

## **Audit Committee**

## Wednesday, June 12, 2019 at 12:30 pm

5th Floor Board Room, Water Board Building 735 Randolph Street, Detroit, Michigan 48226 GLWater.org

#### **AGENDA**

- 1. CALL TO ORDER
- 2. ROLL CALL
- 3. APPROVAL OF AGENDA
- 4. APPROVAL OF MINUTES
  - A. None
- 5. PUBLIC PARTICIPATION
- 6. OLD BUSINESS
  - A. Proposed Appointment of External Auditor (Page 1)
  - B. Proposed Resolution Related to FY 2017 Shared Services True Up (Page 8)
- 7. NEW BUSINESS
- 8. REPORTS
- 9. LOOK AHEAD

**Next Audit Committee Meetings** 

- A. Regular Meeting June 21, 2019 at 8 am
- 10. INFORMATION
- 11. OTHER MATTERS
- 12. ADJOURNMENT



# Financial Services Audit Committee Communication

**Date:** June 12, 2019

**To:** Great Lakes Water Authority Audit Committee

From: Nicolette Bateson, CPA

Chief Financial Officer & Treasurer

**Re:** Proposed Appointment of External Auditor Proposals

**Background:** After performing an evaluation of the written competitive proposals for external auditor, the GLWA Audit Committee interviewed three firms at its meeting on May 29, 2019. Subsequently, oral scores were tabulated, and staff began contract review with the highest scored proposer to close any open items prior to further consideration by the Audit Committee. At the time of writing this report (June 7, 2019), a few items remain that the Office of General Counsel is working with the highest scored firm to resolve. It is expected that all items will be resolved prior to the Special Audit Committee on June 12, 2019.

**Analysis:** The following is attached.

- 1. Draft Board Letter for June 12, 2019
- 2. Procurement Report
- 3. Tabulation of Scores and Fees
- 4. Declined Vendor Response Summary

**Budget Impact:** The proposed award is within the budget category as noted in the attached Board Letter.

**Proposed Action:** [Pending review by the Audit Committee] The Audit Committee recommends that the Board of Directors (Board) of the Great Lakes Water Authority (GLWA), authorizes a contract in an amount not to exceed Seven Hundred Five Thousand, Eight Hundred Eighty-Eight and 00/100 Dollars (\$706,888.00) which includes \$189,400 for the audit of the annual financial statements for FY 2019, \$195,296 for FY 2020, \$201,192 for FY 2021, \$21,000 allowance for costs for consent letters at \$7,000 per bond transaction, and \$100,000 for other technical services, between the GLWA and Baker Tilly Virchow Krause, LLP to serve as the External Auditor of the GLWA for a term of three (3) years, and authorizes the CEO to take such other action as may be necessary to accomplish the intent of this vote.

..Title

## 1900933 External Auditor Services

..Body

Agenda of: June 12, 2019

Item No.:

**TO:** The Honorable

**Board of Directors** 

**Great Lakes Water Authority** 

**FROM:** Robert J. Daddow

Audit Committee Chairman Great Lakes Water Authority

**DATE:** June 12, 2019

**RE:** Contract No. 1900933

**External Auditor Services** 

Vendor: Baker Tilly Virchow Krause, LLP

## MOTION

Pending recommendation of the Audit Committee, the Board of Directors (Board) of the Great Lakes Water Authority (GLWA), authorizes a contract in an amount not to exceed Seven Hundred Five Thousand, Eight Hundred Eighty-Eight and 00/100 Dollars (\$706,888.00) which includes \$189,400 for the audit of the annual financial statements for FY 2019, \$195,296 for FY 2020, \$201,192 for FY 2021, \$21,000 allowance for costs for consent letters at \$7,000 per bond transaction, and \$100,000 for other technical services, between the GLWA and Baker Tilly Virchow Krause, LLP to serve as the External Auditor of the GLWA for a term of three (3) years, and authorizes the CEO to take such other action as may be necessary to accomplish the intent of this vote.

## <u>BACKGROUND</u>

According to the Articles of Incorporation, Article 7J, the Audit Committee shall, once every three (3) years, recommend three (3) independent certified public accounting firms that, in the judgment of the Audit Committee, possess sufficient resources and qualifications to conduct annual financial audits of the accounts of the Authority. From

the three recommendations of the Audit Committee, the Board may select the independent certified public accounting firm with whom the Authority shall execute an agreement to conduct annual financial audits for the succeeding three (3) fiscal years of the accounts of the Authority.

### JUSTIFICATION

As required by the Articles, the Audit Committee has reviewed and is forwarding the following three (3) firms for consideration by the full Board in selecting the External Auditor for GLWA.

See attached Procurement Report and related supporting documents. All materials related to the proposal, proposal responses, and presentations are posted at www.glwater.org in the Audit Committee binder for the meeting May 29, 2019.

## BUDGET IMPACT

The procurement of annual financial auditing services is included in the biennial FY 2018 and FY 2019 budget and related five year financial plan for external auditing services in the cost center for Finance 884111) in the amount of \$350,000.00 per year.

## **COMMITTEE REVIEW**

The vendors were interviewed, and the qualifications and audit approach were discussed at the May 29, 2019 special Audit Committee meeting. The Audit Committee has scheduled a special Meeting for June 12, 2019, prior to the GLWA Board meeting to finalize its recommendation.

## SHARED SERVICES IMPACT

This item does not impact the shared services agreement between GLWA and DWSD.



## Financial Services Group Procurement

735 Randolph Street, Suite 1508 Detroit, Michigan 48226 Phone: 313-964-9157

## **Procurement Report**

Date: June 3, 2019

To: Robert J. Daddow, Audit Committee Chairman

From: Dan Edwards, Procurement Manager

Re: Procurement Report

General Information						
Contract Number:	1900933	Project Owner:	Nicolette N. Bateson, Chief Financial Officer & Treasurer			
Contract Title:	External Auditor Services					
Vendor:	Baker Tilly Vircho	Baker Tilly Virchow Krause, LLP				
Budget:	Operations and Maintenance					
Contract Length:	Three (3) years					

## **Procurement Method**

Competitively bid – Request for Proposal (RFP) Qualification Based Selection (QBS) –							
Evaluation Committee							
Advertised: April 16, 2019 Addendums released: Six (6)							
Distributed to:	16	Downloaded by:	16				
Response due date:	May 20, 2019						

## **Negotiated Cost Schedule**

Benchmarking was completed by comparing the proposals for this project. This analysis confirmed that rates are in competitive range. The rate comparisons and allowances (if any) are illustrated in the attached document labeled Summary of Fees and Hours.

### **Evaluation and Scores**

Evaluation Committee: (Designation – Organization)	
A – Board Director - GLWA	
B – Board Director - GLWA	
C – Board Director - GLWA	

The Evaluation Committee independently reviewed and scored the proposals in accordance with GLWA's policy. The rankings are below.



## Financial Services Group Procurement

735 Randolph Street, Suite 1508 Detroit, Michigan 48226 Phone: 313-964-9157

Maximum Score Possible:		
Vendor (Highest to lowest score)	Score	Proposed Cost
Baker Tilly Virchow Krause, LLP	80.52	\$585,888
RSM US, LLP	79.00	\$657,140
Rehmann Robson, LLC	74.18	\$641,270

## Other Data Requested by GLWA Board Members

Minority Business Enterprise (MBE): No Detroit Based Business (DBB): No Small Business Enterprise (SBE): No

Sub-Contractor(s) List: None

Vendor Response Survey: See attached

## Litigation

This vendor is not currently nor has been previously involved in any litigation with the GLWA.

### **Financials**

A financial risk assessment was performed by the GLWA via Dun & Bradstreet and was determined that the selected vendor has the financial capacity to perform the tasks under this contract. This information is available for the Board of Directors to review upon request.

#### **Previous Contract**

Previous contract holder: Rehmann Robson, LLC

The previous contract, GLWA-CS-132, External Auditor Services, was for the period of 2/1/2017 through 1/31/2020, at a cost of \$736,008.00. The contract amount differences between the two contracts are illustrated in the attached document labeled Contract Cost Comparison.

# Great Lakes Water Authority RFP 1900933 - External Auditor RFP Evaluation Tabulation and Proposed Fees

	Evaluation	Process				Fees for Bas	e Audit Sco	pe	
		Appendix B	Appendix C	<b>Appendix D Project</b>					
		Technical	Experience	<b>Team and Key</b>					
		Work Plan /	and	<b>Individuals Staff</b>	Oral				Three Year
	Total	Approach	Qualifications	Experience	Interviews	FY 2019	FY 2020	FY 2021	Total
Supplier	/ 100 pts*	/ 25 pts*	/ 20 pts*	/ 20 pts*	/ 35 pts*				
Baker Tilly Virchow Krause, LLP	80.52 pts	17.56 pts	15.88 pts	16.74 pts	30.33 pts	\$ 189,400	\$195,296	\$201,192	\$585,888
RSM US LLP	79 pts	17.69 pts	14.67 pts	16.89 pts	29.75 pts	\$ 208,200	\$218,840	\$230,100	\$657,140
Rehmann Robson LLC	74.18 pts	19.36 pts	16.24 pts	14.67 pts	23.92 pts	\$ 213,470	\$211,700	\$216,100	\$641,270

## **CONTRACT NO. 1900933**

## "External Auditor Services" No Response Follow up

			Explanation of
Vendor	Contact Name	Email Address	No Bid Submittal
amit damahe	amit damahe	amitdamahe1@gmail.com	No response to inquiry
Baker Tilly Virchow Krause, LLP	Samantha Clouse	samantha.clouse@bakertilly.com	Submitted Proposal
Crowe LLP	Delia Bruntz	proposal.center@crowe.com	No response to inquiry
Deltek	Source Management	sourcemanagement2@onvia.com	No response to inquiry
George Johnson & Company	Anthony McCree	amccree@gjc-cpa.com	No response to inquiry
Gilmore Jasion Mahler, LTD	Robert Bobek	rbobek@gjmltd.com	No response to inquiry
i- Sourcing Technologies Pvt Ltd	Rakesh Balai	rakesh@tender247.com	No response to inquiry
KPMG LLP	Lynette Turner	lynetteturner@kpmg.com	Respectfully declined no explanation
LGC Global, Inc.	Brooke Chambers	brooke.chambers@lgccorp.com	No response to inquiry
North American Procurement Council	Lyra de asis	lyra@napc.me	No response to inquiry
Plante & Moran CRESA, L.L.C	Mark Warner	Mark.warner@plantemoran.com	other management consulting services that we have / are currently providing to GLWA impair our firm's audit independence.
Rehmann Robson LLC	Mark Kettner	mark.kettner@rehmann.com	Submitted Proposal
RSM US LLP	Michael Dingwall	mike.dingwall@rsmus.com	Submitted Proposal
SevenOutsource	Steve Walse	rfpalerts@gmail.com	No response to inquiry
UHY LLP	Marlene Beach	mbeach@uhy-us.com	No response to inquiry
Yeo & Yeo PC	Julie Surprenant	julsur@yeoandyeo.com	Unable to provide services we are looking for at this time



## Financial Services Audit Committee Communication

**Date:** June 21, 2019

**To:** Great Lakes Water Authority Audit Committee

From: Alicia Haskin, Management Professional – Intergovernmental Relations

Re: FY 2017 Shared Services True-Up Completion

**Background:** The Great Lakes Water Authority (GLWA) and the Detroit Water and Sewerage Department (DWSD) are parties to a Shared Services Agreement (the Agreement) dated December 1, 2015. This agreement provides the framework for shared services for the efficient operation of both entities.

On a monthly basis, an invoice is prepared based on an agreed upon annual budget. While the intent is for the monthly invoice to represent actual costs, the reality is that the timing of certain vendor invoices and accumulation of internal charges requires a "true-up" process. That being said, the intent is to condense the true-up timeline each fiscal year.

The Shared Service Agreement (Section 5.1) states that:

"Each invoice, whether for Services provided regularly or "as-needed," shall itemize the costs and charges by Services provided under each Service Delivery Schedule and shall provide sufficient detail to the Subscribing Party to identify the Services performed and the basis for the charges. A Performing Party may only charge the Service Costs for Services provided."

In addition, the parties have come to realize that an exact itemization generates a level of detailed analysis that is not cost effective to produce. The data and experience garnered from the first three years of the program are leading a more efficient method of calculating costs while staying true to the intent of Section 5.1 above.

**Analysis**: The Fiscal Year 2017 (FY 2017) Shared Services True-Up has been finalized. GLWA and DWSD teams have reviewed all costs for each Shared Service and an agreement has been reached.

Per the Agreement each team prepared a true-up analysis to calculate the proposed billings. For those Shared Services where there were differences, an amount was

negotiated to settle on a billing that was reasonable based on the documentation available and agreeable to by both parties.

In addition to the Shared Services outlined in the Agreement, there have been transition costs that continue. These are costs that were not stated in the Agreement, but the costs are shared by both entities. The DWSD and GLWA teams have reviewed all transition costs and have also come to an agreement.

There were two shared services where information was not available for either DWSD or GLWA from the City of Detroit when the exchange of true up information occurred. Attempts to obtain this information remain unanswered. The two services are DoIT-001 – Financial Information Services and DoIT-002 – Radios. For the FY 2016 true-up (6 months) this information was also not available. As part of the FY 2016 true-up GLWA paid DWSD \$75,000 for each service. If information becomes available for FY 2017, GLWA will pay the appropriate costs associated for these two shared services. Every attempt will be made to see if this matter can be resolved with the FY 2018 true-up in process.

## In Summary:

GLWA Provider True-Up Billings \$12,455,776

DWSD Provider True-Up Billings \$3,644,780

The following are the details of the Provider billing proposals, the Subscriber proposals and the final agreement to the actual true-up costs.

## **GLWA** as the Provider:

GLWA Provider Shared Service Description	~	GLWA Total Billings to DWSD	Dis <sub>l</sub> Incr	Increase/		Disputes- ncrease/ Decrease)		Disputes- ncrease/		Disputes- ncrease/		Disputes- Increase/		ljusted ling														
OPS-002 Miss Dig	\$	18,122	\$	(18,122)	\$	0																						
OPS-004 Water Quality		208,117			\$	208,117																						
OPS-005 Security		2,692,014		(2,857)	\$	2,689,157																						
OPS-005 Security Training		7,990			\$	7,990																						
OPS-006 Facilities		4,337		(4,337)	\$	(0)																						
OPS-008 Systems Control Center		955,850		(223,812)	\$	732,038																						
ITS-001 Retail AMR		387,408		(5,685)	\$	381,722																						
ITS-002 Customer Service Tech Suite		41,179		(7,074)	\$	34,105																						
ITS-003 See Click Fix		200,789		(5,685)	\$	195,104																						
ITS-004 WAM		1,473,943		(1,563)	\$	1,472,379																						
ITS-005 Mobile Work Force		320,994		(3,980)	\$	317,015																						
ITS-006 ESRI-GIS		1,201,056		(3,411)	\$	1,197,645																						
ITS-007 DADS		94,754		(2,843)	\$	91,911																						
ITS-008 TIBCO		122,874		(2,274)	\$	120,599																						
ITS-009 IT Infrastructure		3,678,906		(294,935)	\$	3,383,971																						
PRO-001 Application Analyst		-			\$	-																						
LS-001-A Joint Litigation and Defense,																												
LS-001-B Environment,		0.043																										
LS-002 Environment,		8,043																										
LS-003 Contract Drafting					\$	8,043																						
Subtotals	\$	11,416,375	\$	(576,579)	\$	10,839,797																						
Other items to bill not a defined shared																												
service code	_	44.30=	۲.	(637)	_	42.760																						
DWSD-R Staff Training by GLWA	\$	14,395	\$	(627)	\$	13,768																						
Bank Fees	_	907,832			\$	907,832																						
Lakeshore Invoices		676,875		(4.61=)	\$	676,875																						
Public Finance		19,121		(1,615)	\$	17,506																						
Subtotal	_	1,618,222		(2,242)		1,615,980																						
Grand Total	\$	13,034,597	\$	(578,821)	\$	12,455,776																						

## **DWSD** as Provider:

DWSD/City of Detroit Provider Shared Service Description	WSD Total Billings to GLWA	Incr	VA outes- ease/ crease)	Ad bill	justed ing
OPS-001 Fleet	\$ 1,205,739	\$	(210,785)	\$	994,954
OPS-002 Miss Dig	52,233		(6,384)	\$	45,849
OPS-003 As Needed Field Services	66,644		(45,091)	\$	21,553
OPS-006 Facilities	2,220,936		(101,886)	\$2	,119,049
DoIT-001 Financial Information Services *	-			\$	-
DoIT-002 Radios *	-			\$	-
DoIT-003 Customer Service Technology Suite	65,601			\$	65,601
Subtotals	\$ 3,611,152	\$	(364,146)	\$3	,247,006
Other items to bill not a defined shared service code					
Fuel	\$ 72,300			\$	72,300
WAM Invoices	230,532			\$	230,532
DWSD Help Desk Staff FY17			94,941	\$	94,941
				\$	-
Subtotal	302,832		94,941	\$	397,773
Grand Total	\$ 3,913,985	\$	(269,205)	\$3	,644,780

**Proposed Action:** The GLWA Audit Committee recommends that the Great Lakes Water Authority Board approve the payment of the FY 2017 Shared Services True Up.

## FY 2017 SHARED SERVICES AND TRANSITION COSTS TRUE-UP AGREEMENT

THIS Fiscal Year 2017 (FY 2017) SHARED SERVICES AND TRANSITION COSTS TRUE-UP AGREEMENT ("Agreement") entered into on \_\_\_\_\_\_, 2019, by and between the DETROIT WATER AND SEWERAGE DEPARTMENT ("DWSD"), a department of the City of Detroit (the "City"), and the GREAT LAKES WATER AUTHORITY ("GLWA") and, a municipal authority and public body corporate organized and existing under and pursuant to the provisions of Act No. 233, Public Acts of Michigan, 1955, as amended ("Act 233") (DWSD and GLWA together are the "Parties").

#### WITNESSETH:

WHEREAS, the City owns a Water Supply System (the "Water System") and a Sewage Disposal System (the "Sewer System"); and

WHEREAS, the City and GLWA entered into a Shared Services Agreement (the "SSA") dated as of December 1, 2015 relating to the provision of services by the City to the GLWA with respect to the Regional Water System and the Regional Sewer System, and the provision of services by the GLWA to the City with respect to the operation and management of the Detroit Local Water Facilities and the Detroit Local Sewer Facilities for a term that runs concurrently with the Regional Water Supply System Lease, dated June 12, 2015 (as Schedules have been amended, the "Water Lease"), and (ii) the Regional Sewage Disposal System Lease, dated June 12, 2015 (as Schedules have been amended, the "Sewer Lease" and together with the Water Lease, the "Leases"). The Leases have an initial term of forty (40) years; and

WHEREAS, pursuant to the SSA and for FY 2017, GLWA provided specific Services to the DWSD and DWSD provided specific Services to GLWA ("Shared Services"), which are reflected in Schedule A to this Agreement; and

WHEREAS, for FY 2017, there were transition costs incurred by both Parties that were not captured in the Schedules attached to the SSA, which are reflected in Schedule B to this Agreement; and

WHEREAS, for FY 2017, DWSD's Chief Financial Officer and GLWA's Chief Financial Officer negotiated a settlement of these Shared Services and transition costs; and

WHEREAS, for FY 2017, the Parties seek to true-up the amounts owed between them for any and all, known and unknown, Shared Services and transition costs, which are reflected in Schedule A and B.

In consideration for the mutual agreements described herein, the Parties agree to the following settlement of FY 2017 Shared Services and transition costs as described below:

1. Within 30 days of execution of this agreement, DWSD shall pay GLWA \$12,455,776 and GLWA shall pay DWSD \$3,664,780 as the true-up of all FY 2017 Shared Services and transition costs performed by the Parties.

- 2. Said monetary payment represents a reviewed and agreed upon settlement between the Parties and fully resolves any and all of the Parties, known and unknown Shared Services and transition costs for FY 2017 with the exception of DoIT-001 – Financial Information Services and DoIT-002 - Radios. If these two Shared Services are billed to DWSD by the City of Detroit GLWA agrees to pay appropriate associated costs.
- 3. The Parties expressly agree that they cannot demand payment for any other FY 2017 Shared Services and transition costs with the exception of DoIT-001 Financial Information Services and DoIT-002 Radios. If these two Shared Services are billed to DWSD by the City of Detroit GLWA agrees to pay appropriate associated costs.
- 4. The Parties mutually agree that this Agreement supersedes any and all requirements under Article 5 of the SSA regarding invoices, payment terms and invoice disputes for FY 2017.
- 5. The Parties mutually agree that this Agreement does not impact in any way the Parties' rights and obligations under the SSA for any other Fiscal Year.

IN WITNESS WHEREOF, the DETROIT WATER AND SEWERAGE DEPARTMENT and the GREAT LAKES WATER AUTHORITY have executed this Agreement by their duly authorized officers as of the day and year first above written.

DETROIT WATER AND SEWERAGE DEPARTMENT

Ву:
Its: Director
GREAT LAKES WATER AUTHORITY
Ву:

Its: Chief Executive Officer

## **Schedule A - Shared Services**

GLWA Provider Shared Service Description	GLWA Total Billings to DWSD	DWSD/City of Detroit Provider Shared Service Description	DWSD Total Billings to GLWA
OPS-002 Miss Dig	\$ -	OPS-001 Fleet	\$ 994,954
OPS-004 Water Quality	208,117	OPS-002 Miss Dig	45,849
OPS-005 Security	2,689,157	OPS-003 As Needed Field Services	21,553
OPS-005 Security Training	7,990	OPS-006 Facilities	2,119,049
OPS-006 Facilities	-	<b>DoIT-001 Financial Information Services</b>	-
OPS-008 Systems Control Center	732,038	DoIT-002 Radios	-
ITS-001 Retail AMR	381,722	DoIT-003 Customer Service Technology Suite	65,601
ITS-002 Customer Service Tech Suite	34,105		-
ITS-003 See Click Fix	195,104		-
ITS-004 WAM	1,472,379		-
ITS-005 Mobile Work Force	317,015		-
ITS-006 ESRI-GIS	1,197,645		-
ITS-007 DADS	91,911		-
ITS-008 TIBCO	120,599		-
ITS-009 IT Infrastructure	3,383,971		-
PRO-001 Application Analyst	-		-
LS-001-A Joint Litigation and Defense,			
LS-001-B Environment,			
LS-002 Environment,			
LS-003 Contract Drafting	8,043		-
Subtotals	\$10,839,797	Subtotals	\$ 3,247,006

## **Schedule B - Transition Costs**

Other items to bill not a defined		Other items to bill not a defined shared		
shared service code		service code		
DWSD-R Staff Training by GLWA	\$ 13,768	Fuel	\$	72,300
Bank Fees	907,832	WAM Invoices		230,532
Lakeshore Invoices	676,875	DWSD Help Desk Staff FY17		94,941
Public Finance	17,506			
Subtotal	1,615,980	Subtotal		397,773
Grand Total	\$12,455,776	Grand Total	\$ 3	3,644,780

..Title

Approval of FY2017 Shared Services and Transition Costs True-up between the Detroit Water and Sewerage Department and the Great Lakes Water Authority

..Body

Agenda of: June 12, 2019 Item No.: **2019-XXX** 

Amount: N/A

**TO:** The Honorable

**Board of Directors** 

**Great Lakes Water Authority** 

**FROM:** Alicia Haskin

Public Finance Management Professional – Intergovernmental Relations

Great Lakes Water Authority

**DATE:** May 20, 2019

RE: Approval of FY2017 Shared Services and Transition Costs True-up

between the Detroit Water and Sewerage Department and the Great

**Lakes Water Authority** 

## **MOTION**

Upon recommendation of Nicolette Bateson, Chief Financial Officer (CFO)/Treasurer and Randal M. Brown, General Counsel, the Board of Directors (Board) of the Great Lakes Water Authority (GLWA):

- 1) Authorizes GLWA's Chief Executive Officer (CEO), CFO and General Counsel to finalize, and the CEO execute on behalf of the GLWA, the FY2017 Shared Services and Transition Costs True-Up Agreement between the Detroit Water and Sewerage Department (DWSD) and the GLWA;
- 2) GLWA and DWSD shall create at a minimum four (4) binders, including the FY2017 Shared Services and Transition Costs True-Up Agreement and

supporting documentation. The binders shall be retained by both parties' CFOs and General Counsel and kept in their permanent storage; and

3) Authorizes the CEO to take such other action as may be necessary to accomplish the intent of this vote.

## **BACKGROUND**

The concept of formation of a regional water authority arose as a part of the City of Detroit's Chapter 9 Bankruptcy. The formation of GLWA was discussed during mediation proceedings held as a part of the bankruptcy case. On June,12, 2015, the City of Detroit and GLWA entered into a Regional Water Supply Lease, a Regional Sewage Disposal Lease (collectively the "Leases") and a Water and Sewer Services Agreement ("WSSA"). On January 1, 2016, the Leases and WSSA became effective and govern the relationship between GLWA and DWSD. In the course of operations, GLWA and DWSD determined that it would be in their mutual interest to provide certain services to each other. These services are provided pursuant to the Shared Services Agreement. Further, there were transition costs associated with the bifurcation.

The GLWA and DWSD have reviewed the costs for each Shared Service and Transition Costs and have come to a proposed agreement for the twelve months of provided Services. The final step for settlement of FY2017 is to secure GLWA Board and DWSD approval and for DWSD and GLWA to pay the amounts due to each other 30 days after execution of the "FY 2017 Shared Services and Transition Costs True-Up Agreement."

## **Shared Services**

Section 5.1 of the Shared Services Agreement ("SSA") addresses invoices, in pertinent part, it states (emphasis added in bold):

Article 5.1 Invoices. The Parties shall engage, and share the costs of, a third-party to analyze the actual Service Costs ("Cost Analysis") of providing the City Services and the Authority Services for Fiscal Year 2015-2016 and each subsequent Fiscal Year. If, based on this Cost Analysis: (a) the costs paid by a Subscribing Party¹ were greater than the costs of providing the Services, the Providing Party shall pay an amount equal to such cost variance to the Subscribing Party in the next Fiscal Year or as otherwise agreed to by the Parties; and (b) the costs paid by a

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<sup>&</sup>lt;sup>1</sup> Subscribing Party means the Party that is receiving a Service from a Performing Party in supporting the transition of a Subscribing Party to transition to a new Service provider

Subscribing Party were less than the costs of providing the Services, the Subscribing Party shall pay an amount equal to such cost variance to the Providing Party in the next Fiscal Year or as otherwise agreed to by the parties...

Each invoice, whether for Services provided regularly or "as needed", shall itemize the costs and charges by Services provided under each Service Delivery Schedule, and shall provide sufficient detail to the Subscribing Party to identify the Services performed and the basis for the charges. A Performing Party may only charge the Service Cost for Services provided. Neither Party may set-off any amount it owes to the Party on account of any amounts it may be owed by such party. Contract, material and other applicable Service Costs shall be billed at the contractual rates or third-party charges therefor.

The application of Section 5.1 has resulted in monthly estimated billings in accordance with the calculations from the SSA. The actual calculated Service Costs based upon a Cost Analysis have been agreed to by the Parties.

To date, payments have not yet been exchanged for FY 2017. It has been agreed to by both Parties to expedite the processing of the settlement by having both parties pay the amounts due to each other 30 days after execution of the "FY 2017 Shared Services and Transition Costs True-Up Agreement.". The payments and acceptance of these payments will be considered as satisfaction of payment by both Parties. This is not deemed a set-off of other costs as noted in the SSA.

Per the SSA, the Parties, individually, prepared a true-up analysis to calculate the Service Costs. For those Services where there were differences, an amount was negotiated to settle on a Service Costs.

## **Transition Costs**

In addition to the Shared Services outlined in the SSA, there have been transition costs associated with the stand-up of the Regional and Local System. The Parties have reviewed the transition costs for FY2017. Of the transition costs, the most significant are the Bank Fees (\$907,832) and the payment of Lakeshore Invoices (\$676,875). The Lakeshore contracts were assigned by the City to GLWA pursuant to Schedule E of the Regional Water Supply and Sewerage Disposal Leases between the City and GLWA (the "Leases"). However, Lakeshore had work to complete on the Local System after the stand-up. As such, DWSD needs to reimburse GLWA for Lakeshore's work on the Local System. A breakdown of these and other transitions costs are attached.

## In summary:

GLWA Provider True-Up Billings to DWSD \$12,455,776

DWSD Provider True-Up Billings to GLWA \$3,644,780

A "Schedule of True Up Billings" is attached in the "FY 2017 Shared Services and Transition Costs True-Up Agreement", this schedule provides the details of the Performing Party's Service Costs and the proposed agreement to the actual true-up costs.

Since the proposed agreement deviates from the monthly process outlined in the SSA and the Parties' transition costs are also being resolved, it is recommended that GLWA's Board approve the proposed agreement.

It should be noted that there were two shared services where information was not available for either DWSD or GLWA from the City of Detroit when the exchange of true up information occurred. Attempts to obtain this information remain unanswered. The two services are DoIT-001 – Financial Information Services and DoIT-002 – Radios. For the FY 2016 true-up (6 months) this information was also not available. As part of the FY 2016 true-up GLWA paid DWSD \$75,000 for each service. If information becomes available for FY 2017, GLWA will pay the appropriate costs associated for these two shared services. Every attempt will be made to see if this matter can be resolved with the FY 2018 true-up in process.

#### **JUSTIFICATION**

The GLWA and DWSD administrations wish to finalize the FY 2017 shared service and transition costs.

## **BUDGET IMPACT**

The budget impact of the FY 2017 Shared Services and Transition Costs True-Up Agreement is outlined in the attached memorandum and supporting documentation. The FY 2017 Shared Services and Transition Costs True-Up Agreement does not adversely impact GLWA's ability to perform its current and proposed financial plan.

#### **COMMITTEE REVIEW**

This item will be presented to the Audit Committee at its special meeting on June 12, 2019.

## **SHARED SERVICES IMPACT**

This item brings closure to the shared services and transition costs for FY 2017.