construction of new scum equipment in the Scum Buildings for the circular clarifiers. The study will consist of an evaluation of the existing process and simplified alternative systems for scum removal including the scum removal from the buildings. Future alternatives for scum disposal, such as addition to an anaerobic digestion process, will be considered. All alternatives will be evaluated for energy efficiency (reduction of electrical usage). The scum removal system at the rectangular PCs will also be evaluated to determine which aspects can be applied to the circular SBs. Design and construction services will be included for the selected scum removal system.

Challenges Each of the scum removal facility serves two circular clarifiers, so two circular clarifiers at a given time needs to be out of services during rehabilitation, this will limit the primary capacity to minimum to meet NPDES permit requirements.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			266	324	1,870	2,671	2,670	2,679	0	0	10,480
2019	0				7	859	572	5,796	5,005	0	12,239
2020	0	0		0	0	778	619	5,237	4,725	35	11,394

Project Title WRRF Returned Activated Sludge (RAS) Pumps, Influent Mixed Liquor System and Motor Control Centers (MCC)

Project Status			
	Closed	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	☑ Reliability/Redundancy	
Class Lvl 3	Secondary Treatment & Disinfection	□ NEWTP Repurposing	
ocation	City of Detroit	Project New To CIP	
		Project Score	Contraction of the local division of the loc
Project Engine	eer/Manager Nicolas Nicolas		Return activated sludge pump and Motor Control Center building
	Manager Philip Kora		
Project	Significance Replace aging pump uni	ts, control and instrumentation o	and building enclosures
Sc	new MCCs at each secon pumps at the secondary	ndary clarifier, provides short-cir	condary clarifiers and substation MCC, provides cuit analysis and fault rating , replace 25 RAS ellaneous electrical work such as replacement s, etc.
	Challenges N/A - Active		

110,000	Expenses con	inparea io					,000 3)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	24060	115							0	0	24,175
2019	0	34,090								0	34,090
2020	0	0	34,090								34,090

CIP Number: 212002 Project Title WRRF Study, Design, & Construction Management Services for Modified Detroit River Outfall No. 2

Project Status	Closed	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	✓ Reliability/Redundancy	
Class Lvl 3	Secondary Treatment & Disinfection	☐ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	- Lu
		Project Score	
Project Engin	neer/Manager Alfredo Lava		DRO2 plan at WRRF
	Manager Ali Khraizat		
Projec	t Significance Provide remediation an resulted in a flooded tur	_	ed portions of as-built PC-709 construction, which
\$	cope of Work The scope of work inclu	des limited study, detailed desig ent services necessary to impler	n, preparation of construction plans, and

					(+	//	-			
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	8449	33							0	0	8,482
2019	0	10,819								0	10,819
2020	0	0	10,819								10,819

Project Title WRRF Aeration System Improvements

Project Status	Active	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	and the second s
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	Secondary Treatment & Disinfection	□ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
		Project Score	
Project Engin	eer/Manager Kashmira Patel		Equipment for aeration system
	Manager Philip Kora		
Project	Significance Improve aeration system	and provide necessary inter-connecti	ions
Se	A1 & A2 decks, replacer	nent of influent, Return Activated Slud	stance for the oxygen baffle on Bay 10 of ge (RAS) piping, isolation gate and valves itermediate Lift Pumps (ILP) Nos. 3, 4 & 7.

The work also includes replacement of influent gates and operators on Aeration Deck No. 1 & 2.

Challenges N/A - Under Procurement

Frojeci	Expenses Co	mparea io	Flevious C	IF versions	s (All ligure	s are în și,	.000 sj				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		2,348	11,197	2,658					0	0	16,203
2019	0	3,805	9,273	2,719	2,523					0	18,320
2020	0	0	11,851	4,831	0	0	0	0	0	0	16,682

CIP Number: 212004 Project Title WRRF Chlorination and Dechlorination Process Equipment Improvements

Project St	atus 🧳	Active				✓ Inr	novation						
Class Lvl	1	Wastewate	r			□ Wo	ater MP Rig	ht Sizing					
Class Lvl 2	2	WRRF					,	dundancy	ST.	1.1.0	Te.		
Class Lvl 3	3	Secondary	Treatm	ent & Di	sinfection	⊔ ne	WTP Repur	posing				and a second	
Location		City of Detr	oit			🗆 Pro	oject New	lo CIP					
						Project	Score	81.6		N.	J.		
Project I	Engine	er/Manage	r Ali Khr	raizat				• • • •		Chlorinato	or/Sulfonato	or buildings	
		Manage	r Ali Khr	raizat									
			of the	e chemic		d in the op		the area. T				ve character equipment	
	Sco	ope of Worl	ejecto appur	ors, proc irtenanc	cess water es. This p	valves, go roposed C	as safety po IP budget	anels, comp is for constr	pressors, go auction only	is flow met 7. The desig	ers, and all and cor	heck valves, accessories d struction SS-1481, Task #	
		Challenge	public	c if an ur	ncontrolle		ase occurs	Maintainin				act staff and ance, and	the
	-	es Compare	d to Pre	evious C	CIP Version	ns (All figur	es are in \$,000's)					
CIP	FY16	6 FY1		FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	_

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			400	2,800	1,800				0	0	5,000
2019	0	86		2,101	2,422	661				0	5,270
2020	0	0	117	913	2,345	1,670	0	0	0	0	5,045

Project Title WRRF Rouge River Outfall No. 2 (RRO-2) Segment 1

Project Status	Closed	Innovation	
Class Lvl 1	Wastewater	□ Water MP Right Sizing	and the second
Class Lvl 2	WRRF	 Reliability/Redundancy NEWTP Repurposing 	
Class Lvl 3 Location	Secondary Treatment & Disinfection City of Detroit	Project New To CIP	
		Project Score	
Project Engin	eer/Manager Partho Ghosh		Piece of movable dam at DRO-2
	Manager Philip Kora		
Projec	t Significance Cap abandoned entrance control wet weather flow		rehabilitate movable dams and stop logs to
S	and installation of new po system for gates MD-3 A/I chlorination/dechlorinatio	ower pack building. This project will 3 and SG 41-44, modification of stop on tank car emergency shutoff valv	-

110,000	Expenses Co	inparea io			3 (All ligoic	s are in çi	,000 3)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	12125	62							0	0	12,187
2019	0	252								0	252
2020	0	0	252								252

CIP Number: 212006 Project Title WRRF Rouge River Outfall (RRO) Disinfection (Alternative)

Project Status	Active	Innovation	Entrop Manufactor Microsoft
Class Lvl 1	Wastewater	□ Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	Here She
Class Lvl 3	Secondary Treatment & Disinfection		
Location	City of Detroit	\Box Project New To CIP	
		Project Score	Entry Tool Erroro
Project Engir	neer/Manager Darrel Field		Plan view of RRO location
	Manager Philip Kora		
Projec	t Significance Provide project oversight Permit requirements at ex	•	ernative disinfection services to meet NPDES
-	Permit requirements at ex scope of Work The consultant shall provi representation for the PC consists of completing bo solution that will result in 1	isting Rouge River Outfall de comprehensive professional so -797 RRO Disinfection Progressive Isis of design, design and construc	ervices for project oversight and Owner's Design-Build Contract. The scope of work ction services to develop and implement a flow discharged from WRRF to Detroit River

Project	r Expenses Co	mparea to	Previous C	IP versions	s (All figure	s are in \$1,	,000°s)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	729	6,530	15,800	15,520	9,020				0	0	47,599
2019	0	6,873	20,619	15,817	4,157					0	47,466
2020	0	0	26,441	17,009	4,583	0	0	0	0	0	48,033

Project Title WRRF Rehabilitation of the Secondary Clarifiers

-		ii oi iile secondury			
Project Status	Future Planned Wastewater		Innovation		
Class Lvl 1			Water MP		
Class Lvl 2	WRRF		Reliability/Redundar		
Class Lvl 3	Secondary Treatme	ent & Disinfection	□ NEWTP Rep	ourposing	
Location	City of Detroit		Project New To CIP		
			Project Score 53.2		
	eer/Manager Beenc Manager Ali Khr Significance The se arms.	raizat econdary clarifiers n	need to be inspe	cted and rehc	Only one or maximum two out of total 25 secondary clarifiers can be taken out of service at a time for repairs. Secondary system has a lot of moving parts and equipment. A long term (8 years) rehabilitation program for the secondary clarifiers needs to be
S	clarifie condi altern isolatio	ers. A key compone ition of these componentive will be designed	ent will be the ins onents is determ ed and construc ividual clarifiers.	pection of the ined, alternation ted. The scop The B Houses	d construction for refurbishing the secondary e concrete and the rake arms. Once the ves will be evaluated and the selected be will also include evaluating and designing have energy intensive HVAC units. These will be gy efficient units.
	-	there may be differe	-		clarifiers can be taken out of service at a time. ach clarifier depending upon the results of the

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			301	3,576	5,543	5,540	5,540	10,499	0	0	30,999	
2019	0				859	1,374	3,680	9,216	19,676	0	34,805	
2020	0	0		0	0	0	0	71	933	29,114	30,118	

CIP Number: 212008 Project Title WRRF Rehabilitation of Intermediate Lift Pumps (ILPs)

Project Status	Future Planned	Innovation	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Class Lvl 1	Wastewater	□ Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	Secondary Treatment & Disinfection		
Location	City of Detroit	Project New To CIP	
		Project Score 72.8	
Project Engin	eer/Manager Beena Chackunkal		Intermediate Lift Pump Station N.2
	Manager Ali Khraizat		
Project	•	replacement or rehabilitation will h	convey primary effluent to the secondary help to comply with the permit capacity
S		pump sizing to accommodate dry	ocess flow to maximize conveyance y and wet weather operations for the five tion basins for secondary treatment.
	Challenges Maintaining the required dry weather flows.	wet weather secondary capacity	of 930 MGD while operating efficiently during

Project	Project expenses Compared to Previous CIP versions (All figures are in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2019	0				230	1,141	6,569	5,767	6,809	0	20,516	
2020	0	0			229	500	656	6,727	5,910	6,811	20,833	

CIP Number: 213001 Project Title WRRF Replacement of Belt Filter Presses for Complex I and Upper Level Complex II

Project Status	Closed			nnovation		
Class Lvl 1	Wastewater			Water MP Right Sizing		
Class Lvl 2	WRRF		_	Reliability/Redundancy		
Class Lvl 3	Residuals Ma	anagement		NEWTP Repurposing		
Location	City of Detro	Dit 🗌		Project New To CIP		
			•	ct Score		A server and the serv
Project Engine	eer/Manager	Vinod Sharma / Nicolas Nicol	las		PC 78	37 Belt filter presses replacement
	Manager	Ali Khraizat				
Project	Significance	Study, design and construction meeting permit capacities	on	assistance of equipment	experiencin	g numerous breakdowns and for
So	cope of Work		en	ed Final Effluent booster	pumps, sludg	blex 1 and 12 Belt Filter Presses for ge belt conveyors, sludge grinders, issociated wiring.
Project Expens	ses Compare	d to Previous CIP Versions (All	fig	ures are in \$1,000's)		

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	29	1,872							0	0	1,901
2019	0	36,669								0	36,669
2020	0	0	0								0

Project Title WRRF Rehabilitation of Central Offload Facility

Project Status	Active	\Box Innovation		
Class Lvl 1	Wastewater	Water MP	Right Sizing	
Class Lvl 2	WRRF	Reliability/	7	
Class Lvl 3	Residuals Management	□ NEWTP Rep	ourposing	
Location	City of Detroit	🗌 Project Ne	w To CIP	
		Project Score	76.2	
Project Engin	eer/Manager Partho Ghosh			Powdered lime discharges into the COF causing lime to discharge throughout the building making the scrubber system to fail
	Manager Philip Kora			
Projec	offload system, s		c., will improve	ding sludge storage bins, conveyors, and lime e reliability and performance. This improvement it

Scope of Work The study, design and construction for the rehabilitation of the central offload facility includes bin activators, rotary feeder valves, knife gate valves, bottom hoppers, conveyors, and other associated items. The work also includes rehabilitation of HVAC system of the entire facility, lime offloading system, drainage system, elevator, and doors.

Challenges Maintaining the MDEQ-NPDES required capacity during the construction phase of the project.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		800	5,850	6,750	4,350				0	0	17,750
2019	0	202	665	6,447	7,520	4,579				0	19,413
2020	0	0	982	4,204	7,696	3,297	0	0	0	0	16,179

CIP Number: 213003 Project Title WRRF Sewage Sludge Incinerator Air Quality Improvements

Project Status	Closed	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	Residuals Management	□ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
		Project Score	An The series Contract of the series of the
Project Engin	eer/Manager Kashmira Patel Manager Philip Kora		Schematic of incinerator air quality improvement equipment
Project	t Significance Provide sludge inci requirements	nerations air quality improvements at In	cinerator Complex II to meet NPDES Permit
S	Complex II Inciner		e incinerator air quality improvements at includes installation of new scrubber, induced d monitoring equipment.
	Challenges N/A - Active		
	ses Compared to Previous CIP Ve	rsions (All figures are in \$1,000's)	

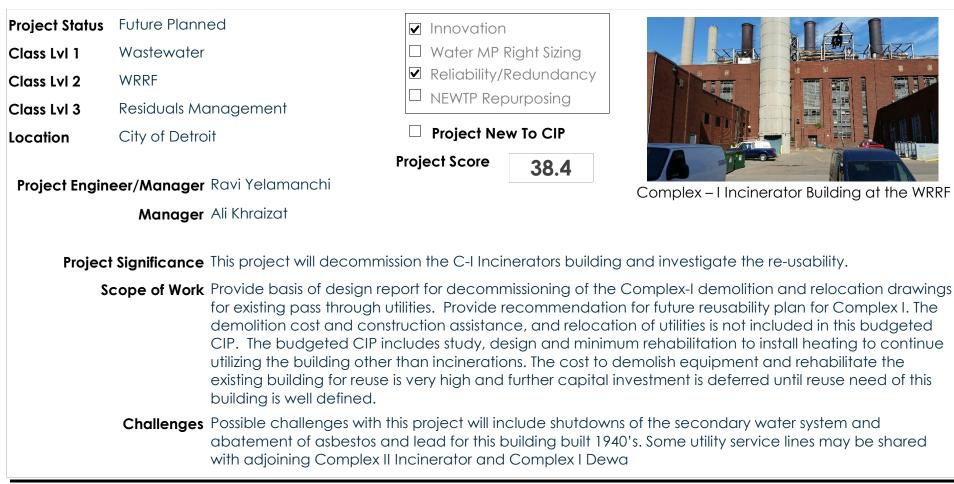
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018	33043	3,000							0	0	36,043	
2019	0	50,635	459							0	51,094	
2020	0	0	36,676	0	0	0	0	0	0	0	36,676	

CIP Number: 213004 Project Title WRRF Biosolids Dryer Facility

Project Status	Closed		Innovation	
Class Lvl 1	Wastewater		□ Water MP Right Sizing	
Class Lvl 2	WRRF		Reliability/Redundancy	
Class Lvl 3	Residuals Ma	anagement	□ NEWTP Repurposing	
Location	City of Detro	pit	Project New To CIP	
			Project Score	A CONTRACTOR OF THE OWNER
Project Engine	eer/Manager	Darrel Field		New GLWA Biosolids Dryer Facility
	Manager	Philip Kora		
Project	Significance	Allows retirement of Comp dryer facility in North Ame		nificant cost savings and is the largest Biosolids
Sc	cope of Work			a thermal dryer facility with a firm capacity of es a conveyance system from Complex I to
	Challenges	N/A - Pending Closeout		

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	134190	1,691	60	26					0	0	135,967
2019	0	2,024	193	23						0	2,240
2020	0	0	2,408	22	0	0	0	0	0	0	2,430

CIP Number: 213005 Project Title WRRF Complex I Incinerators Decommissioning and Reusability



CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018			900	200					0	0	1,100		
2019	0					161	1,221	2,352	1,171	0	4,905		
2020	0	0	43	0	0	0	0	0	0	4,409	4,452		

CIP Number: 213006 Project Title WRRF Improvements to Sludge Feed Pumps at Dewatering Facilities

Project Status	Future Planned	Innovation		
Class Lvl 1	Wastewater	🗆 Water MP I	Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy		
Class Lvl 3 Residuals Management		□ NEWTP Rep	ourposing	
Location	City of Detroit	Project Ne	w To CIP	
		Project Score	67.8	
Project Engin	eer/Manager Ravi Yelamanchi			Sludge Feed Pumps
	Manager Ali Khraizat			

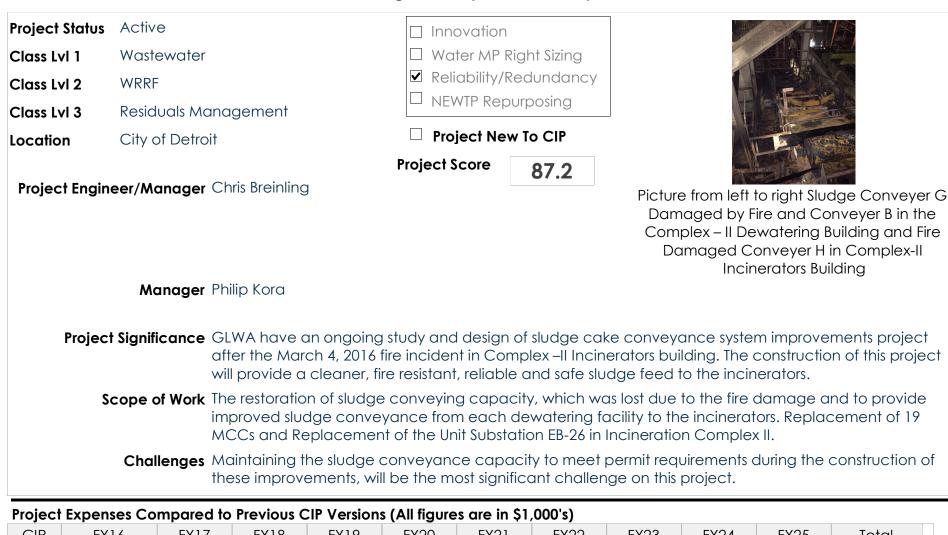
Project Significance Improved sludge feed pumping system will provide wide range of operating conditions.

Scope of Work The scope of work includes study, design, and construction for the replacement of sludge feed pumps SFP 1, 2, 5 and 6 and other modifications to the pumping system at the WRRF.

Challenges Maintaining Plant Operational Capacity during construction.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		33	402	750					0	0	1,185	
2019	0	4			57	275	2,391	1,130		0	3,857	
2020	0	0	5	0		0	0	24	1,366	2,331	3,726	

CIP Number: 213007 Project Title WRRF Modification to Incinerator Sludge Feed Systems at Complex -II



CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		1,500	9,600	7,822					0	0	18,922
2019	0		567	6,787	11,356	3,477				0	22,187
2020	0	0	871	7,159	8,711	3,308	0	0	0	0	20,049

CIP Number: 213008 Project Title WRRF Rehabilitation of the Ash Handling Systems

Project Status Class Lvl 1 Class Lvl 2	Wastewater WRRF	 Innovation Water MP Right Sizing Reliability/Redundancy NEWTP Repurposing 	
Class Lvl 3 Location	Residuals Management City of Detroit	Project New To CIPProject Score 57.8	
Project Engin	eer/Manager Alfredo Lava		Ash crusher system was last rehabilitated years ago and near the end of its useful li due to Complex I decommissioning dry a system needs to be reconfigured and rehabilitated

Manager Ali Khraizat

Project Significance The ash systems convey and store ash for ultimate disposal. The incinerators cannot be used if both the systems are not working.

Scope of Work The scope of work will include study, design, and construction for the rehabilitation of the wet and dry ash systems. The scope will also include the piping, valves, isolation gates, vacuum pumps, air filters, HVAC, boilers, miscellaneous silo repairs (concrete, access, etc.) site work and drainage, and miscellaneous structural repairs (foot bridge, spalling concrete, etc.) at the dry ash handling system. It will also include the pumps, piping, and sluicing system at the wet ash system.

Challenges Maintaining the dry ash system at capacity while the wet ash system is being built will be a challenge.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			530	1,045	6,225	5,725	4,791		0	0	18,316	
2019	0				687	916	3,614	6,069	9,330	0	20,616	
2020	0	0		0	111	1,111	5,525	9,574	2,184	0	18,505	

CIP Number: 214001 Project Title WRRF Relocation of Industrial Waste Control Division and Analytical Laboratory Operations



Project	roject Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			5,000	2,000					0	0	7,000
2019	0	182		4,001	7,764	1,000				0	12,947
2020	0	0	573	2,828	7,567	0	0	0	0	0	10,968

Project Title Underground Electrical Duct Bank Repair and EB-1, EB-2 and EB-10 Primary Power Service Improvements

Closed	\Box Innovation	
Wastewater	□ Water MP Right Sizing	
WRRF	Reliability/Redundancy	
General Purpose		
City of Detroit	Project New To CIP	
	Project Score	
eer/Manager Vinod Sharma		Electrical Duct Bank
Manager Philip Kora		
•		andards and prove third redundant electric
Switch Gears A two outdoor 3-p The work will also	& B, unit substation EB-1, EB-2, and EB-10, unit phase primary transformers; and repair of build o include coordination of system shut-down, o	5KV substation and switch gear DE-1, and ding structure and associated components.
Challenges N/A - Pending C	Closeout	
	Wastewater WRRF General Purpose City of Detroit eer/Manager Vinod Sharma Manager Philip Kora t Significance Procure and ins feeder per NPD cope of Work This project invo Switch Gears A two outdoor 3-p The work will als with new cable	Wastewater WRRF General Purpose City of Detroit Project New To CIP Project Score

inojeci	Tojeci Expenses Computed to Trevious Cir Versions (Air igores die in \$1,000 s)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	23037	2,575	1,532						0	0	27,144
2019	0	31,636	1,033							0	32,669
2020	0	0	32,686	0	0	0	0	0	0	0	32,686

CIP Number: 216002 Project Title Plant-wide Fire Alarm Systems Upgrade/ Integration and Fire Protection Improvements

Project Status	Closed	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	The Aven Chick of
Class Lvl 3	General Purpose	NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
		Project Score	
Project Engin	eer/Manager Vinod Sharma		Fire alarm system
	Manager Ali Khraizat		
Project	Significance Install an integr	rated Fire Alarm system to facilitate centralized mon	nitoring
S	buildings (of w	olves the installation of an Integrated Plant-wide Fire nich 50+ have a stand-alone fire alarm system) at th pritoring and assure faster corrective action. The new	ne WRRF in order to facilitate

Challenges N/A - Pending Closeout

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

existing WRRF Control System.

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	5390	624							0	0	6,014
2019	0	850								0	850
2020	0	0	855								855

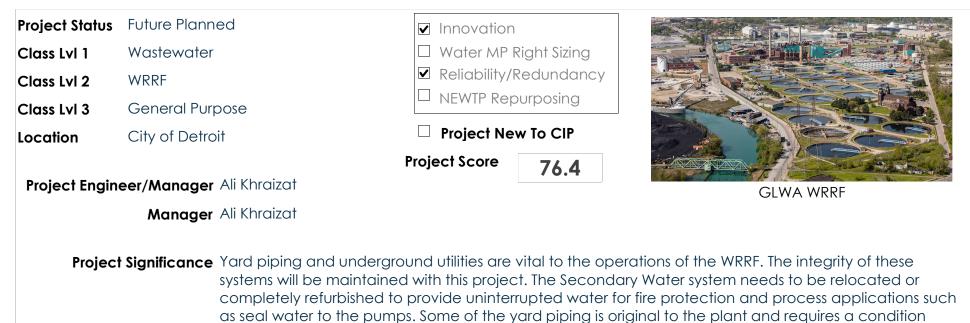
CIP Number: 216004 Project Title Rehabilitation of Various Sampling Sites and PS#2 Ferric Chloride System at WRRF

Project Status	Active	✓ Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	WRRF	Reliability/Redundancy	
Class Lvl 3	General Purpose	□ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
Project Engin	eer/Manager Beena Chackunkal	Project Score 82.2	The RAS-3 sampling station in the basement of Intermediate Lift Pump No. 2 (ILP No. 2) Building samples the return activated sludge flows to
Project	accurate sampling. Th		em reliability and allow for consistent and report to MDEQ. The rehabilitation of Ferric to comply with the Permit.
S	support equipment su The scope also include Replacement of existin Provide new piping la Rehabilitate Ferric Chl	ng sampling equipment, installing ch as I&C, HVAC, etc. at the varia e: ng two steel Ferric Chloride tanks yout, gravity feed, and self-clear oride Unloading station, associate nd new control strategies to mee	at PS#2 with four (4) smaller tanks. hing strainer.
	Challenges Maintaining the MDEG	Q-NPDES required capacity during	g the construction phase of the project.

						1 7					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			2,500	2,500					0	0	5,000
2019	0	312	40	551	3,957	565				0	5,425
2020	0	0	439	609	3,921	607	0	0	0	0	5,576

CIP Number: 216006 Project Title Assessment and Rehabilitation of WRRF yard piping and underground utilities

assessment.



- Scope of Work This project will include the study, design, and construction for the needed improvements to yard piping and underground utilities. This includes right sizing, as-built confirmation and condition assessment of our yard piping and underground utilities. It is possible that the secondary water system may need to be relocated. The distribution models for the water systems will also be updated. A redundant potable water feed to the WRRF will also be evaluated.
 - **Challenges** Maintaining the adequate supply of our water systems required for treatment processes during assessment and rehabilitation of underground utilities will be the most significant challenge on this project. Temporary power, air, water, natural gas system shutdowns may also be required to perform the work.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			1,700	2,000	12,000	15,600	16,279	4,141	0	0	51,720
2019	0				1,718	4,008	7,174	17,530	24,026	0	54,456
2020	0	0		0	323	5,258	3,849	4,500	3,500	7,423	24,853

CIP Number: 216007 Project Title DTE Primary Electric 3rd Feed Supply to WRRF

Project Status	s Active		Innovation	١	
Class Lvl 1 Wastewater Class Lvl 2 WRRF Class Lvl 3 General Purpo			□ Water MP	Right Sizing	
			· · · · · · · · · · · · · · · · · · ·	Redundancy	
		pose	L NEWTP Rep	ourposing	
Location	City of Detroit		🗌 Project Ne	w To CIP	
			Project Score	82.8	
					and owned by the Great Lakes Water Authori
	Manager	Philip Kora			and owned by the Great Lakes Water Authori waiting for the 3rd Primary Electric Feed Line t be installed and energized
Proje	-		have a redundant prin	nary electrical	waiting for the 3rd Primary Electric Feed Line t
-	ct Significance	GLWA's WWTP will The scope of this d supply transmission Dearborn St. and C the property right- power transmission	lesign-build project incl n line owned by DTE tap Copland St right-of-way of-way easements from	udes design c pping into the at Tower 1368 the property ty transmission	waiting for the 3rd Primary Electric Feed Line t be installed and energized service to power the WRRF equipment. nd construction of 3rd 120 kV primary electric 120-kV Waterman-Zug line in the vicinity of 3. The design-build services also include securing owners, as well as the design and construction o power line will energize the already installed new

-		•					-				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			3,500	3,500					0	0	7,000
2019	0	15		2,002	1,326	3,326				0	6,669
2020	0	0	584	2,108	1,381	3,374	0	0	0	0	7,447

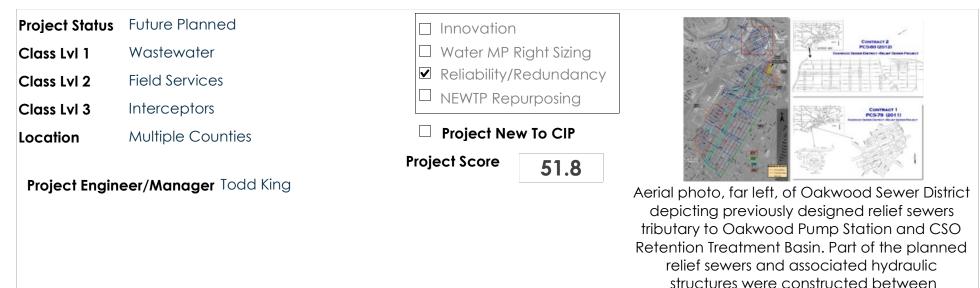
CIP Number: 216008 Project Title Rehabilitation of Screened Final Effluent (SFE) Pump Station

Project Status	Active	✓ Innovation
Class Lvl 1	Wastewater	✓ Water MP Right Sizing
Class Lvl 2	WRRF	Reliability/Redundancy
Class Lvl 3	Secondary Treatment & Disinfection	
Location	City of Detroit	✓ Project New To CIP
Project Engin	eer/Manager Ali Khraizat	Project Score 55.8
	Manager Ali Khraizat	
Projec	•	ovides SFE water to many of the GLWA WRRF treatment processes and needs to ated to maintain uninterrupted supply of SFE water to these processes.
S	pump station. This inclue and electrical supply. The water utilization with SFE at chlorination/dechlorie	he study, design, and construction for the needed improvements to the SFE des required capacity, pumps, strainers, piping, controls, building improvements, his will also include a study to evaluate the potential for replacing the secondary utilization where feasible and an alternative analysis to the existing carrier water hation facility, seal water, recovery needs which may include additional SFE hical addition to accommodate process needs.
	Challenges Maintaining the adequa improvements.	ate supply of SFE to the plant treatment processes during construction of the SFE

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

		•				1 1					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2020	0	0		51	1,091	991	9,475	7,805	5,535		24,948

CIP Number: 222001 Project Title Oakwood District Intercommunity Relief Sewer Modification at Oakwood District



Manager Todd King

Project Significance Improvements to the Oakwood District Sanitary Sewer system and implementation of various projects as recommended in report by Applied Sciences, Inc. Dated 2/26/16. Projects to include: 1) Clean & Inspect Trunk Sewers, 2) Analysis and improvement of Oakwood PS/RTB operations, 3) Second influent sewer to Oakwood PS, and 4) NWI Diversion for CSO Control. Projects to be prioritized and validated as part of Wastewater Master Plan Project (GLWA CS-036).

Scope of Work The work includes basis of design (study) report on alternative solution to proposed Oakwood District Intercommunity Relief Sewer, diversion of storm water flow, and construction assistance during construction phase of emerging projects. Coordinate with DWSD projects including catch basin restrictions and green spaces.

Challenges Maintaining the wet weather contract capacities and adequate CSO treatment during extreme storm events and mitigate basement and street flooding in the District and intercommunity regional districts are the most significant challenges for the project to address.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

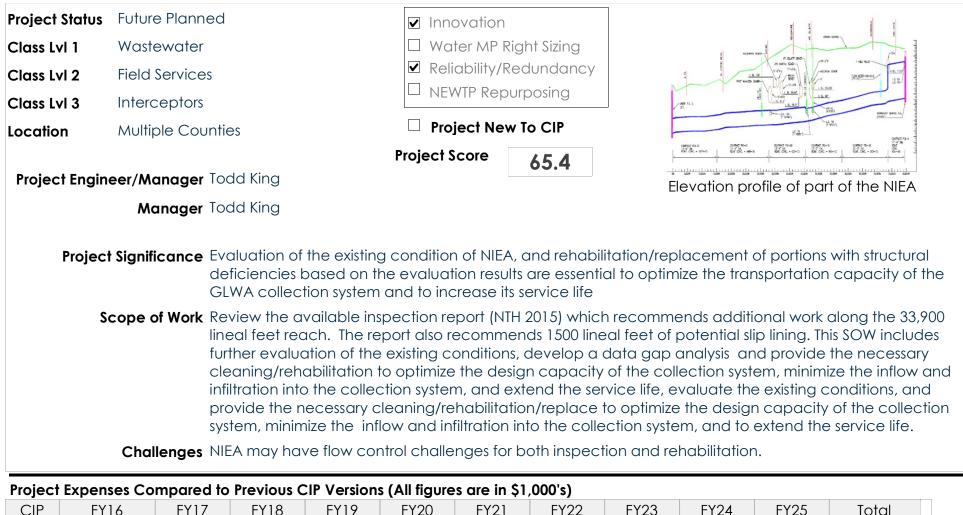
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018				550	2,750	5,500	2,200		0	0	11,000
2019	0				10	1,372	5,961	10,292	20,365	0	38,000
2020	0	0		0	0	0	3,800	10,077	10,077	14,077	38,031

CIP Number: 222002 Project Title Detroit River Interceptor (DRI) Evaluation and Rehabilitation

Project Status Class Lvl 1 Class Lvl 2	Active Wastewater Field Services	 □ Innovation □ Water MP ☑ Reliability/ □ NEWTP Rep 	Right Sizing Redundancy	
Class Lvl 3	1 Wastewater 1 Field Services 1 Interceptors 1 City of Detroit t Engineer/Manager Manager Biren Sc Project Significance Evaluat of portio GLWA co Scope of Work	□ Project Ne		
	eer/Manager Mini Par Manager Biren Sa t Significance Evaluati of portic	Project Score nicker paria ion of the existing condition of the	65.4 Detroit River inte	Visual inspection of a large sewer erceptor (DRI), and rehabilitation/replacement optimize the transportation capacity of the
S	conditio	ons , provide the necessary cleaning	ng/rehabilitation,	ew the existing records, investigate the existing /replacement to optimize the design capacity nfiltration into the collection system.
	•	/ have flow control challenges for spections may reveal further need		and rehabilitation. Recommendations from habilitation or replacement.

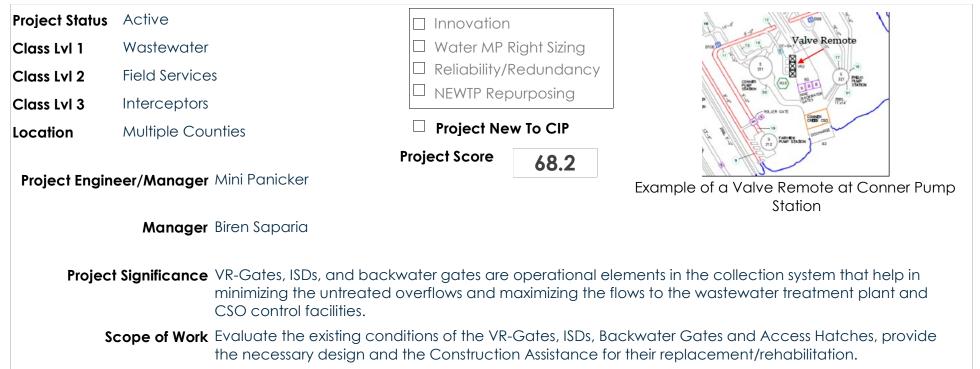
Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		321	10,000	5,000	5,000				0	0	20,321	
2019	0	5	2,232	1,084	8,052	10,187	10,187	10,187	2,491	0	44,425	
2020	0	0	2,647	9,424	10,000	10,000	10,000	1,000	1,000	5,000	49,071	

CIP Number: 222003 Project Title North Interceptor East Arm (NIEA) Evaluation and Rehabilitation



CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			11,000	12,000	3,000				0	0	26,000
2019	0					11,000	12,000	3,000		0	26,000
2020	0	0		500	15,000	14,500	0	0	0	0	30,000

Project Title Collection System Infrastructure Improvements



Challenges These are operational elements, so flow control may be a challenge.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			341	1,000	1,422				0	0	2,763	
2019	0		341	1,019	1,014					0	2,374	
2020	0	0		1,019	3,500	3,514	6,000	5,000	8,000	60,000	87,033	

Project Title Collection System Access Hatch Improvements

Project Status	Reclassified		Innovation		
Class Lvl 1	Wastewater	ter ces ors counties er Mini Panicker er Biren Saparia ce Access Hatches a and pipe lines. Mo ork Locate the deterior replacement/ reh Access hatches in underground vaul	□ Water MP Right Sizing		
Class Lvl 2	Field Services		· · · · · · · · · · · · · · · · · · ·	Redundanc	
Class Lvl 3	Interceptors		□ NEWTP Rep	ourposing	
Location	Multiple Counties	S	🗌 Project Ne	w To CIP	
			Project Score	56.4	
Project Engin	Interceptors Multiple Counties meer/Manager Mini Panicker Manager Biren Saparia ct Significance Access Hatch and pipe lines Scope of Work Locate the de replacement,	i Panicker			
	Manager Bire	n Saparia			
Projec	•		e structures in the colle ay are deteriorated an		
S	repl Acc	acement/ reha	bilitation to minimize the collection system c	ne inflow into	
	Challenges NA				

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			3,196	2,000	2,001				0	0	7,197	
2019	0		341	1,000	1,422					0	2,763	
2020	0	0		0	0	0	0	0	0	0	0	

CIP Number: 222007 Project Title NIEA Rehabilitation from WRRF to Gratiot Ave. and Sylvester St.

· ·] · · · · · · · · · · · · · · · · · · ·	Future Planned	\checkmark Innovation)	
Class Lvl 1 V				
	Wastewater	Water MP	Right Sizing	
Class Lvl 2 F	Field Services	✓ Reliability/		
Class Lvl 3 Ir	nterceptors	U NEWTP Rep	ourposing	
ocation 🤇	City of Detroit	🗌 Project Ne	w To CIP	
		Project Score	72.8	
Project Enginee	er/Manager Todd King			Example inspection of a large sewer
	Manager Todd King			
Project S	identified from th		is essential to opt	EA based upon structural deficiencies imize the transportation capacity of the
Sco	rehabilitation/rep	placement option, design	n and implement [.]	w available data, provide the necessary them to optimize the design capacity of the e collection system, and extend the service
(Challenges NIEA may have f	ow control challenges fo	or both inspection	and rehabilitation.
Project Expense	s Compared to Previous CIP	/ersions (All figures are ir	\$1,000'e)	

riojeci	Toject expenses Compared to Frevious Cir Versions (All ligures die in \$1,000 s)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018			7,000	7,000	7,000				0	0	21,000	
2019	0			4	760	3,295	5,689	5,689	5,566	0	21,003	
2020	0	0	0	0	0	0	0	0	0	0	0	

CIP Number: 232001 Project Title Fairview Pumping Station - Replace Four Sanitary Pumps

Project Status	Active	□ Innovation		
Class Lvl 1	Wastewater	□ Water MP R	ight Sizing	
Class Lvl 2	SCC	✓ Reliability/R	,	
Class Lvl 3	Pumping Stations	□ NEWTP Rep	urposing	
Location	City of Detroit	Project Nev	v To CIP	
Project Engin	eer/Manager Jorge Nicolas	Project Score	0	Sanitary pumps at Fairview Pumping Station
	Manager Grant Gartrell			
Project	Significance Replacement and upgr treatment plant	ade of pumping e	quipment's to in	nprove transportation of waste water to the
S	cope of Work. The scope of work consi	ists of the study de	sian and constr	ruction for four new pumping systems including

Scope of Work The scope of work consists of the study, design, and construction for four new pumping systems including inlet and discharge valves and wet well hydraulics. This will also include enlarging doorways, revamping roadways, and upgrading electrical and control systems.

Challenges N/A - Active

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

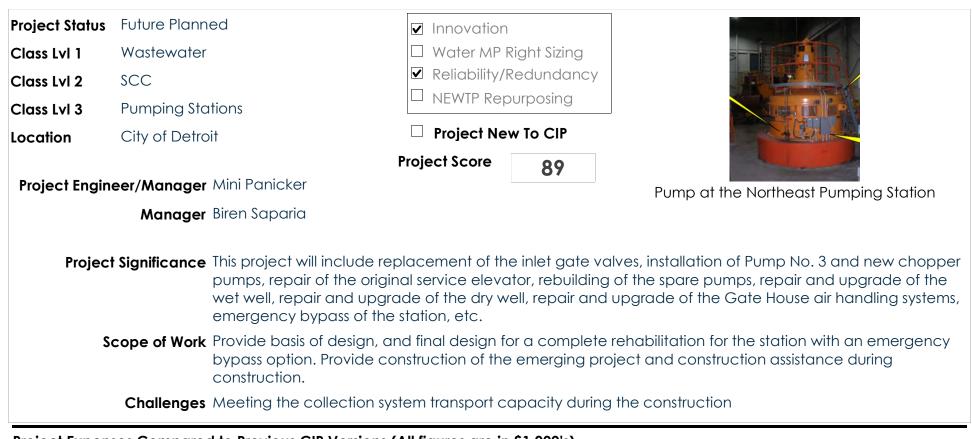
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	128	472	2,100	14,350	15,350				0	0	32,400
2019	0	778	508	12,094	14,414	3,974				0	31,768
2020	0	0	1,551	6,000	18,000	4,891	0	0	0	0	30,442

Project Title Freud & Conner Creek Pump Station Improvements

Project Status	Active	Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	SCC	Reliability/Redundancy	
Class Lvl 3	Pumping Stations	□ NEWTP Repurposing	
Location	City of Detroit	\square Project New To CIP	
Proiect Engir	neer/Manager Mini Panicker	Project Score 79.6	Exercise Charlier
	•		Freud Pump Station
	Manager Biren Saparia		
Projec	sewage pumping static	ons and develop design, and bui cted piping and operation betw	all performance of Connor Creek and Freud Id an operational strategy to optimize the reen both pumping stations and the Connor
S	interconnected piping Connor Creek Retentio	and operation between Connor	nal strategy to optimize the utilization of Creek and Freud pumping stations and the construction of the emerging project and ging project.
	Challenges Meeting the collection	system transport capacity during	g the construction

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		8,040	5,900	5,100	2,460	1,000			0	0	22,500
2019	0	2,101	1,384	1,192		223	1,582	11,000	15,000	0	32,482
2020	0	0	5,110	1,984	17,029	13,014	50,014	50,014	25,007	257	162,429

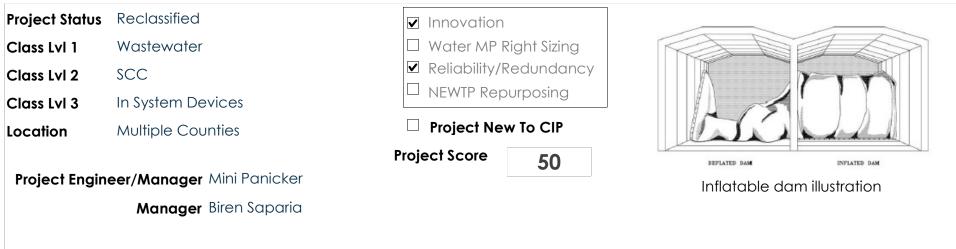
Project Title Northeast Pumping Station



Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			2,408	10,920	13,000				0	0	26,328
2019	0					2,408	10,920	13,000		0	26,328
2020	0	0		1,000	7,000	10,500	10,500	2,500	0	0	31,500

CIP Number: 233002 Project Title Collection System In System Storage Devices (ISDs) Improvement

Project Expenses Compared to Provious CIP Versions (All figures are in \$1,000's)



Project Significance ISDs are operational elements in the collection system that help in storing combined sewage during wet weather events to minimize the frequency and volume of the untreated overflows and to maximize the flows to the wastewater treatment plant and CSO control facilities.

Scope of Work Assess the existing conditions of the ISD elements and their structures and rehabilitate/ replace.

Challenges These are operational elements, so flow control may be a challenge especially during wet weather periods.

Flojeci	Project expenses Compared to Previous Cir Versions (All ligures dre in \$1,000 s)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			86	464	2,000	1,000			0	0	3,550
2019	0		86	82	382	2,000	1,000			0	3,550
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 251002 Project Title Wastewater System-Wide Instrumentation & Control Software and Hardware Upgrade

Project Status	Reclassified	✓ Innovation	
Class Lvl 1	Wastewater	Water MP Right Sizing	
Class Lvl 2	General Purpose	Reliability/Redundancy	
Class Lvl 3	General Purpose	□ NEWTP Repurposing	
Location	Multiple Counties	\Box Project New To CIP	
Project Engin	eer/Manager Beena Chackunkal Manager Ali Khraizat	Project Score 70.2	Ovation hardware and screens
Projec	•	grades. It is necessary when the	s for the operating system and miscellaneous old OS is no longer supported by Microsoft.
S	cope of Work Upgrade Ovation soft conducted. During th Ovation's ultimate ab Replace Obsolete/En Mile) and upgrade cr system integration. Upgrade Ovation at 4 Instrumentation. Imple advanced process co	ware and miscellaneous hardwa ne evaluation of the upgrade, the vility to meet GLWA's future needs d of Life Allen Bradley PLC5 contr itical Instrumentation. New Contr 4 CSO Site (Connor, Oakwood, Ba ement high performance graphic control.	are. An evaluation for the upgrade will be e study will also consider an evaluation of s. rol systems at 3 CSO Facilities (Leib, St. Aubin, 7- ollers, HMI, network components and controls by Creek and Belle Isle) and Upgrade critical cs and advance alarm management and onsoles, HVAC, Flooring, security enhancements
	Challenges Co-ordinate with Plan upgrade.	and CSO operation for shutdow	vn requests during the software and hardware

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018						3,299	2,563		0	0	5,862
2019	0			877	2,653	7,012	3,506			0	14,048
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 260100 Project Title WRRF, Lift Station and Wastewater Collection System Structures Allowance

Project Status	Active	Innovation		and the second sec
Class Lvl 1	Wastewater	□ Water MP F	Right Sizing	AND A REALING STREET
Class Lvl 2	Programs	Reliability/F	,	
Class Lvl 3	Programs	U NEWTP Rep	ourposing	
Location	Multiple Counties	Project Nev	w To CIP	
Project Engin	eer/Manager Beena Chackunkal	Project Score	0	WRRF
	Manager Ali Khraizat			
Project	Significance Funding required for un system	planned, emerger	ncy and critical	small capital projects in the entire wastewater
S	replacement, energy so	aving projects, etc. planned critical ite	at the Wastew ems include, but	ment replacement/rehabilitation, critical asset vater Treatment Plant and other Wastewater t not limited to, mechanical, HVAC, electrical, rete, masonry, etc.
	Challenges N/A - Allowance			

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		5,587	12,000	12,000	15,000	15,000	12,000		0	0	71,587
2019	0	14,758	2,195	1,100	1,100	2,200	2,200	2,200		0	25,753
2020	0	0	21,938	1,100	1,100	1,100	1,100	1,100	1,100	5,500	34,038

0

2020

0

13,555

8,609

15,000

Project Title Sewer and Interceptor Rehabilitation Program

Project Statu	s Active					ovation					公别时期	
Class Lvl 1	Waster	water				ter MP Righ	nt Sizing		Les alles			
Class Lvl 2	Progra	ms			_	ability/Rec						
Class Lvl 3	Progra	ms			L NEV	VTP Repurp	posing	1			No. In the	
Location	Multipl	e Countie	s		🗌 Project Ne		o CIP		T' C		- Martin	
					Project S	core	0					
Project Engi	Project Engineer/Manager Mini Panicker						U		An exa	Imple inter	ceptor	
	Mar	naaer Bire	en Saparia								000101	
		pro		sential to o	ptimize the		sults. This re ation capa				-	
	·	rev Pip pro syst	eal the exi eline Asses wide the n rem and to	sting cond sment Cer ecessary c minimize	itions as pe tification P leaning/re the inflow	er the Natio rogram (P/ habilitation and infiltro	onal Associo ACP) stando n/replace t tion into th	ation of Se ards, evalu to optimize e collectio	wer Service Jate the ex the desigr n system.	e Compan isting conc n capacity	Trunk Sewers to ies' (NASSCO) litions, and of the collectio	
	Challe	enges Lar	ge sewers	and interc	eptors may	/ have flov	v control ch	nallenges f	or both insp	pection ar	d rehabilitation	
Project Expe	nses Com	npared to	Previous C	IP Version	s (All figure	s are in \$1	.000's)					
CIP F	Y16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018		2,612	8,000	8,000	20,000	20,000	20,000		0	0	78,612	
2019	0	3,397	7,751	10,601	10,400	11,400	11,400	11,400	11,400	0	77,749	

15,000

15,000

15,000

15,000

95,000

192,164

Project Title Scheduled Replacement Program of Critical Assets

Project Status	Reclassified	🗆 Innove	ation	
Class Lvl 1	Wastewater	🗆 Water	MP Right Sizing	
Class Lvl 2	Programs		ility/Redundancy	
Class Lvl 3	Programs	L NEWTR	P Repurposing	
Location	Multiple Counties	🗆 Projec	t New To CIP	
	•	ł	uled replacement	Aerial view of the WRRF
S	range repl		/ budget Estimates	for key Equipment and facilities, prepare long- s, O & M annual costs, Equipment Replacement
	Challenges Depending to shut dov		erm or short term p	projects equipment or part of process areas need

Project	Expenses Cor	npared to	Previous C	IP Versions	s (All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	5,000	5,000	5,000	5,000	5,000		0	0	25,500
2019	0	56	2,172			2,200	2,200	2,200	2,200	0	11,028
2020	0	0	1,673	0	0	0	0	0	0	0	1,673

CIP Number: 260400 Project Title Sewage Meter Design, Installation, Replacement and Rehabilitation Program

Project Status	Reclassified	□ Innovation		
Class Lvl 1	Wastewater	□ Water MP R	ight Sizing	
Class Lvl 2	Programs	Reliability/R	,	
Class Lvl 3	Programs	□ NEWTP Rep	Urposing	
Location	Multiple Counties	Project Nev	v To CIP	
		Project Score	0	
Project Engin	eer/Manager Chandan Sood	L		Example of a flow meter
	Manager Chandan Sood			
Project	Significance Improving meter data requality analysis of the sy		accurate billing, imp	roving customer service and allow high

Scope of Work Replace the existing antiquated metering equipment with new metering equipment.

Challenges Requires temporary shutdown of large sewers

					, (ge. e	•••••					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		500	500	500	500	500	500		0	0	3,000
2019	0		500	1,700	1,700	1,700	1,000	1,000	1,000	0	8,600
2020	0	0		0	0	0	0	0	0	0	0

CIP Number: 260500 Project Title CSO Outfall Rehabilitation

Project Status	Active	Innovation	AND DEFFER THE TANK
Class Lvl 1	Wastewater	Water MP Right Sizing	and the second sec
Class Lvl 2	Programs	Reliability/Redundancy	
Class Lvl 3	Programs	□ NEWTP Repurposing	- A Charles
Location	Multiple Counties	Project New To CIP	The Aller
		Project Score 72.8	01. 07. 2015
Project Engin	Manager Mini Panicker Manager Biren Saparia		Sewer tap piping in B009 outfall (left) and sludge buildup and poor masonry in B007 outfall (right)
Projec	outfalls is esser waters and to revealed struc	ntial to properly discharge the uncontrolle prevent sewer back up into the Conveyo	TED INTO THIS PROJECT. Rehabilitation of the CSO able combined sewer overflows to the receiving ance System. Recent inspections of the outfalls nortar from bricks etc. There are sediment and
S	-	ope of Work of the project is construction existing conditions, and provide the nece	. Contract CS-168 will review the existing records, essary design to rehabilitate the outfalls.
	Challenges Some outfalls	are below the river elevation; rehabilitation	on may be challenging.

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			6,000	6,000	6,000	6,000	6,000	6,000	0	0	36,000
2019	0			507	3,826	10,001	10,001	10,001	10,001	0	44,337
2020	0	0	9	4,000	15,102	17,947	10,926	15,102	15,102	11,000	89,188

CIP Number: 260600 Project Title CSO FACILITIES IMPROVEMENT PROGRAM

Class Lvl 2 Class Lvl 3	Programs Programs	NEWTP Rep Project Nev		
Location Project Engin	Multiple Counties	Project Score	90.6	Retrofitted chemical feed pump replacement

Retrofitted chemical feed pump replacement at Puritan-Fenkell RTB and makeshift wooden stairs to enter Basin Valve Gallery

Manager Chris Nastally

Project Significance This program is being established to facilitate the study, design, construction administration, and construction of improvements necessary to maintain the facilities which contribute to the CSO Control Program and compliance herewith.

Scope of Work This program is intended to include studies, design, construction administration, and construction projects which serve to improve process areas or functions of the CSO Facilities. The overall scope of this program is to complete the following: Needs Assessment, Condition Assessment, and update to the 2013 Scheduled Replacement Plan (SRP); Replacement of CSO Facilities Fire Alarm Systems; Structural Condition Assessment Design/Build project; and flushing improvements to Baby Creek CSO Facility. A direct product of the Needs/Condition Assessment and SRP is identification of facility needs with projects identified, prioritized, and conceptual cost estimates. From this output, RFP's will be developed to address these needs. For this purpose, Design and Construction dollars have been identified in the later years of this Program to facilitate design and construction of those identified needs. It is anticipated that the primary drivers of these improvements will be obsolescence/end of service life, excessive O&M problems, reliability, efficiency and system standardization which arise from feedback from operation & maintenance, the scheduled replacement plan, and the needs/condition assessment. Following completion of the Wastewater Master Plan, new projects may be otherwise defined which will be incorporated into the CIP. These projects will likely be entered into the CIP as stand-alone projects rather than falling under this program. Furthermore, upon completion of the NPDES permit, new regulatory requirements may arise which require capital improvements. Depending on the nature of those improvements, they may be stand-alone projects or fall within the elements of this Program.

Challenges As this program starts off, there is a lot of design RFPs in the beginning which will lead to la refined projects aimed at improving operations, which lead to RFPs for design and large scale construction projects in the later years (3-5). A significant challenge to be faced will be maintaining the CSO facilities

CIP Number: 260600 Project Title CSO FACILITIES IMPROVEMENT PROGRAM

in current operations without the benefit of large-scale improvements of the CSO Systems. Another significant challenge of this program will be unforeseen conditions that may be encountered as facility inspections & condition assessments begin. For example, finding significant structural distress of a basin could lead to increase of budget or extension of timeline of improvements. Considering much of the equipment/systems identified for inclusion in this program are at or near obsolescence or are actively causing O&M issues, delays in improvements could possibly cause operational or compliance issues.

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		3,428	2,247	6,400	9,000	7,200	3,610		0	0	31,885
2019	0	764	1,658	9,277	6,218	2,351	4,351	9,351	11,251	0	45,221
2020	0	0	481	8,442	5,604	4,553	5,825	10,325	13,361	15,000	63,591



III FINANCE IV CIP SUMMARY

V PRIORITIZATION VI PROJECTS BY CATEGORY

IX GLOSSARY

SECTION 3 CENTRALIZED SERVICES

CIP Number: 331001 Project Title Roofing Systems Replacement at Water Plants and Booster Pump Stations

Class Lvl 1 Centralized Services Water MP Right Sizing Class Lvl 2 Facilities Reliability/Redundancy Location Multiple Counties Project New To CIP Project Engineer/Manager Paula Anderson 61 Project Significance This CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following, material testing for hazardous materials, thermal scans and condition analysis.	Project Status	Future Planne	ed	Innovation	1	
Class Lvl 2 Focumes Class Lvl 3 General Purpose Location Multiple Counties Project Score 61 Project Engineer/Manager Paula Anderson Manager Paula Anderson Project Significance This CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,	Class Lvl 1	Centralized S	Services		•	
Class Lvi 3 General Purpose Location Multiple Counties Project Engineer/Manager Paula Anderson Manager Paula Anderson Project Significance This CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,	Class Lvl 2	Facilities		_		
Project Score 61 Project Engineer/Manager Paula Anderson Manager Paula Anderson Project Significance This CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,	Class Lvl 3	General Purp	oose	□ NEWTP Re	ourposing	
Project Engineer/Manager Paula Anderson Roof in need of repair Manager Paula Anderson Roof in need of repair Project Significance This CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,	Location	Multiple Cou	nties	Project Ne	ew To CIP	
ManagerPaula AndersonProject SignificanceThis CIP provides funds to replace roofing systems that are past their useful service life and thus too costly to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings.Scope of WorkThis project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction.ChallengesWeather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,	Project Engine	eer/Manager		roject Score	61	Roof in need of repair
to repair. Sound roofing systems are important to protect the process infrastructure inside GLWA's buildings. Scope of Work This project encompasses the evaluation of all Water Treatment Plant and Booster Pump Station roofs to determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following,		Manager	Paula Anderson			
 determine their current condition and to prioritize their repair or replacement. The project will evaluate the type of roof, built-up roofing material, flashing, roof drains/conductors and sealing materials that comprise the building envelope. The findings of the roof survey and evaluation will be used to prioritize roof repair and replacement projects for design and construction. Challenges Weather dependent and seasonal work. May require management of several construction projects simultaneously to complete the work. The project should include but, not be limited to the following, 	Project	•	to repair. Sound roofing sys			
simultaneously to complete the work. The project should include but, not be limited to the following,	Se		determine their current cor the type of roof, built-up ro- comprise the building enve	ndition and to ofing material elope. The find	prioritize their re , flashing, roof c lings of the roo	epair or replacement. The project will evaluate drains/conductors and sealing materials that f survey and evaluation will be used to prioritize
		•	simultaneously to complete	e the work. The	project should	I include but, not be limited to the following,

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		3,000	3,000	3,000	2,500				0	0	11,500
2019	0				128	169	809	1,243	4,844	0	7,193
2020	0	0		0	0	225	375	1,625	1,825	1,375	5,425

Project Title Roofing Systems Replacement at GLWA WRRF, CSO Retention Treatment Basins (RTB) and Screening



Manager Ali Khraizat

Project Significance Some of the roofs at GLWA WRRF facilities are near its end of useful life. The roofs help to protect the expensive equipment by preventing rain water entering through roofs into the facilities.

Scope of Work Inspect the roofing system conditions and assess drainage conditions on all the GLWA wastewater related facility buildings. Document the roofing systems inspections by taking and submitting high-quality photographs, scaled drawings, sketches, and inspection notes to adequately describe the conditions and deficiencies of the roofing systems and their drainage facilities. Recommend the extent of the roofing repairs and replacements required. Document the roof for each building inspected on the project. Classify the roofs into three (3) main categories, such as, 1) Roofs that require complete replacement, 2) Roofs that only require repair, and 3) Roofs that require no action within the next 10 years. Develop a recommended implementation/planning schedule with budgetary costs tied to the schedule for roofing system repairs and replacements that GLWA should plan for over the next 10 years. Provide preventative care suggestions for the GLWA's roofing systems evaluated under this contract. Provide any OSHA compliance suggestions that may be applicable for the GLWA's roofing systems evaluated under this contract.

Challenges Roof material testing for asbestos before demolition and flashing will be challenge to manage as low levels of asbestos are very common in the GLWA's old roof type systems.

Project	Expenses Co	mpared to	Previous C	IP Versions	s (All figure	s are in \$1,	000's)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018			2,200	2,060	1,060	1,050	540	2,140	0	0	9,050
2019	0			286	709	5,575	5,114			0	11,684
2020	0	0		278	1,092	4,142	4,114	41	42	0	9,709

1,172

1,600

Project Title Water Facility Lighting Renovations

Project Statu	is Active			🗌 Innc	ovation				4			
Class Lvl 1	Centralized Ser	vices		🗆 Wat	er MP Righ	nt Sizing			nîn -			
Class Lvl 2	Energy Manage	ement		Reliability/Redundancy								
Class Lvl 3	General Purpos	е		L NEW	/TP Repurp	posing						
Location	Multiple Counti	es		🗆 Proj	ect New T	o CIP						
				Project S	core	60.8		-				
Project Eng	ineer/Manager TBI	D]		Exampl	le LED light	fixture		
	Manager Gr	ant Gartrell										
Proje	ect Significance En	ergy saving: oductivity	s, demanc	l reduction	improved	l visibility, so	afety, oper	ational effi	ciency and	d worker		
Proje	•	oductivity			·							
Proje	pro	oductivity move ident	ified old fix	dures and	replace w	ith new LEI	D lamps an	d advance				
	pro Scope of Work Re	oductivity move ident me outfalls	ified old fix are below	tures and the river el	replace w evation; ir	ith new LEI	D lamps an	d advance				
Project Expe	pro Scope of Work Re Challenges So	oductivity move ident me outfalls	ified old fix are below	tures and the river el	replace w evation; ir	ith new LEI	D lamps an	d advance				

2,774

Project Title Consolidated Process Control System Upgrades

Project Status	Closed	Innovation	
Class Lvl 1	Centralized Services	Water MP Right Sizing	
Class Lvl 2	Engineering	Reliability/Redundancy	
Class Lvl 3	General Purpose	□ NEWTP Repurposing	
Location	City of Detroit	Project New To CIP	
		Project Score	22
Project Engin	eer/Manager Biren Saparia		A system control room
	Manager Biren Saparia		
Projec	t Significance Provide reliability,	redundancy and improved functionality to	o department-wide Process Control System.
S	the new SCADA sy	es integrating the control and monitoring n estem installed under PC-713. The work inc rade or replacement, troubleshooting, inst	0

Challenges N/A - Pending Closeout

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018	3928	640							0	0	4,568		
2019	0	321								0	321		
2020	0	0	629	0	0	0	0	0	0	0	629		

Project Title Data Center Reliability/Availability Improvements

Project Status	Closed	Innovation
Class Lvl 1	Centralized Services	□ Water MP Right Sizing
Class Lvl 2	Engineering	Reliability/Redundancy
Class Lvl 3	General Purpose	□ NEWTP Repurposing
Location	City of Detroit	Project New To CIP
		Project Score
Project Engir	neer/Manager Biren Saparia	
	Manager Biren Saparia	
Projec	t Significance N/A - Pending Closeout	
S	Scope of Work N/A - Pending Closeout	
	Challenges N/A - Pending Closeout	

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	6004	10							0	0	6,014
2019	0	33								0	33
2020	0	0	33	0	0	0	0	0	0	0	33

Project Title SCADA Radio Network Upgrade

Project Status	Closed	Innovation	SCADA Master Station/Control Denter Comm. Links. Remote Substation
Class Lvl 1	Centralized Services	□ Water MP Right Sizing	12 E Day a formation and a solution
Class Lvl 2	Engineering	□ Reliability/Redundancy	Rado Microwaye
Class Lvl 3	General Purpose	□ NEWTP Repurposing	HMI/SCADA Spread-spectrum
Location	Multiple Counties	Project New To CIP	External Distruction
		Project Score	Points Lessed ine
Project Engir	neer/Manager Biren Saparia		
	Manager Biren Saparia		
	t Significance N/A - Pending Closeout		
Projec	a significance hor ronaing closeder		
-	Scope of Work N/A - Pending Closeout		

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	6221	218							0	0	6,439
2019	0	1,319	60							0	1,379
2020	0	0	1,320	0	0	0	0	0	0	0	1,320

Project Title As-needed CIP Implementation Assistance and Related Services

Project Status	Active		Innovation	
Class Lvl 1	Centralized	Services	□ Water MP Right Sizing	
Class Lvl 2	Programs		Reliability/Redundancy	
Class Lvl 3	Programs		□ NEWTP Repurposing	FI
Location	Multiple Cou	unties	Project New To CIP	
			Project Score	
Project Engine	eer/Manager	Gaylor Johnson / Dan Edw	vards	Make a Plan
	Manager	Ali Khraizat		
		monitoring; third party cor analysis and resolution; teo develop engineering stud design, performance crite	ntract administration/oversight chnical training; value enginee y reports; identify minimum req ria, minimum standards of qua ontracts; proposal analysis assi	struction phase procurement assistance and assistance/scheduling services; claims/changes ering (VE) services on selected design projects; juirements, scope of work, basis of process lity, and preliminary design and oversight stance; engineering forensic analysis, and
S	cope of Work	Water & Sewer Systems. The and related services on a contract include assistance a assistance/scheduling services of minimum requirements, sc of quality, and preliminary	te purpose of this proposed co task order basis to support the e in capital projects definition nd monitoring; third party cont vices; claims/changes analysis on selected design projects; de ope of work, basis of process c	and resolution; technical training; value evelop engineering study reports; identify design, performance criteria, minimum standards for design/build contracts; proposal analysis
	Challenges	N/A - Active		

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)											
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total	
2018	4770	1,400	100						0	0	6,270	

Project Title As-needed CIP Implementation Assistance and Related Services

CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2019	0	210	500	1,606	1,606	1,606				0	5,528
2020	0	0	0	0	0	0	0	0	0	0	0

CIP Number: 380500 Project Title Wastewater General Engineering Services on an As-needed Basis

Project Status	Pending Closeout	□ Innovation		
Class Lvl 1	Centralized Services	□ Water MP R	Right Sizing	
Class Lvl 2	Programs	,	Redundancy	
Class Lvl 3	Programs	□ NEWTP Rep	ourposing	and the second
Location	Multiple Counties	Project Nev	w To CIP	
Project Engin	eer/Manager Beena Chackunkal Manager Ali Khraizat	Project Score	0	Example of pipe being laid

Project Significance Various engineering as needed services for design and replacement of aging water and sewer lines.

Scope of Work This project involves designing water main and lateral sewer replacement projects for aging and dysfunctional water mains and sewers throughout the system and several projects at the WRRF under different tasks on an as-needed basis. The work also includes civil, structural, architectural, hydraulics, mechanical, electrical, surveying, instrumentation and piping design services.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)												
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total		
2018	10064	228	228						0	0	10,520		
2019	0	282	114	114	91					0	601		
2020	0	0	0	0	0	0	0	0	0	0	0		

Project Title As-Needed General Engineering Services

Project Status	Active	Innovation	
Class Lvl 1	Centralized Services	□ Water MP Right Sizing	
Class Lvl 2	Programs	Reliability/Redundancy	
Class Lvl 3	Programs	□ NEWTP Repurposing	A A WALLAND
Location	Multiple Counties	Project New To CIP	
Project Engin	eer/Manager Grant Gartrell	Project Score 0	
	Manager Grant Gartrell		
Projec	t Significance Allowance for the struction.	udy and design of critical projects th	roughout the system prior to bidding and

Scope of Work As-needed engineering services for water and wastewater engineering.

Challenges N/A - Active

Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)

					· (••••••					
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	14012	446	436	386					0	0	15,280
2019	0	316	406	327	50					0	1,099
2020	0	0	2	94	0	0	0	0	0	0	96

CIP Number: 380700 Project Title As-Needed Geotechnical and Related Engineering Services

Project Status	Active	Innovation	
Class Lvl 1	Centralized Services	Water MP Right Sizing	
Class Lvl 2	Programs	Reliability/Redundancy	Contraction of the second
Class Lvl 3	Programs	NEWTP Repurposing	
Location	Multiple Counties	\Box Project New To CIP	and the second second
		Project Score	
Project Engin	eer/Manager Peter Fromm		Example of testing being performed
	Manager Grant Gartrell		
Project	t Significance Design of Telegrapt	n Rd, Wick Rd, Park-Merriman, & Schoo	lcraft water main projects.
S	Schoolcraft water r		n Road, Wick Road, Park-Merriman, and sions for the as-needed services associated , and inspection.
	Challenges N/A - Active		

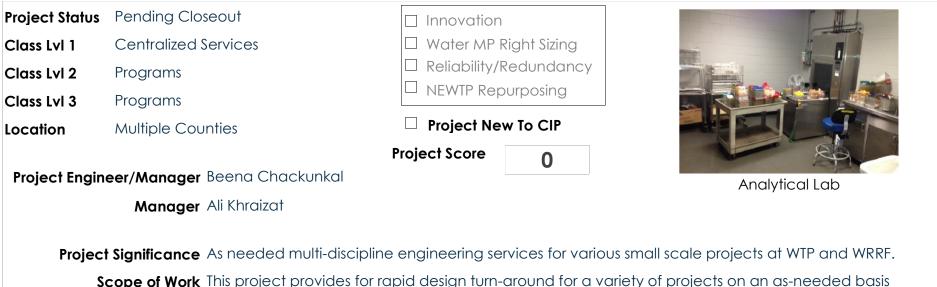
Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		650	907	333	333	333			0	0	2,556
2019	0	230	238	477	477	477	238			0	2,137
2020	0	0	0	620	0	0	0	0	0	0	620

CIP Number: 380800 Project Title Geotechnical and Related Services on an As-Needed Basis

Project Status Class Lvl 1	Pending Closeout Centralized Services	 Innovation Water MP Right Sizing 	
Class Lvl 2	Programs	 Reliability/Redundancy NEWTP Repurposing 	
Class Lvl 3 Location	Programs Multiple Counties	Project New To CIP	
	neer/Manager Grant Gartrell	Project Score	Every pla of a pipe boing laid
	Manager Grant Gartrell		Example of a pipe being laid
Projec	t Significance As Needed geo	technical consulting services.	
S	•	es consultant services for geotechnical work ngineering/ technical services as requested.	on as-needed basis. The work also provides
	Challenges N/A - Pending C	Closeout	

Project	Expenses Co	mpared to	Previous C	IP Version	s (All figure	es are in \$1,	,000°s)				
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	2441	132							0	0	2,573
2019	0	164								0	164
2020	0	0	0	0							0

Project Title General Engineering Services



providing multi-disciplinary professional services including meter pit improvement services.

Challenges N/A - Active

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	28	1,250	1,154						0	0	2,432
2019	0	138	572	916	425					0	2,051
2020	0	0	0	0	0	0	0	0	0	0	0

CIP Number: 381000 Project Title Energy Management: Electric Metering Improvement Program

eer/Manager TBD		•
	Project Score	0
Multiple Counties	Project New	/ To CIP
Programs		urposing
Programs	,	,
Centralized Services		0 0
Future Planned	Innovation	
	Centralized Services Programs Programs	Centralized Services □ Water MP Ri Programs ☑ Reliability/Ri Programs □ NEWTP Reput Multiple Counties □ Project New Project Score □

Manager Grant Gartrell

Project Significance Advanced meters for measuring power usage in real-time to reduce the electrical demands and further optimize load management practices

Scope of Work This program will increase the number of electric meters at pumping stations and treatment facilities to allow for active demand management to reduce electricity rates. The meters can be tied to the existing data management system for data archiving and use.

Project	Project Expenses Compared to Previous CIP Versions (All figures are in \$1,000's)										
CIP	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018		1,000	1,000	1,000	1,000	1,000	1,000		0	0	6,000
2019	0				120	120	510	878	4,372	0	6,000
2020	0	0		0	0	0	0	0	0	5,000	5,000



III FINANCE

IV CIP SUMMARY **VI PROJECTS**

BY CATEGORY

IX. BCF GLOSSARY

BCE	Business Case Evaluations
BDF	Biosolids Dryer Facility
BFP	Belt Filter Press
BGD	Billion Gallons per Day
BPS	Booster Pumping Station
СВ	Construction Bond
CCR	Consumer Confidence Rule
CCTV	Closed-Circuit Television
cfs	cubic feet per second
CIP	Capital Improvement Plan
	GLWA Capital Management Group
	Central Offload Facility
CSF	Central Services Facility
CSO	Combined Sewer Overflow
СТА	Common To All
CWA	Clean Water Act
DDOT	Detroit Department of Transportation
DE	Debt Eligible
DI	Ductile Iron
DRI	Detroit River Interceptor
DRO	Detroit River Outfall
dtpd	dry tons per day
DWRF	Drinking Water Revolving Fund
DWSD	Detroit Water and Sewerage Department
DWSD-R	Specifying the new, Detroiter-focused Detroit
	Water and Sewerage Department
EPA	United States Environmental Protection
	Agency
GIS	Geographic Information System
GLWA	Great Lakes Water Authority
	Global Positioning System
	Heating, Ventilation, and Air Conditioning
I&C	Instrumentation & Controls
I&E	Improvement & Extension

IDF	Intermediate Distribution Facilities
IGA	Investment Grade Audit
ILP	Intermediate Lift Pumps
ISD	In System Storage Device
	Information Technology
ITS	Information Technology and Services
IWC	Industrial Waste Control
LCR	Lead and Copper Rule
LED	Light-Emitting Diode
LEL	Lower Explosive Limit
LIMS/PIMS	Laboratory Information Management
	System/Project Information Management
	System
LH WTP	Lake Huron Water Treatment Plant
MACP	Manhole Assessment Certification Program
	Master Bond Ordinance
MCC	Motor Control Centers
MDEQ	Michigan Department of Environmental
	Quality
MDF	Quality Main Distribution Facilities
MG	Million Gallons
MGD	Million Gallons per Day
NAB	New Administration Building at the WRRF
NASSCO	National Association of Sewer Service
	Companies
NE WTP	Northeast Water Treatment Plant
NEC	National Electric Code
NESDS	Northeast Sewerage Disposal System
NIEA	North Interceptor East Arm
NPDES	US EPA National Pollutant Discharge
	Elimination System
NPL	US EPA National Priorities List
0&M	Operations & Maintenance
0EM	Original Equipment Manufacturer



IV CIP III FINANCE SUMMARY

V PRIORITIZATION

VI PROJECTS BY CATEGORY

VIII PROJECT VII TEN-YEAR OUTLOOK DESCRIPTIONS

0-NWI	Oakwood-Northwest Interceptor
	Occupational Safety and Health Administration
OWI	Oakwood Interceptor
PAC	Powdered Activated Carbon
PACP	Pipeline Assessment Certification Program
РССР	Pre-Stressed Concrete Cylinder Pipe
PEAS	Primary Effluent to Activated Sludge
PLC	Programmable Logic Controller
PLD	Programmable Logic Device
PRV	Pressure Reducing Valve
PS	Pump Station
RAS	Return Activated Sludge
RRO	Rouge River Outfall
RRO-2	Rouge River Outfall No. 2
RTB	Retention Treatment Basins
RVSDS	Rouge Valley Sewerage Disposal System
RWCS	Regional Water Transmission System
SAMO	GLWA System Analytics and Meter Operations
SCADA	Supervisory Control And Data Acquisition
	(GLWA uses Ovation brand)
SCC	Systems Control Center
SCP	Small Capital Projects
SCUBA actuators	Self-Contained Universal Bi-directional
	Actuator

SDF	Screening and Disinfection Facility
SDWA	Safe Drinking Water Act
SFE	Secondary Final Effluent
SFP	Sludge Feed Pump
SOW	
SPW WTP	Springwells Water Treatment Plant
SRP	Scheduled Replacement Program
SW WTP	Southwest Water Treatment Plant
Т&О	Taste and Odor
ТАС	Technical Advisory Committee
TCR	Total Coliform Rule
ТРС	Tournament Players Championship Golf
	Course in Dearborn
VFD	Variable Frequency Drive
VR-Gates	Valve Remote Gates
WAM	Work and Asset Management
WMP	Water Master Plan
WMPU	Water Master Plan Update
WRRF	Water Resource Recovery Facility
WSC	West Service Center
WTP	Water Treatment Plant
WWP WTP	Water Works Park Water Treatment Plant
WWTP	Wastewater Treatment Plant (old
	terminology)

GLWA Great Lakes Water Authority

III FINANCE

VIII PROJECT IX GLOSSARY

X. APPENDICES

Appendix A Water Business Case Evaluations

Appendix B Sewer Business Case Evaluations

Appendix C..... Centralized Services Business Case Evaluations