



Audit Committee Meeting
Friday, November 21, 2025 at 8:00 a.m.
www.glwater.org

[Join Zoom Meeting](#)

Meeting ID: **849 2610 3819** Passcode: **968814**

US Toll-free: **888 788 0099** or **877 853 5247**

AGENDA

1. CALL TO ORDER
2. ROLL CALL
3. APPROVAL OF AGENDA
4. APPROVAL OF MINUTES
 - A. October 24, 2025 (Page 1)
5. PUBLIC PARTICIPATION
6. OLD BUSINESS
 - A. Annual Financial Audit Update (Page 8)
 - B. WRAP FY 2025 Program Review Update (Page 10)
7. NEW BUSINESS
 - A. *Action Item:* Public Hearing on the Proposed FY 2027 & FY 2028 (Page 43) Biennial Budget Request
 - B. *Action Item:* Public Hearing on Proposed FY 2027 Schedule of (Page 50) Revenues and Charges
8. REPORTS
 - A. CFO Report (Page 57)
 - B. Monthly Financial Report (Page 59)
 - i. June 2025
 - ii. July 2025
 - iii. August 2025
 - C. Gifts, Grants & Other Resources Report Through October 31, 2025 (Page 60)
 - D. Quarterly Investment Report (Unaudited) (Page 68)
 - E. Annual Procurement Report for FY 2025 (Page 98)
9. COMMUNICATIONS
 - A. The Procurement Pipeline for November 2025 (Page 134)
10. LOOK AHEAD
 - A. Next Audit Committee Meeting: December 3, 2025, at 8:00 a.m.
11. OTHER MATTERS
12. ADJOURNMENT



Great Lakes Water Authority

735 Randolph Street
Detroit, Michigan 48226
glwater.legistar.com

Meeting Minutes - Draft

Audit Committee

Friday, October 24, 2025

8:00 AM

Zoom Telephonic Meeting

Join Zoom Meeting:

<https://glwater.zoom.us/j/86412185875?pwd=LPLzrrazHk0RWixCFo8F7YMU79eGzn.1>

Join by Telephone

US Toll-Free:

888 788 0099; or 877 853 5247

Meeting ID: 864 1218 5875 Passcode: 797453

1. Call To Order

Acting Chairperson Brown called the meeting to order at 8:00 a.m.

2. Quorum Call

Present: 3 - Chairperson Brian Baker, Director Gary Brown, and Director Jaye Quadrozzi

Note: Chairperson Baker joined the meeting in progress at 8:03 a.m. at the beginning of item 6A. Annual Financial Audit Update.

3. Approval of Agenda

Acting Chairperson Brown requested a Motion to Approve the Agenda.

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Approved

The motion carried by a unanimous vote.

4. Approval of Minutes

A. [2025-326](#) Minutes of September 26, 2025

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [4A Minutes - September 26, 2025 Audit Committee Meeting.pdf](#)

Acting Chairperson Brown requested a Motion to Approve the September 26, 2025 Audit Committee Meeting Minutes.

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Approved

The motion carried by a unanimous vote.

5. Public Comment

There were no public comments.

6. Old Business

A. [2025-342](#) Annual Financial Audit Update

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [6A1 FY 2025 Annual Financial Audit Update.pdf](#)
[6A2 FY 2025 Annual Financial Audit BT Timeline.pdf](#)

Nicolette Bateson, Chief Financial Officer/Treasurer, requested to schedule a Special Audit Committee Meeting on December 3, or December 5, 2025 for the Audit Committee to review the Annual Financial Audit Reports.

A Special Audit Committee Meeting has been scheduled for Wednesday, December 3, 2025, at 8:00 a.m.

Acting Chairperson Brown requested a Motion to Receive and File the Annual Financial Audit Update.

Motion By: Jaye Quadrozzi

Support By: Brian Baker

Action: Received and Filed

The motion carried by a unanimous vote.

B. [2025-343](#) Arbitrage Rebate Liability for the Regional System

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [6B1 AC Memo - Arbitrage Liability Update.pdf](#)

Motion By: Gary Brown

Support By: Jaye Quadrozzi

Action: Received and Filed

The motion carried by a unanimous vote.

7. New Business**A. [2025-338](#) Resolution for Approval of Series Ordinance Authorizing Issuance and Sale of Sewage Disposal System Revenue Bonds in an Aggregate Amount Not to Exceed \$115,427,477 (Ordinance 2025-05) for FY 2026 Clean Water State Revolving Fund Project**

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [7A1 AC Memo - Approval of Series Ordinance 2026-SRF-1 GLWA SFE Pump Station \(CIP 216008 SRF 5839-01\)\).pdf](#)
[7A2a Attachment 1 - Table 1.pdf](#)

[7A2b Attachment 2 - Table 1.pdf](#)

[7A3 Series Ordinance 2026-SRF-1 GLWA SFE Pump Station \(CIP 216008 SRF 5839-01\).docx](#)

[7A4 Resolution Approving 2026-SRF-1 GLWA SFE Pump Station \(CIP 216008 SRF 5839-01\).docx](#)

Motion By: Gary Brown

Support By: Jaye Quadrozzi

Action: Recommended for Approval to the Board of Directors Workshop Meeting Agenda of November 20, 2025

The motion carried by a unanimous vote.

B. [2025-344](#) Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [7B Memo GFOA Distinguished Budget Presentation Award.pdf](#)

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Received and Filed

The motion carried by a unanimous vote.

C. [2025-345](#) Proposed Calendar Year 2026 Audit Committee Meeting Dates

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [7C1 2026 Audit Committee Meeting Calendar.pdf](#)

Motion By: Gary Brown

Support By: Brian Baker

Action: Received and Filed

The motion carried by a unanimous vote.

8. Reports

A. [2025-346](#) CFO Report

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8A1 CFO Report October 2025.pdf](#)

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Received and Filed

The motion carried by a unanimous vote.

B. [2025-354](#) FY 2025 Preliminary Financial Report (Unaudited)

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8B1 FY 2025 Preliminary Financial Report \(Unaudited\) 10.24.2025.pdf](#)

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Received and Filed

The motion carried by a unanimous vote.

C. [2025-347](#) Gifts, Grants & Other Resources Report through September 30, 2025

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8C1 Grants Gifts and Other Resources Report.pdf](#)

Motion By: Gary Brown

Support By: Jaye Quadrozzi

Action: Received and Filed

The motion carried by a unanimous vote.

D. [2025-348](#) Affordability & Assistance Update

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8D1 WRAP Program Review-Affordability & Assistance Update.pdf](#)
[8D2 WRAP Program Review.pdf](#)
[8D3 WRAP Program Review - UWSEM OpEd - The Detroit News.pdf](#)

Motion By: Gary Brown
Support By: Jaye Quadrozzi
Action: Received and Filed
The motion carried by a unanimous vote.

E. [2025-349](#) Semiannual Debt Report as of September 30, 2025

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8E Semiannual Debt Report - Cover Memo.pdf](#)
[8E1 Semiannual Debt Report as of 9.30.2025.pdf](#)

Motion By: Jaye Quadrozzi
Support By: Gary Brown
Action: Received and Filed
The motion carried by a unanimous vote.

F. [2025-350](#) FY 2025 Quarterly Construction Work in Progress Report through June 30, 2025

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8F1 Quarterly CWIP Report FY 2025 Q4 - Cover Memo.pdf](#)
[8F2 Quarterly CWIP Report FY 2025 Q4.pdf](#)

Motion By: Gary Brown
Support By: Brian Baker
Action: Received and Filed
The motion carried by a unanimous vote.

G. [2025-351](#) Charges Outreach & Modeling Update

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8G1 Charges Outreach and Modeling Update - 10-24-2025.pdf](#)

Motion By: Gary Brown

Support By: Jaye Quadrozzi

Action: Received and Filed

The motion carried by a unanimous vote.

H. [2025-352](#) Annual Conflict of Interest

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [8H Annual Conflict of Interest.pdf](#)

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Received and Filed

The motion carried by a unanimous vote.

9. Communications**A.** [2025-353](#) The Procurement Pipeline for October 2025

Sponsors: Nicolette Bateson

Indexes: Finance

Attachments: [9A October 2025 Procurement Pipeline.pdf](#)

No Action Taken

10. Look Ahead

A. Next Audit Committee Meeting: November 21, 2025, at 8:00 a.m.

11. Other Matters

There were no other matters.

12. Adjournment

Chairperson Baker requested a Motion to Adjourn.

Motion By: Jaye Quadrozzi

Support By: Gary Brown

Action: Approved

The motion carried by a unanimous vote.

There being no further business, the meeting was adjourned at 9:25 a.m.



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Steve Hoover, CPA, Financial Reporting Manager

Re: Annual Financial Audit Update

Background: Each year, the Great Lakes Water Authority (GLWA) prepares an Annual Comprehensive Financial Report (ACFR) and Schedule of Expenditures of Federal Awards (SEFA) in accordance with financial accounting standards and federal guidelines.

Baker Tilly US, LLP (Baker Tilly) has been engaged to perform the annual financial audit for GLWA and issue an independent opinion as to whether the financial statements are fairly stated in accordance with generally accepted accounting principles. This engagement covers the fiscal years ending June 30, 2025, 2026 and 2027.

Analysis: The GLWA Financial Services area has completed the FY 2025 trial balance and provided all supporting workpapers to Baker Tilly. Baker Tilly conducted their fieldwork from September 29, 2025 through October 10, 2025.

Preparation of the draft FY 2025 ACFR is in progress, including related footnotes, while follow-up for the remaining open items is completed. Open items are common, as questions arise during fieldwork and workpaper review that require time to provide accurate and appropriate responses.

As reported last month, the Office of Management and Budget (OMB) has yet to issue the final 2025 Compliance Supplement. Baker Tilly continues to monitor the status, and it is still in draft status. This delay, is outside GLWA and Baker Tilly's control, could cause a delay in filing the SEFA. We will continue to monitor the situation until the final 2025 Compliance Supplement is issued.

The financial audit reports remain on track for December 2025 issuance, consistent with prior years. An updated timeline from Baker Tilly is attached.

Proposed Action: Receive and file this report.



Memo

To: Great Lakes Water Authority Audit Committee

From: Stephanie Silva, Manager (Baker Tilly)

c.c. Jodi Dobson, Partner (Baker Tilly)

Date: November 21, 2025

Subject: Great Lakes Water Authority Audit Status and Annual Comprehensive Financial Report (ACFR)

We have prepared this memo to communicate to the audit committee our expectations regarding the timing of fieldwork, review, draft reports and issuance of the ACFR. The schedule below summarizes expected milestone dates to meet a deadline of issuance on December 10, 2025.

	Due Date Friday, December 10, 2025
All audit workpapers uploaded to portal for audit	Friday, October 10, 2025 Complete
End of Fieldwork (Including first review)	Friday, October 17, 2025 Complete
GLWA to provide preliminary draft of footnotes	Wednesday, October 29, 2025 Complete with open items
Baker Tilly to complete all internal reviews - comments accumulated and provided to GLWA	Friday, November 14, 2025
Final draft provided to Baker Tilly (Notes, Required Supplemental Information, Supplemental Information and available statistical schedules)	Wednesday, November 19, 2025
Presentation of draft to Audit Committee	Wednesday, December 3, 2025
Preparation of separate water and sewage reports (internal)	Monday, December 1, 2025
Presentation of draft to full Board of Directors	Wednesday, December 10, 2025
Issuance of the ACFR	Wednesday, December 10, 2025

* - Comments should include everyone on team in addition to various third parties (i.e. attorneys, bond advisors, etc.). Ideally, all changes would be accumulated into one file and given to us.

The information provided here is of a general nature and is not intended to address the specific circumstances of any individual or entity. In specific circumstances, the services of a professional should be sought. Baker Tilly US, LLP trading as Baker Tilly is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities. © 2018 Baker Tilly US, LLP



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Haran Stanley, Affordability & Assistance Manager

Re: WRAP FY 2025 Program Review Update

WRAP Update

On October 24, 2025, the Audit Committee received the Water Residential Assistance Program (WRAP) FY 2025 Review. The Affordability & Assistance team updated that presentation (now dated October 29, 2025) to include more information about the FY 2025 WRAP budget, along with a summary of the local and regional funding. This updated presentation is the first report attached for your review.

GLWA has made the WRAP FY 2025 presentation available to the public, and has distributed the presentation to several stakeholders, including those engaged in the 2025 Water Affordability Bill workgroup. The report was also distributed to the service delivery partners, including the Genesee County Community Action Resource Department, Macomb Community Action, Wayne Metropolitan Community Action Agency, United Way for Southeastern Michigan, and the Oakland County Water Resource Commissioner's Office.

WRAP Area 1 – City of Detroit Update

The second attached report presents the key results of the Detroit Water & Sewerage Department (DWSD) Lifeline initiative, as delivered by Matthew Phillips, Chief of Staff and Customer Service Officer, to the DWSD Board of Water Commissioners on October 1, 2025. In the report, DWSD presents Lifeline Plan activity for the program year from October 1, 2024, through September 30, 2025. During the program year, 7,930 households received Lifeline benefits and 1,476 households participated in Home Water Audits to assess and address their plumbing repair needs.

WRAP serves as one funding source for the Lifeline Plan, with a regional and local budget of \$3,573,400 allocated to assist households within the City of Detroit for the GLWA 2025 fiscal year (July 1, 2024, through June 30, 2025). The services provided align with WRAP's commitment to improving access to water affordability across the GLWA service area.

Proposed Action: Receive and file this report.



Fiscal Year 2025 Review

(July 1, 2024 – June 30, 2025)

Updated November 21, 2025

WHAT IS WRAP?



The Water Residential Assistance Program (WRAP) assists eligible low-income households receiving water and/or sewer services through Great Lakes Water Authority (GLWA) Member Partner Communities.

WHAT DOES WRAP OFFER?

- Income-based bill credits
- Payment of past-due balances
- Healthy Home and Conservation measures like minor plumbing repairs

HOW LONG CAN A HOUSEHOLD BE IN WRAP?



Households can be enrolled for up to two years. Households with eligible seniors and/or persons with permanent disabilities can be enrolled in WRAPfinity which allows for bill credit assistance without an expiration date.



Purpose of This Report

This report provides a review of the FY 2025 WRAP budget and spending for all areas serviced by WRAP as defined below:

- ✓ **Area 1** – The City of Detroit – WRAP is one of the City of Detroit’s funding resources for its water affordability program, the Lifeline Plan. This program is managed by the Detroit Water and Sewerage Department (DWSD), which provides detailed reports outlining the services provided to Detroit households
- ✓ **Area 2** - The City of Flint
- ✓ **Area 3** – Wayne County (outside of the City of Detroit), Monroe, and Washtenaw Counties
- ✓ **Area 4** – Oakland County
- ✓ **Area 5** – Macomb, Lapeer, and St. Clair Counties

Background

WRAP, a first-of-its-kind program in the country, was created by representatives from throughout the region. GLWA partners with agencies like Genesee County Community Action Resource Department (GCCARD), Macomb Community Action (MCA), United Way for Southeastern Michigan (United Way), and Wayne Metropolitan Community Action Agency (Wayne Metro) to be service delivery partners that deliver WRAP services to residents.

How does GLWA fund WRAP?

One-half of one percent (0.5%) of GLWA’s budgeted revenues is allocated to fund WRAP. The funds are distributed equitably across the GLWA service region using a funding allocation model.

WRAP Service Delivery Partners have leveraged other funding sources using the Water Assistance Network to supplement WRAP funding and ensure households are able to continue receiving services.

GLWA WRAP Service Areas and Service Delivery Partners



	Wayne Metropolitan Community Action Agency	United Way for Southeastern Michigan	Macomb Community Action Agency
Area 1 - City of Detroit	✗		
Area 2 - City of Flint	✗		
Area 3 - Wayne, Monroe, Washtenaw Counties	✗		
Area 4 - Oakland County		✗	
Area 5 - Macomb, Lapeer, St. Clair Counties			✗

GLWA WRAP FY 2025 Funding

WRAP FY 2025 Funding Area 1 – Area 5			
	Regional Funding (Wholesale)	Local Funding	Total
Area 1 (City of Detroit)	\$1,323,900	\$2,249,500	\$3,573,400
Area 2 (City of Flint)	54,800		54,800
Area 3 (*Wayne, Monroe, Washtenaw Counties)	1,216,200		1,216,200
Area 4 (Oakland County)	1,006,100		1,006,100
Area 5 (Macomb, Lapeer, St. Clair Counties)	817,000		817,000
Total	\$4,418,000	\$2,249,500	\$6,667,500

*Wayne County – Outside of the City of Detroit.

Regional funding = Funds collected from GLWA member partner charges.

The total regional WRAP FY2025 funding for Areas 1 – Area 5 = \$4,418,000

WRAP is one of multiple funding sources for the Detroit Water & Sewerage Department's (DWSD) Lifeline Plan.

Local funding = Funds collected from DWSD customers from rates.

The total local & regional WRAP FY2025 funding for Area 1 = \$3,573,400.



WRAP Highlights Areas 2 through 5

FY 2025 WRAP Highlights

Service Areas 2 – 5

(Service Areas Outside City of Detroit)

2025 Fiscal Year: July 2024 – June 2025



3,042

new households
enrolled in Direct
Payment Assistance
Services



475

new households
enrolled in
Conservation/ Healthy
Home Services



258

new households
enrolled in WRAPfinity

Note: 151 were Area 5 – MCA enrollees

WRAP Enrollments & WRAP Spending

💧 Enrollment Period

- 💧 Households enroll in WRAP year-round. The start and end dates for enrollment are unique to each household.
- 💧 Example: WRAP year one could be from July 15, 2025 to July 15, 2026, or October 2, 2025 to October 2, 2026.

💧 Recertification

- 💧 Each household GLWA enrolled in WRAP must recertify before beginning WRAP year two.
- 💧 This allows the Service Delivery Partners to verify that the household still qualifies for benefits.
- 💧 WRAPfinity households also must recertify yearly.

💧 Funding Commitments

- 💧 Once a household is enrolled in the WRAP Income-Based Plan (IBP), the bill credits/award amount is “committed” and reserved for the full year of enrollment.

💧 Reporting

- 💧 The WRAP funding spent for an enrollee can cross fiscal years, because WRAP is a two-year program and WRAPfinity has no expiration.
- 💧 Households’ bill credits and associated administration fees are sometimes recorded across fiscal years.



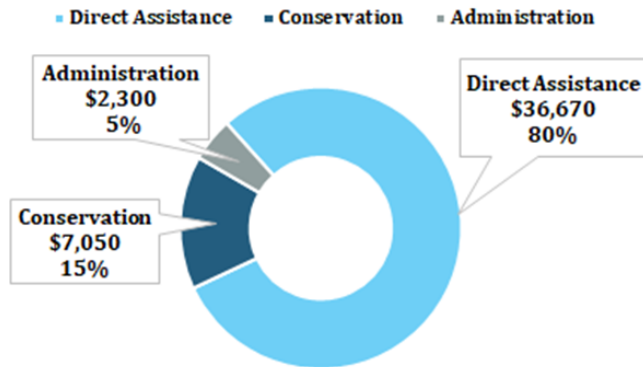


AREA 2: City of Flint

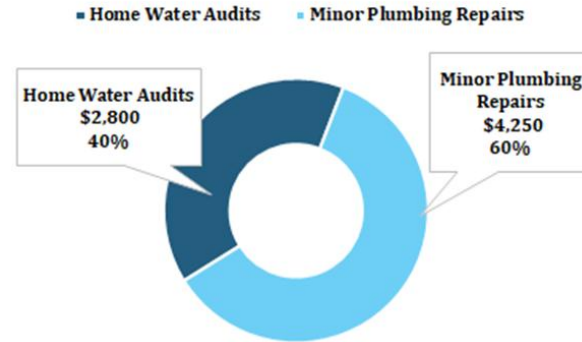
Service Delivery Partner Wayne Metropolitan Community Action Agency provides WRAP services to residents throughout the City of Flint.



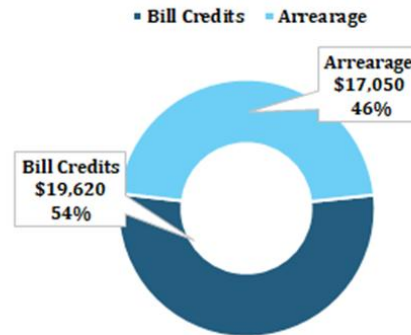
FY 2025 TOTAL FUNDS SPENT



FY 2025 CONSERVATION FUNDS SPENT



FY 2025 Direct Assistance Funds Spent



20 New Households enrolled in **Direct Payment Assistance**

7 New Households enrolled in **Conservation / Healthy Home Services**



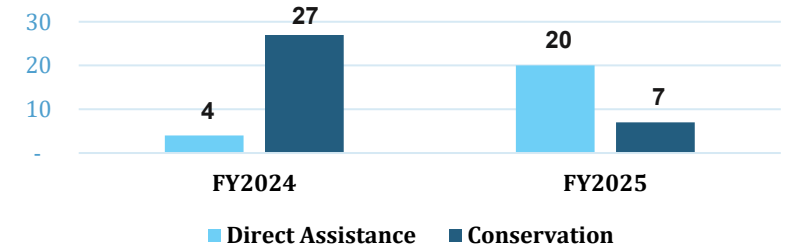
83% of FY 2025
WRAP budget allocation **utilization**

WRAP FY 2025 Funding

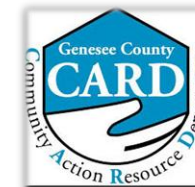
	FY 2024 Carry Forward	Budget	Actual Spend
Direct Assistance	-	\$37,264	\$36,670
Conservation	-	9,316	7,050
Administration	-	8,220	2,300
Total	\$0	\$54,800	\$46,020

Direct Assistance spend shown above reflects bill credits for new enrollments and continuing enrollments from the previous fiscal year.

Area 2 - New WRAP Household Enrollments by GLWA Fiscal Year (July-June)



Other News



As of July 1, 2025, Genesee County Community Action Resource Department (GCCARD) will serve as the Service Provider for WRAP Area 2, City of Flint.



Water Residential Assistance Program

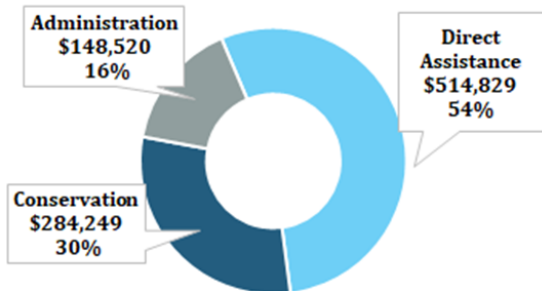
AREA 3: Wayne County (outside the City of Detroit), Washtenaw & Monroe Counties

Service Delivery Partner Wayne Metropolitan Community Action Agency provides WRAP services to residents throughout Wayne County and portions of Washtenaw and Monroe Counties.



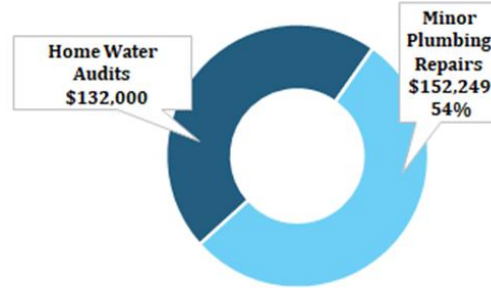
FY 2025 TOTAL FUNDS SPENT

■ Direct Assistance ■ Conservation ■ Administration



FY 2025 CONSERVATION FUNDS SPENT

■ Home Water Audits ■ Minor Plumbing Repairs



FY 2025 DIRECT ASSISTANCE FUNDS SPENT

■ Bill Credits ■ Arrearage Assistance



1444 New Households enrolled in
Direct Payment Assistance

330 New Households enrolled in
Conservation / Healthy Home Services



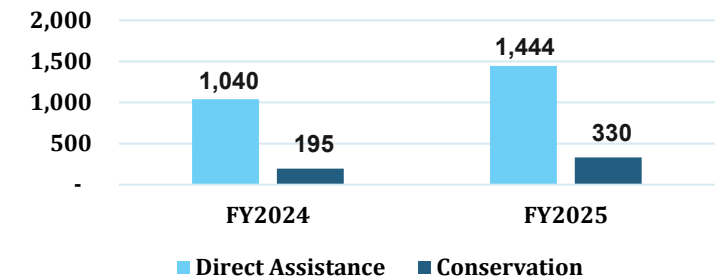
78% of FY 2025
WRAP budget allocation **utilization**

WRAP FY 2025 Funding

	FY 2024 Carry Forward	Budget	Actual Spend
Direct Assistance	\$360,813	\$827,106	\$514,829
Conservation	90,203	206,754	284,249
Administration	79,591	182,430	148,520
Total	\$530,608	\$1,216,200	\$947,598

Direct Assistance spend shown above reflects bill credits for new enrollments and continuing enrollments from the previous fiscal year.

Area 3 - WRAP Household Enrollments by GLWA Fiscal Year (July-June)



Other News



United Way for Southeastern Michigan (UWSEM) will be the Service Provider for WRAP Area 6, Washtenaw County, as of July 1, 2025.



Water Residential Assistance Program

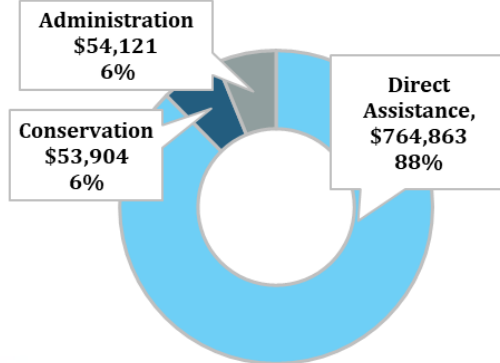
AREA 4: Oakland County

Service Delivery Partner United Way for Southeastern Michigan provides WRAP services to residents throughout Oakland County.

United Way
for Southeastern Michigan

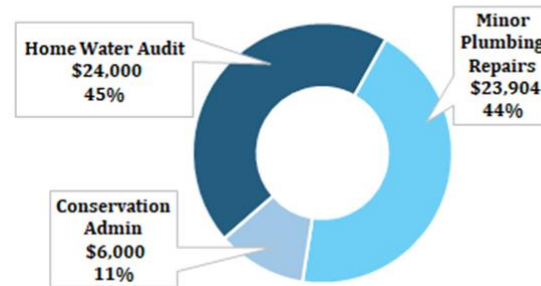
FY 2025 TOTAL FUNDS SPENT

■ Direct Assistance ■ Conservation ■ Administration



FY 2025 CONSERVATION FUNDS SPENT

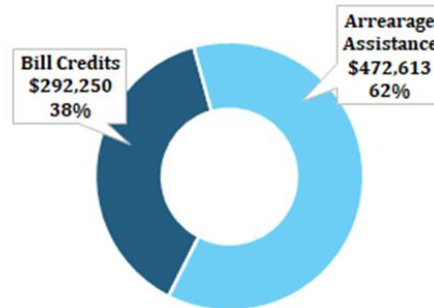
■ Home Water Audit ■ Minor Plumbing Repairs ■ Conservation Admin



**Conservation services were subcontracted, requiring an administration fee for the subcontractor.*

FY 2025 DIRECT ASSISTANCE FUNDS SPENT

■ Bill Credits ■ Arrearage Assistance



683 New Households enrolled in
Direct Payment Assistance

34 New Households enrolled in
Conservation / Healthy Home Services



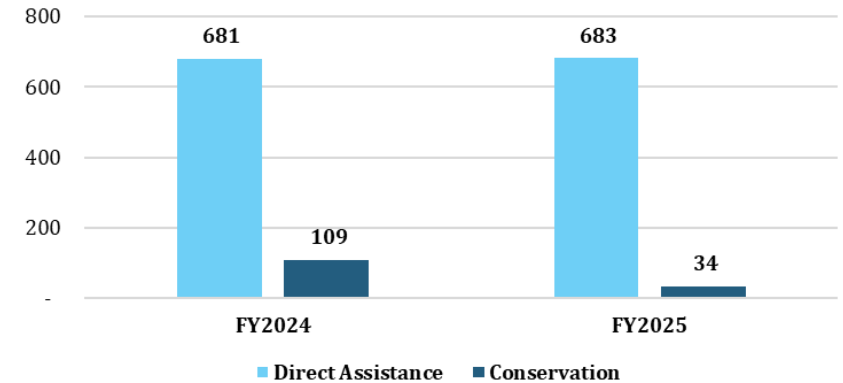
87% of FY 2025
WRAP budget allocation **utilization**

WRAP FY 2025 Funding

	FY 2024 Carry Forward	Budget	Actual Spend
Direct Assistance	\$835,283	\$684,148	\$764,863
Conservation	208,821	171,037	53,904
Administration	184,254	150,915	54,121
Total	\$1,228,358	\$1,006,100	\$872,888

Direct Assistance spend shown above reflects bill credits for new enrollments and continuing enrollments from the previous fiscal year.

Area 4 - WRAP Household Enrollments by GLWA Fiscal Year (July-June)

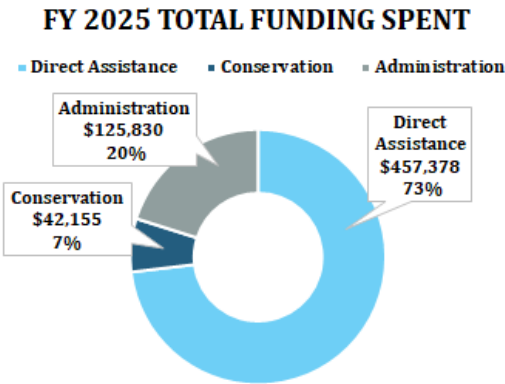


The decrease in Conservation enrollments from FY 2024 and FY 2025 was due to third party contract negotiations between United Way and their contractor for Conservation services.

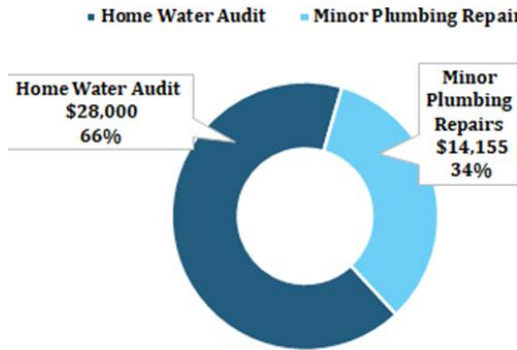


AREA 5: Macomb, Lapeer, and St. Clair Counties

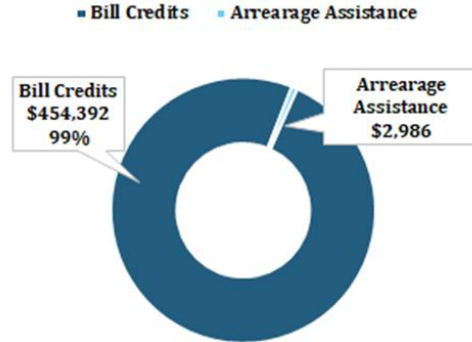
Service Delivery Partner Macomb Community Action provides WRAP services to residents throughout Macomb County and portions of St. Clair and Lapeer Counties.



FY 2025 CONSERVATION FUNDS SPENT



FY 2025 DIRECT ASSISTANCE FUNDS SPENT



895 New Households enrolled in **Direct Payment Assistance**

104 New Households enrolled in **Conservation / Healthy Home Services**

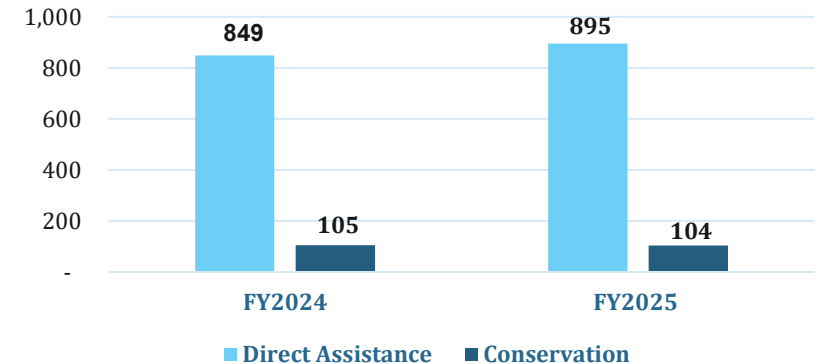


77% of FY 2025 WRAP budget allocation **utilization**

WRAP FY 2025 Funding			
	FY 2024 Carry Forward	Budget	Actual Spend
Direct Assistance	\$(33,394)	\$539,220	\$457,378
Conservation	-	130,720	42,155
Administration	(1,891)	147,060	125,830
Total	\$(35,285)	\$817,000	\$625,363

Direct Assistance spend shown above reflects bill credits for new enrollments and continuing enrollments from the previous fiscal year.

Area 5 - WRAP Household Enrollments by GLWA Fiscal Year (July-June)



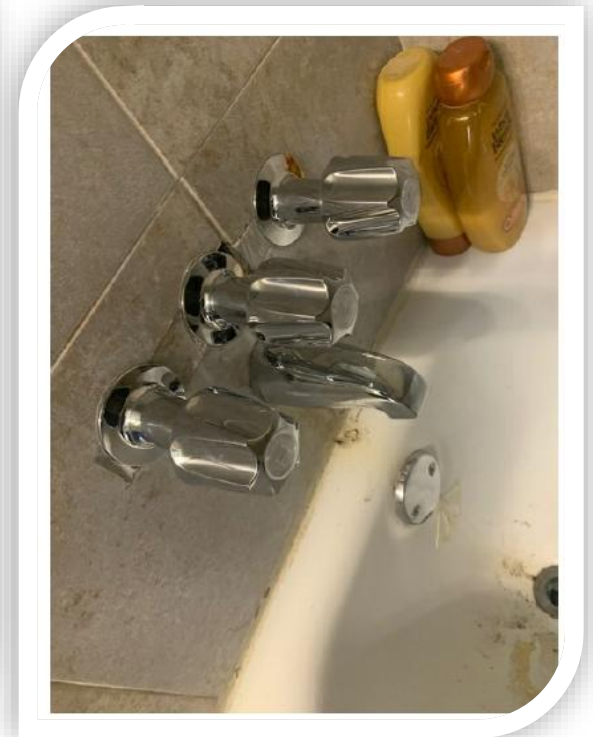
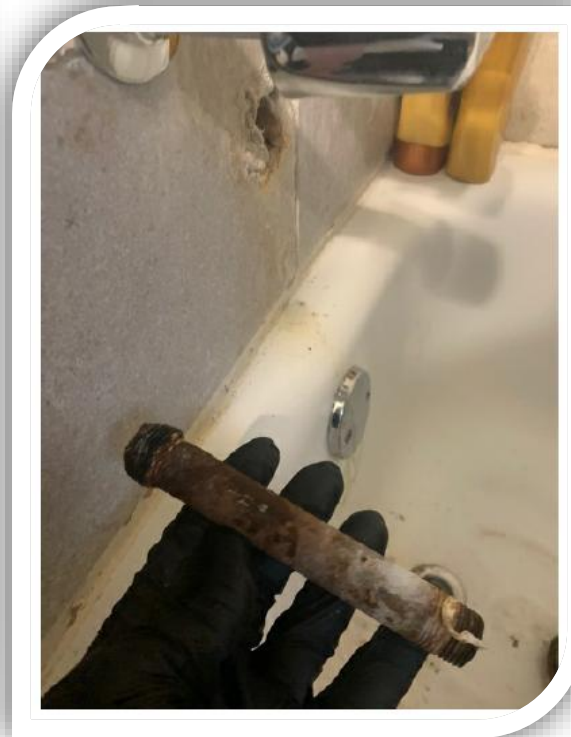
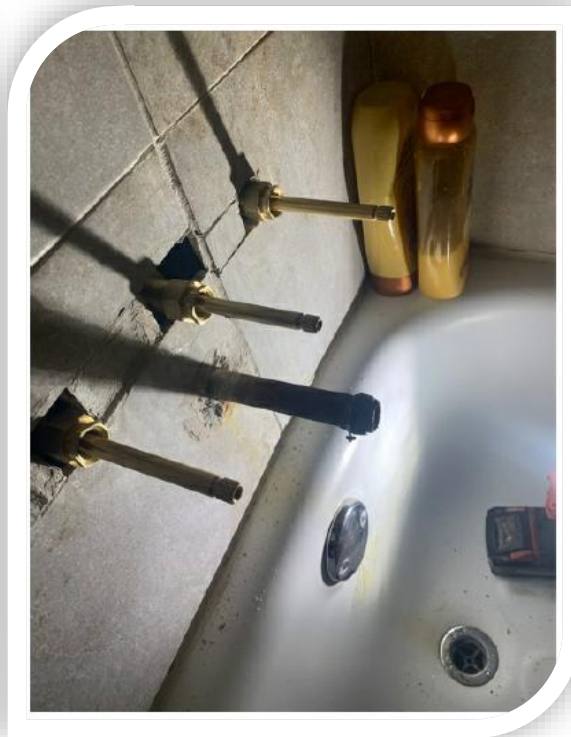
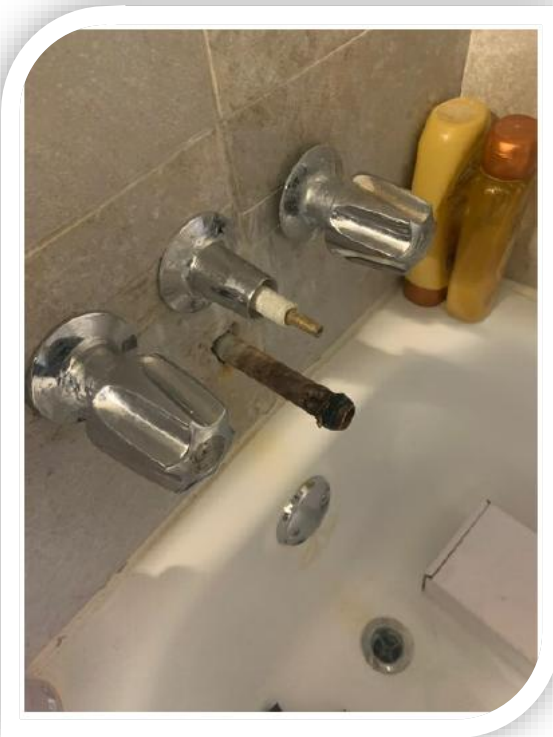
Exceedance Request

- 💧 A Service Delivery Partner can make an exceedance request if a household experiences a situation where their need is more than the (Year 1) \$1,200 for Direct Assistance or the \$2,000 allowed for Conservation Assistance.
- 💧 In FY 2025, a total of 29 Exceedance Requests were made – 28 related to Direct Assistance and 1 for Conservation.
- 💧 All Direct Assistance exceedance requests were made to prevent the household from having their water shut off.
 - 💧 All 27 of the AREA 4 requests were emergency requests. Four different municipalities comprise the 27 households, with 23 households coming from a single municipality.
 - 💧 The one AREA 5 request was for a senior household that is 201.39% above the Federal Poverty Level.
- 💧 The Conservation Exceedance Request was for AREA 3.
 - 💧 An elderly household in need of \$19,350 in repairs. WRAP covered \$2,675, and the LWUA (Local Water Utility Assistance) grant covered the remaining balance.

Direct Assistance Exceedance Request			
WRAP Service Area	Number of Households	Total (\$) Spent	Average (\$) Per Household
Area 2 – City of Flint	0	0	0
Area 3 – Wayne, Monroe, Washtenaw Counties	1	2,504	2,504
Area 4 – Oakland County	27	41,275	1,529
Area 5 – Macomb, Lapeer, St. Clair Counties	1	805	805

Example: WRAP's Healthy Home Focus

In addition to leaking fixtures, WRAP will fund the replacement of lead-based fixtures in the kitchen, bathroom, and utility room.



Looking Ahead



Look Ahead to FY 2026

- ◆ **Area 1** – Lifeline – changes to come soon with the new Lifeline H2O program.
- ◆ **Area 2** – Genesee County Community Action Resource Department has hit the ground running with over \$1,000 in Direct Assistance support committed.
- ◆ **Area 3** – Wayne Metro Community Action Agency is managing enrollments with a new staffing plan.
- ◆ **Area 4** – United Way for Southeastern Michigan (UWSEM) is working through managing their budget, increasing their enrollments, and spending.
- ◆ **Area 5** – Macomb Community Action Agency has made staffing adjustments to handle its call volume and process applications more quickly.
- ◆ **Area 6** – UWSEM has already enrolled 25 households in Direct Assistance services in the first quarter, improving from the 19 enrollments for all FY 2025.



Look Ahead to FY 2026

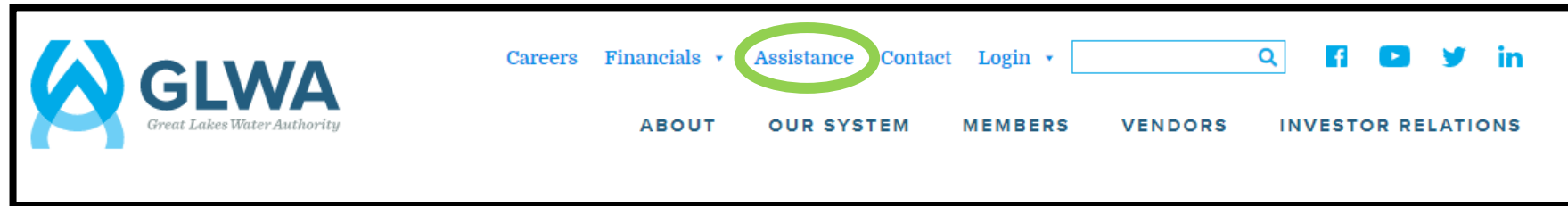
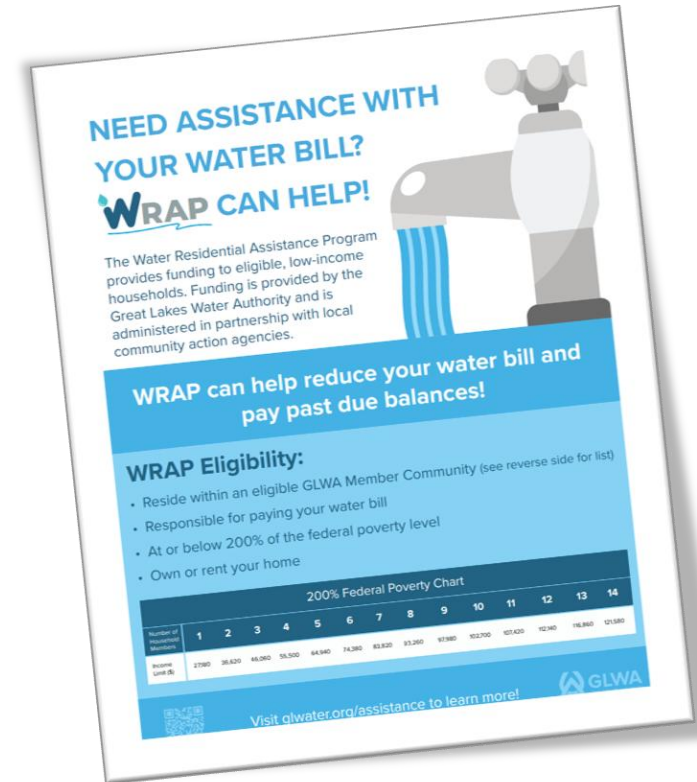
💧 The Affordability & Assistance team is working with the WRAP Service Delivery Partners to maximize the program spending. This includes but is not limited to:

- 💧 staffing changes,
- 💧 operational reviews,
- 💧 new conservation partnerships,
- 💧 increased community outreach, and
- 💧 increased communication with GLWA member partners.

Resources

WRAP Toolbox

- 💧 Visit www.glwater.org/assistance
- 💧 Email WRAP@glwater.org
- 💧 WRAP Materials:
 - 💧 Service Delivery Partner Information
 - 💧 Flyers
 - 💧 Frequently Asked Questions
 - 💧 Infographics



DWSD Lifeline Key Results

September 2025

2025 Lifeline (9/1/2025)

Lifeline	Total Households	Results
Receiving Lifeline Benefit	7,930	Benefits Provided since 10/1/2024: \$7.5M in GAP \$1M in Arrears
Made a Payment (Partial or in Full)	4,248	54%
Did Not Make a Payment	3,682	46%

- Wayne Metro indicated on 3/31/2025 funds have been exhausted.

2025 Lifeline Enrollment Dashboard

August 2025

Performance Metric			%
Receiving Lifeline Benefit		7,930	
Enrolled Tier 1*	\$18	7,099	89.5%
Enrolled Tier 2*	\$43	281	3.5%
Enrolled Tier 3*	\$56	550	7%
Plumbing Audits		1,476	



Benefit Received by Tier – *August 2025 Billing Cycle*

		Average Gap Payment	Average Arrearage
Enrolled in Tier 1	\$18	\$61.71	\$1,254.59
Enrolled in Tier 2	\$43	\$35.29	\$1,136.20
Enrolled in Tier 3	\$56	\$27.43	\$1,225.85
Average		\$58.39	\$1,248.40

Lifeline Tier Groups: Enrollments and Usage

Based on Household Size

August 2025 billing cycle

Group	HH Members	Base Allocated Gallons per month using Water Conservation Techniques	Average Usage (June)	% Enrolled
Group A	0-4	4,500 or 6ccf	6.59 ccf	92.9%
Group B	5-6	6,750 or 9ccf	10.38 ccf	6.0%
Group C	7-8	9,000 or 12ccf	10.42 ccf	1.0%
Group D	9-10	11,250 or 15ccf	17.50 ccf	.1%
Group E	11-12+	13,500 or 18ccf	7.67 ccf	.01%

- Water usage was determined at 1,125 gallons per month per household member. (Stantec report)
 - Monthly water usage based on inside water use only, using conservation efforts, Detroit region
- For each group, 2 household members are added, water usage is increased by 1,125 gallons per member over the base of 4.
- \$10.032 is based on \$4.492 per 1CCF Water and \$5.54 per 1CCF Sewerage up to 12ccf for sewerage (Based on FY2023 rates)

How To Access Our Services

Online Self-Service Portal

Detroitmi.gov/paymywaterbill

Online Bill Pay

View Account Balance/Usage

Establish an Online Account

Start New Water Service

Stop Service

Leak Adjustment

Deposit Refund

Real Estate Closing

Billing Dispute*

*Services being added this year

Email

MYDWSD@DETROITMI.GOV

New Water Service

Stop Service

Balance Inquiry

Real Estate Closing

Address/Name Change

Landlord Account Setup

Phone

313-267-8000

Bill Pay

New Water Service

Stop Service

Deposit Refund

Real Estate Closing

Billing Dispute

Balance Inquiry

Payment Assistance

Address/Name Change

Leak Adjustment

Payment Locations & Appointments

Payment Drop Box and Appointments

735 Randolph St. –
Bates St. Entrance

DIVDAT Kiosks
Payments

(50+ stations located
throughout the city)
Dwsdkiosk.com



**Water & Sewerage
Department**

THANK YOU!

Matthew Phillips

Detroit Water & Sewerage Department

Email: Matthew.phillips@detroitmi.gov

Phone: 313.964-9020

For more information visit: www.detroitmi.gov/dwsd

FOLLOW US!



Facebook.com/DWSDDetroit



@DetroitWaterDep



@detroitwatersewerage



Customer Service

Lifeline H2O Update

Tamara Smith

Customer Service & Lifeline H2O Project Manager



**Water & Sewerage
Department**



Lifeline H₂O is Now Live!

- The Lifeline H₂O website and application are now live, and we are accepting applications.
- Detroit residents can apply online or by phone through the Lifeline H₂O Application Hotline.
- Designed for ease and accessibility – mobile-friendly and bilingual support available.



Customer Notice

- A flyer has been mailed to customers previously enrolled in Lifeline
- Introduces the new Lifeline H₂O program
- Includes: program overview, \$34 bill amount, eligibility requirements, QR code/website for application, and the H₂O Hotline

NOTICE TO LIFELINE PLAN HOUSEHOLD:

INTRODUCING LIFELINE H₂O



\$34 / MONTH*

The Lifeline Plan has transitioned to the DWSD Lifeline H₂O, which offers a single affordable all-in bill amount of \$34 per month* for eligible households.

**Up to 6 CCF (4,500 gallons) of water usage per month and includes the monthly drainage charge. If your household uses more water in any month, you will be billed at regular DWSD rates.*

WHY THE CHANGE?

The plan has been updated to enroll the most households possible based on currently available funding.

The Detroit Water & Sewerage Department (DWSD) Lifeline Plan requires an income-eligible household to apply to determine if you qualify for Lifeline H₂O.

HOW TO APPLY AND ENROLL

Eligibility Requirements:

- Household income is at or below 200% of the federal poverty level (FPL)
- A current DWSD account holder
- Water meter is installed and functioning
- Your account is registered in the DWSD Customer Self-Service Portal
- No past-due balance

You'll Need:

- Proof of household income or enrollment verification from FAP, MEAP, SNAP, or an eligible public benefit program
- DWSD Account Number

Submit Application

Go to lifeline.detroitmi.gov or scan the QR code below:



OR Call
313-435-2055

Easy Ways to Apply

Online



Visit lifeline.detroitmi.gov
or scan the QR Code:



- Upload required documents securely
- Receive confirmation on-screen

Lifeline Application Hotline



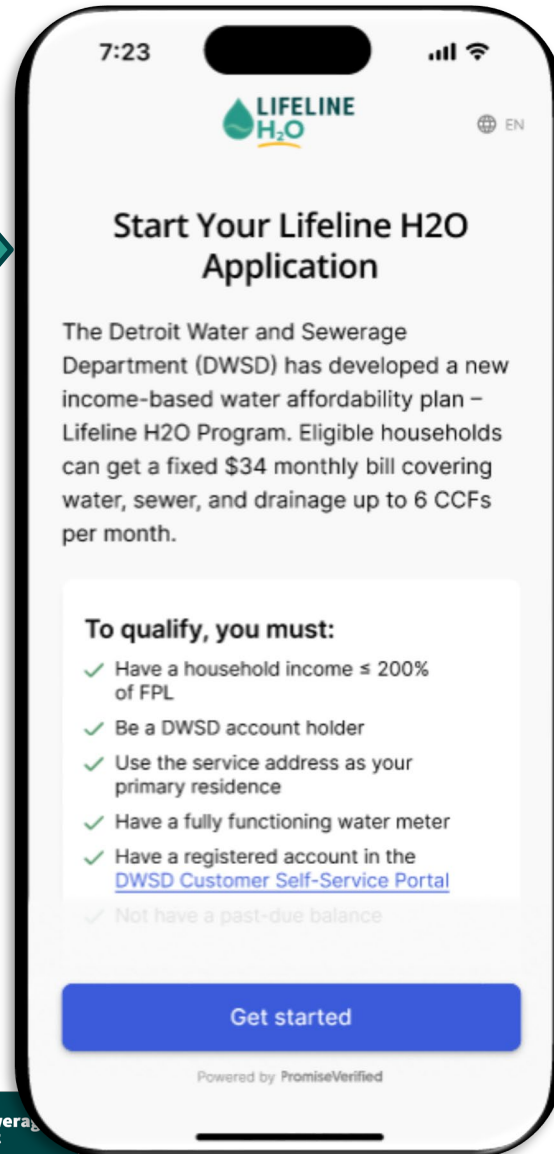
313-435-2055

- Staff assist customers step-by-step
- Ideal for residents with limited internet access

Five Simple Steps to Apply

1

Start
Application



7:23

LIFELINE H₂O

Start Your Lifeline H2O Application

The Detroit Water and Sewerage Department (DWSD) has developed a new income-based water affordability plan – Lifeline H2O Program. Eligible households can get a fixed \$34 monthly bill covering water, sewer, and drainage up to 6 CCFs per month.

To qualify, you must:

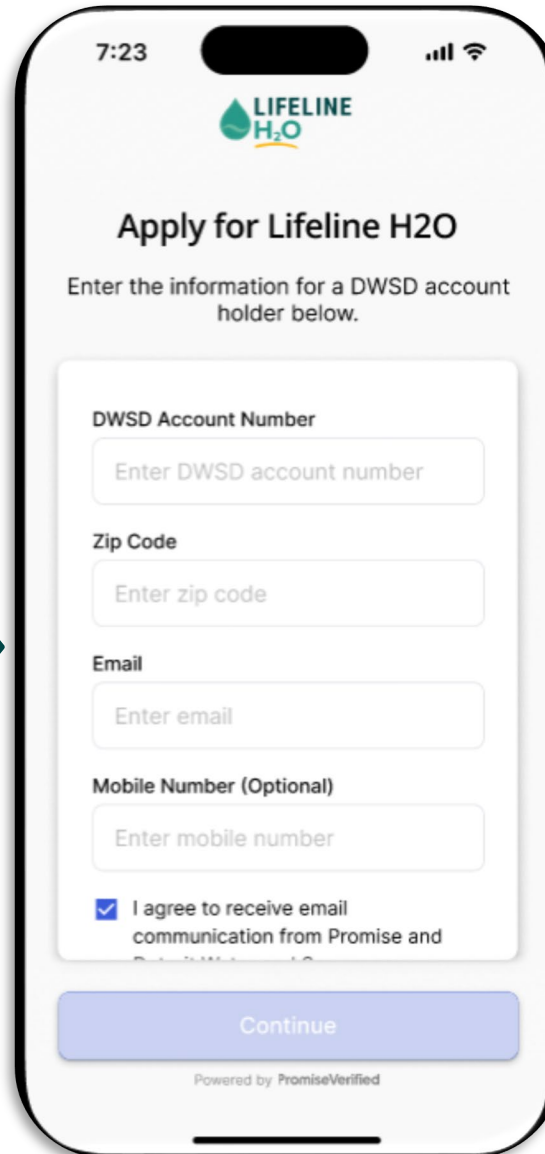
- ✓ Have a household income ≤ 200% of FPL
- ✓ Be a DWSD account holder
- ✓ Use the service address as your primary residence
- ✓ Have a fully functioning water meter
- ✓ Have a registered account in the [DWSD Customer Self-Service Portal](#)
- ✓ Not have a past-due balance

Get started

Powered by PromiseVerified

2

Enter
Account # &
Contact Info



7:23

LIFELINE H₂O

Apply for Lifeline H2O

Enter the information for a DWSD account holder below.

DWSD Account Number

Enter DWSD account number

Zip Code

Enter zip code

Email

Enter email

Mobile Number (Optional)

Enter mobile number

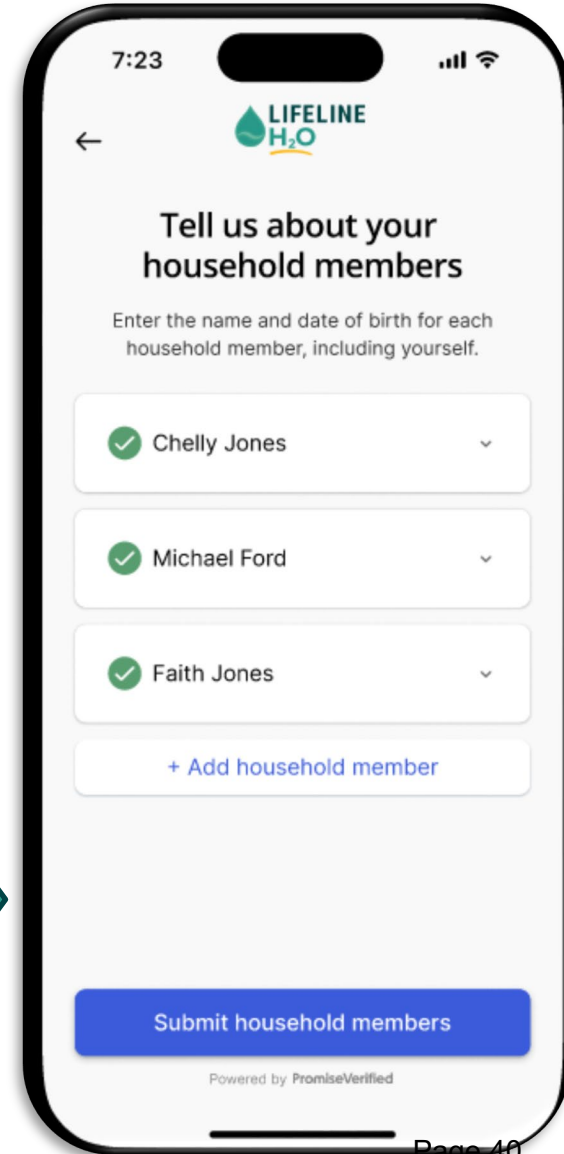
☒ I agree to receive email communication from Promise and

Continue

Powered by PromiseVerified

3

Enter
Household &
Income Info



7:23

LIFELINE H₂O

Tell us about your household members

Enter the name and date of birth for each household member, including yourself.

✓ Chelly Jones

✓ Michael Ford

✓ Faith Jones

[+ Add household member](#)

Submit household members

Powered by PromiseVerified

Five Simple Steps to Apply

3

Upload
Documents

7:23

LIFELINE H₂O

Select documents to upload

Use your camera or select several files to save time

Analyzing Letter-2024.png

Upload documents (1)

Powered by PromiseVerified

5

Agree to
Terms &
Submit
Application!

7:23

LIFELINE H₂O

Terms & Conditions

Agree to the terms & conditions to complete your application.

☐ I hereby attest that all information I've provided in this application is true and complete to the best of my knowledge, including information about my household and my household's income.

☐ I agree to receive live and/or automated phone calls from Promise regarding my application and related matters.

☐ I agree to Promise's [Terms of Use](#), [Privacy Policy](#), and [Consent to Electronic Communications](#).

Submit

Powered by PromiseVerified

7:23

LIFELINE H₂O

Thank you

You have successfully submitted your application!

What we did

✓ 1 document uploaded

Reference ID: #2124-007

What's next?

Your application has been submitted. You'll receive an update within 5 business days regarding your eligibility.

Done

Powered by PromiseVerified

Tamara Smith | Project Manager



313.632.1920



Tamara.Smith@Detroitmi.gov



Detroitmi.gov/Water



LIFELINE
H₂O




Water & Sewerage
Department



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Lisa L. Mancini, Financial Services Chief of Staff

Re: Public Hearing on Proposed FY 2027 & FY 2028 Biennial Budget Request

Background/Analysis: See attached draft Board letter.

Proposed Action: The GLWA Audit Committee recommends that the Board of Directors authorizes staff to schedule a Public Hearing on the FY 2027 & FY 2028 Biennial Budget Request to be held at a meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that the notice of this Public Hearing be published in a daily newspaper of general circulation, and directs that notice of this Public Hearing be mailed to GLWA member partner communities on or before January 26, 2026.

..Title

Public Hearing on the Proposed FY 2027 & FY 2028 Biennial Budget Request

..Body

Agenda of: December 10, 2025

Item No.: **2025-365**

Amount: N/A

TO: The Honorable
Board of Directors
Great Lakes Water Authority

FROM: Suzanne R. Coffey P.E.
Chief Executive Officer
Great Lakes Water Authority

DATE: December 10, 2025

RE: Public Hearing on the Proposed FY 2027 & FY 2028 Biennial Budget Request

MOTION

Upon recommendation of Nicolette N. Bateson, Chief Financial Officer/Treasurer, the Board of Directors (Board) of the Great Lakes Water Authority (GLWA), **authorizes staff to schedule a Public Hearing on the Proposed FY 2027 & FY 2028 Biennial Budget Request to be held at a Meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that notice of this Public Hearing be published in a daily newspaper of general circulation, and directs that notice of this Public Hearing be mailed to GLWA member partner communities on or before January 26, 2026; and authorizes the CEO to take such other action as may be necessary to accomplish the intent of this vote.**

BACKGROUND

The timing of the proposed public hearings is guided largely by contractual commitments that seek to align the budget and annual service charges approval process as well as following general practice in the public sector.

Contractual Commitments

Section 7.02 of the GLWA Model Water Contract requires a Public Hearing prior to adoption of the FY 2027 & FY 2028 Biennial Budget. Section 7.02 provides:

“Notification of Rates. As soon as possible in the ratemaking process, the Board shall provide information on proposed rates and the draft data and information used in the calculation of proposed rates in a format that will enable Customer to assist in the ratemaking process. Not less than thirty calendar days prior to the hearing required by Act 279, the Board shall provide Customer with written notice of a proposed rate and the underlying data used to calculate the rate. The Board shall meet with Customer to review the rate and the data.”

The GLWA Model Sewer contract has the similar wording in Section 20.02 of that contract.

“Notification of Rates. As soon as possible in the ratemaking process, DWSD *[now GLWA]* shall provide information on proposed rates and the draft data and information used in the calculation of proposed rates in a format that will enable Customer to assist in the ratemaking process. Not less than thirty calendar days prior to the hearing required by Act 279, DWSD *[now GLWA]* shall provide Customer with written notice of a proposed rate and the underlying data used to calculate the rate. DWSD *[now GLWA]* shall meet with Customer to review the rate and the data.”
[Note that the contracts still reference DWSD; italics noted to infer GLWA.]

General Practice in the Public Sector

Michigan Public Act 279 provides that a water or sewerage system which serves more than 40% of the population must hold at least one public hearing at least 120 days before a proposed rate increase is scheduled to take effect. The hearing(s) must be conducted in compliance with the Open Meetings Act (OMA). Notice of the time, date and place of each hearing must be in compliance with the OMA and must be mailed to each city, village

or township served by the system not less than 30 days before each hearing.

Although Act 279 does not currently apply to GLWA operations as the population served is close to, but less than, 40%, counsel has been in agreement that GLWA should continue to abide by the notice requirements of Act 279 as the most faithful interpretation of the contract requirements.

JUSTIFICATION

The timing of the proposed public hearing aligns with the annual financial planning and charge development cycle in process.

BUDGET IMPACT

A public hearing on the Proposed FY 2027 & FY 2028 Biennial Budget Request is necessary for the establishment of a budget effective July 1, 2026.

COMMITTEE REVIEW

At its meeting on November 21, 2025, the Audit Committee [insert action] that the Board of Directors authorizes staff to schedule a Public Hearing on the Proposed FY 2027 & FY 2028 Biennial Budget Request to be held at a Meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that notice of this Public Hearing be published in a daily newspaper of general circulation, and directs that notice of this Public Hearing be mailed to GLWA member partner communities on or before January 26, 2026.

A discussion draft budget will be presented to the Audit Committee on December 19, 2025, with further discussion scheduled for the Board of Directors meeting on January 28, 2026, and the Audit Committee meeting on January 30, 2026 as needed.



**GREAT LAKES WATER AUTHORITY
NOTICE OF PUBLIC HEARING
PROPOSED BIENNIAL BUDGET
For the Two-Year Period ended June 30, 2028 (FY 2027 and FY 2028)**

Notice is hereby given that the Great Lakes Water Authority Board of Directors will hold a Public Hearing on the proposed FY 2027 and FY 2028 biennial budget.

DATE: Wednesday, February 25, 2026

TIME: 2:00 p.m.

**PLACE: In person, Zoom Videoconferencing, and Zoom
Telephonic Hearing**

In Person

Board Room, 5th Floor
735 Randolph Street
Detroit, Michigan 48226

Join Zoom Meeting

<https://glwater.zoom.us/j/89643267201?pwd=Jea6CLYWGSxMwIQAkf6csLGJRWKwg5.1>

Meeting ID: 896 4326 7201

Passcode: 268980

Join Zoom Telephonic

Public Call-In Number: 877 853 5247 US Toll-Free
or 888 788 0099 US Toll-Free

Meeting ID: 896 4326 7201

Passcode: 268980

The proposed biennial budget is scheduled to take effect on July 1, 2026.

The proposed biennial budget is available for public inspection online at <https://www.glwater.org/financials/>.

Individuals or groups wishing to make oral presentations or submit prepared statements pertaining to the proposed biennial budget may do so at the Public Hearing as outlined in this notice. Individuals or groups wishing to make oral presentations may appear in person or participate via the Zoom as indicated in this notice.



Individuals or groups giving oral presentations are encouraged to also submit their presentations in writing. Oral presentations should be brief to allow all parties the opportunity to participate. A three minute time limit will be observed.

The Public Hearing on the FY 2027 and FY 2028 biennial budget proposed by the Great Lakes Water Authority scheduled for February 25, 2026 at 2:00 p.m. will be held in person, through Zoom videoconferencing, and by telephone through Zoom's telephonic capabilities.

Members of the public may offer comment in the following manners:

In Person: Members of the public who, subject to capacity, wish to attend the meeting and/or offer public comment in person may attend the meeting in the Board Room, 5th Floor, 735 Randolph, Detroit, MI 48226.

By Zoom videoconferencing: Members of the public who wish to use Zoom videoconferencing to attend the meeting and/or offer public comment may utilize the following link to attend:

<https://glwater.zoom.us/j/89643267201?pwd=Jea6CLYWGSxMwIQAkf6csLGJRWKwg5.1>

During the portions of the hearing designated for public participation may "raise their hand" by using that feature within the software program.

By Telephone via Zoom: Members of the public who wish to attend the meeting and/or offer public comment by telephone should call in at the number indicated above, press *9 on their keypad to "raise their hand for public comment." During other portions of the meeting, members of the public are asked to mute their line by pressing *6 on their keypad to mute or unmute their line.

By E-Mail: Members of the public may provide written comments to the Board by emailing those comments to CEO@glwater.org on or before 3:00 p.m. on Tuesday, February 24, 2026 and should reference "February 25, 2026 Public Hearing on proposed FY 2027 and FY 2028 biennial budget" in the subject line of the e-mail. The opportunity to submit written comments by e-mail may remain open throughout the duration of the Public Hearing.

By U.S. Mail: members of the public may provide written comments by United States mail addressed to:

Suzanne R. Coffey P.E., Chief Executive Officer
Great Lakes Water Authority
735 Randolph
Detroit, Michigan, 48226



Written comments by U.S. mail should reference “February 25, 2026 Public Hearing on proposed FY 2027 and FY 2028 biennial budget” in the letter. The opportunity to submit written comments by U.S. mail may remain open throughout the duration of the Public Hearing.

If a member of the public requires accommodation due to a disability, please contact CEO@glwater.org or (844) 455-GLWA (4592) not less than 72 hours prior to the date of the meeting.



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Lisa L. Mancini, Financial Services Chief of Staff

Re: Public Hearing on Proposed FY 2027 Schedule of Revenues and Charges

Background/Analysis: See attached draft Board letter.

Proposed Action: The GLWA Audit Committee recommends that the Board of Directors authorize staff to schedule a Public Hearing on the Proposed FY 2027 Schedule of Revenues and Charges to be held at a meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that notice of this Public Hearing be published in a daily newspaper of general circulation, and directs that notice of this Public Hearing be mailed to GLWA member partner communities on or before January 26, 2026.

..Title

Public Hearing on the Proposed FY 2027 Schedule of Revenues and Charges

..Body

Agenda of: December 10, 2025

Item No.: **2025-366**

Amount: N/A

TO: The Honorable
Board of Directors
Great Lakes Water Authority

FROM: Suzanne R. Coffey P.E.
Chief Executive Officer
Great Lakes Water Authority

DATE: December 10, 2025

RE: Public Hearing on the Proposed FY 2027 Schedule of Revenues and Charges

MOTION

Upon recommendation of Nicolette N. Bateson, Chief Financial Officer/Treasurer, the Board of Directors (Board) of the Great Lakes Water Authority (GLWA), **authorizes staff to schedule a Public Hearing on the Proposed FY 2027 Schedule of Revenues and Charges to be held at a Meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that notice of this Public Hearings be published in a daily newspaper of general circulation, and directs that notice of this Public Hearings be mailed to GLWA member partner communities on or before January 26, 2026;** and authorizes the CEO to take such other action as may be necessary to accomplish the intent of this vote.

BACKGROUND

The timing of the proposed public hearings is guided largely by contractual commitments that seek to align the budget and annual service charges approval process as well as following general practice in the public sector.

Contractual Commitments

Section 7.02 of the GLWA Model Water Contract requires a Public Hearing prior to adoption of the FY 2027 & FY 2028 Biennial Budget. Section 7.02 provides:

“Notification of Rates. As soon as possible in the ratemaking process, the Board shall provide information on proposed rates and the draft data and information used in the calculation of proposed rates in a format that will enable Customer to assist in the ratemaking process. Not less than thirty calendar days prior to the hearing required by Act 279, the Board shall provide Customer with written notice of a proposed rate and the underlying data used to calculate the rate. The Board shall meet with Customer to review the rate and the data.”

The GLWA Model Sewer contract has the similar wording in Section 20.02 of that contract.

“Notification of Rates. As soon as possible in the ratemaking process, DWSD *[now GLWA]* shall provide information on proposed rates and the draft data and information used in the calculation of proposed rates in a format that will enable Customer to assist in the ratemaking process. Not less than thirty calendar days prior to the hearing required by Act 279, DWSD *[now GLWA]* shall provide Customer with written notice of a proposed rate and the underlying data used to calculate the rate. DWSD *[now GLWA]* shall meet with Customer to review the rate and the data.”
[Note that the contracts still reference DWSD; italics noted to infer GLWA.]

General Practice in the Public Sector

Michigan Public Act 279 provides that a water or sewerage system which serves more than 40% of the population must hold at least one public hearing at least 120 days before a proposed rate increase is scheduled to take effect. The hearing(s) must be conducted in compliance with the Open Meetings Act (OMA). Notice of the time, date and place of each hearing must be in compliance with the OMA and must be mailed to each city, village or township served by the system not less than 30 days before each hearing.

Although Act 279 does not currently apply to GLWA operations as the population served is close to, but less than, 40%, counsel has been in agreement that GLWA should continue to abide by the notice requirements of Act 279 as the most faithful interpretation of the contract requirements.

JUSTIFICATION

The timing of the proposed public hearing aligns with the annual financial planning and charge development cycle in process.

BUDGET IMPACT

The Public Hearings on a Proposed FY 2027 Schedule of Charges and Revenues is necessary for the establishment of a current budget and schedule of charges effective July 1, 2026.

COMMITTEE REVIEW

A discussion draft budget will be presented to the Audit Committee on December 19, 2025, with further discussion scheduled for the Board of Directors meeting on January 28, 2026, and the Audit Committee meeting on January 30, 2026 as needed.

At its meeting on November 21, 2025, the Audit Committee [insert action] that the Board of Directors authorize staff to schedule a public hearing on Proposed FY 2027 Schedule of Revenues and Charges to be held at a Meeting of the Great Lakes Water Authority Board on February 25, 2026, at 2 pm, directs that notice of this public hearing be published in a daily newspaper of general circulation, and directs that notice of this Public Hearings be mailed to GLWA member partner communities on or before January 26, 2026.



**GREAT LAKES WATER AUTHORITY
NOTICE OF PUBLIC HEARING
PROPOSED FY 2027 WATER AND SEWERAGE SERVICE CHARGES**

Notice is hereby given that the Great Lakes Water Authority Board of Directors will hold a Public Hearing on Water and Sewerage service charges proposed by the Great Lakes Water Authority for Fiscal Year 2027.

DATE: Wednesday, February 25, 2026

TIME: 2:00 p.m.

**PLACE: In person, Zoom Videoconferencing, and Zoom
Telephonic Hearing**

In Person

Board Room, 5th Floor
735 Randolph Street
Detroit, Michigan 48226

Join Zoom Meeting

<https://glwater.zoom.us/j/89643267201?pwd=Jea6CLYWGSxMwIQAkf6csLGJRWKwg5.1>

Meeting ID: 896 4326 7201
Passcode: 268980

Join Zoom Telephonic

Public Call-In Number: 877 853 5247 US Toll-Free
or 888 788 0099 US Toll-Free
Meeting ID: 896 4326 7201
Passcode: 268980

The proposed service charges are scheduled to take effect on July 1, 2026.

The proposed schedule of charges is available for public inspection online at <https://www.glwater.org/financials/>.

Individuals or groups wishing to make oral presentations or submit prepared statements pertaining to the proposed service charges may do so at the Public Hearing as outlined in this notice. Individuals or groups wishing to make oral presentations may appear in person or participate via the Zoom as indicated in this notice.



Individuals or groups giving oral presentations are encouraged to also submit their presentations in writing. Oral presentations should be brief to allow all parties the opportunity to participate. A three minute time limit will be observed.

The Public Hearing on the FY 2027 Water and Sewerage service charges proposed by the Great Lakes Water Authority scheduled for February 25, 2026 at 2:00 p.m. will be held in person, through Zoom videoconferencing, and by telephone through Zoom's telephonic capabilities.

Members of the public may offer comment in the following manners:

In Person: Members of the public who, subject to capacity, wish to attend the meeting and/or offer public comment in person may attend the meeting in the Board Room, 5th Floor, 735 Randolph, Detroit, MI 48226.

By Zoom videoconferencing: Members of the public who wish to use Zoom videoconferencing to attend the meeting and/or offer public comment may utilize the following link to attend:

<https://glwater.zoom.us/j/89643267201?pwd=Jea6CLYWGSxMwIQAkf6csLGJRWKwg5.1>

During the portions of the hearing designated for public participation may "raise their hand" by using that feature within the software program.

By Telephone via Zoom: Members of the public who wish to attend the meeting and/or offer public comment by telephone should call in at the number indicated above, press *9 on their keypad to "raise their hand for public comment." During other portions of the meeting, members of the public are asked to mute their line by pressing *6 on their keypad to mute or unmute their line.

By E-Mail: Members of the public may provide written comments to the Board by emailing those comments to CEO@glwater.org on or before 3:00 p.m. on Tuesday, February 24, 2026 and should reference "February 25, 2026 Public Hearing on service charges proposed for Fiscal Year 2027" in the subject line of the e-mail. The opportunity to submit written comments by e-mail may remain open throughout the duration of the Public Hearing.

By U.S. Mail: members of the public may provide written comments by United States mail addressed to:

Suzanne R. Coffey P.E., Chief Executive Officer
Great Lakes Water Authority
735 Randolph
Detroit, Michigan, 48226



Written comments by U.S. mail should reference “February 25, 2026 Public Hearing on service charges proposed for Fiscal Year 2027” in the letter. The opportunity to submit written comments by U.S. mail may remain open throughout the duration of the Public Hearing.

If a member of the public requires accommodation due to a disability, please contact CEO@glwater.org or (844) 455-GLWA (4592) not less than 72 hours prior to the date of the meeting.



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Nicolette N. Bateson, CPA, Chief Financial Officer & Treasurer

Re: CFO Report

Charges Outreach and Modeling Manager Featured

Charges Outreach & Modeling Manager, Matt Lane, authored an article titled “*Pricing the Priceless: Setting Rates and Charges for Sustainable Water Utilities*,” that outlines many best practices in charge-setting and stakeholder engagement. The article was published in the [Fall Edition \(October 2025\) of the Michigan Water Works News](#), a publication of the Michigan Section of the American Water Works Association.

WRAP Partners Tour Facilities

On October 1, 2025, all four GLWA Water Residential Assistance Program service delivery partners, Genesee County Community Action Resource Department, United Way for Southeastern Michigan, Wayne Metropolitan Community Action Agency, and Macomb Community Action Agency were invited to take a tour of the GLWA Water Resource Recovery Facility (WRRF). Sajit George, the Manager of Operations at WRRF, and his team led the group on a two-hour tour, showcasing the various processes involved in wastewater treatment.

Government Finance Officers Association (GFOA) Mini Muni Conference

On Thursday, October 23, Deputy Chief Financial Officer Kim Garland participated in the closing panel of the Government Finance Officers Association (GFOA) annual fall conference focused on the municipal bond market. Over 250 attendees from across the country participated in this online knowledge sharing opportunity. The closing panel was comprised of members of the GFOA Debt Committee and included other colleagues representing the County Government of Arlington, Virginia, New Braunfels, Texas Utilities, and the State of Connecticut.

The panel entitled “Issuer Colloquy” was moderated by GFOA staff and serves as the ending session annually for the conference. The session focused on addressing participant questions generated throughout the conference and summarizing key takeaways.

GLWA Featured at Annual Municipal Advisory Council of Michigan & Bond Club of Detroit Joint Meeting

GLWA was invited to speak at the annual Municipal Advisory Council of Michigan & Bond Club of Detroit Joint Meeting on October 29, 2025. This meeting brings together public finance advisors, bond counsels, underwriters, ratings analysts and others from Michigan as well as out of state. The topic was *The First Ten Years: Great Lakes Water Authority 2015 – 2025* and was presented by William Wolfson, Deputy Chief Executive Officer and me. Sue Coffey, PE, Chief Executive Officer, rounded out the presentation with a focus on the next ten including a discussion of water infrastructure needs.

Water Funding Task Force

At the October 8, 2025 workshop, the Board of Directors received a briefing on infrastructure renewal needs and other factors impacting the upcoming budget and ten-year financial plan. In addition, Part 2 of the GLWA Water Transmission Main Renewal Strategy was presented. This plan laid out \$1.2 billion of needs to renew, replace, or decommission nearly 220 miles of main to address infrastructure that has exceeded its projected useful life. Similarly, for the sewer system, an estimated \$1.7 billion in future funding challenges were discussed. These needs span emerging contaminants, future resiliency initiatives, increasing long term control plans to further reduce untreated combined sewer overflows, and implementation of US Army Corps of Engineers findings and recommendations for regional flood control. As indicated in the presentation, addressing these needs requires additions to the existing capital improvement plan for both the water and sewer systems.

The magnitude of these challenges exceeds the capacity that modest charge increases could address and place additional long-term and short-term affordability challenges on the system. The need for new funding strategies and public policy solutions requires a focused team that is willing to explore all available alternatives. For this reason, GLWA, with assistance from Public Sector Consultants, is establishing a Water Funding Task Force. There are many parties interested in supporting this effort. More information will follow in the next 60 days.

GLWA

Great Lakes Water Authority



Monthly Financial Report Binder

June 2025 (Unaudited)

Note: Based upon year-end close as of October 10, 2025. Final adjustments may occur prior to release of the final audited financial statements in December 2025.

**Presented to the
Great Lakes Water Authority
Audit Committee on November 21, 2025**

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Financial Report
Executive Summary Dashboard
for the Month Ended June 30, 2025

Key Financial Metrics

The table below provides key report highlights and flags the financial risk of a budget shortfall by year-end as follows: No Risk (green) - Potential (yellow) - Likely (red)

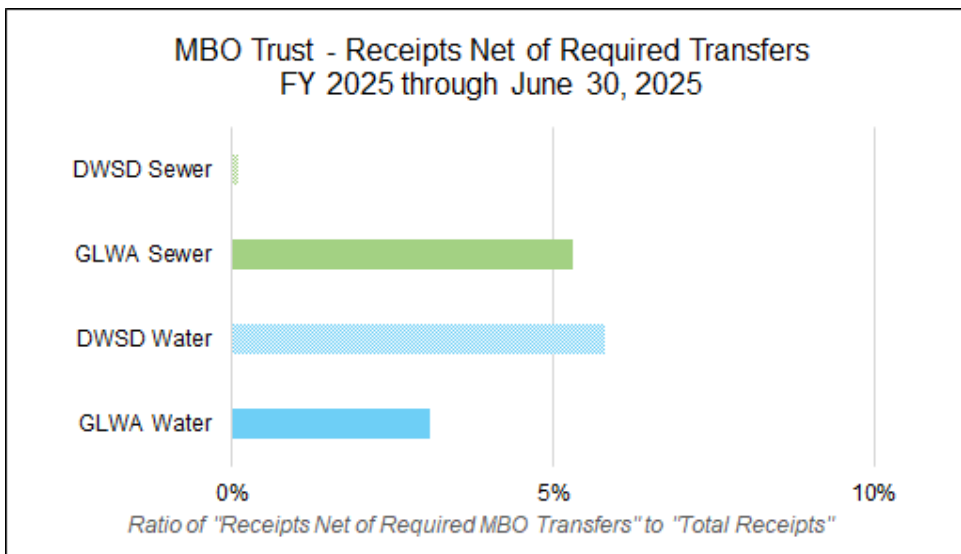
Variances are monitored by the Great Lakes Water Authority (GLWA) management and operating and/or budget priorities are re-evaluated when appropriate. The budget is continually monitored with amendments no less than quarterly based on the most current information available. This monthly report includes first, second and third quarter budget amendments. The third quarter budget amendments were approved by the GLWA Board of Directors on June 25, 2025.

The largest variance is the water capital spend. One of the larger underspent projects is the Jefferson Main Replacement project (\$19.5 million) which has been delayed.

As of June 30, 2025					
Metric	FY 2025 Budget	FY 2025 Amended Budget	FY 2025 Actual	Variance from Financial Plan	Report Page Reference
Wholesale Water Billed Revenue (\$M)	\$354.4	\$354.4	\$352.0	-1%	52
Wholesale Water Billed Usage (mcf)	13,274,000	13,274,000	12,997,000	-2%	
Wholesale Sewer Billed Revenue (\$M)	\$286.6	\$286.6	\$286.6	0%	54
Wholesale Water Operations & Maintenance (\$M)	\$169.6	\$182.2	\$175.4	-4%	6
Wholesale Sewer Operations & Maintenance (\$M)	\$228.9	\$235.2	\$229.7	-2%	
Investment Income (\$M)	\$32.5	\$47.5	\$47.0	-1%	41
Water Prorated Capital Spend w/SRA* (\$M)	\$207.3	\$207.3	\$158.3	-24%	32
Sewer Prorated Capital Spend w/SRA* (\$M)	\$169.2	\$169.2	\$175.8	4%	33

*SRA refers to the capital spending ratio assumption which allows capital program delivery realities to align with the financial plan.

Master Bond Ordinance (MBO) Trust Net Receipts (page 56)



Net cash flow receipts remain positive for GLWA and DWSD Water and Sewer. This means that all legal commitments of the MBO trust and the lease payment are fully funded – and that positive cash flow is available for additional capital program funding in subsequent year(s). DWSD water reports a surplus of \$7.3 million and DWSD

sewer reports a surplus of \$200 thousand of net receipts over disbursements through June 2025.

Budget to Actual Analysis (page 3)

- The total revenue requirements met targets through June 2025.
- The total overall Operations & Maintenance expenses are at 97.1% of budget through June 2025 which is below the pro-rata benchmark of 100.0%. This variance equates to a dollar amount of \$12.3 million which is largely due to two reasons. First is the variable demand for chemicals and utilities. Second is decreased demand in need and timing of contractual services.

Basic Financial Statements (page 10)

- The basic financial statements are prepared on a full accrual basis and reflect preliminary, unaudited results.
- Operating income for June 2025 is \$102.4 million for the Water fund (27.2% of total revenues) and \$130.3 million for the Sewage Disposal fund (25.7% of total revenues).
- Water net position increased by \$34.8 million, and sewage disposal net position increased by \$91.32 million for the year to date through June 2025.

Capital Improvement Plan Financial Summary (page 31)

- Water system costs incurred to date are below the 100% Capital Spend Ratio assumption.
- Sewer system costs incurred to date are above the 100% Capital Spend Ratio assumption.

Master Bond Ordinance Transfers (page 34)

- For June 2025, transfers of \$24.5 million and \$23.6 million were completed for the GLWA Water and Sewer funds, respectively.
- Also, for June 2025, transfers of \$5.7 million and \$7.1 million were completed for the DWSD Water and Sewer funds, respectively.

Cash Balances & Investment Income (page 41)

- Total cash & investments are \$780.0 million for Water and \$764.0 million in the Sewer fund.
- Total, combined, cumulative, FY 2025 investment income through June is \$47.0 million.

DWSD Retail Revenues, Receivables & Collections (page 45)

- Water usage through June 30, 2025 is 102.50% and revenues are 102.84% of budget.
- Sewer usage through June 30, 2025 is 99.66% and revenues are 98.52% of budget.
- Combined accounts receivable balances for the Water and Sewer funds report an increase of \$56.89 million over the prior year.
- Past dues over 180 days make up 74.0% of the total accounts receivable balance. The current bad debt allowance covers 93.9% of past dues over 60 days.

GLWA Wholesale Billing, Receivables & Collections (page 51)

- GLWA accounts receivable past due balance net of Dearborn is 1.84% of the total accounts receivable balance. Discussions remain underway between GLWA and Dearborn regarding the water balance in dispute.
- Average wholesale water collections of \$28.2 million for the period of July 2024 through June 2025 are trending \$365,000 above the prior year.
- Average wholesale sewer collections of \$22.7 million for the period of July 2024 through June 2025 are trending \$511,000 below the prior year.

Questions? Contact the Office of the Chief Financial Officer & Treasurer at CFO@glwater.org.



The Monthly Budget to Actual Analysis report includes the following three sections.

1. Revenue Requirements Budget Basis Analysis
2. Operations & Maintenance Budget – Major Budget Categories
3. Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

The FY 2025 information presented in these sections includes the approved second quarter and third quarter FY 2025 budget amendments which were presented to the Audit Committee on March 28th, 2025 and June 6th, 2025.

Revenue Requirements Budget Basis Analysis

GLWA's annual revenue requirements represent the basis for calculating Member Partner charges and aligns with the Master Bond Ordinance flow of funds categories. The budget basis is not the same as the full accrual basis used for financial reporting although the revenues and operations and maintenance expenses are largely reported on an accrual basis. The primary difference between the revenue requirements budget basis to the financial reporting basis is the treatment of debt service, legacy pension obligations, and lease related activities. The Revenue Requirements Basis is foundational to GLWA's daily operations, financial plan, and of most interest to key stakeholders.

Table 1A – Water Revenue Requirements Budget and **Table 1B – Sewer Revenue Requirements Budget** presents a year-over-year budget to actual performance report. The revenue requirements budget is accounted for in the operations and maintenance fund for each system. Since this report is for June 2025 the pro-rata benchmark is 100% (12 of 12 months of the fiscal year).

Items noted below are highlighted in gold on Tables 1A (Water) and 1B (Sewer).

1. **Revenues:** For the *water* system, total revenues for FY 2025 are below the pro-rata benchmark; the *water* system is at 99.0%. For the *sewer* system, total revenues for FY 2025 are slightly above the pro-rata benchmark; the *sewer* system is at 100.1%. Detailed schedules related to revenues are provided in the *Wholesale Billings, Collections, and Receivables* section of this financial report binder.

Water revenues presented in Table 1A differ from those presented in *Table 2 – Statement of Revenues, Expenses and Changes in Net Position* found in the *Basic Financial Statement* section of this report. Water Revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly credit issued to the City of Flint for a license to raw water rights under the Flint Raw Water Contract as documented in Appendix A-2 of the [Flint Water Agreement](#). Through June 30, 2025, these payments total \$5.8 million for FY 2025.

2. **Investment Earnings:** For the *water* system, investment earnings are above the pro-rata benchmark for FY 2025 at 104.0%. The *sewer* system is also above the pro-rata benchmark for FY 2025 at 105.0%. FY 2025 investment earnings are in line with FY 2024 earnings, though expectations are for lower interest income in FY 2025 due to the Federal Reserve moving monetary policy to a more neutral level. GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize investment income while meeting the objectives of safety and liquidity.
3. **Other Revenues:** These are one-time and unusual items that do not fit an established revenue category. Both the *water* and *sewer* systems actual amount will vary from budget due to the nature of the items recorded in this category.
4. **Operations & Maintenance Expense:** Actual expenses¹ for the *water* system are below the pro-rata benchmark for FY 2025 at 96.3%, and the *sewer* system O&M is below the pro-rata benchmark for FY 2025 at 97.7%.
5. **Debt Service:** For FY 2025, the *water* system is in-line with the pro-rata benchmark at 100.0%, while the *sewer* system is slightly below the pro-rata benchmark at 99.9%. The activity is based on the payment schedules adjusted for the State Revolving Fund loans that are still being drawn down.
6. **Working Capital Contribution:** The overall variance reported represents the difference between revenues and expenses. To the extent that there is a positive budget variance, staff perform a post-year end closing analysis. Based on this analysis and depending on working capital requirements, some or all of this variance may be transferred to the Improvement & Extension funds in the subsequent year.
7. **DWSD Budget Shortfall Pending:** To the extent that the local (DWSD) system experiences budgetary shortfalls as defined by the Water & Sewer Services Agreement, the GLWA budget is impacted.² Steps to detect, and ideally prevent, this shortfall scenario were put into place with the 2018 Memorandum of Understanding (dated June 27, 2018). For FY 2025, neither the DWSD *water* system nor the DWSD *sewer* system have a budgetary shortfall through June 30, 2025.
8. **Improvement & Extension (I&E) Fund Transfer Pending:** The contribution to the I&E Fund is for improvements, enlargements, extensions, or betterment of the *water* and *sewer* systems. Water I&E transfers were reduced by \$5 million in FY 2025 to offset the working capital requirement identified.
9. **Other Revenue Requirements:** The remaining revenue requirements for *both* systems are funded on a 1/12th basis each month in accordance with the Master Bond Ordinance (MBO). An exception is Extraordinary Repair & Replacement Fund deposit which is calculated based on minimum and maximum balance requirements set forth in the MBO and adjusted as needed to maintain compliance.

¹The tables in this analysis reflect actual amounts spent. If this analysis was on a master bond ordinance (MBO) basis, like that used for calculating debt service coverage, O&M "expense" would equal the pro-rata budget because 1/12 of the O&M budget is transferred monthly outside the MBO trust to an O&M bank account.

² As a reminder, the monthly O&M transfer for MBO purposes is at 1/12 of the budget to a DWSD O&M bank account outside the trust. Actual budget may be less than that amount providing an actual positive variance for DWSD.

All amounts are unaudited unless otherwise noted.

10. **Overall:** Total revenue requirements for the water system are below the pro-rata benchmark at 95.6%. Total revenue requirements for the sewer system are below the pro-rata benchmark at 99.0%.

Table 1A – Water Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2024 Amended Budget	FY 2024 Activity Thru 6/30/2024	Percent Year-to-Date at 6/30/2024	FY 2025 Board Adopted Budget	FY 2025 Amended Budget	FY 2025 Activity Thru 6/30/2025	Percent Year-to-Date at 6/30/2025
Water System							
Revenues							
Wholesale Charges	\$ 333,230	\$ 331,520	99.5%	\$ 347,758	\$ 347,758	\$ 343,199	98.7%
Charges to Local System	25,537	25,537	100.0%	27,095	27,095	27,095	100.0%
Less: Bad Debt Recovery Credit	(5,027)	(5,153)	102.5%	-	-	-	0.0%
Investment Earnings	18,051	18,336	101.6%	9,874	15,818	16,456	104.0%
Other Revenue	943	902	95.7%	400	400	504	125.9%
Total Revenues	\$ 372,734	\$ 371,143	99.6%	\$ 385,127	\$ 391,071	\$ 387,254	99.0%
Revenue Requirements							
Operations & Maintenance Expense	\$ 168,873	\$ 161,037	95.4%	\$ 169,625	\$ 182,227	\$ 175,406	96.3%
Debt Service	162,236	160,622	99.0%	175,301	161,945	162,020	100.0%
General Retirement System Pension	1,506	1,506	100.0%	2,283	1,653	1,653	100.0%
Water Residential Assistance							
Program Contribution	1,852	1,852	100.0%	1,948	1,877	1,877	100.0%
Extraordinary Repair & Replacement Deposit	-	2,836	0.0%	-	2,650	2,144	80.9%
Regional System Lease	22,500	22,500	100.0%	22,500	22,500	22,500	100.0%
Working Capital Requirement	-	-	0.0%	6,200	4,956	-	0.0%
DWSD Budget Shortfall Pending Improvement & Extension Fund Transfer Pending	15,768	15,768	100.0%	7,270	13,263	8,316	62.7%
Total Revenue Requirements	\$ 372,734	\$ 366,121	98.2%	\$ 385,127	\$ 391,071	\$ 373,915	95.6%
Net Difference		\$ 5,023				\$ 13,339	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ (1,591)				\$ (3,817)	
Revenue Requirement Variance		6,614				17,156	
Overall Variance		\$ 5,023				\$ 13,339	

Table 1B – Sewer Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2024 Amended Budget	FY 2024 Activity Thru 6/30/2024	Percent Year-to-Date at 6/30/2024	FY 2025 Board Adopted Budget	FY 2025 Amended Budget	FY 2025 Activity Thru 6/30/2025	Percent Year-to-Date at 6/30/2025
Sewer System							
Revenues							
Wholesale Charges	\$ 282,879	\$ 282,767	100.0%	\$ 287,518	\$ 287,387	\$ 287,691	100.1%
Charges to Local System	196,570	196,570	100.0%	205,925	205,925	205,925	100.0%
Industrial Waste Control Charges	8,560	8,617	100.7%	8,719	8,719	8,849	101.5%
Pollutant Surcharges	5,328	4,089	76.7%	5,434	5,434	4,584	84.4%
Less: Bad Debt Recovery Credit	(15,000)	(15,557)	103.7%	-	-	-	0.0%
Investment Earnings	22,882	23,169	101.3%	12,356	20,605	21,643	105.0%
Other Revenue	1,130	(828)	-73.3%	700	700	685	97.9%
Total Revenues	\$ 502,349	\$ 498,827	99.3%	\$ 520,652	\$ 528,770	\$ 529,378	100.1%
Revenue Requirements							
Operations & Maintenance Expense	\$ 224,874	\$ 222,674	99.0%	\$ 228,934	\$ 235,192	\$ 229,754	97.7%
Debt Service	230,976	229,317	99.3%	226,279	217,449	217,296	99.9%
General Retirement System Pension	3,097	3,097	100.0%	4,846	3,719	3,719	100.0%
Water Residential Assistance							
Program Contribution	2,503	2,503	100.0%	2,652	2,542	2,542	100.0%
Extraordinary Repair & Replacement Deposit	-	-	0.0%	-	276	345	125.0%
Regional System Lease	27,500	27,500	100.0%	27,500	27,500	27,500	100.0%
Working Capital Requirement	-	-	0.0%	2,300	-	-	0.0%
DWSD Budget Shortfall Pending Improvement & Extension Fund Transfer Pending	13,400	13,400	100.0%	28,141	42,094	42,094	100.0%
Total Revenue Requirements	\$ 502,349	\$ 498,490	99.2%	\$ 520,652	\$ 528,770	\$ 523,249	99.0%
Net Difference		\$ 337				\$ 6,129	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ (3,522)				\$ 607	
Revenue Requirement Variance		3,859				5,522	
Overall Variance		\$ 337				\$ 6,129	

Operations & Maintenance Budget – Major Budget Categories

The year-over-year benchmark ratio as of June 30, 2025, is 100% (twelve months). When comparing FY 2025 to FY 2024 in **Table 2 – Operations & Maintenance Budget – Major Budget Categories**, the overall spending is higher in FY 2025.

In addition to the four major budget categories, an internal charge cost center for employee benefits is shown in the table below. If the number is positive, it indicates that the internal cost allocation rate charges to other cost centers is not sufficient. A negative number indicates a surplus in the internal cost center. A moderate surplus is preferred as it provides a hedge for mid-year benefit program cost adjustments (premiums adjust on January 1 each year) as well as managing risk as the program is partially self-insured.

Table 2 – Operations & Maintenance Budget – Major Budget Categories – (\$000)

Service Area	FY 2024 Amended Budget	FY 2024 Activity Thru 6/30/2024	Percent Year- to-Date at 6/30/2024	FY 2025 Board Adopted Budget	FY 2025 Amended Budget	FY 2025 Activity Thru 6/30/2025	Percent Year- to-Date at 6/30/2025
A Water System Operations	\$ 90,810	\$ 86,613	95.4%	\$ 94,670	\$ 94,398	\$ 93,195	98.7%
B Wastewater System Operations	146,722	146,250	99.7%	147,245	145,040	149,113	102.8%
C Centralized Services	117,468	113,847	96.9%	116,980	135,244	122,869	90.9%
D Administrative & Other Services	38,747	37,001	95.5%	39,664	42,737	39,983	93.6%
Employee Benefits	-	-	0.0%	-	-	-	0.0%
Total O&M Budget	\$ 393,747	\$ 383,711	97.5%	\$ 398,559	\$ 417,419	\$ 405,160	97.1%

Totals may be off due to rounding

Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

The purpose of **Table 3 – Operations & Maintenance Expense Variance Analysis** is to evaluate whether the actual spend rate within a natural cost category is in alignment with the budget. Given the effort to develop an accurate budget, a variance is a red flag of a *potential* budget amendment or misalignment of priorities.

Total: In total, the overall O&M expenses are at 97.1%, which is below the pro-rata benchmark of 100%. This negative variance equates to a dollar amount of \$12.3 million. The expense category commentary is provided below for items highlighted on Table 3.

Personnel Costs: The overall category is below the pro-rata benchmark; coming in at 98.7% through June 2025.

Utilities: The overall category is below with the pro-rata benchmark; coming in at 96.2% through June 2025. Variances within this category, when they occur, are not unexpected as usage varies throughout the year.

- **Electric** is below the pro-rata benchmark, coming in at 96.8%. It should be noted that variances are not unexpected as usage varies throughout the year. The first three months of GLWA's fiscal year (July, August, and September) are typically peak months for the usage of electricity. June, the last month of GLWA's fiscal year, is typically a peak month as well.
- **Gas** comes in at 109.4%, which is above the benchmark of 100%. Variances related to a fluctuating cost of gas.
- **Sewage service** is lower than the benchmark, coming in at 80.5%. This is largely due to a historic rebalancing of volumetric sewer charges from our monthly provider invoices reflected in this year's budget.
- **Water service** is lower than the benchmark, coming in at 89.8%. The overall decrease in water service is a result of continued improvement of metering, which allows for more accurate billing and reduced costs.

Chemicals: This category is lower than the benchmark; coming in at 89.9% through June 2025. Usage volumes for chemicals related to lead and copper rule compliance (that is, orthophosphate and ferric chloride) were lower than original estimates.

Supplies & Other: This category is lower than the pro-rata benchmark; coming in at 98.2% through June 2025. Given that the nature of the items in this category are subject to one-time expenses that do not occur evenly throughout the year, variances are not unexpected.

Contractual Services: The overall category is lower than the pro-rata benchmark; coming in at 96.5% through June 2025. Variances in this category are largely due to a system upgrade project delay, a delay in anticipated alum sludge removal and lower than anticipated contingency needs.

Capital Program Allocation: This category is lower than the benchmark; coming in at 63.3% through June 2025. The amount in the Capital Program Allocation account is shown as negative as this is a "contra" account which represents an offset to the Personnel Costs section of the Operations & Maintenance (O&M) budget.

Shared Services: This category is higher than the benchmark; coming in at 113.3% through June 2025. The shared services reimbursement is comprised of both labor (tracked via BigTime) and expenses, such as annual fees for software licensing. Staff from both GLWA and DWSD have been working together to evaluate and refine the budget for the shared services agreements. Based on these evaluations, adjustments have been made to both the billings and accounting accruals to reflect the forecasted activity more accurately for FY 2025. In addition, it is important to note that some of the shared services agreements are not billed at a monthly rate of 1/12 of the annual budgeted amount and activity includes true-up billings from prior years.

Table 3 – Operations & Maintenance Expense Variance Analysis – (\$000)

Expense Categories	FY 2024 AMENDED BUDGET	FY 2024 ACTIVITY THRU 6/30/2024	Percent Year-to- Date at 6/30/2024	FY 2023 ACTIVITY THRU 6/30/2024	Percent Year-to- Date at 6/30/2024	FY 2025 AMENDED BUDGET	FY 2025 PRORATED AMENDED BUDGET (12 MONTHS)	FY 2025 ACTIVITY THRU 6/30/2025	Percent Year-to- Date 6/30/2025	FY 2025 Prorated Amended Budget Less FY 2025 Activity
Entity-wide										
Salaries & Wages	\$ 77,415	\$ 77,595	100.2%	\$ 77,595	100.0%	\$ 85,807	\$ 85,807	\$ 84,979	99.0%	\$ 828
Workforce Development	1,820	1,949	107.1%	1,949	100.0%	2,363	2,363	2,811	119.0%	(449)
Overtime	8,672	9,171	105.8%	9,171	100.0%	9,605	9,605	10,125	105.4%	(520)
Employee Benefits	27,869	27,491	98.6%	27,491	100.0%	32,244	32,244	30,773	95.4%	1,471
Transition Services	9,877	9,249	93.6%	9,249	100.0%	8,516	8,516	8,195	96.2%	322
Employee Benefits Fund	-	-	0.0%	-	0.0%	-	-	-	0.0%	-
<i>Personnel Costs</i>	<u>125,653</u>	<u>125,455</u>	99.8%	<u>125,455</u>	100.0%	<u>138,535</u>	<u>138,535</u>	<u>136,883</u>	98.8%	<u>1,652</u>
Electric	50,716	49,805	98.2%	49,805	100.0%	48,121	48,121	46,578	96.8%	1,543
Gas	7,767	7,211	92.8%	7,211	100.0%	7,000	7,000	7,661	109.4%	(661)
Sewage Service	2,538	2,336	92.1%	2,336	100.0%	2,980	2,980	2,400	80.5%	580
Water Service	12,803	12,586	98.3%	12,586	100.0%	11,602	11,602	10,420	89.8%	1,182
<i>Utilities</i>	<u>73,823</u>	<u>71,939</u>	97.4%	<u>71,939</u>	100.0%	<u>69,703</u>	<u>69,703</u>	<u>67,059</u>	96.2%	<u>2,643</u>
Chemicals	32,824	31,075	94.7%	31,075	100.0%	38,235	38,235	34,385	89.9%	3,850
Supplies & Other	45,364	43,604	96.1%	43,604	100.0%	46,574	46,574	45,727	98.2%	846
Contractual Services	120,914	116,766	96.6%	116,766	100.0%	131,234	131,234	126,588	96.5%	4,645
Capital Program										
Allocation	(2,624)	(2,847)	108.5%	(2,847)	100.0%	(4,582)	(4,582)	(2,901)	63.3%	(1,681)
Shared Services	(2,207)	(2,281)	103.3%	(2,281)	100.0%	(2,280)	(2,280)	(2,583)	113.3%	303
Unallocated Reserve	-	-	0.0%	-	0.0%	-	-	-	0.0%	-
<i>Total Expenses</i>	<u>\$ 393,747</u>	<u>\$ 383,711</u>	97.5%	<u>\$ 383,711</u>	100.0%	<u>\$ 417,419</u>	<u>\$ 417,419</u>	<u>\$ 405,160</u>	97.1%	<u>\$ 12,259</u>
<i>Totals may be off due to rounding</i>										



The Basic Financial Statements report includes the following four tables.

1. Statement of Net Position - All Funds Combined
2. Statement of Revenues, Expenses and Changes in Net Position – All Funds Combined
3. Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined
4. Supplemental Schedule of Nonoperating Expenses – All Funds Combined

At a macro level GLWA has two primary funds for financial reporting purposes: *Water Fund* and *Sewage Disposal Fund*. These funds represent the combined total of four sub-funds for each system that are used internally to properly account for sources and uses of funds. Those sub-funds for each system are: *Operations & Maintenance Fund*, *Improvement & Extension Fund*, *Construction Fund*, and *Capital Asset Fund*.

The June 2025 basic financial statements are presented in a draft format. Adjustments related to fiscal year end 2025 audit affect the basic financial statements. The results of these adjustments will be presented in the audited annual report. The June 2024 comparative amounts shown in the tables below are presented based on final audited figures.

Statement of Net Position – All Funds Combined – Draft

Explanatory notes follow the Statement of Net Position shown in Table 1 below.

Table 1 – Statement of Net Position - All Funds Combined - Draft
As of June 30, 2025
(\$000)

	Water	Sewage Disposal	Total Business-type Activities	Comparative June 30, 2024
Assets				
Cash - unrestricted (a)	\$ 207,377	\$ 228,137	\$ 435,513	\$ 443,799
Cash - restricted (a)	351,874	279,211	631,084	662,614
Investments - unrestricted (a)	99,043	120,926	219,969	175,045
Investments - restricted (a)	125,021	134,367	259,388	108,102
Accounts Receivable	94,757	68,251	163,009	135,263
Due from (to) Other Funds (b)	(3,278)	3,278	-	-
Other Assets (c)	614,636	362,576	977,212	1,016,028
Cash held FBO DWSD Advance	-	-	-	-
Capital Assets, net of Depreciation	1,212,766	1,835,650	3,048,416	3,211,032
Land	293,624	126,816	420,440	420,440
Construction Work in Process (e)	548,220	491,163	1,039,383	752,481
Total assets	3,544,039	3,650,375	7,194,414	6,924,804
Deferred Outflows (f)	24,121	47,510	71,631	89,954
Liabilities				
Liabilities - Liabilities-ST	259,475	279,458	538,933	537,600
Due to (from) Other Funds (b)	-	-	-	-
Other Liabilities (h)	2,000	5,500	7,500	7,500
Cash Held FBO DWSD (d)	23,814	33,764	57,578	58,147
Liabilities - Long-Term (i)	3,274,376	3,272,556	6,546,932	6,468,572
Total liabilities	3,559,665	3,591,278	7,150,943	7,071,818
Deferred Inflows (f)	84,818	94,627	179,444	133,364
Total net position (j)	\$ (76,324)	\$ 11,981	\$ (64,342)	\$ (190,425)

Totals may be off due to rounding

In general, the Statement of Net Position reflects a mature organization with no unexpected trends.

An ongoing challenge for the Water Fund is the Net Position Deficit. The underlying causes took years to build (largely heavy use of debt to finance capital asset investment versus a strategic blend of debt, state revolving funds, and cash). The effect is reflected in GLWA's high debt interest expense. GLWA is regularly updating its ten-year forecast which helps to provide a pathway to a positive Net Position. This approach has led to a positive net position for the Sewer fund in FY 2025 with a focus now on transitioning to the same for the Water fund in future years.

Footnotes to Statement of Net Position

- Cash and Investments* are reported at book value. Investments at June 30, 2024 and 2025 are reported at market value. The June 30, 2025 values differ from the Cash and Investment section of this Financial Report Binder due to timing of certain items recognized on a cash versus accrual basis.
- Due from Other Funds* and *Due to Other Funds* are shown at gross for sub-fund activity.

- c. *Other Assets* primarily consists of the contractual obligation receivable from DWSD related to reimbursement of bonded indebtedness for local system improvements.
- d. *Cash Held FBO Advance (for benefit of) DWSD* and *Cash Held FBO DWSD* represents the net difference between DWSD retail cash received from customers and net financial commitments as outlined in the Master Bond Ordinance.
- e. *Construction Work in Process* represents the beginning balance of CWIP plus any construction spending during the fiscal year. The balance will fluctuate based on the level of spend less any capitalizations or write-offs.
- f. *Deferred Inflow* and *Deferred Outflow* relate mainly to financing activity and GLWA's share of the legacy General Retirement System (GRS) pension obligation.
- g. *Liabilities - Short-term* include accounts payable, retainage payable, GASB 96 and certain accrued liabilities. Some items, such as compensated absences and worker's compensation, are reviewed periodically but only adjusted in the interim if there is a material change.
- h. *Other Liabilities* account for the cash receipts set aside for the Budget Stabilization Fund and the Water Residential Assistance Program.
- i. *Liabilities – Long-term* include bonds payable, lease payable, GASB 96 and legacy General Retirement System pension liabilities.
- j. *Net Position Deficit* is defined by accounting standards as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. A net deficit occurs when the liabilities and deferred inflows exceed assets and deferred outflows. GLWA's Water fund net deficit is largely driven by an increase in depreciation expense because of the increase in the acquisition valuation approach for recording capital asset values in the opening Statement of Net Position on January 2016.

Statement of Revenues, Expenses and Changes in Net Position

– All Funds Combined – Draft

This statement, shown in Table 2, is presented in summary format. The accrual basis of revenues and operations and maintenance expense vary from the revenue requirement basis presented in the *Budget to Actual Analysis* and the *Wholesale Billings, Receivables & Collections* sections of the June 2025 Financial Report Binder. Prior year ending balances are provided in the June 30, 2024 column as a reference for comparative purposes. Explanatory notes follow this statement.

Water revenues presented below in Table 2 differ from those presented in *Table 1A – Water Revenue Requirement Budget* found in the *Budget to Actual Analysis* section of this report because water revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly payment to the City of Flint for a license to raw water rights.

Table 2 – Statement of Revenues, Expenses and Changes in Net Position
– All Funds Combined – Draft
For the Twelve Months ended June 30, 2025
(\$000)

	Water	Percent of Revenue	Sewage Disposal	Percent of Revenue	Total Business- Type Activities	Comparative June 30, 2024
Revenue						
Wholesale customer charges	\$ 348,976	92.7%	\$ 287,691	56.7%	\$ 636,667	\$ 599,569
Local system charges	27,095	7.2%	205,925	40.6%	233,020	222,107
Industrial waste charges	-	0.0%	8,849	1.7%	8,849	8,617
Pollutant surcharges	-	0.0%	4,584	0.9%	4,584	4,089
Other revenues	383	0.1%	565	0.1%	948	1,149
Total Revenues	376,455	100.0%	507,614	100.0%	884,068	835,531
Operating expenses						
Operations and Maintenance	174,142	46.3%	227,976	44.9%	402,118	376,757
Depreciation	94,928	25.2%	147,559	29.1%	242,487	265,044
Amortization of intangible assets	4,951	1.3%	1,824	0.4%	6,774	4,837
Total operating expenses	274,020	72.8%	377,359	74.3%	651,379	646,638
Operating Income	102,434	27.2%	130,255	25.7%	232,689	188,893
Total Nonoperating (revenue) expense	67,627	18.0%	38,980	7.7%	106,607	147,736
Increase/(Decrease) in Net Position	34,807	9.2%	91,275	18.0%	126,082	41,157
Net Position (deficit), beginning of year	(111,131)		(79,294)		(190,425)	(231,582)
Net position (deficit), end of year	\$ (76,324)		\$ 11,981		\$ (64,342)	\$ (190,425)
<i>Totals may be off due to rounding</i>						

Water Fund

- ✓ The increase in Water Fund Net Position is \$34.8 million.
- ✓ Wholesale water customer charges of \$349.0 million account for 92.7% of Water System revenues.
- ✓ Operating expenses of \$274.0 million represent 72.8% of total operating revenue. Depreciation is the largest operating expense at \$94.9 million or 34.6% of operating expense.
- ✓ Amortization of intangible assets represents activity for raw water rights and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$102.4 million or 27.2% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$89.5 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Sewage Disposal Fund

- ✓ The increase in the Sewage Disposal Fund Net Position is \$91.3 million.
- ✓ Wholesale customer charges of \$287.7 million account for 56.7% of Sewer System revenues. Wholesale customer charges are billed one-twelfth each month based on an agreed-upon historical average “share” of each customer’s historical flows which are formally revisited on a periodic basis. The result is no revenue shortfall or overestimation.
- ✓ Local system (DWSD) charges of \$205.9 million account for 40.6% of total operating revenues. These are also billed at one-twelfth of the annual revenue requirement.
- ✓ Operating expenses of \$377.4 million represent 74.3% of total operating revenue. Depreciation is the largest operating expense at \$147.6 million or 39.1% of total operating expense.
- ✓ Amortization of intangible assets represents activity for a warehouse lease and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$130.3 million or 25.7% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$102.5 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Supplemental Schedule of Operations & Maintenance Expenses

– All Funds Combined – Draft

This Supplemental Schedule of Operations & Maintenance Expenses (O&M) schedule is shown below in Table 3. This accrual basis of operations and maintenance expense may vary from the revenue requirement basis presented in the *Budget to Actual Analysis* section of the June 2025 Financial Report Binder. Explanatory notes follow this schedule.

Table 3 – Supplemental Schedule of Operations & Maintenance Expenses
– All Funds Combined – Draft
For the Twelve Months ended June 30, 2025
(\$000)

	Water	Percent of Total	Sewage Disposal	Percent of Total	Total Business- Type Activities	Percent of Total
Operating Expenses						
Personnel						
Salaries & Wages	31,862	18.3%	64,123	28.1%	95,985	23.9%
Overtime	6,394	3.7%	3,731	1.6%	10,125	2.5%
Employee Benefits	21,792	12.5%	8,981	3.9%	30,773	7.7%
Total Personnel	\$ 60,048	34.5%	\$ 76,835	33.7%	\$ 136,883	34.0%
Utilities						
Electric	28,417	16.3%	18,162	8.0%	46,578	11.6%
Gas	1,415	0.8%	6,246	2.7%	7,661	1.9%
Sewage	1,036	0.6%	1,364	0.6%	2,400	0.6%
Water	7	0.0%	10,412	4.6%	10,420	2.6%
Total Utilities	\$ 30,875	17.7%	\$ 36,184	15.9%	\$ 67,059	16.7%
Chemicals	14,112	8.1%	20,273	8.9%	34,385	8.6%
Supplies and other	16,513	9.5%	27,405	12.0%	43,918	10.9%
Contractual services	59,230	34.0%	70,207	30.8%	129,437	32.2%
Capital Adjustment	-	0.0%	-	0.0%	-	0.0%
Capital Program allocation	(1,701)	-1.0%	(1,200)	-0.5%	(2,901)	-0.7%
Intergovernmental Agreement	(2,880)	-1.7%	(1,201)	-0.5%	(4,081)	-1.0%
Shared Services allocation	(2,055)	-1.2%	(528)	-0.2%	(2,583)	-0.6%
Operations and Maintenance Expenses	\$ 174,142	100.0%	\$ 227,976	100.0%	\$ 402,118	100.0%

Totals may be off due to rounding

- ✓ Core expenses for water and sewage disposal systems are utilities (16.7% of total O&M expenses) and chemicals (8.6% of total O&M expenses).
- ✓ Personnel costs (34.0% of total O&M expenses) include all salaries, wages, and benefits for employees as well as staff augmentation contracts that fill a vacant position (contractual transition services).
- ✓ Contractual services (32.2%) includes:
 - Water System costs of sludge removal and disposal services at the Northeast, Southwest and Springwells Water Treatment Plants (approximately \$6.7 million);
 - Sewage Disposal System costs for the operation and maintenance of the biosolids dryer facility (approximately \$18.4 million); and
 - Centralized and administrative contractual costs allocated to both systems for information technology, building maintenance, field, planning and other services.
- ✓ The Capital Program Allocation, Intergovernmental Agreement and Shared Services Allocation are shown as negative amounts because they are 'contra' expense accounts representing offsets to associated costs in other Operations and Maintenance expense categories.

Supplemental Schedule of Nonoperating Expenses – All Funds Combined – Draft

The Supplemental Schedule of Nonoperating Expenses – All Funds Combined is shown in Table 4. Explanatory notes follow this schedule.

Table 4 – Supplemental Schedule of Nonoperating Expenses – All Funds Combined – Draft
For the Twelve Months ended June 30, 2025

	Water	Sewage Disposal	Total Business-type Activities	Comparative June 30, 2024
Nonoperating (Revenue)/Expense				
Interest income contractual obligation	\$ (23,205)	\$ (15,086)	\$ (38,291)	\$ (39,855)
Investment earnings	(21,704)	(25,559)	(47,263)	(59,786)
Net (incr) decr in fair value of invstmt	(573)	(959)	(1,532)	(2,068)
Other nonoperating revenue	31	(18,243)	(18,212)	(9,405)
Interest Expense				
Bonded debt	112,658	117,597	230,256	236,892
Lease obligation	16,298	19,920	36,218	36,780
Other obligations	3,402	1,631	5,033	5,286
	<u>132,358</u>	<u>139,149</u>	<u>271,507</u>	<u>278,958</u>
Other non-capital expense	-	-	-	-
Memorandum of Understanding	-	-	-	-
Capital Contribution	(3,349)	(37,344)	(40,693)	(40,432)
Amortization, issuance costs, debt	(18,630)	(7,306)	(25,936)	4,155
(Gain) loss on disposal of capital assets	(12)	184	172	2,694
Loss on impairment of capital assets	-	-	-	-
Discontinued Capital Projects	-	-	-	-
Water Residential Assistance Program	1,626	2,202	3,828	6,772
Legacy pension expense	1,085	1,942	3,026	6,703
Total Nonoperating (Revenue)/Expense	\$ 67,627	\$ 38,980	\$ 106,607	\$ 147,736

Totals may be off due to rounding

- ✓ Interest income on contractual obligation relates to the portion of the total GLWA debt obligation attributable to DWSD. This interest income offsets the total debt interest expense paid by GLWA on behalf of both entities monthly.
- ✓ Investment earnings in this report are reflected at book value. Any differences between the Basic Financial report and Cash and Investment section of this Financial Report binder are due to accrued interest.
- ✓ Net (increase) decrease in fair value of investments consists of market value of investments and realized gain/loss on sale of investments. FY 2024 market value adjustments for Water and Sewer total \$621 thousand and \$1.0 million, respectively. FY 2025 market value adjustments for Water and Sewer total \$49 thousand and \$78 thousand, respectively. Any difference is due to realized gain or loss on investments.

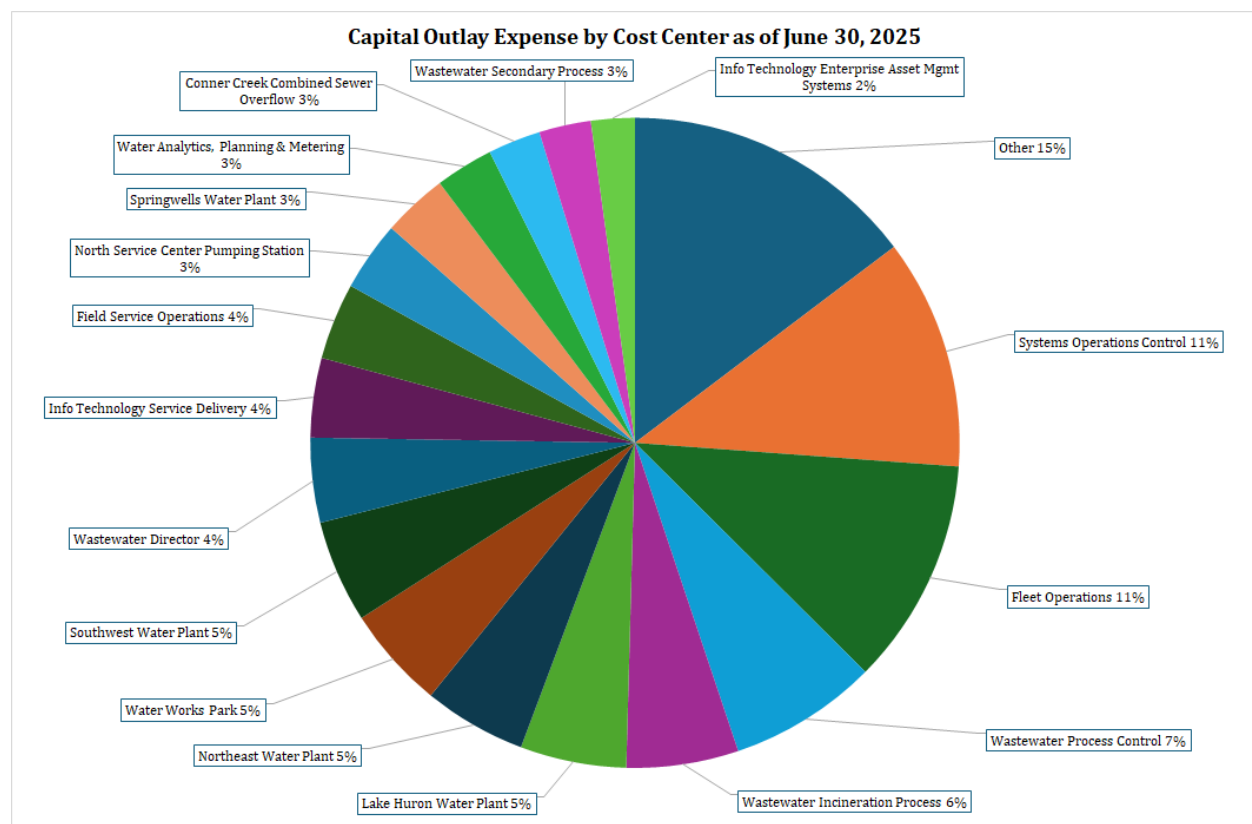
- ✓ Interest expense, the largest category of nonoperating expenses, is made up of three components:
 - Bonded debt;
 - Lease obligation for the regional assets from the City of Detroit; and
 - Other obligations such as an obligation payable to the City of Detroit for an allocation BC Notes related to assumed DWSD liabilities; acquisition of raw water rights related to the KWA Pipeline.
- ✓ FY 2025 other non-operating income primarily consists of debt forgiveness for the Sewage Disposal system.
- ✓ The FY 2025 increase in amortization, issuance costs, debt, for fiscal year 2025, primarily reflects the accelerated amortization of bond premiums and defeasance of debt. This reduction also reflects the release of insurance costs associated with the debt.
- ✓ FY 2024 other non-operating income consists of grant revenue for the Water and Sewage Disposal systems and debt forgiveness for the Sewage Disposal system.
- ✓ The FY 2025 capital contribution in Nonoperating (revenue) expense represents ARPA (\$2.8 million) grant revenue for the Water system and (\$15.2 million) grant revenue and (\$22.1 million) contribution from the Oakland Macomb Interceptor Drainage District (OMIDD) for the Sewage Disposal system.
- ✓ The FY 2024 capital contribution in Nonoperating (revenue) expense represents ARPA (\$33.9 million), FEMA (\$1.9 million) and other (\$7.0 million) grant revenue for the Water and Sewage Disposal systems.
- ✓ FY 2024 Water system loss on disposal of capital assets includes sale of Longitudinal Collectors.

Financial Activity Charts

Chart 1 – Capital Outlay – Water and Sewer System Combined

Capital Outlay represents purchases of equipment, software, and small facility improvement projects. It *excludes* any capital investment which is included in the monthly construction work-in-progress report related to the Capital Improvement Program. Some items span several months so the entire cost may not have been incurred yet. In addition, items are capitalized only if they meet GLWA's capitalization policy.

Through June 30, 2025, total capital outlay spend is \$20.8 million. Following this chart is a sample list of projects and purchases from the total spend of \$20.8 million.



Note: Due to rounding totals may not equal 100%.

Water Operations: North Service Center VFD (\$606k); stream generator (\$576k); chlorine monorail (\$509k); Ovation/power supply upgrade (\$505k); Waterworks Park HVAC replacement (\$368k); ozonation pilot module (\$347k); lead removal and disposal (\$337k); lowlift modernization (\$193k); fluid heater (\$189k); granular media filtration pilot plant (\$171k); North Service Center fire protection (\$109k); drive unit (\$108k); rotork master station (\$107k); above ground storage tank (\$106k); Northeast

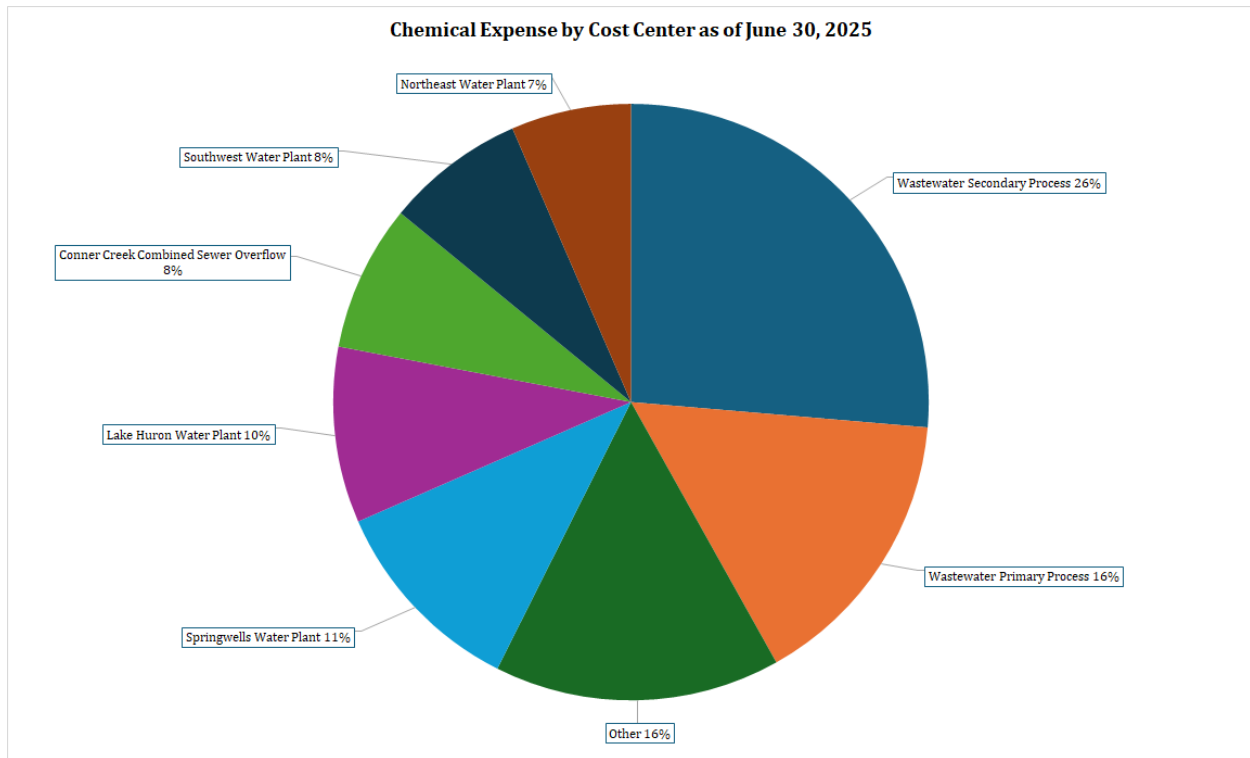
water plant furniture (\$80k); hydraulic drive unit (\$65k); Franklin fire protection (\$56k); two way radio (\$55k) and Waterworks Park pre-engineered metal building (\$54k).

Wastewater Operations: Ovation upgrade and cabinet replacement (\$3.4m); fire protection services (\$1.1m); WRRF cooling tower (\$863k); ferric chloride buffering (\$517k); Connor Creek elevator modernization (\$196k); Bluehill pump station ovation upgrade (\$157k); scum hopper pump (\$155k); Fischer pump station ovation upgrade (\$144k); dewatering pump (\$137k); chemical induction mixer (\$130k); gate actuator (\$129k); Conner Creek CSO equipment plus installation (\$123k); Baby Creek CSO equipment plus installation (\$114k); WRRF/CSO process camera (\$101k); Conner Creek HVAC services (\$96k); Connor Creek fire alarm system integration (\$91k); Woodmere elevator modernization (\$80k); sludge feed pump (\$74k); polymer feed pump (\$69k); gas unit heaters (\$64k); chopper pump (\$59k) and Puritan Fenkell HVAC (\$58k).

Centralized & Administrative Facilities: Trucks and vehicles (\$2.3m); computer hardware and software (\$1.3m); Pump stations ovation upgrade (\$713k); system level sensors (\$391k); sewer meter support (\$296k); Water Works Park furniture (\$94k); eight inch mag meter (\$87k) and flow meter verification tool (\$76k).

Chart 2 – Chemical Expenses – Water and Sewer System Combined

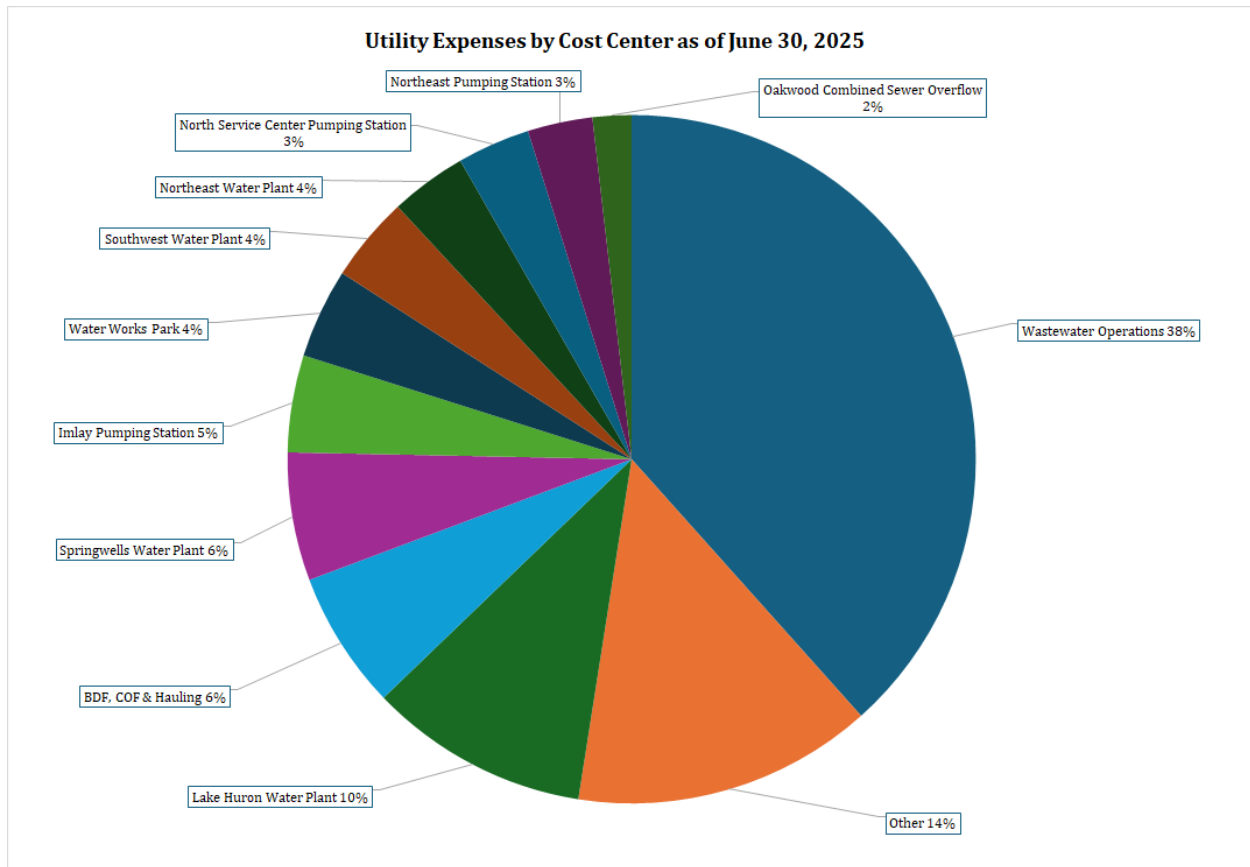
Chemical expenses are \$34.4 million through June 30, 2025. The allocation is shown in the chart below and remains consistent with prior periods.



Note: Due to rounding totals may not equal 100%.

Chart 3 – Utility Expenses – Water and Sewer System Combined

Utility expenses are \$67.1 million through June 30, 2025. The allocation is shown in the chart below and consistent with prior periods.



Note: Due to rounding totals may not equal 100%.



Financial Operations KPI

This key performance indicator shown in **Chart 1 – Bank Reconciliation Completion Status** below provides a measure of the progress made in the month-end close process which includes bank reconciliations with a completed status at month end. Through June 30, 2025, all bank accounts are reconciled. There were eight new accounts added in June 2025: four for the new Bond accounts and four for the new Rebate accounts.

Chart 1 – Bank Reconciliation Completion Status

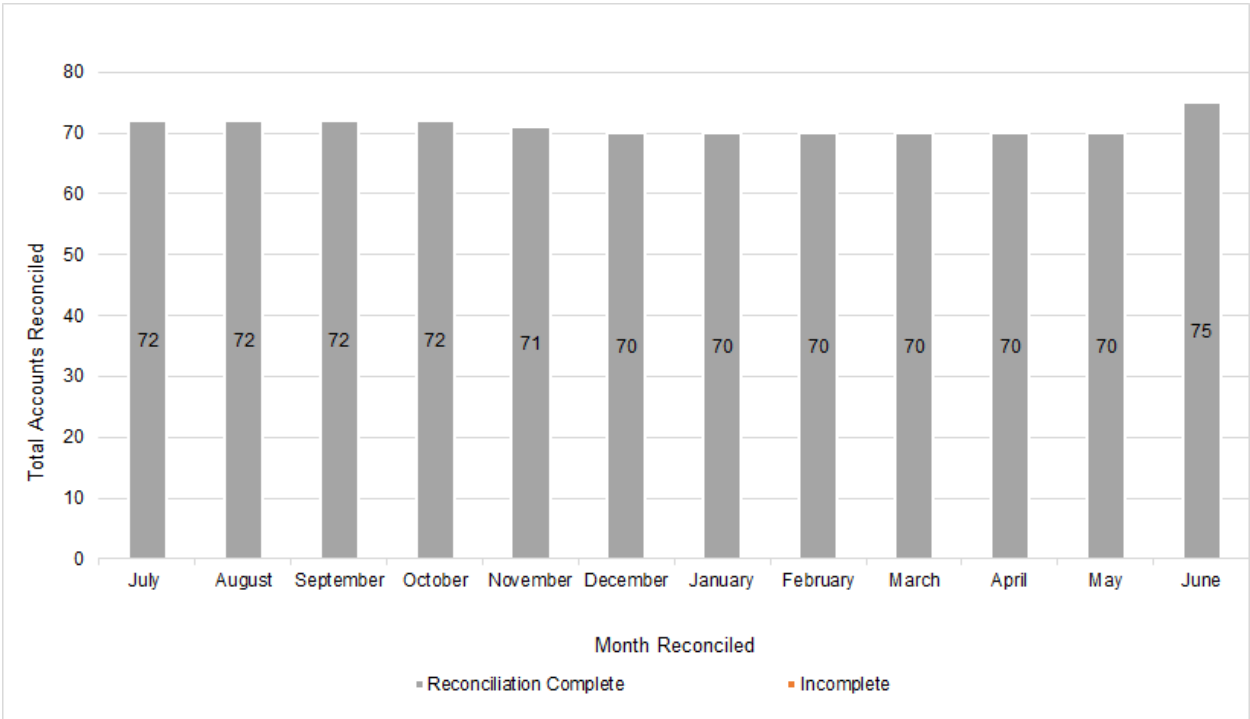


Table 1 – Fiscal Year 2025 GL Cash Account Roll-forward

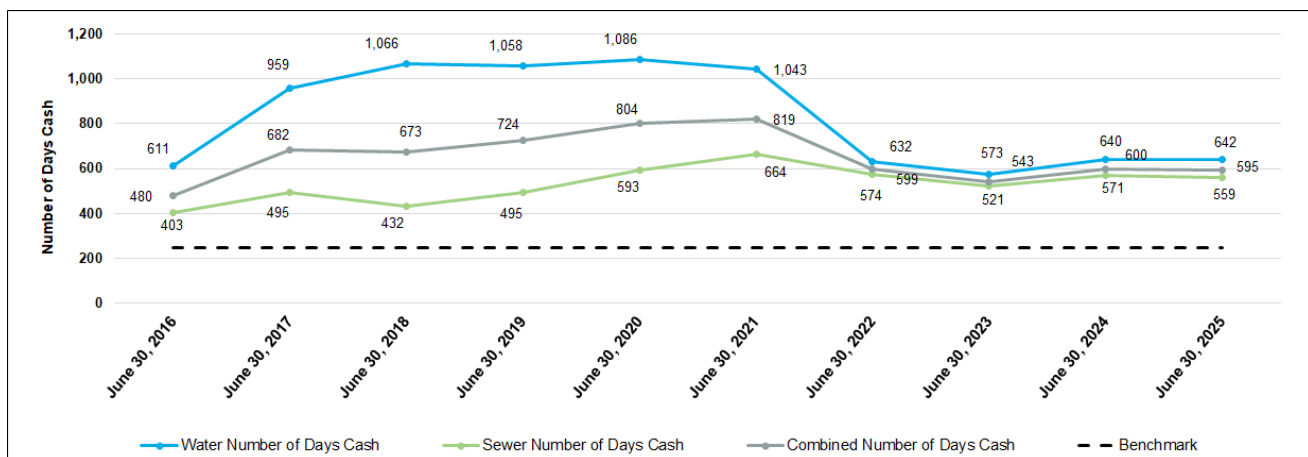
Total GL Cash accounts as of July 1, 2024	72
New GL Cash accounts	8
Inactivated GL Cash accounts (FY 2025)	(5)
Total GL Cash accounts as of June 30, 2025	75

Financial Operations KPI - Liquidity

This key performance indicator shown in **Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System** and **Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System** below provides a measure of a utility's ability to meet expenses, cope with emergencies and navigate business interruptions. Liquidity is one of several key metrics monitored by bond rating agencies reflecting an organization's financial strength. A best practice benchmark for this key performance indicator is greater than 250 days cash on hand as shown by the dashed line in Chart 1 below.

Both GLWA Water and Sewer funds continue to exceed this target with Water at 642 and Sewer at 559 days cash on hand as of June 30, 2025. These balances remain strong for the regional system but did decrease in FY 2022 as I&E funds were used as planned to fund capital improvement projects. Bond transactions in December 2023 and June 2025 replenished the construction bond funds continuing to reduce emphasis on I&E funding.

Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System



Note: The GLWA Annual Comprehensive Financial Reports are the source of all historic data referenced. Refer to these reports for detailed calculations by fiscal year.

Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System

	June 30, 2024	June 30, 2025
Water Fund		
Cash and Investments - Unrestricted	276,591,000	306,420,000
Operating Expense		
Operating Expense (a)	272,172,000	274,020,000
Less: Depreciation (a)	(110,557,000)	(94,928,000)
Less: Amortization of Intangible Asset (a)	(3,982,000)	(4,951,000)
Net Operating Expense	157,633,000	174,142,000
Operating Expense per Day	432,000	477,000
Days Cash		
Number of Days Cash	640	642
Sewage Disposal Fund		
Cash and Investments - Unrestricted	342,253,000	349,062,000
Operating Expense		
Operating Expense (a)	374,287,000	377,359,000
Less: Depreciation (a)	(154,486,000)	(147,559,000)
Less: Amortization of Intangible Asset (a)	(855,000)	(1,824,000)
Net Operating Expense	218,946,000	227,976,000
Operating Expense per Day	600,000	625,000
Days Cash		
Number of Days Cash	571	559
Combined		
Cash and Investments - Unrestricted	618,844,000	655,483,000
Operating Expense		
Operating Expense (a)	646,460,000	651,379,000
Less: Depreciation (a)	(265,044,000)	(242,487,000)
Less: Amortization of Intangible Asset (a)	(4,837,000)	(6,774,000)
Net Operating Expense	376,579,000	402,118,000
Operating Expense per Day	1,032,000	1,102,000
Days Cash		
Number of Days Cash	600	595
<i>Totals may be off due to rounding</i>		

(a) Current year expenses are expressed as a proration of the annual budget for the purposes of this metric.



The monthly Budget to Financial Statements Crosswalk includes the following.

1. Crosswalk Budget Basis to Financial Reporting Basis
2. Explanatory Notes for Crosswalk

Purpose for Crosswalk: The Great Lakes Water Authority establishes a “Revenue Requirements” budget for the purposes of establishing charges for services. The financial report is prepared in accordance with Generally Accepted Accounting Policies for enterprise funds of a local government. Because the budget and the financial statements are prepared using different basis of accounting, the crosswalk reconciles the “Net Difference” to the “Increase/(Decrease) in Net Position” in Table 2 of the Basic Financial Statements in the monthly Financial Report.

The Authority has a Water Master Bond Ordinance and a Sewer Master Bond Ordinance (MBO). The Ordinances provide additional security for payment of the bonds. All revenues of the system are deposited into Revenue Receipts Funds which are held in trust by a trustee. The cash is moved to multiple bank accounts monthly based on 1/12th of the budget as defined in the MBO (“the flow of funds”) for all revenue requirements except for the Debt Service monthly transfer. The Debt Service monthly requirement is computed by the trustee, U.S. Bank. The cash transfer for debt is net of investment earnings that remain in the debt service accounts to be used for debt service.

The budget is prepared on a modified cash basis. The revenue requirements are determined based upon the cash needed to meet the financial commitments as required by the Master Bond Ordinance.

- Operation & Maintenance (O&M) expenses are reported on an accrual basis
- B&C notes obligation is reported on a cash basis
- Debt Service Allocation is reported on a cash set aside basis to provide the cash for the debt payments on the due dates
- Lease payments are reported on a cash basis
- Water Residential Assistance Program are based on a percentage of budgeted revenue
- Regional System Improvement & Extension Fund Allocation are reported on a cash basis

Budget: In Table 1A and Table 1B of the Budget to Actual Analysis the 'Revenues' section is the accrual basis revenues that are available to meet the 'Revenue Requirements'. The 'Revenue Requirements' section budget column indicates the annual cash transfers to be made.

Financial Reporting: The Authority's financial statements are prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Authority maintains its records on the accrual basis of accounting to conform to GAAP. Revenues from operations, investments and other sources are recorded when earned. Expenses (including depreciation) are recorded when incurred.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis provides a reconciliation of the "Net Difference" in Table 1A and Table 1B in the Budget to Actual Analysis report to the "Increase/(Decrease) in Net Position" in Table 2 of the Basic Financial Statements in this monthly Financial Report. Explanatory notes follow the Crosswalk shown in Table 1 below.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis (\$000)
For the Twelve Months Ended June 30, 2025

	Water	Sewer	Total
Net Revenue Requirement Budget Variance (a)	\$ 13,339	\$ 6,129	\$ 19,468
Budgetary categories adjustments to financial reporting basis			
Pension delayed accounting election adjustments			
Current year pension transfers/payments recorded as deferral (c)	276	620	896
Prior year pension contribution accounted for in current year (d)	(1,085)	(1,942)	(3,027)
Administrative prepaid adjustment (e)	-	-	-
Debt service (f)	72,567	114,785	187,352
B&C notes obligation (g)	728	1,637	2,365
Regional System lease (h)	6,202	7,580	13,782
GASB 87 & GASB 96 adjustments (h)	1,193	1,609	2,802
WRAP (i)	251	340	591
Extraordinary Repair & Replacement Fund transfers (j)	2,144	345	2,489
Improvement & Extension Fund transfers (j)	8,316	42,094	50,410
Nonbudgeted financial reporting categories adjustments			
Depreciation and amortization (k)	(99,879)	(149,383)	(249,262)
Amortization - debt related (k)	18,630	7,306	25,936
Other nonoperating income (k)	(151)	18,122	17,971
Other nonoperating expense (k)	-	-	-
Gain(loss) on disposal of capital assets (k)	12	(184)	(172)
Raw water rights obligation (l)	3,096	-	3,096
Investment earnings for construction fund (m)	5,246	3,914	9,160
Interest on DWSD note receivable (n)	-	-	-
Investment earnings unrealized gain/loss (o)	573	959	1,532
Improvement & extension fund operating expenses (p)	-	-	-
Capital Contribution (q)	3,349	37,344	40,693
Net Position Increase/(Decrease) per Financial Statements (b)	\$ 34,807	\$ 91,275	\$ 126,082

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

Table 2 - Explanatory Notes for Crosswalk

(a)	Source: Budget to Actual Table 1A and Table 1B in Monthly Financial Report
(b)	Source: Basic Financial Statements Table 2 in Monthly Financial Report
(c)	Current year pension payments are an expense for budget purposes but not for financial reporting purposes.
(d)	Prior year pension payments are accounted for in the current year financial statements.
(e)	The administrative fee is part of the O&M Legacy Pension shown as an expense for budget purposes. For financial reporting purposes part of the administrative fee is considered prepaid based on the prior year General Retirement System audit information and therefore not an expense for the current year financial reporting. The prepaid portion is adjusted in June each year.
(f)	Debt service (principal and interest payments) are shown as an expense for budget purposes. Most of the adjustment relates to principal payments which are not an expense for financial reporting purposes. A portion of the adjustment relates to interest expense variances on state revolving fund debt due to the timing of payment draws. The cash set aside basis for interest expense generally is the same as the accrual basis for financial reporting.
(g)	This adjustment relates to the B&C note obligation payments. The principal and interest cash basis payments are treated as an expense for budget purposes. The principal portion is not an expense for financial reporting purposes. For financial reporting purposes interest is expensed on an accrual basis which is different from the cash basis.
(h)	Payments for the warehouse lease and subscription-based information technology arrangements (SBITA) are expensed for budget purposes. For financial reporting purposes, the warehouse lease is recorded under GASB 87 and payments are treated as a reduction in the lease liability and interest expense (which is a nonoperating expense). The SBITA payments are recorded under GASB 96 and are treated as a prepaid subscription asset as the software is currently in the implemented phase.

(i)	WRAP is shown as an expense for budget purposes. For financial reporting purposes the expense is not recognized until the funds have been transferred to the WRAP administrator. The adjustment shown is the amount of current year transfers that have not been transferred to the WRAP administrator. Note that there are funds from the prior year that have not been transferred to the WRAP administrator.
(j)	The Extraordinary Repair & Replacement Fund and Improvement & Extension Fund transfers are shown as an expense for budget purposes but not for financial reporting purposes.
(k)	Certain nonoperating income and expenses are reported in financial statements only.
(l)	The water service contract with Flint includes a license for raw water rights which has been recorded as an asset and liability by the Authority. The contract provides for a credit to Flint as Flint satisfies its monthly bond payment obligation to KWA. This KWA credit is treated as a noncash payment of principal and interest on the liability recorded for the raw water rights. For budget, wholesale customer charges are net of the anticipated KWA credits to Flint as that is the cash that will be received and available to meet the budgeted revenue requirements. For financial reporting purposes the Flint wholesale charges are recorded as the total amount billed. When the KWA credit is issued, the receivable from Flint is reduced and the principal and interest payments on the liability for the raw water rights are recorded as a noncash transaction. Most of the adjustment shown relates to the principal reduction made for the credits applied which are not an expense for financial reporting basis.
(m)	Investment earnings from the construction fund are not shown as revenue in the budget and are shown as revenue in the financial statements. Construction fund investment earnings are excluded from the definition of revenue for budget purposes as they are used for construction costs and are not used to meet the revenue requirements in the budget.
(n)	Interest on a DWSD note receivable is budgeted as part of the Sewer improvement and extension fund and is transferred directly to that fund as payments are made. DWSD does not currently have a note receivable due to GLWA.

(o)	Unrealized gains and losses are recorded annually as required for financial reporting purposes but do not reflect actual investment earnings and are not included in cash basis reporting.
(p)	The Water Improvement and Extension fund and the Sewer Improvement and Extension fund reflect certain expenses relating to repairs paid for through the Water and Sewer Improvement and Extension funds, respectively. These are consolidated expenses for financial reporting purposes but are not reflected in the current Operations and Maintenance budget expenses. The FY 2025 capital contribution in Nonoperating (revenue) expense represents ARPA (\$3.3 million) grant revenue for the Water system and (\$37.3 million) for the Sewage Disposal system. This nonoperating revenue is reported only in the GAAP-basis financial statements.



The Monthly Capital Improvement Plan Financial Summary includes the following.

1. Water System Capital Improvement Plan Spend Incurred to date
2. Sewer System Capital Improvement Plan Spend Incurred to date

Capital Improvement Plan Financial Summary

Great Lakes Water Authority (GLWA) capital improvement projects generally span two or more years due to size and complexity. Therefore, the GLWA Board of Directors (Board) adopts a five-year capital improvement plan (CIP). The CIP is a five-year, rolling plan which is updated annually and formally adopted by the GLWA Board of Directors. In addition, the Board of Directors adopts a capital spending ratio assumption (SRA) which allows the realities of capital program delivery to align with the financial plan. The SRA is an analytical approach to bridge the total dollar amount of projects in the CIP with what can realistically be spent due to limitations beyond GLWA's control and/or delayed for nonbudgetary reasons. Those limitations, whether financial or non-financial, necessitate the SRA for budgetary purposes, despite the prioritization established.

This report presents quarterly and monthly CIP spending against the prorated CIP in total and the CIP adjusted for the SRA. The prorated CIP is calculated by dividing the total fiscal year 2025 board-approved CIP plan by twelve equal months. It should be noted that for operational purposes, GLWA utilizes Primavera P6 for refined monthly projections for cash management and project management.

Capital spend reflects a noticeable variance from budgeted CIP for both the water and sewer funds. For the purposes of this metric, we compare actual spend with the Board-approved budget. For the purposes of managing the financial plan, budget amendments are made to align spending with resources available. The capital spend rate adjustment is 100% of the Board approved CIP planned spend for the water fund and 100% of the Board approved CIP planned spend for the sewer fund.

The State Revolving Fund (SRF) activity reported in Charts 1 and 2 has been revised to reflect changes in approved GLWA SRF funding.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date

As of June 2025, the water system incurred \$159 million of construction costs to date. This spend represents 77% of the original, Board-approved CIP, and 77% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjusted.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted

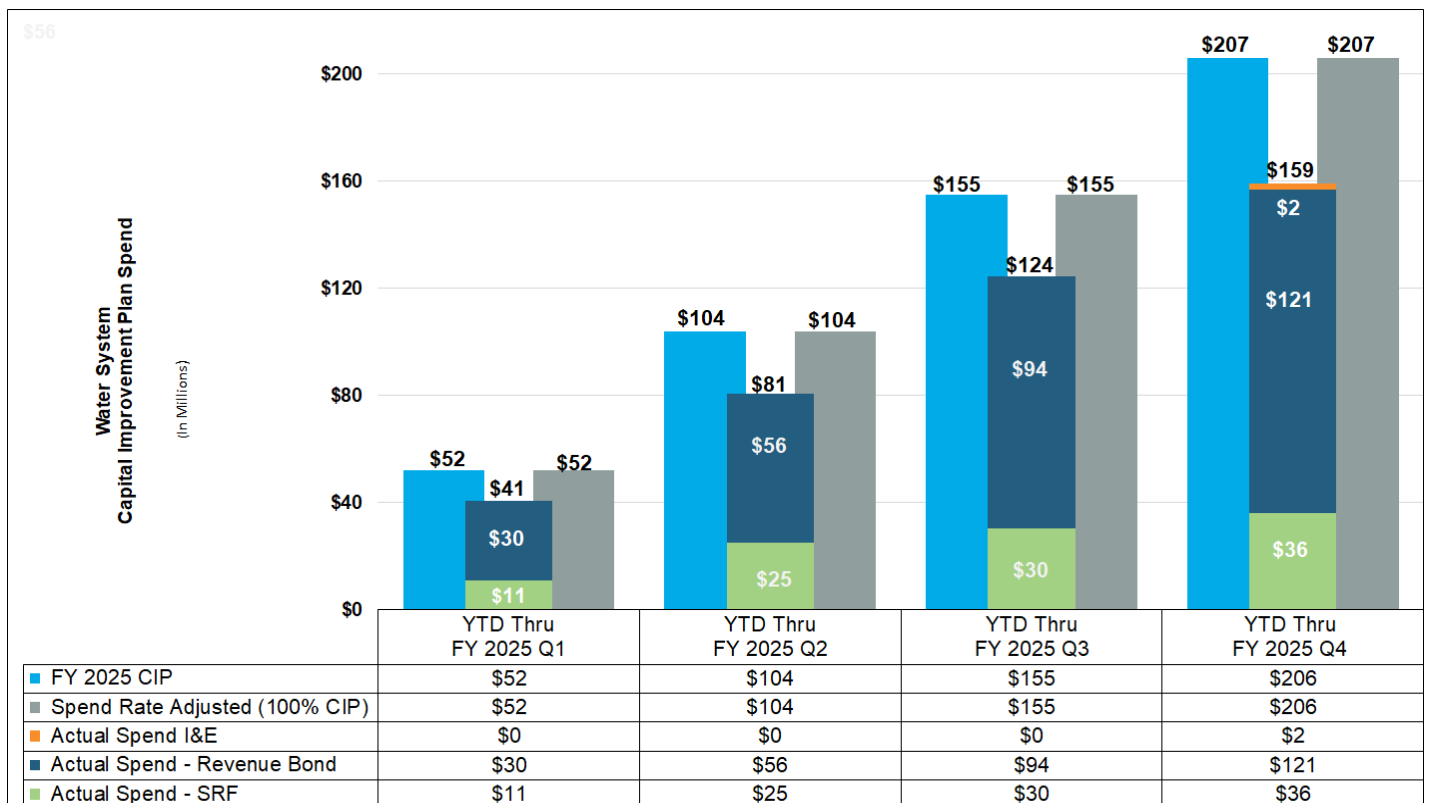
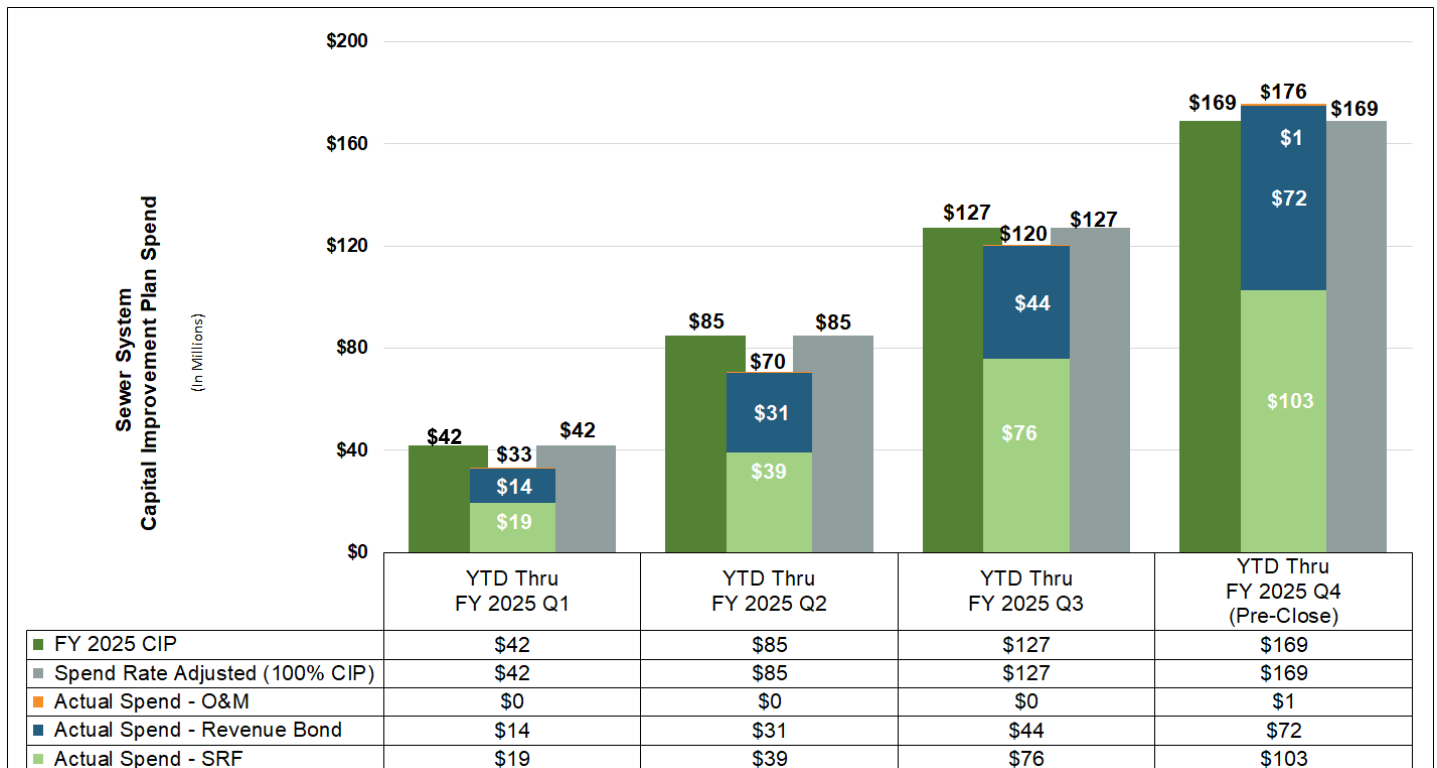


Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date

As of June 2025, the Sewer system incurred \$176 million of construction costs to date. This spend represents 104% of the original, Board-approved CIP, and 104% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjusted.

Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted





This report includes the following.

1. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by GLWA
2. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by DWSD

MBO Transfers to Accounts Held by GLWA

GLWA Transfers: The Treasury team completes required MBO transfers on the first business day of each month. These transfers are completed in accordance with the Great Lakes Water Authority (GLWA) and Detroit Water & Sewerage Department (DWSD) budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually.

Monthly transfers for Operations & Maintenance (O&M), Pension, and Water Residential Assistance Program (WRAP) are one-twelfth of the annual, budgeted amount. Budget stabilization should not require additional funding due to new, baseline funding levels established as part of the June 2018 Memorandum of Understanding but is included to reflect historical activity. If there are transfers to the Extraordinary Repair & Replacement (ER&R) fund they would be completed annually based on budget and year-end fund status.

Table 1 – GLWA FY 2025 Water MBO Transfers reflects the required transfers for FY 2025 completed through June 2025. MBO transfers for water totaling \$189.9 million have been transferred to GLWA accounts.

Table 2 – GLWA FY 2025 Sewer MBO Transfers reflects the required transfers for FY 2025 completed through June 2025. MBO transfers for sewer totaling \$244.0 million have been transferred to GLWA accounts.

Table 3 – GLWA MBO Transfer History reflects historical transfers for FY 2016 through FY 2025 to date.

Table 1 – GLWA FY 2025 Water MBO Transfers

WATER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Water
FY 2025							
July 2024	\$ 14,135,417	\$ -	\$ 324,642	\$ 236,359	\$ -	\$ -	\$ 14,696,418
August 2024	14,135,417	-	324,642	236,359	-	-	14,696,418
September 2024	14,135,417	-	324,642	236,359	-	-	14,696,418
October 2024	14,135,417	-	324,642	235,958	-	-	14,696,017
November 2024	14,135,417	-	324,642	235,958	-	-	14,696,017
December 2024	14,135,417	-	324,642	236,560	-	-	14,696,619
January 2025	14,135,417	-	324,642	236,259	-	-	14,696,318
February 2025	14,135,417	-	324,642	236,259	-	-	14,696,318
March 2025	14,135,417	-	324,642	236,259	-	-	14,696,318
April 2025	14,135,417	-	324,642	236,259	-	-	14,696,318
May 2025	18,718,746	-	(425,720)	170,897	-	-	18,463,923
June 2025	22,154,184	-	-	230,314	(50,000)	2,144,000	24,478,498
Total FY 2025	\$182,227,100	\$ -	\$ 2,820,700	\$2,763,800	\$ (50,000)	\$ 2,144,000	\$ 189,905,600

Table 2 – GLWA FY 2025 Sewer MBO Transfers

SEWER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Sewer
FY 2025							
July 2024	\$ 19,077,833	\$ -	\$ 510,516	\$ 332,933	\$ -	\$ -	\$ 19,921,282
August 2024	19,077,833	-	510,516	332,933	-	-	19,921,282
September 2024	19,077,833	-	510,516	332,933	-	-	19,921,282
October 2024	19,077,833	-	510,516	339,168	-	-	19,927,517
November 2024	19,077,833	-	510,516	339,168	-	-	19,927,517
December 2024	19,077,833	-	510,516	329,816	-	-	19,918,165
January 2025	19,077,833	-	510,516	334,492	-	-	19,922,841
February 2025	19,077,833	-	510,516	334,492	-	-	19,922,841
March 2025	19,077,833	-	510,516	334,492	-	-	19,922,841
April 2025	19,077,833	-	510,516	334,492	-	-	19,922,841
May 2025	21,369,504	-	(403,960)	233,476	-	-	21,199,019
June 2025	23,043,766	-	-	325,306	(150,000)	345,000	23,564,072
Total FY 2025	\$235,191,600	-	\$ 4,701,200	\$3,903,701	\$ (150,000)	\$ 345,000	\$ 243,991,500

Table 3 – GLWA MBO Transfer History

GLWA MBO Transfer History							
WATER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Water
Total FY 2016	\$ 71,052,000	\$ 6,037,100	\$ 10,297,200	\$ 1,983,300	\$ 2,326,900	\$ 606,000	\$ 92,302,500
Total FY 2017	111,879,600	6,037,200	10,297,200	2,077,200	360,000	-	130,651,200
Total FY 2018	121,562,604	6,048,000	10,695,696	2,159,400	-	-	140,465,700
Total FY 2019	121,562,604	6,048,000	10,695,696	2,061,000	-	-	140,367,300
Total FY 2020	126,840,204	6,048,000	10,695,683	1,980,804	-	-	145,564,691
Total FY 2021	134,127,300	6,048,000	10,695,700	2,324,200	-	-	153,195,200
Total FY 2022	143,933,800	6,048,000	10,695,700	2,376,600	-	-	163,054,100
Total FY 2023	156,747,700	6,048,000	10,695,700	2,611,800	-	2,200,000	178,303,200
Total FY 2024	168,873,100	-	2,568,700	2,710,200	-	2,836,000	176,988,000
Total FY 2025 (year to date)	182,227,100	-	2,820,700	2,763,800	(50,000)	2,144,000	189,905,600
Life to Date	\$ 1,338,806,012	\$ 48,362,300	\$ 90,157,975	\$ 23,048,304	\$ 2,636,900	\$ 7,786,000	\$ 1,510,797,491

SEWER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Sewer
Total FY 2016	\$ 100,865,600	\$ 10,838,400	\$ 14,025,800	\$ 2,523,400	\$ 5,591,700	\$ 779,600	\$ 134,624,500
Total FY 2017	175,858,800	10,838,400	14,026,800	2,654,400	2,654,400	-	206,032,800
Total FY 2018	191,079,396	10,824,000	14,687,496	2,760,804	-	-	219,351,696
Total FY 2019	191,079,396	10,824,000	14,687,496	2,870,992	-	-	219,461,884
Total FY 2020	181,925,800	10,824,000	14,687,517	2,887,300	-	-	210,324,617
Total FY 2021	182,296,000	10,824,000	14,687,500	3,764,300	-	-	211,571,800
Total FY 2022	191,908,600	10,824,000	14,687,400	3,868,700	-	-	221,288,700
Total FY 2023	204,122,500	10,824,000	14,687,400	3,673,800	-	-	233,307,700
Total FY 2024	224,873,500	-	3,914,500	3,836,402	150,000	-	232,774,402
Total FY 2025 (year to date)	235,191,600	-	4,701,200	3,903,701	(150,000)	345,000	243,991,500
Life to Date	\$ 1,879,201,192	\$ 86,620,800	\$ 124,793,109	\$ 32,743,799	\$ 8,246,100	\$ 1,124,600	\$ 2,132,729,599

MBO Required and Lease Payment Transfers to DWSD

DWSD Transfers: The GLWA Treasury team completes the required MBO transfers on the first business day of each month. These transfers are completed in accordance with the GLWA and DWSD budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually. Transfers are coordinated with other areas of GLWA Financial Services in advance of the first business day of each month. GLWA Treasury sends confirmation of transfers made to DWSD Treasury.

Monthly transfers for O&M and O&M Pension are one-twelfth of the annual, budgeted amount. The annual lease payment, as stated in the Water and Sewer Lease Agreements, is \$22,500,000 for Water and \$27,500,000 for Sewer. The monthly lease transfer is one-twelfth of the amount as stated in the Lease agreements unless otherwise designated by DWSD. Per Section 3.5 of the Lease, the Lease payment may be used for (a) bond principal and interest for Local System Improvements, (b) bond principal and interest for the City's share of common-to-all System Improvements, and (c) Local System improvements.

Table 4 – DWSD FY 2025 Water MBO Transfers reflects the required transfers for FY 2025 completed through June 2025. MBO transfers for Water totaling \$69.0 million have been transferred to accounts held by DWSD.

Table 5 – DWSD FY 2025 Sewer MBO Transfers reflects the required transfers for FY 2025 completed through June 2025. MBO transfers for Sewer totaling \$84.9 million have been transferred to accounts held by DWSD.

Table 6 – DWSD Water MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2025 to date.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2025 to date.

Table 4 – DWSD FY 2025 Water MBO Transfers

WATER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Water</u>
FY 2025				
July 2024	\$ 3,970,517	\$ -	\$ 1,875,000	\$ 5,845,517
August 2024	3,970,517	-	1,875,000	5,845,517
September 2024	3,970,517	-	1,875,000	5,845,517
October 2024	3,970,517	-	1,875,000	5,845,517
November 2024	3,970,517	-	1,875,000	5,845,517
December 2024	3,970,517	-	1,875,000	5,845,517
January 2025	3,970,517	-	1,875,000	5,845,517
February 2025	3,970,517	-	1,875,000	5,845,517
March 2025	3,970,517	-	1,875,000	5,845,517
April 2025	2,989,267	-	1,875,000	4,864,267
May 2025	3,872,392	-	1,875,000	5,747,392
June 2025	3,872,388	-	1,875,000	5,747,388
Total FY 2025	\$ 46,468,700	-	\$ 22,500,000	\$ 68,968,700

Table 5 – DWSD FY 2025 Sewer MBO Transfers

SEWER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Sewer</u>
FY 2025				
July 2024	\$ 4,889,950	\$ -	\$ 2,291,667	\$ 7,181,617
August 2024	4,889,950	-	2,291,667	7,181,617
September 2024	4,889,950	-	2,291,667	7,181,617
October 2024	4,889,950	-	2,291,667	7,181,617
November 2024	4,889,950	-	2,291,667	7,181,617
December 2024	4,889,950	-	2,291,667	7,181,617
January 2025	4,889,950	-	2,291,667	7,181,617
February 2025	4,889,950	-	2,291,667	7,181,617
March 2025	4,889,950	-	2,291,667	7,181,617
April 2025	3,787,870	-	2,291,667	6,079,537
May 2025	4,779,742	-	2,291,667	7,071,409
June 2025	4,779,738	-	2,291,663	7,071,401
Total FY 2025	\$ 57,356,900	-	\$ 27,500,000	\$ 84,856,900

Table 6 – DWSD Water MBO and Lease Payment Transfer History

	WATER			
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Water
FY 2016 *				
MBO/Lease Requirement	\$ 26,185,600	\$ 4,262,700	\$ 22,500,000	\$ 52,948,300
Offset to Debt Service	-	-	(2,326,900)	(2,326,900)
Total MBO Transfer	26,185,600	4,262,700	20,173,100	50,621,400
FY 2017				
MBO/Lease Requirement	33,596,400	4,262,400	22,500,000	60,358,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	33,596,400	4,262,400	22,500,000	60,358,800
FY 2018				
MBO/Lease Requirement	35,059,704	4,272,000	22,500,000	61,831,704
Offset to Debt Service	-	-	(1,875,000)	(1,875,000)
Total MBO Transfer	35,059,704	4,272,000	20,625,000	59,956,704
FY 2019				
MBO/Lease Requirement	35,484,300	4,272,000	22,500,000	62,256,300
Offset to Debt Service	-	-	(3,972,200)	(3,972,200)
Total MBO Transfer	35,484,300	4,272,000	18,527,800	58,284,100
FY 2020				
MBO/Lease Requirement	34,662,400	4,272,000	22,500,000	61,434,400
Offset to Debt Service	-	-	(3,548,000)	(3,548,000)
Total MBO Transfer	34,662,400	4,272,000	18,952,000	57,886,400
FY 2021				
MBO/Lease Requirement	35,833,900	4,272,000	22,500,000	62,605,900
Offset to Debt Service	-	-	(8,278,300)	(8,278,300)
Total MBO Transfer	35,833,900	4,272,000	14,221,700	54,327,600
FY 2022				
MBO/Lease Requirement	29,989,000	4,272,000	22,500,000	56,761,000
Offset to Debt Service	-	-	(8,925,400)	(8,925,400)
Total MBO Transfer	29,989,000	4,272,000	13,574,600	47,835,600
FY 2023				
MBO/Lease Requirement	42,581,600	4,272,000	22,500,000	69,353,600
Offset to Debt Service	-	-	(2,922,100)	(2,922,100)
Total MBO Transfer	42,581,600	4,272,000	19,577,900	66,431,500
FY 2024				
MBO/Lease Requirement	44,776,800	-	22,500,000	67,276,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	44,776,800	-	22,500,000	67,276,800
FY 2025 (year to date)				
MBO/Lease Requirement	46,468,700	-	22,500,000	68,968,700
Offset to Debt Service	-	-	-	-
Total MBO Transfer	46,468,700	-	22,500,000	68,968,700
Life-to-Date				
MBO/Lease Requirement	364,638,404	34,157,100	225,000,000	623,795,504
Offsets	-	-	(31,847,900)	(31,847,900)
Total Water	\$ 364,638,404	\$ 34,157,100	\$ 193,152,100	\$ 591,947,604

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History

	SEWER			
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Sewer
FY 2016 *				
MBO/Lease Requirement	\$ 19,774,300	\$ 2,861,800	\$ 27,500,000	\$ 50,136,100
Offset to Debt Service	-	-	(19,991,500)	(19,991,500)
Total MBO Transfer	19,774,300	2,861,800	7,508,500	30,144,600
FY 2017				
MBO/Lease Requirement	41,535,600	2,862,000	27,500,000	71,897,600
Offset to Debt Service	-	-	-	-
Total MBO Transfer	41,535,600	2,862,000	27,500,000	71,897,600
FY 2018				
MBO/Lease Requirement	60,517,992	2,856,000	27,500,000	90,873,992
Offset to Debt Service	-	-	(9,166,664)	(9,166,664)
Total MBO Transfer	60,517,992	2,856,000	18,333,336	81,707,328
FY 2019				
MBO/Lease Requirement	56,767,920	2,856,000	27,500,000	87,123,920
Offset to Debt Service	-	-	(4,415,000)	(4,415,000)
Total MBO Transfer	56,767,920	2,856,000	23,085,000	82,708,920
FY 2020				
MBO/Lease Requirement	62,343,500	2,856,000	27,500,000	92,699,500
Offset to address shortfall	(7,100,000)	-	-	(7,100,000)
Offset to Debt Service	-	-	(5,032,700)	(5,032,700)
Total MBO Transfer	55,243,500	2,856,000	22,467,300	80,566,800
FY 2021				
MBO/Lease Requirement	69,915,700	2,856,000	27,500,000	100,271,700
Offset to Debt Service	-	-	(3,257,200)	(3,257,200)
Total MBO Transfer	69,915,700	2,856,000	24,242,800	97,014,500
FY 2022				
MBO/Lease Requirement	61,301,000	2,856,000	27,500,000	90,735,453
Offset to Debt Service	-	-	(5,529,297)	(4,607,750)
Total MBO Transfer	61,301,000	2,856,000	21,970,703	86,127,703
FY 2023				
MBO/Lease Requirement	51,396,400	2,856,000	27,500,000	81,752,400
Offset to Debt Service	-	-	(4,388,300)	(4,388,300)
Total MBO Transfer	51,396,400	2,856,000	23,111,700	77,364,100
FY 2024				
MBO/Lease Requirement	55,705,700	-	27,500,004	83,205,704
Offset to Debt Service	-	-	-	-
Total MBO Transfer	55,705,700	-	27,500,004	83,205,704
FY 2025 (year to date)				
MBO/Lease Requirement	57,356,900	-	27,500,000	84,856,900
Offset to Debt Service	-	-	-	-
Total MBO Transfer	57,356,900	-	27,500,000	84,856,900
Life-to-Date				
MBO/Lease Requirement	536,615,012	22,859,800	275,000,004	833,553,269
Offsets	(7,100,000)	-	(51,780,661)	(57,959,114)
Total Sewer	\$ 529,515,012	\$ 22,859,800	\$ 223,219,343	\$ 775,594,155

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.



This report includes the following:

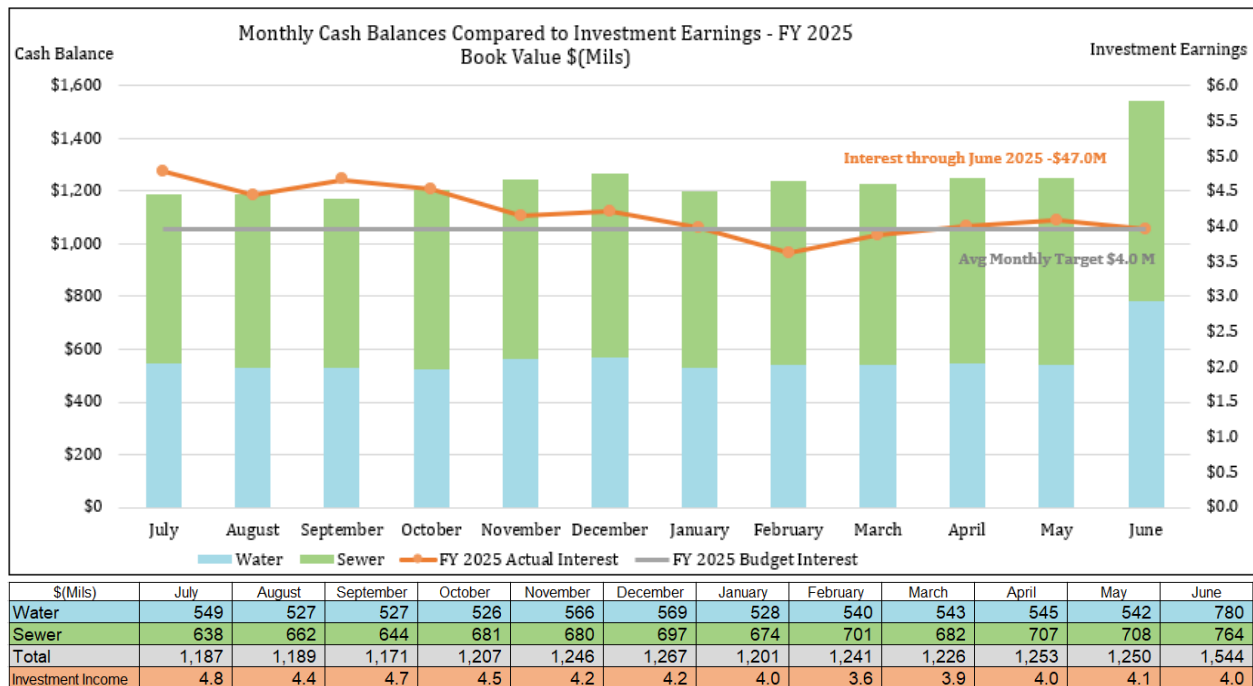
1. Monthly Cash Balances Compared to Investment Income
2. Cash Balance Detail

Monthly Cash Balances Compared to Investment Income

GLWA's investment holdings comply with the requirements of Public Act 20 of 1948, as amended and the GLWA Investment Policy. The cash balances shown in this report include bank deposits, money market funds, a local government investment pool, U.S. Treasuries, Federal Agencies, and commercial paper.

Cash and investment balances change each month based on Master Bond Ordinance (MBO) funding requirements, operational needs, capital spending pace, and mandatory debt payments. Investment income fluctuates monthly based on cash and investment balances as well as market conditions and investment strategy. For the month of June 2025, GLWA earned investment income of \$4.0 million and cumulative FY 2025 earnings through June 2025 of \$47.0 million. Total investment income reported includes earnings from revenue requirement funds as well as construction bond funds.

Chart 1 – Monthly Cash Balances Compared to Investment Income – Through June 2025



GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize future investment income while meeting the objectives of safety and liquidity.

Cash Balance Detail

Funds Held By GLWA: GLWA cash balances are held in accounts as defined by the Master Bond Ordinance. The accounts are funded by monthly transfers, as stipulated in the MBO, on the first business day of each month. The “operations and maintenance” (O&M) fund transfer amounts are based upon the annual O&M budget approved by the GLWA Board of Directors for the regional systems and by the Board of Water Commissioners for the Detroit Water & Sewerage Department (DWSD) local system budgets. The water and sewer funds held by GLWA and their purpose, as defined by the MBO, are listed below.

Funds Held Within Trust:

- Receiving – all retail and wholesale revenues collected which are distributed in subsequent month(s)
- Debt Service – funds set aside for debt service and debt reserve requirements
- Pension Obligation – funds set aside to meet GLWA’s annual funding requirements for the legacy General Retirement System Pension Plan
- Water Residential Assistance Program (WRAP) – funds set aside to be used to provide financial assistance to qualified residents throughout the local and regional water system as directed by program guidelines
- Budget Stabilization – funds held by GLWA on behalf of DWSD that can be applied against shortfalls in retail revenues
- Emergency Repair & Replacement (ER&R) – funds set aside to pay the costs for major unanticipated repairs and replacements of the local and regional systems
- Improvement & Extension (I&E) – funds set aside to be used for the improvements, enlargements, and extensions of the regional system

Funds Held Outside Trust:

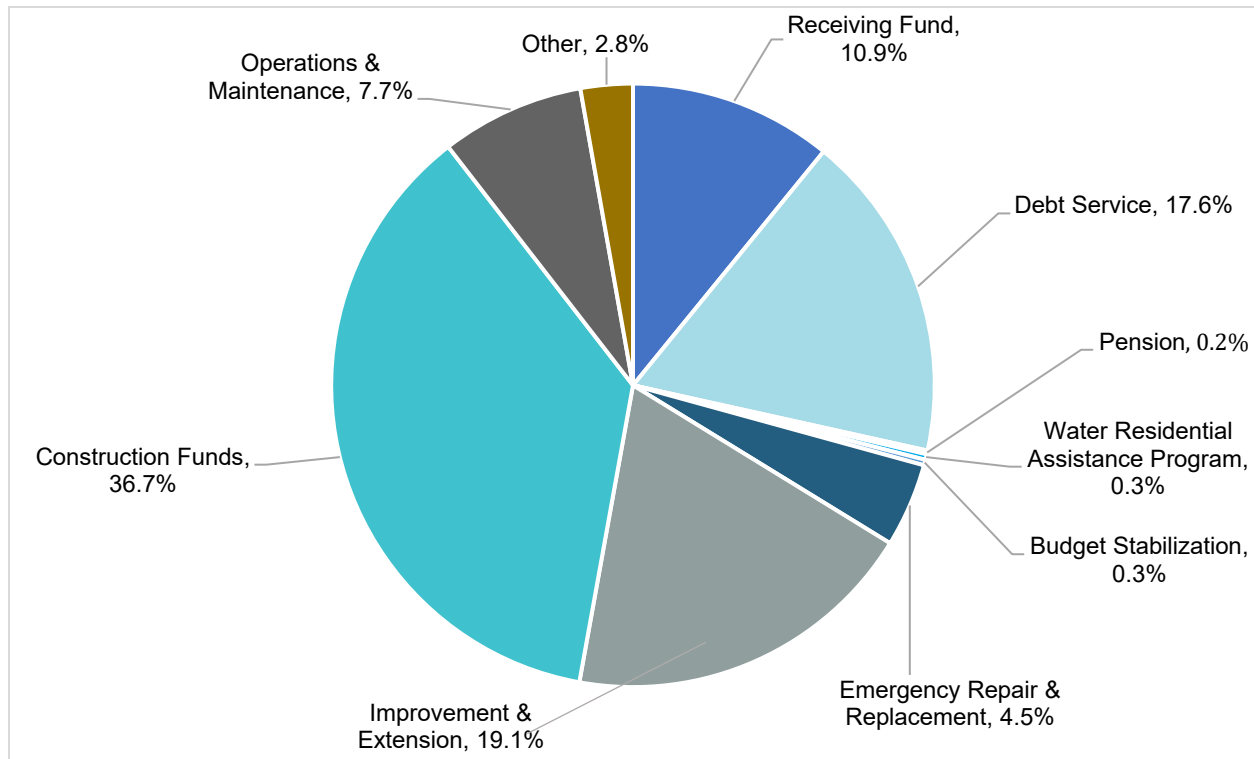
- Bond Proceeds – funds raised from debt issuance used for costs of repairs, construction, and improvements of the regional system
- Operations & Maintenance (O&M) – funds used to meet the operational and maintenance requirements of the regional system
- Other – retainage funds held on behalf of contractors and security deposit funds held on behalf of the City of Flint, and capital contribution funds provided by the Evergreen Farmington Sewer District recognized as related project work is completed

A [chart](#) depicting the follow of funds is online at glwater.org as well as the [MBO](#) documents.

Chart 2 – Cash Balances - Water Funds as of June 2025 - Shows the allocation of the balance among the different categories defined in the section above. The total cash balance for Water Funds as of June 2025 is \$780 million. The allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

GLWA completed a bond transaction of \$231.8 million in June 2025 to support water system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 2 – Cash Balances - Water Funds as of June 2025

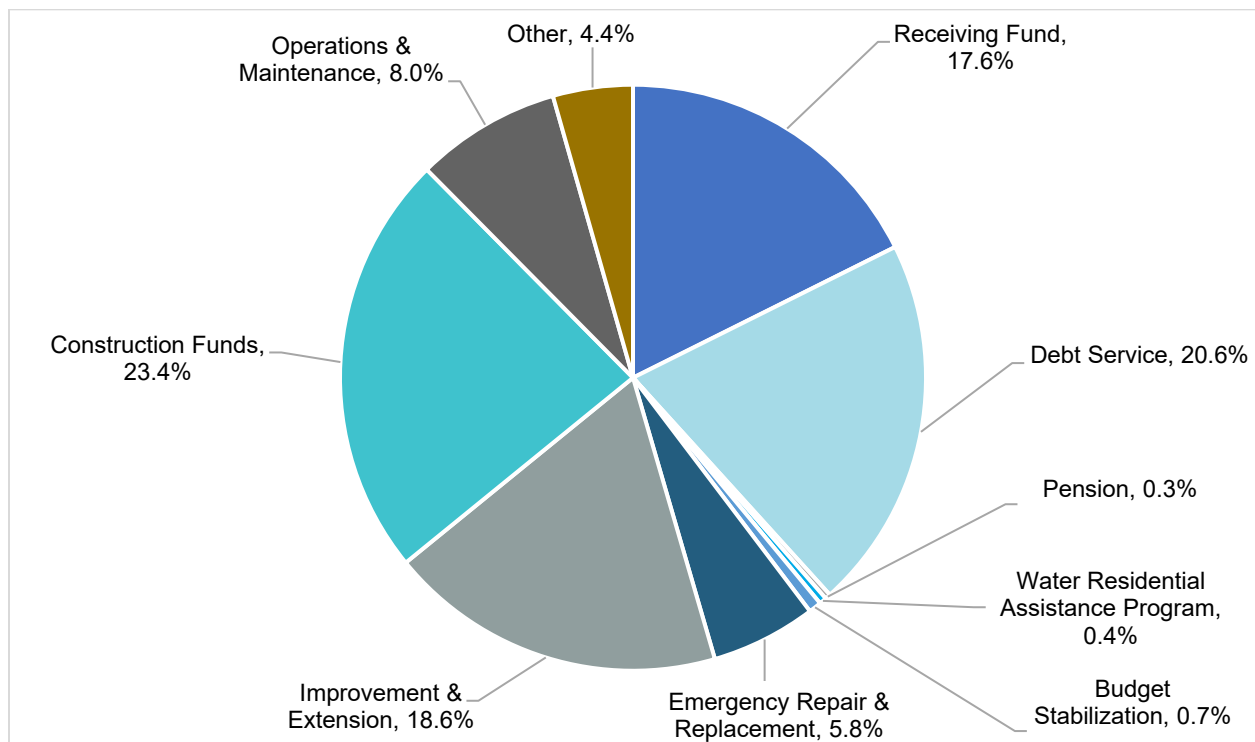


Note: Due to rounding totals may not equal 100%.

Chart 3 – Cash Balances - Sewer Funds as of June 2025 - Shows the allocation of the balance among the different funds defined in the section above. The total cash balance for Sewer Funds as of June 2025 is \$764 million. Like the Water Funds, the allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

In conjunction with the Water Fund transaction, GLWA completed a bond transaction of \$51.7 million in June 2025 to support sewage disposal system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 3 – Cash Balances - Sewer Funds as of June 2025



Note: Due to rounding totals may not equal 100%.



Retail Revenues, Receivables, and Collections: Pursuant to the terms of the lease agreement between the City of Detroit and the Great Lakes Water Authority (GLWA), the Detroit Water & Sewerage Department (DWSD) serves as GLWA's agent for billing activities for the City of Detroit retail customer class. All water and sewer service collections from DWSD customers are deposited in a trust account and are administered in accordance with the GLWA Master Bond Ordinance.

The Monthly Retail Revenues, Receivables, & Collections Report includes the following.

1. DWSD Retail Water Revenue Billings and Collections
2. DWSD Retail Sewer Revenue Billings and Collections
3. DWSD Retail Water and Sewer System Accounts Receivable Aging Report

Note: Wholesale customer revenues are billed by the Great Lakes Water Authority.

DWSD Retail Water Billings and Collections

Retail Billing Basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 1 - DWSD Retail Billings shows the FY 2025 water usage and billed revenue which are provided by DWSD staff. As of June 30, 2025, the DWSD usage was 102.50% of the budget and billed revenue was 102.84% of budget.

DWSD Retail Water Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 2 - Retail Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 1 – DWSD Retail Water Billing

RETAIL WATER CUSTOMERS								
Month (1)	FY 2025 - Original Budget		FY 2025 - Actual		FY 2025 - Variance		FY 2024 - Actuals	
	Volume	Revenue	Volume	Revenue (2)	Volume	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	241,000	12,395,932	226,703	11,590,136	(14,297)	(805,796)	248,307	12,606,397
2 August	261,000	13,459,400	240,621	12,171,324	(20,379)	(1,288,076)	255,079	12,913,867
3 September	248,000	12,773,235	238,868	12,205,143	(9,132)	(568,092)	214,796	11,119,261
4 October	212,000	10,944,671	216,527	11,222,004	4,527	277,333	222,909	11,409,427
5 November	208,000	10,711,071	212,832	11,115,046	4,832	403,975	210,687	10,898,684
6 December	198,000	10,200,009	212,252	11,100,382	14,252	900,373	214,139	11,246,818
7 January	195,000	10,077,416	190,716	10,661,000	(4,284)	583,584	224,414	11,263,184
8 February	207,000	10,656,080	222,769	11,469,800	15,769	813,720	225,042	11,774,408
9 March	201,000	10,347,960	229,724	11,649,351	28,724	1,301,391	206,204	11,096,805
10 April	203,000	10,437,186	222,774	11,403,695	19,774	966,509	213,950	10,552,343
11 May	193,000	9,948,001	209,658	10,767,180	16,658	819,179	214,474	10,667,783
12 June	211,000	10,879,139	219,077	11,249,137	8,077	369,998	226,703	10,637,883
Total	2,578,000	132,830,100	2,642,521	136,604,198	64,521	3,774,098	2,676,703	136,186,859
Subtotals ytd	2,578,000	132,830,100	2,642,521	136,604,198	64,521	3,774,098		
Achievement of Budget			102.50%	102.84%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Retail revenues include miscellaneous revenues and penalties

Table 2 – DWSD Retail Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
July	12,645,121	5,943,286	6,701,835	112.76%
August	10,203,737	11,794,131	(1,590,394)	-13.48%
September	10,837,378	9,790,065	1,047,313	10.70%
October	12,110,080	9,884,937	2,225,143	22.51%
November	8,572,356	10,499,606	(1,927,250)	-18.36%
December	10,277,979	13,663,688	(3,385,709)	-24.78%
January	10,935,031	8,506,008	2,429,023	28.56%
February	9,632,511	8,996,740	635,771	7.07%
March	9,132,694	15,842,538	(6,709,844)	-42.35%
April	11,714,224	13,840,518	(2,126,294)	-15.36%
May	11,107,278	5,960,146	5,147,132	86.36%
June	10,096,555	9,045,195	1,051,360	11.62%
Rolling, 12-Month Total	127,264,944	123,766,857		
Rolling, 12-Month Average	10,605,412	10,313,905		

DWSD Retail Sewer Billings and Collections

Retail billing basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 3 - DWSD Retail Sewer Billings shows the FY 2025 sewer billed revenue which are provided by DWSD staff. As of June 30, 2025, the DWSD usage was at 99.66% of the budget and billed revenue was at 98.52% of budget.

DWSD Retail Sewer Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 4 – DWSD Retail Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 3 - DWSD Retail Sewer Billings

RETAIL SEWER CUSTOMERS								
Month (1)	FY 2025 - Original Budget		FY 2025 - Actual		FY 2025 - Variance		FY 2024 - Actuals	
	Volume	Revenue	Volume (2)	Revenue (3)	Volume	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	214,000	30,316,100	173,084	26,350,527	(40,916)	(3,965,573)	207,574	29,192,723
2 August	196,000	29,206,000	195,207	28,301,325	(793)	(904,675)	211,503	29,278,720
3 September	215,000	30,359,800	198,474	28,536,169	(16,526)	(1,823,631)	178,576	27,476,376
4 October	180,000	28,256,800	181,932	28,141,699	1,932	(115,101)	184,382	27,700,094
5 November	181,000	28,322,800	171,499	28,166,266	(9,501)	(156,534)	175,498	26,939,338
6 December	166,000	27,436,800	192,915	28,831,326	26,915	1,394,526	156,168	26,546,712
7 January	160,000	27,139,500	140,835	26,273,695	(19,165)	(865,805)	182,643	26,882,316
8 February	177,000	28,085,500	182,920	28,075,547	5,920	(9,953)	179,551	27,455,737
9 March	166,000	27,448,400	184,249	28,353,310	18,249	904,910	165,992	26,725,597
10 April	169,000	27,639,700	176,337	27,741,237	7,337	101,537	179,514	26,737,898
11 May	166,000	27,458,600	178,327	27,806,874	12,327	348,274	170,754	26,225,089
12 June	175,000	27,995,600	181,838	28,059,145	6,838	63,545	173,084	26,149,588
Total	2,165,000	339,665,600	2,157,619	334,637,120	(7,381)	(5,028,480)	2,165,240	327,310,189
Subtotals ytd	2,165,000	339,665,600	2,157,619	334,637,120	(7,381)	(5,028,480)		
Achievement of Budget/Goal			99.66%	98.52%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Reflects billed volume based on actual usage except for residential customers where the billed volume differs from actual usage due to residential sewer volume caps implemented in FY 2023.

(3) Retail revenues include miscellaneous revenues and penalties

Table 4 – DWSD Retail Sewer Collections

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
July	36,297,569	32,379,222	3,918,346	12.10%
August	22,591,511	25,391,891	(2,800,380)	-11.03%
September	22,367,425	23,489,448	(1,122,023)	-4.78%
October	25,231,098	21,610,149	3,620,949	16.76%
November	23,609,169	25,951,736	(2,342,568)	-9.03%
December	23,914,649	23,249,973	664,676	2.86%
January	26,416,591	26,248,512	168,079	0.64%
February	24,116,823	24,230,304	(113,481)	-0.47%
March	23,871,283	26,438,687	(2,567,405)	-9.71%
April	25,340,397	23,532,381	1,808,016	7.68%
May	22,575,530	22,487,372	88,158	0.39%
June	23,278,350	20,945,929	2,332,421	11.14%
Rolling 12-Month Total	299,610,393	295,955,605		
Rolling, 12-Month Average	24,967,533	24,662,967		

DWSD Retail Water and Sewer Accounts Receivable Aging Report

The DWSD detailed accounts receivable aging is categorized by customer category.

Table 5 is a summary of the monthly sales, total receivables, bad debt allowance and net water and sewer receivables as of June 30, 2025, with comparative totals from June 30, 2024, June 30, 2023, and June 30, 2022. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The table provides a comparison of days in accounts receivable calculated as net receivables divided by daily sales and confirms that over time, days in AR is held in check overall due to a consistent practice of adjusting the allowance for doubtful accounts monthly. To the extent this allowance is adjusted, and bad debt expense is recognized in the DWSD budget, it does not impact GLWA.

Table 6 is a summary of the total, current and non-current Water and Sewer receivables by category as of June 30, 2025, with comparative totals from June 30, 2024. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The Total Balance and Total Bad Debt Allowance as of June 30, 2025, are reflective of the values in both the Table 5 Summary and Table 6 breakdown.

Table 5 – DWSD Retail Accounts Receivable Aging Report – Summary

Summary					
Period Ending	Monthly Sales	Receivables			Days in AR (1)
		Total	Allowance	Net	
June 30, 2022	39,022,000	300,346,000	(253,924,000)	46,422,000	36
June 30, 2023	39,443,000	327,023,000	(272,012,000)	55,011,000	42
June 30, 2024 ⁽²⁾	39,029,000	324,867,000	(249,922,000)	74,944,000	58
June 30, 2025 ⁽³⁾	40,227,000	381,752,000	(310,726,000)	71,025,000	53

Totals may be off due to rounding

(1) Days in AR is calculated as net receivables divided by daily sales (monthly sales/30 days)

(2) The June 30, 2024 monthly sales amount was updated in April 2025 reporting to include an increase of approximately \$675,000 that was made subsequent to the original reporting.

(3) The annual AR Tax Roll Transfer totaling \$25,890,000 was made in October 2024.

Table 6 – DWSD Retail Accounts Receivable Aging Report – Water & Sewer Combined

	Avg. Balance	Current	> 30 Days	> 60 Days	> 180 Days	A/R Balance
Residential	1,022.65	14,053,000 6.2%	9,094,000 4.0%	32,001,000 14.0%	173,034,000 75.8%	228,182,000 100.0%
Commercial	1,485.56	7,354,000 22.9%	2,365,000 7.4%	6,679,000 20.8%	15,656,000 48.8%	32,054,000 100.0%
Industrial	3,694.78	5,013,000 36.9%	893,000 6.6%	1,992,000 14.6%	5,702,000 41.9%	13,600,000 100.0%
Tax Exempt	837.97	584,000 18.3%	233,000 7.3%	642,000 20.1%	1,738,000 54.4%	3,197,000 100.0%
Government	587.35	4,914,000 20.8%	2,963,000 12.5%	1,709,000 7.2%	14,079,000 59.5%	23,664,000 100.0%
Drainage	628.76	2,004,000 7.2%	1,169,000 4.2%	3,633,000 13.0%	21,164,000 75.7%	27,970,000 100.0%
Subtotal - Active Accounts	975.35	33,921,000 10.3%	16,718,000 5.1%	46,654,000 14.2%	231,373,000 70.4%	328,667,000 100.0%
Inactive Accounts	136.11	90,000 0.2%	100,000 0.2%	1,701,000 3.2%	51,193,000 96.4%	53,085,000 100.0%
Total	525.11	34,011,000	16,818,000	48,356,000	282,566,000	381,752,000
% of Total A/R		8.9%	4.4%	12.7%	74.0%	100.0%
Water Fund	114.73	9,377,000	4,672,000	12,524,000	56,833,000	83,406,000
Sewer Fund	410.38	24,635,000	12,146,000	35,832,000	225,733,000	298,346,000
Total June 30, 2025 (a)	525.11	34,011,000	16,818,000	48,356,000	282,566,000	381,752,000
Water Fund- Allowance						(61,607,000)
Sewer Fund- Allowance						(249,119,000)
Total- Bad Debt Allowance						(310,726,000)
Comparative - June 2024 (b)	614.25	35,165,000	16,989,000	50,735,000	221,977,000	324,867,000
Difference (a) - (b)		(1,153,000)	(171,000)	(2,380,000)	60,589,000	56,885,000



The Monthly Wholesale Billings, Receivables, and Collections Report includes the following:

1. Wholesale Water Billings and Collections
2. Wholesale Sewer Billings and Collections
3. Wholesale Water & Sewer Accounts Receivable Aging Reports

Wholesale Water Billings and Collections

Wholesale Water Contracts: The Great Lakes Water Authority (GLWA) provides wholesale water service to 87 member-partners through a variety of service arrangements.

Service Arrangement Type

Model Contract	85
Emergency	0
Older Contracts	<u>2</u>
Total	<u>87</u>

Note: Services are provided to the Detroit Water & Sewerage Department (DWSD) via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of this monthly report.

Wholesale Water Billing Basis: Beginning with FY 2016, wholesale water charges were restructured to create a more stable revenue stream by using a historical rolling average to project customer volumes which accounts for 40% of the monthly charges and 60% of the annual customer revenue requirement as a monthly fixed charge.

Table 1 - Wholesale Water Billings shows the FY 2025 water billed usage and revenues. As of June 30, 2025, the billed usage was at 97.91% of the original plan and billed revenue at 99.31% of the original plan. Billings and usage from the City of Flint are included as they were assumed in the FY 2025 Budget.

Wholesale Water Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 2 - Wholesale Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods. Current year collections are trending above the prior year for the twelve-month period ending June 30, 2025.

Table 1 – FY 2025 Wholesale Water Billings Report

WHOLESALE WATER CHARGES								
Month (1)	FY 2025 Charges (2)		FY 2025 - Actual		FY 2025 - Variance		FY 2024 - Actuals	
	Volume Mcf	Revenue \$	Volume Mcf	Revenue (3) \$	Volume Mcf	Revenue \$	Volume Mcf	Revenue \$
1 July	1,471,701	33,806,600	1,347,527	32,449,201	(124,174)	(1,357,399)	1,396,012	31,956,320
2 August	1,378,066	32,779,600	1,297,169	31,979,686	(80,897)	(799,914)	1,295,617	30,947,078
3 September	1,252,529	31,226,000	1,315,030	32,104,405	62,501	878,405	1,212,814	29,862,077
4 October	1,040,750	28,617,400	1,051,234	28,946,404	10,484	329,004	1,043,901	27,856,141
5 November	902,080	27,224,500	872,926	26,975,632	(29,154)	(248,868)	899,934	26,481,380
6 December	965,968	27,817,100	966,671	27,877,869	703	60,769	947,841	26,904,465
7 January	979,263	27,960,900	989,175	28,114,300	9,912	153,400	984,406	27,231,881
8 February	869,226	26,840,000	888,053	27,055,774	18,827	215,774	877,428	26,143,840
9 March	946,913	27,587,200	966,088	27,862,863	19,175	275,663	930,938	26,675,356
10 April	904,594	27,235,000	928,903	27,482,932	24,309	247,932	886,646	26,342,756
11 May	1,122,987	29,809,800	1,049,087	28,969,431	(73,900)	(840,369)	1,101,158	28,684,891
12 June	1,440,113	33,505,700	1,325,550	32,157,894	(114,563)	(1,347,806)	1,313,310	31,043,002
Total	13,274,190	354,409,800	12,997,413	351,976,391	(276,777)	(2,433,409)	12,890,005	340,129,187
Subtotals ytd	13,274,190	354,409,800	12,997,413	351,976,391	(276,777)	(2,433,409)		
Achievement of Original Plan			97.91%		99.31%			

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Charges are based on the approved FY 2025 water supply system charge schedule.

(3) Water Revenues differ from Table 1A within the budget to actual analysis section because amounts are reduced by the monthly payment to the City of Flint for a license to raw water rights under the Flint Raw Water Contract in Table 1A

Table 2 - Wholesale Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
July	30,278,936	22,645,008	7,633,928	33.71%
August	25,054,796	36,275,672	(11,220,876)	-30.93%
September	31,569,804	29,955,755	1,614,049	5.39%
October	29,858,946	26,617,271	3,241,675	12.18%
November	29,728,772	35,490,010	(5,761,238)	-16.23%
December	33,080,276	28,246,829	4,833,447	17.11%
January	28,917,330	24,448,936	4,468,394	18.28%
February	25,874,160	29,100,065	(3,225,904)	-11.09%
March	26,649,141	24,740,554	1,908,587	7.71%
April	25,622,706	26,856,179	(1,233,473)	-4.59%
May	26,976,277	25,838,255	1,138,022	4.40%
June	25,164,355	24,182,036	982,319	4.06%
Rolling 12-Month Total	338,775,499	334,396,570		
Rolling, 12-Month Average	28,231,292	27,866,381		

Wholesale Sewer Billings and Collections

Wholesale Sewer Contracts: GLWA provides wholesale sewer service to 18 member-partners via multiple service arrangements.

Service Arrangement Type	
Model Contract	14
Emergency	0
Older Contracts	<u>4</u>
Total	<u>18</u>

Note: Services are provided to the Detroit Water & Sewerage Department via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of the monthly report.

Wholesale Sewer Billing Basis: Beginning in FY 2015, the “sewer rate simplification” initiative was applied which provides for a stable revenue stream and predictability for our member partners. Wholesale sewer customers are billed a fixed monthly fee based upon the annual revenue requirement.

Table 3 - Wholesale Sewer Billings shows the FY 2025 sewer billed revenue. As of June 30, 2025 the billed revenue reflects 100.00% of the original plan.

Wholesale Sewer Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA’s Master Bond Ordinance.

Table 4 - Wholesale Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

The shift in wholesale sewer collection patterns is largely attributable to the timing of payments received. There are several large accounts whose payments swing between the end of the current month and the beginning of the next month. Current year collections are trending below the twelve-month period ending June 30, 2025.

Table 3 – FY 2025 Wholesale Sewer Billings Report

WHOLESALE SEWER CHARGES								
Month (1)	FY 2025 Charges		FY 2025 - Actual		FY 2025 - Variance		FY 2024 - Actuals	
	Volume (2)	Revenue	Volume (2)	Revenue	Volume (2)	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
2 August	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
3 September	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
4 October	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
5 November	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
6 December	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
7 January	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
8 February	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
9 March	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
10 April	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
11 May	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
12 June	N/A	23,883,900	N/A	23,883,900	N/A	-	N/A	23,494,800
Total		286,606,800		286,606,800		-		281,937,600
Subtotals ytd		286,606,800		286,606,800		-		

Achievement of Original Plan

100.00%

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Not tracked as part of the wholesale sewer charges.

Table 4 - Wholesale Sewer Collections

GLWA Wholesale Cash Receipts

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
July	18,438,961	22,331,831	(3,892,870)	-17.43%
August	13,987,797	22,377,366	(8,389,569)	-37.49%
September	25,450,281	18,770,419	6,679,862	35.59%
October	13,037,715	23,107,016	(10,069,301)	-43.58%
November	33,933,304	27,958,885	5,974,419	21.37%
December	23,958,644	21,351,498	2,607,146	12.21%
January	23,850,161	21,117,470	2,732,691	12.94%
February	23,509,614	27,856,400	(4,346,786)	-15.60%
March	24,230,161	23,460,900	769,261	3.28%
April	24,138,802	18,685,600	5,453,202	29.18%
May	23,965,586	28,363,300	(4,397,714)	-15.50%
June	24,053,386	23,300,100	753,286	3.23%
Rolling 12-Month Total	272,554,412	278,680,785		
Rolling, 12-Month Average	22,712,868	23,223,399		

Wholesale Water & Sewer Accounts Receivable Aging Report

GLWA operational invoices reflect 45-day payment terms. This allows Member Partners the ability to collect payment for services rendered under typical 30-day payment terms with an additional 15-day window to make payment to GLWA for wholesale services provided during that service period billed.

Table 5 - Wholesale Accounts Receivable Aging Report Summary is a summary of the total, current and non-current receivables by category as of June 30, 2025.

Table 6 - Wholesale Accounts Receivable Aging Report, Net Dearborn is the same summary *without* the past due balances for Dearborn. Six water accounts comprise the past due balance of \$912,040 reported of which \$533,970 was paid in July. The Billing team continues to work with the remaining member partner on collection of their balance.

All sewer accounts are current in June. The IWC past due balance reflects three accounts totaling \$9,807 of which \$6,109 was paid in July. The billing team continues to work with the remaining member partner on collection of their outstanding balance. The Pollutant Surcharge past due balance consists of smaller account holders that GLWA staff continue to communicate with.

Table 5 - Wholesale Accounts Receivable Aging Report Summary

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	45,989,943	37,024,857	617,642	303,609	183,289	7,860,546
Sewer	14,072,607	14,072,607	-	-	-	-
IWC	619,351	609,544	3,770	5,891	73	73
Pollutant	674,879	625,530	26,984	7,285	3,136	11,944
Total	61,356,780	52,332,538	648,396	316,785	186,498	7,872,563
	100.00%	85.29%	1.06%	0.52%	0.30%	12.83%

Table 6 - Wholesale Accounts Receivable Aging Report, Net of Dearborn

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	37,119,236	36,207,195	553,476	239,443	119,122	-
Sewer	14,072,607	14,072,607	-	-	-	-
IWC	616,044	606,237	3,770	5,891	73	73
Pollutant	674,879	625,530	26,984	7,285	3,136	11,944
Total	52,482,766	51,511,569	584,230	252,619	122,331	12,017
	100.00%	98.15%	1.11%	0.48%	0.23%	0.02%

Note: percentages vary from 100% due to rounding.



The Monthly Trust Receipts & Disbursements Report includes the following.

1. GLWA Trust Receipts & Disbursements – Net Cash Flows and Receipts
2. DWSD Trust Receipts & Disbursements – Net Cash Flows and Receipts
3. Combined System Trust Receipts & Disbursements – Net Cash Flows

GLWA Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e., Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2025 reflects twelve months of activity to date.

Water fund receipts exceeded required disbursements by 3% through June 30, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2020.

Sewer fund receipts exceeded required disbursements by 6% through June 30, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2020.

Chart 1 – GLWA 12-Month Net Receipts – Water outlines monthly cash receipt trends across two points of reference for the regional water system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

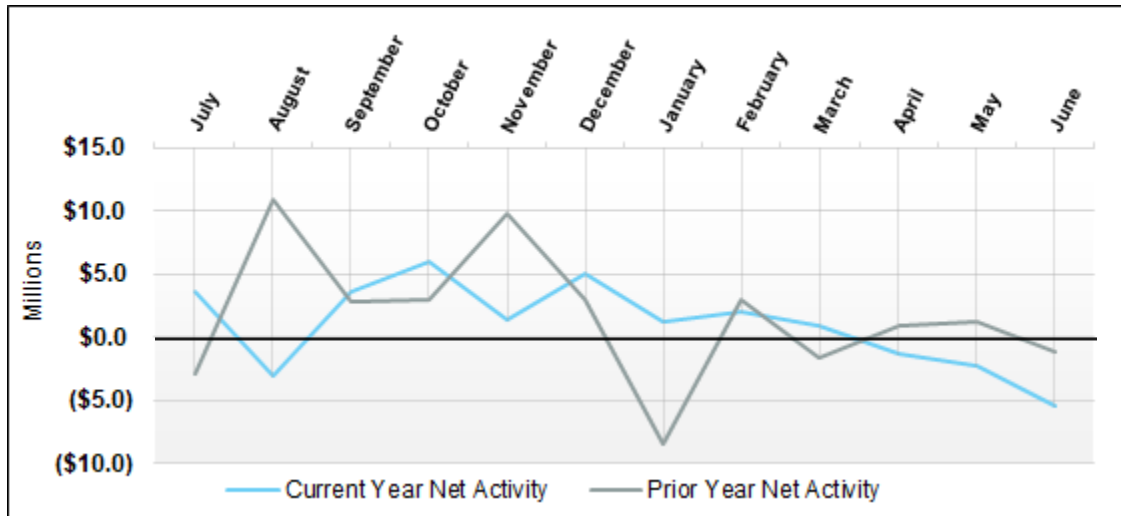
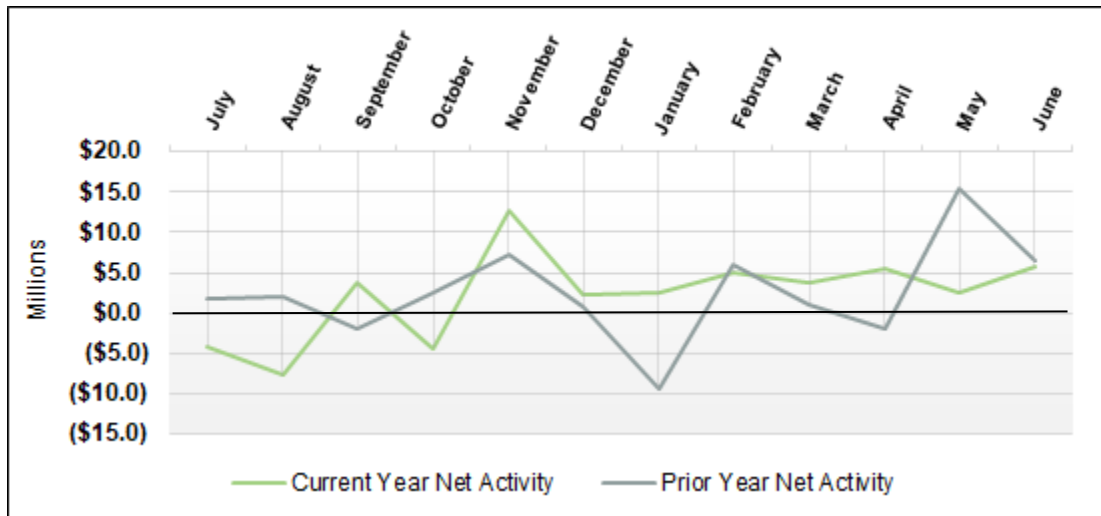
Chart 2 – GLWA 12-Month Net Receipts – Sewer outlines monthly cash receipt trends across two points of reference for the regional sewer system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 Through June 30
Water					
1 Receipts	336,642,021	338,117,694	363,335,474	374,252,221	379,199,823
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	336,642,021	338,117,694	363,335,474	374,252,221	379,199,823
4 Disbursements	(308,713,407)	(316,495,360)	(349,186,375)	(353,639,121)	(367,467,244)
5 Receipts Net of Required Transfers	27,928,614	21,622,334	14,149,099	20,613,100	11,732,579
6 I&E Transfer	(31,991,687)	(26,622,862)	(9,898,100)	(28,618,500)	(8,289,600)
7 Net Receipts	(4,063,073)	(5,000,528)	4,250,999	(8,005,400)	3,442,979
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	109%	107%	104%	106%	103%
Sewer					
9 Receipts	472,871,853	471,979,297	498,888,416	506,731,576	508,344,972
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	472,871,853	471,979,297	498,888,416	506,731,576	508,344,972
12 Disbursements	(436,600,883)	(450,701,751)	(473,516,238)	(477,450,794)	(481,372,746)
13 Receipts Net of Required Transfers	36,270,970	21,277,546	25,372,178	29,280,782	26,972,226
14 I&E Transfer	(40,504,727)	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)
15 DWSD Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	18,206,431	8,296,578	-	-	-
17 Net Receipts	13,972,674	(8,077,664)	(1,394,022)	16,812,782	15,517,226
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	108%	105%	105%	106%	106%
Combined					
19 Receipts	809,513,874	810,096,991	862,223,890	880,983,797	887,544,795
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	809,513,874	810,096,991	862,223,890	880,983,797	887,544,795
22 Disbursements	(745,314,290)	(767,197,111)	(822,702,613)	(831,089,915)	(848,839,991)
23 Receipts Net of Required Transfers	64,199,584	42,899,880	39,521,277	49,893,882	38,704,805
24 I&E Transfer	(72,496,414)	(64,274,650)	(36,664,300)	(41,086,500)	(19,744,600)
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	18,206,431	8,296,578	-	-	-
27 Net Receipts	9,909,601	(13,078,192)	2,856,977	8,807,382	18,960,205
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	109%	106%	105%	106%	105%

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

Chart 1 – GLWA 12-Month Net Receipts – Water**Chart 2 – GLWA 12-Month Net Receipts – Sewer**

DWSD Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e. Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2025 reflects twelve months of activity to date.

Water fund receipts exceeded required disbursements by 6% through June 30, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 5% since July 1, 2020.

Sewer fund receipts exceeded required disbursements by 0% through June 30, 2025 compared to the four-year historical average of required receipts exceeding disbursements by 3% since July 1, 2020.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 Thru June 30
Water					
1 Receipts	102,067,423	101,964,963	123,766,624	123,818,287	127,313,152
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	102,067,423	101,964,963	123,766,624	123,818,287	127,313,152
4 Disbursements	(100,707,200)	(94,495,601)	(117,666,100)	(117,290,591)	(119,923,334)
5 Receipts Net of Required Transfers	1,360,223	7,469,362	6,100,524	6,527,696	7,389,818
6 I&E Transfer	-	-	-	-	(8,000,000)
7 Net Receipts	1,360,223	7,469,362	6,100,524	6,527,696	(610,182)
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	101%	108%	105%	106%	106%
Sewer					
9 Receipts	308,210,767	291,280,896	298,896,942	296,088,194	299,683,584
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	308,210,767	291,280,896	298,896,942	296,088,194	299,683,584
12 Disbursements	(295,100,771)	(285,256,000)	(283,095,100)	(288,119,517)	(299,393,959)
13 Receipts Net of Required Transfers	13,109,996	6,024,896	15,801,842	7,968,677	289,624
14 I&E Transfer	-	-	-	-	-
15 Shortfall Advance from GLWA	-	-	-	-	-
16 Net Receipts	13,109,996	6,024,896	15,801,842	7,968,677	289,624
17 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	104%	102%	106%	103%	100%
Combined					
18 Receipts	410,278,190	393,245,859	422,663,566	419,906,481	426,996,735
19 MOU Adjustments	-	-	-	-	-
20 Adjusted Receipts	410,278,190	393,245,859	422,663,566	419,906,481	426,996,735
21 Disbursements	(395,807,971)	(379,751,601)	(400,761,200)	(405,410,108)	(419,317,293)
22 Receipts Net of Required Transfers	14,470,219	13,494,258	21,902,366	14,496,373	7,679,442
23 I&E Transfer	-	-	-	-	(8,000,000)
24 Shortfall Advance from GLWA	-	-	-	-	-
25 Net Receipts	14,470,219	13,494,258	21,902,366	14,496,373	(320,558)
26 <i>Ratio of Receipts to Required Disbursements (Line 20/Line 21)</i>	104%	104%	105%	104%	102%

Chart 3 – DWSD 12-Month Net Receipts – Water outlines monthly activity trends across two points of reference for the local water system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 4 – DWSD 12-Month Net Receipts – Sewer outlines monthly activity trends across two points of reference for the local sewer system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 3 – DWSD 12-Month Net Receipts – Water

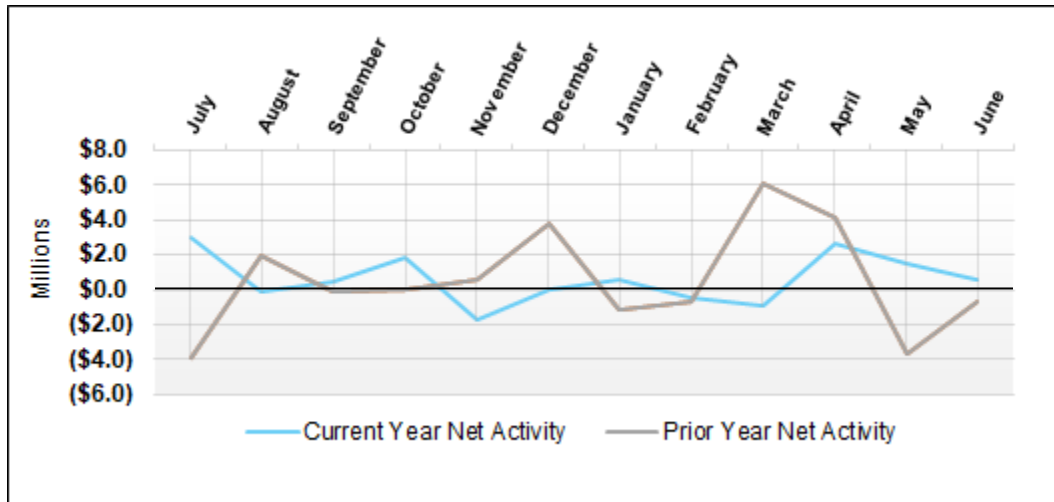
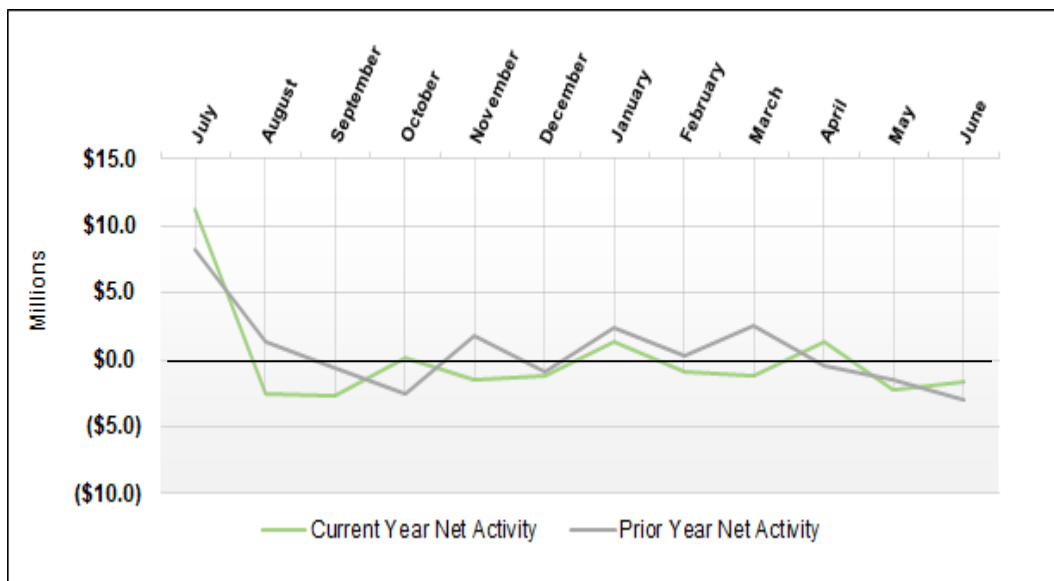


Chart 4 – DWSD 12-Month Net Receipts – Sewer



Combined System Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2025 reflects twelve months of activity to date.

Water fund net receipts exceeded required disbursements by 4% through June 30, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2020.

Sewer fund receipts exceeded required disbursements by 3% through June 30, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 5% since July 1, 2020.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025 Thru June 30
Water					
1 Receipts	438,709,444	440,082,657	487,102,098	498,070,508	506,512,975
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	438,709,444	440,082,657	487,102,098	498,070,508	506,512,975
4 Disbursements	(409,420,607)	(410,990,961)	(466,852,475)	(470,929,712)	(487,390,578)
5 Receipts Net of Required Transfers	29,288,837	29,091,696	20,249,623	27,140,796	19,122,396
6 I&E Transfer	(31,991,687)	(26,622,862)	(9,898,100)	(28,618,500)	(16,289,600)
7 Net Receipts	(2,702,850)	2,468,834	10,351,523	(1,477,704)	2,832,796
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	107%	107%	104%	106%	104%
Sewer					
9 Receipts	781,082,620	763,260,193	797,785,358	802,819,770	808,028,556
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	781,082,620	763,260,193	797,785,358	802,819,770	808,028,556
12 Disbursements	(731,701,654)	(735,957,751)	(756,611,338)	(765,570,311)	(780,766,706)
13 Receipts Net of Required Transfers	49,380,966	27,302,442	41,174,020	37,249,459	27,261,850
14 I&E Transfer	(40,504,727)	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)
15 Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	18,206,431	8,296,578	-	-	-
17 Net Receipts	27,082,670	(2,052,768)	14,407,820	24,781,459	15,806,850
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	107%	104%	105%	105%	103%
Combined					
19 Receipts	1,219,792,064	1,203,342,850	1,284,887,456	1,300,890,278	1,314,541,531
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	1,219,792,064	1,203,342,850	1,284,887,456	1,300,890,278	1,314,541,531
22 Disbursements	(1,141,122,261)	(1,146,948,712)	(1,223,463,813)	(1,236,500,023)	(1,268,157,284)
23 Receipts Net of Required Transfers	78,669,803	56,394,138	61,423,643	64,390,255	46,384,247
24 I&E Transfer	(72,496,414)	(64,274,650)	(36,664,300)	(41,086,500)	(27,744,600)
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	18,206,431	8,296,578	-	-	-
27 Net Receipts	24,379,820	416,066	24,759,343	23,303,755	18,639,647
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	107%	105%	105%	105%	104%

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

GLWA

Great Lakes Water Authority



Monthly Financial Report Binder

July 2025

**Presented to the
Great Lakes Water Authority
Audit Committee on November 21, 2025**

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Key Financial Metrics

The table below provides key report highlights and flags the financial risk of a budget shortfall or need for year-end budget amendments as follows: No Risk (green) - Potential (yellow) - Likely (red)

Variances are monitored by the Great Lakes Water Authority (GLWA) management and operating and/or budget priorities are re-evaluated where appropriate. The budget is continually monitored with amendments no less than quarterly based on the most current information available. There have been no amendments made to the fiscal year 2026 budget.

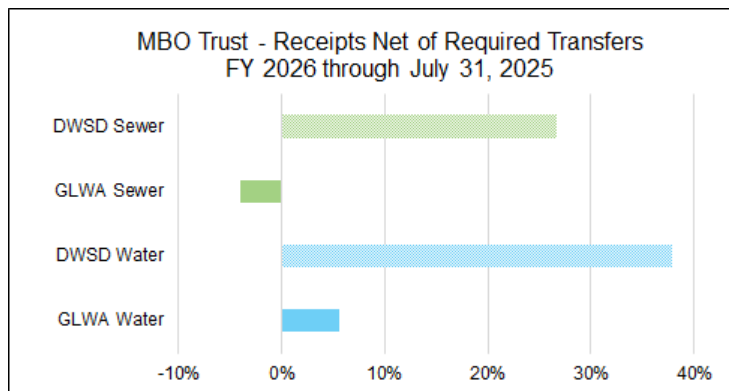
Through July 2025, investment earnings, wholesale water and sewer operations & maintenance, water and sewer prorated capital spend with SRA show budget variances. Water and sewer operations & maintenance variances are largely a result of updates to the methodology used to bill utilities expense back to each system which will be incorporated into FY 2026 first quarter budget amendments, as well as unusually low chemical spend driven by a moderate drought in the region.

Water system capital spend variance relates to several projects delayed early in the fiscal year which have resulted in actual expenses falling below original budget estimates. Sewer system capital spend is substantially above plan because a significant increase in SRF funding for FY 2026 has allowed for the acceleration of certain projects originally anticipated later in the CIP and ten-year plan.

As of July 31, 2025					
Metric	FY 2026 Budget	FY 2026 Amended Budget	FY 2026 Actual	Variance from Financial Plan	Report Page Reference
Wholesale Water Billed Revenue (\$M)	\$35.5	\$35.5	\$35.3	-1%	49
Wholesale Water Billed Usage (mcf)	1,460,000	1,460,000	1,443,000	-1%	
Wholesale Sewer Billed Revenue (\$M)	\$24.9	\$24.9	\$24.9	0%	51
Wholesale Water Operations & Maintenance (\$M)	\$15.2	\$15.2	\$13.7	-10%	5
Wholesale Sewer Operations & Maintenance (\$M)	\$19.7	\$19.7	\$16.9	-14%	
Investment Income (\$M)	\$3.1	\$3.1	\$4.3	37%	38
Water Prorated Capital Spend w/SRA* (\$M)	\$15.0	\$15.0	\$8.0	-47%	29
Sewer Prorated Capital Spend w/SRA* (\$M)	\$16.1	\$16.1	\$27.0	68%	30

*SRA refers to the capital spending ratio assumption which allows capital program delivery realities to align with the financial plan.

Master Bond Ordinance (MBO) Trust Net Receipts (page 53)



Net cash flow receipts remain positive for GLWA water, DWSD water, and DWSD sewer. The GLWA sewer net cash flow receipts were negative for July 2025. For GLWA sewer, the shortfall is due to timing of receipts and is resolved by August 2025. For the positive items demonstrate that all legal commitments of the MBO trust and the lease payment are fully funded – and that positive cash flow is available for additional capital program

funding in subsequent year(s). DWSD water reports a surplus of \$6.4 million and DWSD sewer reports a surplus of \$9.4 million of net receipts over disbursements through July 2025.

Budget to Actual Analysis (page 3)

- The total revenue requirements are on target through July 2025.
- The total overall Operations & Maintenance expenses are 7.3% of budget through July 2025 which is below the pro-rata benchmark of 8.3%. This variance equates to a dollar amount of \$4.2 million.

Basic Financial Statements (page 9)

- The basic financial statements are prepared on a full accrual basis and reflect preliminary, unaudited results.
- Operating income for July 2025 is \$16.2 million for the Water fund (42.4% of total revenues) and \$15.3 million for the Sewage Disposal fund (34.7% of total revenues).
- Water net position increased by \$11.2 million, and sewage disposal net position increased by \$8.2 million for the year to date through July 2025.

Capital Improvement Plan Financial Summary (page 28)

- Water system costs incurred to date are below the 100% Capital Spend Ratio assumption.
- Sewer system costs incurred to date are above the 100% Capital Spend Ratio assumption.

Master Bond Ordinance Transfers (page 31)

- For July 2025, transfers of \$15.8 million and \$20.6 million were completed for the GLWA Water and Sewer funds, respectively.
- Also, for July 2025, transfers of \$6.0 million and \$7.3 million were completed for the DWSD Water and Sewer funds, respectively.

Cash Balances & Investment Income (page 38)

- Total cash & investments are \$707.0 million for Water and \$633.0 million in the Sewer fund.
- Total, combined, cumulative, FY 2026 investment income through July is \$4.3 million.

DWSD Retail Revenues, Receivables & Collections (page 42)

- Water usage through July 31, 2025 is 96.81% and revenues are 93.40% of budget.
- Sewer usage through July 31, 2025 is 94.21% and revenues are 92.69% of budget.
- Combined accounts receivable balances for the Water and Sewer funds report an increase of \$47.1 million over the prior year.
- Past dues over 180 days make up 75.4% of the total accounts receivable balance. The current bad debt allowance covers 94.8% of past dues over 60 days.

GLWA Wholesale Billing, Receivables & Collections (page 48)

- GLWA accounts receivable past due balance net of Dearborn is 1.8% of the total accounts receivable balance. Discussions remain underway between GLWA and Dearborn regarding the water balance in dispute.
- Average wholesale water collections of \$28.3 million for the period of August 2024 through July 2025 are trending \$228,000 below the prior year.
- Average wholesale sewer collections of \$22.8 million for the period of August 2024 through July 2025 are trending \$521,000 below the prior year.

Questions? Contact the Office of the Chief Financial Officer & Treasurer at CFO@glwater.org.



The Monthly Budget to Actual Analysis report includes the following three sections.

1. Revenue Requirements Budget Basis Analysis
2. Operations & Maintenance Budget – Major Budget Categories
3. Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

Revenue Requirements Budget Basis Analysis

GLWA's annual revenue requirements represent the basis for calculating Member Partner charges and aligns with the Master Bond Ordinance flow of funds categories. The budget basis is not the same as the full accrual basis used for financial reporting although the revenues and operations and maintenance expenses are largely reported on an accrual basis. The primary difference between the revenue requirements budget basis to the financial reporting basis is the treatment of debt service, legacy pension obligations, and lease related activities. The Revenue Requirements Basis is foundational to GLWA's daily operations, financial plan, and of most interest to key stakeholders.

Table 1A – Water Revenue Requirements Budget and **Table 1B – Sewer Revenue Requirements Budget** presents a year-over-year budget to actual performance report. The revenue requirements budget is accounted for in the operations and maintenance fund for each system. Since this report is for July 2025 the pro-rata benchmark is 8.3% (1 of 12 months of the fiscal year).

Items noted below are highlighted in **gold** on Tables 1A (Water) and 1B (Sewer).

1. **Revenues:** For the *water* system, total revenues for FY 2026 are above the pro-rata benchmark; the *water* system at 9.6%. For the *sewer* system, total revenues for FY 2026 are in line with the pro-rata benchmark at 8.3%. Detailed schedules related to revenues are provided in the *Wholesale Billings, Collections, and Receivables* section of this financial report binder.

Water revenues presented in Table 1A differ from those presented in *Table 2 – Statement of Revenues, Expenses and Changes in Net Position* found in the *Basic Financial Statement* section of this report. Water Revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly credit issued to the City of Flint for a license to raw water rights under the Flint Raw Water Contract as documented in Appendix A-2 of the [Flint Water Agreement](#). Through July 31, 2025, these payments total \$0.4 million for FY 2026.

2. **Investment Earnings:** For the *water* system, investment earnings are above the pro-rata benchmark for FY 2026 at 9.4%. The *sewer* system is also above the pro-rata benchmark for FY 2026 at 10.1%. FY 2026 investment earnings are in line with FY 2025 earnings, though expectations are for lower interest income in FY 2026 due to the Federal Reserve moving monetary policy to a more neutral level. GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize investment income while meeting the objectives of safety and liquidity.
3. **Other Revenues:** These are one-time and unusual items that do not fit an established revenue category. Both the *water* and *sewer* systems actual amount will vary from budget due to the nature of the items recorded in this category.
4. **Operations & Maintenance Expense:** Actual expenses¹ for the *water* system are below the pro-rata benchmark for FY 2026 at 7.5%, and the *sewer* system O&M is below the pro-rata benchmark for FY 2026 at 7.2%.
5. **Debt Service:** For FY 2026, the *water* system and *sewer* system are in-line with the pro-rata benchmark at 8.3%. The activity is based on the debt payment schedules adjusted for the State Revolving Fund loans that are still being drawn down and may cause temporary variances pending realignment with budget.
6. **Working Capital Contribution:** The overall variance reported represents the difference between revenues and expenses. To the extent that there is a positive budget variance, staff perform a post-year end closing analysis. Based on this analysis and depending on working capital requirements, some or all of this variance may be transferred to the Improvement & Extension funds in the subsequent year.
7. **Improvement & Extension (I&E) Fund Transfer Pending:** The contribution to the I&E Fund is for improvements, enlargements, extensions, or betterment of the *water* and *sewer* systems.
8. **Other Revenue Requirements:** The remaining revenue requirements for *both* systems are funded on a 1/12th basis each month in accordance with the Master Bond Ordinance (MBO). An exception is Extraordinary Repair & Replacement Fund deposit which is calculated based on minimum and maximum balance requirements set forth in the MBO and adjusted as needed to maintain compliance.
9. **Overall:** Total revenue requirements for the *water* system are below the pro-rata benchmark at 8.0%. Total revenue requirements for the *sewer* system are below the pro-rata benchmark at 7.8%.

¹The tables in this analysis reflect actual amounts spent. If this analysis was on a master bond ordinance (MBO) basis, like that used for calculating debt service coverage, O&M "expense" would equal the pro-rata budget because 1/12 of the O&M budget is transferred monthly outside the MBO trust to an O&M bank account.

All amounts are unaudited unless otherwise noted.

Table 1A – Water Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2025 Amended Budget	FY 2025 Activity Thru 7/31/2024	Percent Year- to-Date at 7/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 7/31/2025	Percent Year- to-Date at 7/31/2025
Water System							
Revenues							
Wholesale Charges	\$ 347,758	\$ 26,066	7.5%	\$ 365,646	\$ 365,646	\$ 35,192	9.6%
Charges to Local System	27,095	2,258	8.3%	30,029	30,029	2,502	8.3%
Investment Earnings	15,818	1,414	8.9%	12,784	12,784	1,195	9.4%
Other Revenue	400	(42)	-10.4%	303	303	57	18.8%
Total Revenues	\$ 391,071	\$ 29,696	7.6%	\$ 408,761	\$ 408,761	\$ 38,946	9.5%
Revenue Requirements							
Operations & Maintenance Expense	\$ 182,227	\$ 8,015	4.4%	\$ 182,456	\$ 182,456	\$ 13,724	7.5%
Debt Service	161,945	14,608	9.0%	179,082	179,082	14,924	8.3%
General Retirement System Pension	1,653	190	11.5%	2,731	2,731	228	8.3%
Water Residential Assistance							
Program Contribution	1,877	162	8.6%	1,970	1,970	164	8.3%
Extraordinary Repair &							
Replacement Deposit	2,650	-	0.0%	320	320	-	0.0%
Regional System Lease	22,500	1,875	8.3%	22,500	22,500	1,875	8.3%
Working Capital Requirement	4,956	-	0.0%	600	600	-	0.0%
Improvement & Extension Fund							
Transfer Pending	13,263	606	4.6%	19,102	19,102	1,592	8.3%
Total Revenue Requirements	\$ 391,071	\$ 25,457	6.5%	\$ 408,761	\$ 408,761	\$ 32,506	8.0%
Net Difference		\$ 4,239				\$ 6,440	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ (2,893)				\$ 4,883	
Revenue Requirement Variance		7,132				1,557	
Overall Variance		\$ 4,239				\$ 6,440	

Table 1B – Sewer Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2025 Amended Budget	FY 2025 Activity Thru 7/31/2024	Percent Year- to-Date at 7/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 7/31/2025	Percent Year- to-Date at 7/31/2025
Sewer System							
Revenues							
Wholesale Charges	\$ 287,387	\$ 24,064	8.4%	\$ 300,317	\$ 300,317	\$ 25,012	8.3%
Charges to Local System	205,925	17,160	8.3%	215,324	215,324	17,944	8.3%
Industrial Waste Control Charges	8,719	708	8.1%	9,150	9,150	720	7.9%
Pollutant Surcharges	5,434	235	4.3%	5,113	5,113	309	6.0%
Investment Earnings	20,605	1,910	9.3%	14,615	14,615	1,472	10.1%
Other Revenue	700	21	3.0%	443	443	26	5.8%
Total Revenues	\$ 528,770	\$ 44,098	8.3%	\$ 544,962	\$ 544,962	\$ 45,482	8.3%
Revenue Requirements							
Operations & Maintenance Expense	\$ 235,192	\$ 22,302	9.5%	\$ 236,099	\$ 236,099	\$ 16,944	7.2%
Debt Service	217,449	18,857	8.7%	220,885	220,885	18,407	8.3%
General Retirement System Pension	3,719	404	10.9%	5,633	5,633	469	8.3%
Water Residential Assistance							
Program Contribution	2,542	221	8.7%	2,639	2,639	220	8.3%
Extraordinary Repair &							
Replacement Deposit	276	-	0.0%	-	-	-	0.0%
Regional System Lease	27,500	2,292	8.3%	27,500	27,500	2,292	8.3%
Improvement & Extension Fund							
Transfer Pending	42,094	2,345	5.6%	52,208	52,208	4,351	8.3%
Total Revenue Requirements	\$ 528,770	\$ 46,420	8.8%	\$ 544,962	\$ 544,962	\$ 42,683	7.8%
Net Difference		\$ (2,322)				\$ 2,799	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ 34				\$ 68	
Revenue Requirement Variance		(2,356)				2,731	
Overall Variance		\$ (2,322)				\$ 2,799	

Operations & Maintenance Budget – Major Budget Categories

The year-over-year benchmark ratio as of July 31, 2025, is 8.3% (one month). When comparing FY 2026 to FY 2025 in **Table 2 – Operations & Maintenance Budget – Major Budget Categories**, the overall spending in FY 2026 is in line with FY 2025 thru one month.

In addition to the four major budget categories, an internal charge cost center for employee benefits is shown in the table below. If the number is positive, it indicates that the internal cost allocation rate charges to other cost centers is not sufficient. A negative number indicates a surplus in the internal cost center. A moderate surplus is preferred as it provides a hedge for mid-year benefit program cost adjustments (premiums adjust on January 1 each year) as well as managing risk as the program is partially self-insured.

Table 2 – Operations & Maintenance Budget – Major Budget Categories – (\$000)

Service Area	FY 2025 Amended Budget	FY 2025 Activity Thru 7/31/2024	Percent Year-to-Date at 7/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 7/31/2025	Percent Year-to-Date at 7/31/2025
A Water System Operations	\$ 94,398	\$ 7,279	7.7%	\$ 101,501	\$ 101,501	\$ 7,101	7.0%
B Wastewater System Operations	145,040	13,700	9.4%	156,573	156,573	11,532	7.4%
C Centralized Services	135,244	7,301	5.4%	117,388	117,388	7,516	6.4%
D Administrative & Other Services	42,737	2,507	5.9%	43,094	43,094	4,089	9.5%
Employee Benefits	-	(470)	0.0%	-	-	430	0.0%
Total O&M Budget	\$ 417,419	\$ 30,317	7.3%	\$ 418,555	\$ 418,555	\$ 30,668	7.3%

Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

The purpose of **Table 3 – Operations & Maintenance Expense Variance Analysis** is to evaluate whether the actual spend rate within a natural cost category is in alignment with the budget. Given the effort to develop an accurate budget, a variance is a red flag of a *potential* budget amendment or misalignment of priorities.

Total: In total, the overall O&M expenses are at 7.3%, which is below the pro-rata benchmark of 8.3%. This negative variance equates to a dollar amount of \$4.2 million. The expense category commentary is provided below for items highlighted on Table 3.

Personnel Costs: The overall category is above the pro-rata benchmark; coming in at 9.3% through July 2025.

Utilities: The overall category is below with the pro-rata benchmark; coming in at 6.9% through July 2025. Variances within this category, when they occur, are not unexpected as usage varies throughout the year.

- **Electric** is in line with the pro-rata benchmark, coming in at 8.3%. It should be noted that variances are not unexpected as usage varies throughout the year.

The first three months of GLWA's fiscal year (July, August, and September) are typically peak months for the usage of electricity. June, the last month of GLWA's fiscal year, is typically a peak month as well.

- **Gas** comes in at 12.5%, which is above the benchmark of 8.3%. Variances are related to a fluctuating cost of natural gas.
- **Sewage service** is lower than the benchmark, coming in at -0.5%. This is largely due to a change in the utility billing timing requiring a cost recognition methodology update. This methodology update was implemented during the first quarter.
- **Water service** is lower than the benchmark, coming in at -0.3%. This is largely due to a change in the utility billing timing requiring a cost recognition methodology update. This methodology update was implemented during the first quarter.

Chemicals: This category is lower than the benchmark; coming in at 7.1% through July 2025. Usage volumes for chemicals related to lead and copper rule compliance (that is, orthophosphate and ferric chloride) were lower than original estimates. Additionally, the moderate draught in Southeast Michigan resulted in a decrease in chemicals used to handle wet weather events (sodium hypochlorite).

Supplies & Other: This category is lower than the pro-rata benchmark; coming in at 7.0% through July 2025. Given that the nature of the items in this category are subject to one-time expenses that do not occur evenly throughout the year, variances are not unexpected.

Contractual Services: The overall category is lower than the pro-rata benchmark; coming in at 6.0% through July 2025. Variances in this category, when they occur, are not unexpected as the usage of contracts varies throughout the year (projects scheduled to begin during the latter half of the year as well as contracts that are on an as needed basis). Budget amendments are processed for those projects in which the actual start dates have been delayed from that in which they were budgeted.

Capital Program Allocation: This category is higher than the benchmark; coming in at 9.2% through July 2025. The amount in the Capital Program Allocation account is shown as negative as this is a "contra" account which represents an offset to the Personnel Costs section of the Operations & Maintenance (O&M) budget.

Shared Services: This category is in line with the benchmark; coming in at 8.3% through July 2025. The shared services reimbursement is comprised of both labor (tracked via BigTime) and expenses, such as annual fees for software licensing. Staff from both GLWA and DWSD have been working together to evaluate and refine the budget for the shared services agreements. Based on these evaluations, adjustments have been made to both the billings and accounting accruals to reflect the forecasted activity more accurately for FY 2026. In addition, it is important to note that some of the shared services agreements are not billed at a monthly rate of 1/12 of the annual budgeted amount and activity includes true-up billings from prior years.

Table 3 – Operations & Maintenance Expense Variance Analysis – (\$000)

Expense Categories	FY 2025 Amended Budget	FY 2025 Activity Thru 7/31/2024	Percent Year-to- Date at 7/31/2024	FY 2023 Activity Thru 6/30/2025	Percent Year-to- Date at 6/30/2025	FY 2026 Amended Budget	FY 2026 Prorated Amended Budget (1 month)	FY 2026 Activity Thru 7/31/2025	Percent Year-to- Date 7/31/2025	FY 2026 Prorated Amended Budget Less FY 2026 Activity
Entity-wide										
Salaries & Wages	\$ 85,807	\$ 3,603	4.2%	\$ 84,979	4.2%	\$ 86,633	\$ 7,219	\$ 7,920	9.1%	\$ (701)
Workforce Development	2,363	216	9.1%	2,811	7.7%	3,747	312	223	5.9%	89
Overtime	9,605	4,434	46.2%	10,125	43.8%	8,911	743	892	10.0%	(149)
Employee Benefits	32,244	2,036	6.3%	30,773	6.6%	31,123	2,594	2,783	8.9%	(189)
Transition Services	8,516	556	6.5%	8,195	6.8%	8,491	708	709	8.3%	(1)
Employee Benefits Fund	-	(470)	0.0%	-	0.0%	-	-	430	0.0%	(430)
Personnel Costs	<u>138,535</u>	<u>10,375</u>	7.5%	<u>136,883</u>	7.6%	<u>138,905</u>	<u>11,575</u>	<u>12,956</u>	9.3%	<u>(1,381)</u>
Electric	48,121	6,282	13.1%	46,578	13.5%	51,308	4,276	4,240	8.3%	36
Gas	7,000	1,156	16.5%	7,661	15.1%	7,113	593	888	12.5%	(295)
Sewage Service	2,980	133	4.5%	2,400	5.5%	2,455	205	(13)	-0.5%	218
Water Service	11,602	1,013	8.7%	10,420	9.7%	12,203	1,017	(36)	-0.3%	1,053
Utilities	<u>69,703</u>	<u>8,584</u>	12.3%	<u>67,059</u>	12.8%	<u>73,079</u>	<u>6,090</u>	<u>5,079</u>	6.9%	<u>1,011</u>
Chemicals	38,235	2,829	7.4%	34,385	8.2%	38,365	3,197	2,726	7.1%	472
Supplies & Other	46,574	3,099	6.7%	45,727	6.8%	45,211	3,768	3,186	7.0%	581
Contractual Services	131,234	5,847	4.5%	126,588	4.6%	120,208	10,017	7,228	6.0%	2,789
Capital Program										
Allocation	(4,582)	(230)	5.0%	(2,901)	7.9%	(3,431)	(286)	(315)	9.2%	30
Shared Services	(2,280)	(186)	8.1%	(2,583)	7.2%	(2,309)	(192)	(191)	8.3%	(2)
Unallocated Reserve	-	-	0.0%	-	0.0%	8,526	711	-	0.0%	711
Total Expenses	<u>\$ 417,419</u>	<u>\$ 30,317</u>	7.3%	<u>\$ 405,160</u>	7.5%	<u>\$ 418,555</u>	<u>\$ 34,880</u>	<u>\$ 30,668</u>	7.3%	<u>\$ 4,211</u>



The Basic Financial Statements report includes the following four tables.

1. Statement of Net Position - All Funds Combined
2. Statement of Revenues, Expenses and Changes in Net Position – All Funds Combined
3. Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined
4. Supplemental Schedule of Nonoperating Expenses – All Funds Combined

At a macro level GLWA has two primary funds for financial reporting purposes: *Water Fund* and *Sewage Disposal Fund*. These funds represent the combined total of four sub-funds for each system that are used internally to properly account for sources and uses of funds. Those sub-funds for each system are: *Operations & Maintenance Fund*, *Improvement & Extension Fund*, *Construction Fund*, and *Capital Asset Fund*.

The June 2025 comparative amounts are presented in a draft format. Adjustments related to fiscal year end 2025 audit affect the basic financial statements. The results of these adjustments will be presented in the audited annual report.

Statement of Net Position – All Funds Combined

Explanatory notes follow the Statement of Net Position shown in Table 1 below.

Table 1 – Statement of Net Position - All Funds Combined
As of July 31, 2025
(\$000)

	Water	Sewage Disposal	Total Business- type Activities	Comparative June 30, 2025
Assets				
Cash - unrestricted (a)	\$ 236,293	\$ 269,012	\$ 505,305	\$ 435,531
Cash - restricted (a)	111,973	136,367	248,341	631,066
Investments - unrestricted (a)	95,753	115,011	210,763	219,969
Investments - restricted (a)	223,040	134,766	357,807	259,388
Accounts Receivable	99,984	71,872	171,857	163,009
Due from (to) Other Funds (b)	1,214	(1,214)	-	-
Other Assets (c)	614,370	362,486	976,856	977,212
Capital Assets, net of Depreciation	1,204,963	1,823,992	3,028,955	3,048,416
Land	293,624	126,816	420,440	420,440
Construction Work in Process (e)	556,340	517,815	1,074,155	1,039,383
Total assets	3,437,554	3,556,924	6,994,478	7,194,414
Deferred Outflows (f)	23,965	47,179	71,143	71,631
Liabilities				
Liabilities - Liabilities-ST	216,356	259,678	476,034	538,933
Due to (from) Other Funds (b)	-	-	-	-
Other Liabilities (h)	2,079	5,619	7,698	7,500
Cash Held FBO DWSD (d)	31,368	43,861	75,229	57,578
Liabilities - Long-Term (i)	3,192,687	3,180,746	6,373,433	6,546,932
Total liabilities	3,442,490	3,489,904	6,932,394	7,150,943
Deferred Inflows (f)	84,180	94,020	178,200	179,444
Total net position (j)	\$ (65,151)	\$ 20,179	\$ (44,973)	\$ (64,342)

Totals may be off due to rounding

All amounts are unaudited unless otherwise noted.

In general, the Statement of Net Position reflects a mature organization with no unexpected trends.

An ongoing challenge is the Net Position Deficit. The underlying causes took years to build (largely heavy use of debt to finance capital asset investment versus a strategic blend of debt, state revolving funds, and cash). The effect is reflected in GLWA's high debt interest expense. The GLWA is regularly updating the FY 2032 forecast which helps to provide a pathway to a positive Net Position. This approach has led to a positive net position for the Sewer fund in FY 2025 with a focus now on transitioning to the same for the Water fund in future years.

Footnotes to Statement of Net Position

- a. *Cash and Investments* are reported at book value. Investments at June 30, 2025 are reported at market value. The July 31, 2025 values differ from the Cash and Investment section of this Financial Report Binder due to timing of certain items recognized on a cash versus accrual basis.
- b. *Due from Other Funds* and *Due to Other Funds* are shown at gross for sub-fund activity.
- c. *Other Assets* primarily consists of the contractual obligation receivable from DWSD related to reimbursement of bonded indebtedness for local system improvements.
- d. *Cash Held FBO Advance (for benefit of) DWSD* and *Cash Held FBO DWSD* represents the net difference between DWSD retail cash received from customers and net financial commitments as outlined in the Master Bond Ordinance.
- e. *Construction Work in Process* represents the beginning balance of CWIP plus any construction spending during the fiscal year. The balance will fluctuate based on the level of spend less any capitalizations or write-offs.
- f. *Deferred Inflow* and *Deferred Outflow* relate mainly to financing activity and GLWA's share of the legacy General Retirement System (GRS) pension obligation.
- g. *Liabilities - Short-term* include accounts payable, retainage payable, GASB 96 and certain accrued liabilities. Some items, such as compensated absences and worker's compensation, are reviewed periodically but only adjusted in the interim if there is a material change.
- h. *Other Liabilities* account for the cash receipts set aside for the Budget Stabilization Fund and the Water Residential Assistance Program.
- i. *Liabilities – Long-term* include bonds payable, lease payable, GASB 96 and legacy General Retirement System pension liabilities.
- j. *Net Position Deficit* is defined by accounting standards as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. A net deficit occurs when the liabilities and deferred inflows exceed assets and deferred outflows. GLWA's Water fund net deficit is largely driven by an increase in depreciation expense because of the increase in the acquisition valuation approach for recording capital asset values in the opening Statement of Net Position on January 2016.

Statement of Revenues, Expenses and Changes in Net Position

– All Funds Combined

This statement, shown in Table 2, is presented in summary format. The accrual basis of revenues and operations and maintenance expense vary from the revenue requirement basis presented in the *Budget to Actual Analysis* and the *Wholesale Billings, Receivables & Collections* sections of the July 2025 Financial Report Binder. Prior year ending balances are provided in the June 30, 2025 column as a reference for comparative purposes. Explanatory notes follow this statement.

Water revenues presented below in Table 2 differ from those presented in *Table 1A – Water Revenue Requirement Budget* found in the *Budget to Actual Analysis* section of this report because water revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly payment to the City of Flint for a license to raw water rights.

Table 2 – Statement of Revenues, Expenses and Changes in Net Position
– All Funds Combined
For the One Month ended July 31, 2025
(\$000)

	Water	Percent of Revenue	Sewage Disposal	Percent of Revenue	Total Business- Type Activities	Comparative June 30, 2025
Revenue						
Wholesale customer charges	\$ 35,588	93.3%	\$ 25,012	56.8%	\$ 60,600	\$ 636,667
Local system charges	2,502	6.6%	17,944	40.8%	20,446	233,020
Industrial waste charges	-	0.0%	720	1.6%	720	8,849
Pollutant surcharges	-	0.0%	309	0.7%	309	4,584
Other revenues	54	0.1%	26	0.1%	80	948
Total Revenues	38,145	100.0%	44,010	100.0%	82,155	884,068
Operating expenses						
Operations and Maintenance	13,724	36.0%	16,901	38.4%	30,625	402,118
Depreciation	7,803	20.5%	11,658	26.5%	19,461	242,487
Amortization of intangible assets	433	1.1%	172	0.4%	605	6,774
Total operating expenses	21,960	57.6%	28,730	65.3%	50,690	651,379
Operating Income	16,185	42.4%	15,280	34.7%	31,464	232,689
Total Nonoperating (revenue) expense	5,013	13.1%	7,082	16.1%	12,095	106,607
Increase/(Decrease) in Net Position	11,172	29.3%	8,198	18.6%	19,370	126,082
Net Position (deficit), beginning of year	(76,324)		11,981		(64,342)	(190,425)
Net position (deficit), end of year	\$ (65,151)		\$ 20,179		\$ (44,973)	\$ (64,342)

Totals may be off due to rounding

Water Fund

- ✓ The increase in Water Fund Net Position is \$11.2 million.
- ✓ Wholesale water customer charges of \$35.6 million account for 93.3% of Water System revenues.
- ✓ Operating expenses of \$22.0 million represent 57.6% of total operating revenue. Depreciation is the largest operating expense at \$7.8 million or 35.5% of operating expense.
- ✓ Amortization of intangible assets represents activity for raw water rights and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$16.2 million or 42.4% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$8.1 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Sewage Disposal Fund

- ✓ The increase in the Sewage Disposal Fund Net Position is \$8.2 million.
- ✓ Wholesale customer charges of \$25.0 million account for 56.8% of Sewer System revenues. Wholesale customer charges are billed one-twelfth each month based on an agreed-upon historical average “share” of each customer’s historical flows which are formally revisited on a periodic basis. The result is no revenue shortfall or overestimation.
- ✓ Local system (DWSD) charges of \$17.9 million account for 40.8% of total operating revenues. These are also billed at one-twelfth of the annual revenue requirement.
- ✓ Operating expenses of \$28.7 million represent 65.3% of total operating revenue. Depreciation is the largest operating expense at \$11.7 million or 40.6% of total operating expense.
- ✓ Amortization of intangible assets represents activity for a warehouse lease and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$15.3 million or 34.7% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$8.3 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined

This Supplemental Schedule of Operations & Maintenance Expenses (O&M) schedule is shown below in Table 3. This accrual basis of operations and maintenance expense may vary from the revenue requirement basis presented in the *Budget to Actual Analysis* section of the July 2025 Financial Report Binder. Explanatory notes follow this schedule.

**Table 3 – Supplemental Schedule of Operations & Maintenance Expenses
– All Funds Combined
For the One Month ended July 31, 2025
(\$000)**

	Water	Percent of Total	Sewage Disposal	Percent of Total	Total Business- Type Activities	Percent of Total
Operating Expenses						
Personnel						
Salaries & Wages	3,082	22.5%	5,770	34.1%	8,852	28.9%
Overtime	580	4.2%	312	1.8%	892	2.9%
Employee Benefits	2,409	17.6%	803	4.8%	3,212	10.5%
Total Personnel	\$ 6,071	44.2%	\$ 6,885	40.7%	\$ 12,956	42.3%
Utilities						
Electric	2,743	20.0%	1,497	8.9%	4,240	13.8%
Gas	16	0.1%	872	5.2%	888	2.9%
Sewage	(13)	-0.1%	()	0.0%	(13)	0.0%
Water		0.0%	(36)	-0.2%	(36)	-0.1%
Total Utilities	\$ 2,746	20.0%	\$ 2,332	13.8%	\$ 5,079	16.6%
Chemicals	1,078	7.9%	1,648	9.7%	2,726	8.9%
Supplies and other	1,039	7.6%	2,104	12.4%	3,143	10.3%
Contractual services	3,140	22.9%	4,088	24.2%	7,228	23.6%
Capital Adjustment	-	0.0%	-	0.0%	-	0.0%
Capital Program allocation	(213)	-1.6%	(102)	-0.6%	(315)	-1.0%
Intergovernmental Agreement	-	0.0%	-	0.0%	-	0.0%
Shared Services allocation	(136)	-1.0%	(55)	-0.3%	(191)	-0.6%
Operations and Maintenance Expenses	\$ 13,724	100.0%	\$ 16,901	100.0%	\$ 30,625	100.0%
<i>Totals may be off due to rounding</i>						

- ✓ Core expenses for water and sewage disposal systems are utilities (16.6% of total O&M expenses) and chemicals (8.9% of total O&M expenses). Utility expenses for Water and Sewer in both systems and Gas in the water system are low due to the receipt of actual activity.
- ✓ Personnel costs (42.3% of total O&M expenses) include all salaries, wages, and benefits for employees as well as staff augmentation contracts that fill a vacant position (contractual transition services).
- ✓ Contractual services (23.6%) includes:
 - Water System costs of sludge removal and disposal services at the Northeast, Southwest and Springwells Water Treatment Plants (approximately \$0.4 million);
 - Sewage Disposal System costs for the operation and maintenance of the biosolids dryer facility (approximately \$1.5 million); and
 - Centralized and administrative contractual costs allocated to both systems for information technology, building maintenance, field, planning and other services.
- ✓ The Capital Program Allocation, Intergovernmental Agreement and Shared Services Allocation are shown as negative amounts because they are 'contra' expense accounts representing offsets to associated costs in other Operations and Maintenance expense categories.

Supplemental Schedule of Nonoperating Expenses – All Funds Combined

The Supplemental Schedule of Nonoperating Expenses – All Funds Combined is shown in Table 4. Explanatory notes follow this schedule.

Table 4 – Supplemental Schedule of Nonoperating Expenses – All Funds Combined
For the One Month ended July 31, 2025

	Water	Sewage Disposal	Total Business- type Activities	Comparative June 30, 2025
Nonoperating (Revenue)/Expense				
Interest income contractual obligation	\$ (1,856)	\$ (1,200)	\$ (3,056)	\$ (38,291)
Investment earnings	(2,197)	(2,080)	(4,277)	(47,263)
Net (incr) decr in fair value of invstmt	(49)	(78)	(127)	(1,532)
Other nonoperating revenue	(3)	-	(3)	(18,212)
Interest Expense				
Bonded debt	9,956	9,536	19,492	230,256
Lease obligation	1,346	1,646	2,992	36,218
Other obligations	189	127	316	5,033
	<u>11,492</u>	<u>11,309</u>	<u>22,800</u>	<u>271,507</u>
Capital Contribution	-	-	-	(40,693)
Amortization, issuance costs, debt	(2,374)	(869)	(3,243)	(25,936)
(Gain) loss on disposal of capital assets	-	-	-	172
Water Residential Assistance Program	-	-	-	3,828
Legacy pension expense	-	-	-	3,026
Total Nonoperating (Revenue)/Expense	<u>\$ 5,013</u>	<u>\$ 7,082</u>	<u>\$ 12,095</u>	<u>\$ 106,607</u>

Totals may be off due to rounding

- ✓ Interest income on contractual obligation relates to the portion of the total GLWA debt obligation attributable to DWSD. This interest income offsets the total debt interest expense paid by GLWA on behalf of both entities monthly.
- ✓ Investment earnings in this report are reflected at book value. Any differences between the Basic Financial report and Cash and Investment section of this Financial Report binder are due to accrued interest.
- ✓ Net (increase) decrease in fair value of investments consists of market value of investments and realized gain/loss on sale of investments. FY 2024 market value adjustments for Water and Sewer total \$621 thousand and \$1.0 million, respectively. FY 2025 market value adjustments for Water and Sewer total \$49 thousand and \$78 thousand, respectively. Any difference is due to realized gain or loss on investments.
- ✓ Interest expense, the largest category of nonoperating expenses, is made up of three components:
 - Bonded debt;
 - Lease obligation for the regional assets from the City of Detroit; and

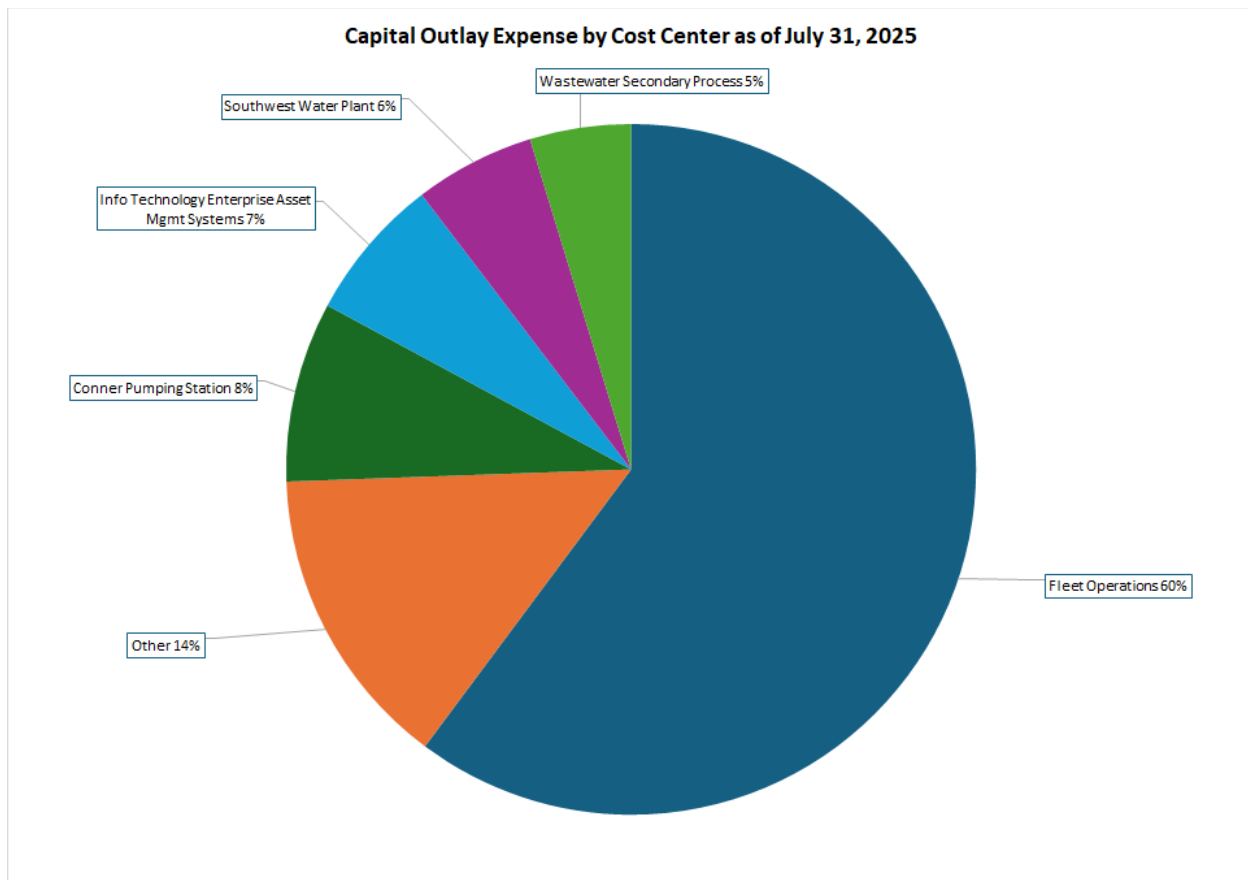
- Other obligations such as an obligation payable to the City of Detroit for an allocation BC Notes related to assumed DWSD liabilities; acquisition of raw water rights related to the KWA Pipeline.
- ✓ FY 2025 other non-operating income consists of debt forgiveness for the Sewage Disposal system.
- ✓ The FY 2026 and FY 2025 amortization, issuance costs, debt, is related to the amortization of bond premiums and defeasance of debt.

Financial Activity Charts

Chart 1 – Capital Outlay – Water and Sewer System Combined

Capital Outlay represents purchases of equipment, software, and small facility improvement projects. It *excludes* any capital investment which is included in the monthly construction work-in-progress report related to the Capital Improvement Program. Some items span several months so the entire cost may not have been incurred yet. In addition, items are capitalized only if they meet GLWA's capitalization policy.

Through July 31, 2025, total capital outlay spend is \$0.8 million. Following this chart is a sample list of projects and purchases from the total spend of \$0.8 million.



Note: Due to rounding totals may not equal 100%.

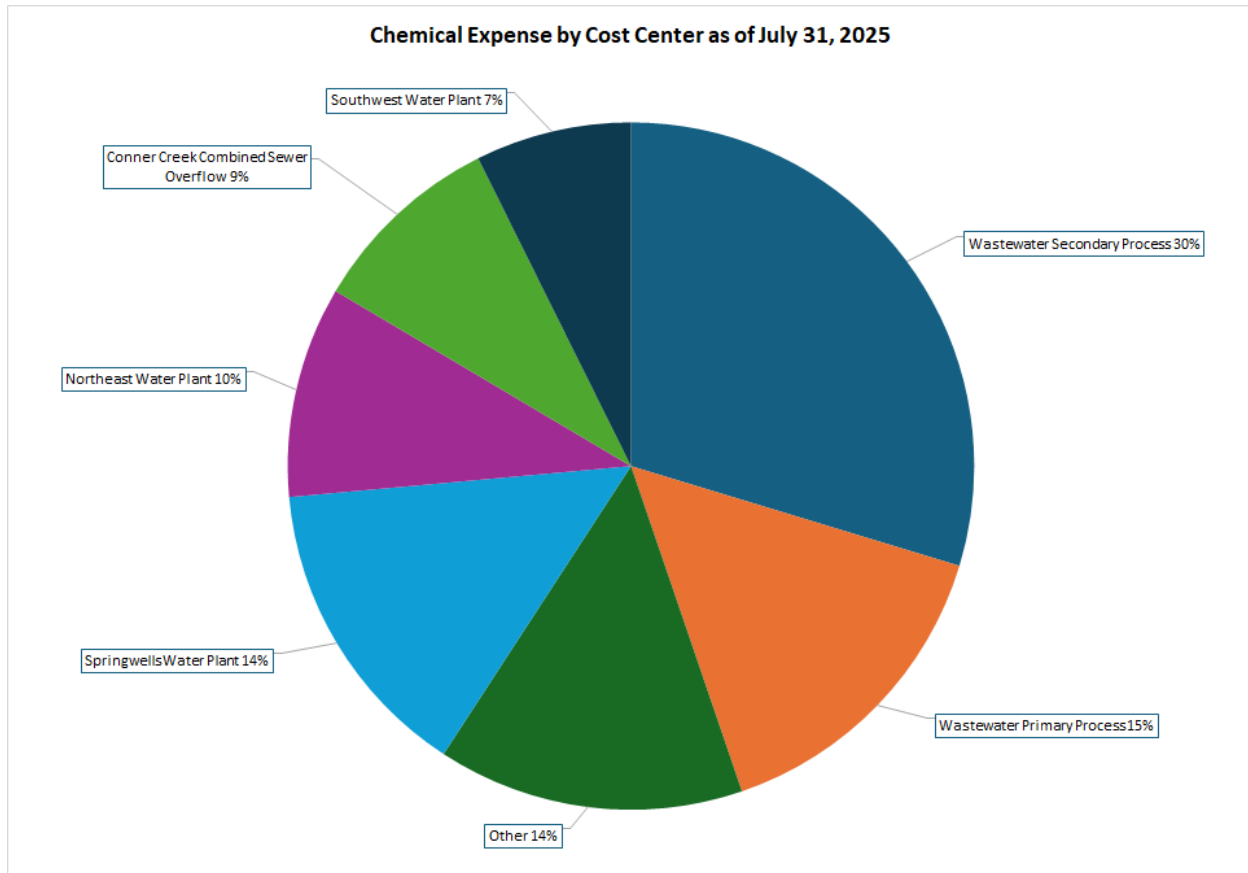
Water Operations: Entech controller unit (\$44k)

Wastewater Operations: Conner road fire alarm system (\$70k) and complete pump end (\$49k).

Centralized & Administrative Facilities: Trucks and vehicles (\$523k) and software (\$56k).

Chart 2 – Chemical Expenses – Water and Sewer System Combined

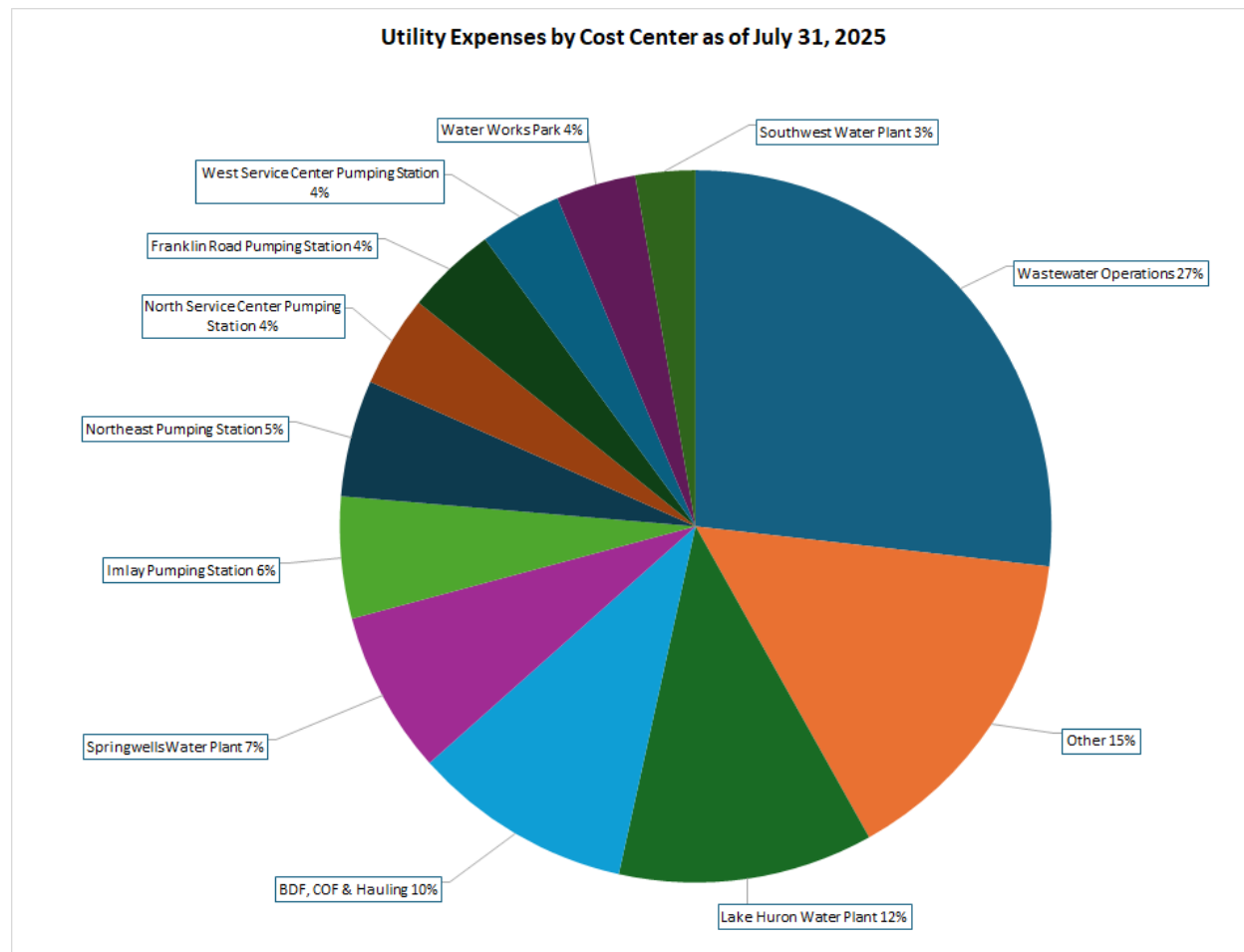
Chemical expenses are \$2.7 million through July 31, 2025. The allocation is shown in the chart below and remains consistent with prior periods.



Note: Due to rounding totals may not equal 100%.

Chart 3 – Utility Expenses – Water and Sewer System Combined

Utility expenses are \$5.1 million through July 31, 2025. The allocation is shown in the chart below and consistent with prior periods.



Note: Due to rounding totals may not equal 100%.



Financial Operations KPI

This key performance indicator shown in **Chart 1 – Bank Reconciliation Completion Status** below provides a measure of the progress made in the month-end close process which includes bank reconciliations with a completed status at month end. Through July 31, 2025, all bank accounts are reconciled.

Chart 1 – Bank Reconciliation Completion Status

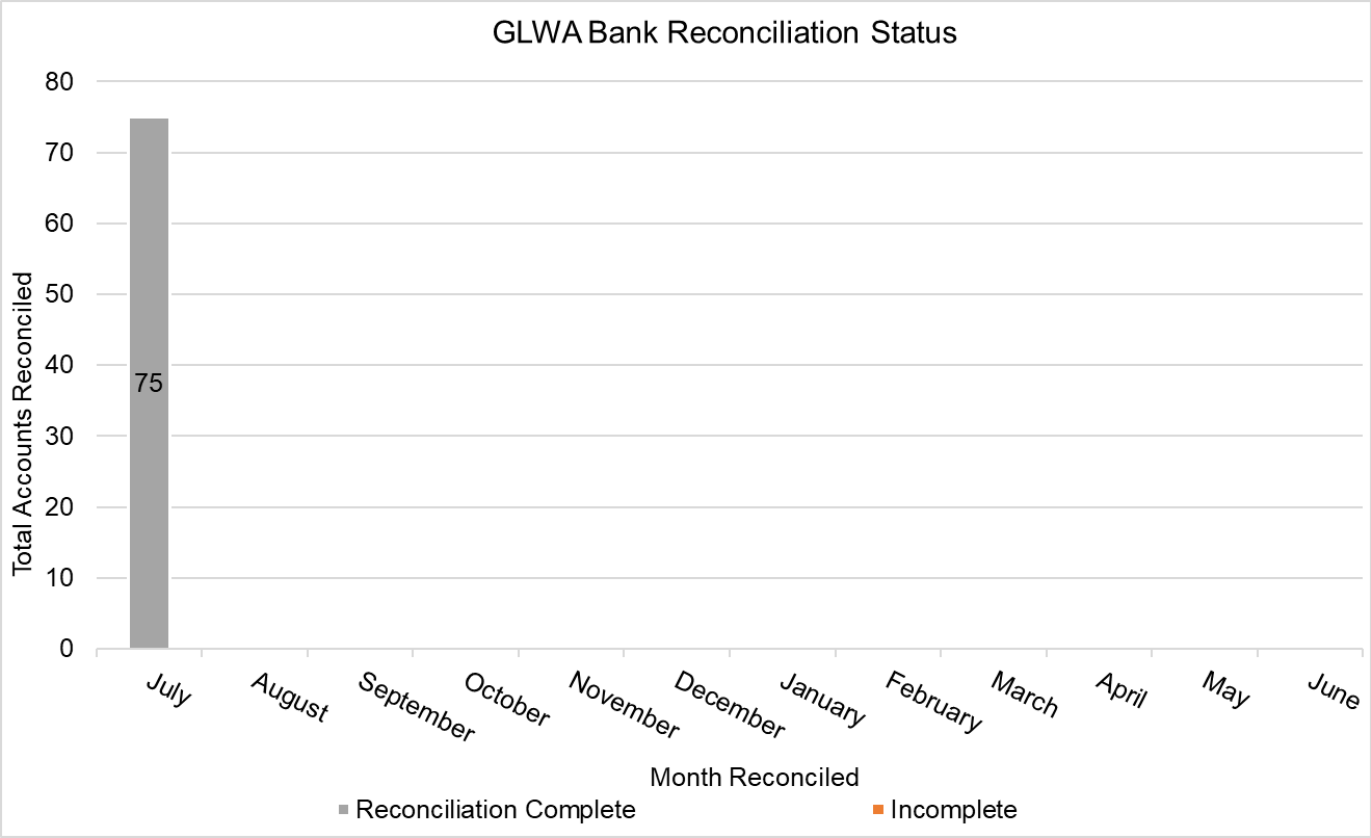


Table 1 – Fiscal Year 2026 GL Cash Account Roll-forward

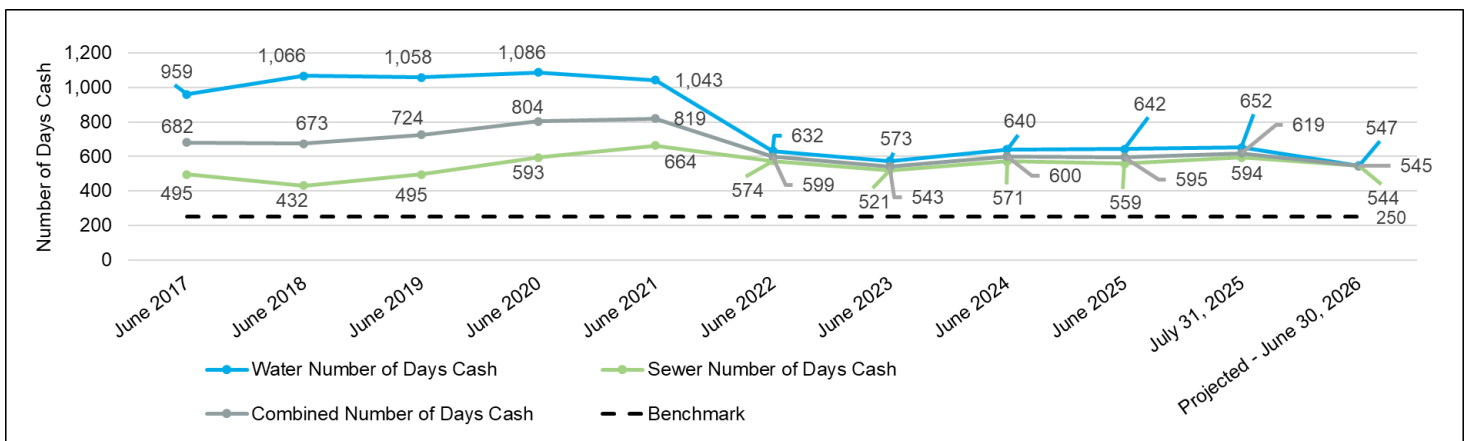
Total GL Cash accounts as of July 1, 2025	75
New GL Cash accounts since July 1	0
Inactivated GL Cash accounts since July 1	0
Total GL Cash accounts as of July 31, 2025	75

Financial Operations KPI - Liquidity

This key performance indicator shown in **Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System** and **Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System** below provides a measure of a utility’s ability to meet expenses, cope with emergencies and navigate business interruptions. Liquidity is one of several key metrics monitored by bond rating agencies reflecting an organization’s financial strength. A best practice benchmark for this key performance indicator is greater than 250 days cash on hand as shown by the dashed line in Chart 1 below.

Both GLWA Water and Sewer funds continue to exceed this target with Water at 652 and Sewer at 594 days cash on hand as of July 31, 2025. These balances remain strong for the regional system but did decrease in FY 2022 as I&E funds were used as planned to fund capital improvement projects. December 2023 and June 2025 revenue bond transactions replenished the construction bond funds reducing the emphasis on I&E funding. The FY 2026 projection is calculated based on values from the GLWA FY 2026 – 2030 Budget & Five-Year Plan.

Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System



Note: The GLWA Annual Comprehensive Financial Reports are the source of all historic data referenced. Refer to these reports for detailed calculations by fiscal year.

Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System

	June 30, 2025	July 31, 2025	Projected June 30, 2026
Water Fund			
Cash and Investments - Unrestricted	306,420,000	332,046,000	278,800,000
Operating Expense			
Operating Expense (a)	274,020,000	24,319,000	291,823,000
Less: Depreciation (a)	(94,928,000)	(8,519,000)	(102,233,000)
Less: Amortization of Intangible Asset (a)	(4,951,000)	(297,000)	(3,567,000)
Net Operating Expense	174,142,000	15,502,000	186,023,000
Operating Expense per Day	477,000	510,000	510,000
Days Cash			
Number of Days Cash	642	652	547
Sewage Disposal Fund			
Cash and Investments - Unrestricted	349,062,000	384,023,000	351,600,000
Operating Expense			
Operating Expense (a)	377,359,000	32,342,000	388,099,000
Less: Depreciation (a)	(147,559,000)	(12,667,000)	(152,000,000)
Less: Amortization of Intangible Asset (a)	(1,824,000)	-	-
Net Operating Expense	227,976,000	19,675,000	236,099,000
Operating Expense per Day	625,000	647,000	647,000
Days Cash			
Number of Days Cash	559	594	544
Combined			
Cash and Investments - Unrestricted	655,483,000	716,068,000	630,400,000
Operating Expense			
Operating Expense (a)	651,379,000	56,660,000	679,921,000
Less: Depreciation (a)	(242,487,000)	(21,186,000)	(254,233,000)
Less: Amortization of Intangible Asset (a)	(6,774,000)	(297,000)	(3,567,000)
Net Operating Expense	402,118,000	35,177,000	422,121,000
Operating Expense per Day	1,102,000	1,156,000	1,156,000
Days Cash			
Number of Days Cash	595	619	545
<i>Totals may be off due to rounding</i>			

(a) Current year expenses are expressed as a proration of the annual budget for the purposes of this metric.



The monthly Budget to Financial Statements Crosswalk includes the following.

1. Crosswalk Budget Basis to Financial Reporting Basis
2. Explanatory Notes for Crosswalk

Purpose for Crosswalk: The Great Lakes Water Authority establishes a “Revenue Requirements” budget for the purposes of establishing charges for services. The financial report is prepared in accordance with Generally Accepted Accounting Policies for enterprise funds of a local government. Because the budget and the financial statements are prepared using different basis of accounting, the crosswalk reconciles the “Net Difference” to the “Increase/(Decrease) in Net Position” in Table 2 of the Basic Financial Statements in the monthly Financial Report.

The Authority has a Water Master Bond Ordinance and a Sewer Master Bond Ordinance (MBO). The Ordinances provide additional security for payment of the bonds. All revenues of the system are deposited into Revenue Receipts Funds which are held in trust by a trustee. The cash is moved to multiple bank accounts monthly based on 1/12th of the budget as defined in the MBO (“the flow of funds”) for all revenue requirements except for the Debt Service monthly transfer. The Debt Service monthly requirement is computed by the trustee, U.S. Bank. The cash transfer for debt is net of investment earnings that remain in the debt service accounts to be used for debt service.

The budget is prepared on a modified cash basis. The revenue requirements are determined based upon the cash needed to meet the financial commitments as required by the Master Bond Ordinance.

- Operation & Maintenance (O&M) expenses are reported on an accrual basis
- B&C notes obligation is reported on a cash basis
- Debt Service Allocation is reported on a cash set aside basis to provide the cash for the debt payments on the due dates
- Lease payments are reported on a cash basis
- Water Residential Assistance Program are based on a percentage of budgeted revenue
- Regional System Improvement & Extension Fund Allocation are reported on a cash basis

Budget: In Table 1A and Table 1B of the Budget to Actual Analysis the ‘Revenues’ section is the accrual basis revenues that are available to meet the ‘Revenue Requirements’. The ‘Revenue Requirements’ section budget column indicates the annual cash transfers to be made.

Financial Reporting: The Authority’s financial statements are prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Authority maintains its records on the accrual basis of accounting to conform to GAAP. Revenues from operations, investments and other sources are recorded when earned. Expenses (including depreciation) are recorded when incurred.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis provides a reconciliation of the “Net Difference” in Table 1A and Table 1B in the Budget to Actual Analysis report to the “Increase/(Decrease) in Net Position” in Table 2 of the Basic Financial Statements in this monthly Financial Report. Explanatory notes follow the Crosswalk shown in Table 1 below.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis (\$000)
For the One Month Ended July 31, 2025

	Water	Sewer	Total
Net Revenue Requirement Budget Variance (a)	\$ 6,440	\$ 2,799	\$ 9,239
Budgetary categories adjustments to financial reporting basis			
Pension delayed accounting election adjustments			
Current year pension transfers/payments recorded as deferral (c)	92	165	257
Prior year pension contribution accounted for in current year (d)	-	-	-
Administrative prepaid adjustment (e)	-	-	-
Debt service (f)	6,824	10,071	16,895
B&C notes obligation (g)	84	190	274
Regional System lease (h)	529	646	1,175
GASB 87 & GASB 96 adjustments (h)	(6)	30	24
WRAP (i)	164	220	384
Extraordinary Repair & Replacement Fund transfers (j)	-	-	-
Improvement & Extension Fund transfers (j)	1,592	4,351	5,943
Nonbudgeted financial reporting categories adjustments			
Depreciation and amortization (k)	(8,236)	(11,830)	(20,066)
Amortization - debt related (k)	2,374	869	3,243
Other nonoperating income (k)	-	-	-
Other nonoperating expense (k)	-	-	-
Gain(loss) on disposal of capital assets (k)	-	-	-
Raw water rights obligation (l)	264	-	264
Investment earnings for construction fund (m)	1,002	609	1,611
Interest on DWSD note receivable (n)	-	-	-
Investment earnings unrealized gain/loss (o)	49	78	127
Improvement & extension fund operating expenses (p)	-	()	()
Capital Contribution (q)	-	-	-
Net Position Increase/(Decrease) per Financial Statements (b)	\$ 11,172	\$ 8,198	\$ 19,370

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

Table 2 - Explanatory Notes for Crosswalk

- (a) Source: Budget to Actual Table 1A and Table 1B in Monthly Financial Report
- (b) Source: Basic Financial Statements Table 2 in Monthly Financial Report
- (c) Current year pension payments are an expense for budget purposes but not for financial reporting purposes.
- (d) Prior year pension payments are accounted for in the current year financial statements.
- (e) The administrative fee is part of the O&M Legacy Pension shown as an expense for budget purposes. For financial reporting purposes part of the administrative fee is considered prepaid based on the prior year General Retirement System audit information and therefore not an expense for the current year financial reporting. The prepaid portion is adjusted in June each year.
- (f) Debt service (principal and interest payments) are shown as an expense for budget purposes. Most of the adjustment relates to principal payments which are not an expense for financial reporting purposes. A portion of the adjustment relates to interest expense variances on state revolving fund debt due to the timing of payment draws. The cash set aside basis for interest expense generally is the same as the accrual basis for financial reporting.
- (g) This adjustment relates to the B&C note obligation payments. The principal and interest cash basis payments are treated as an expense for budget purposes. The principal portion is not an expense for financial reporting purposes. For financial reporting purposes interest is expensed on an accrual basis which is different from the cash basis.
- (h) Payments for the warehouse lease and subscription-based information technology arrangements (SBITA) are expensed for budget purposes. For financial reporting purposes, the warehouse lease is recorded under GASB 87 and payments are treated as a reduction in the lease liability and interest expense (which is a nonoperating expense). The SBITA payments are recorded under GASB 96 and are treated as a prepaid subscription asset as the software is currently in the implemented phase.

- i) WRAP is shown as an expense for budget purposes. For financial reporting purposes the expense is not recognized until the funds have been transferred to the WRAP administrator. The adjustment shown is the amount of current year transfers that have not been transferred to the WRAP administrator. Note that there are funds from the prior year that have not been transferred to the WRAP administrator.
- (j) The Extraordinary Repair & Replacement Fund and Improvement & Extension Fund transfers are shown as an expense for budget purposes but not for financial reporting purposes.
- (k) Certain nonoperating income and expenses are reported in financial statements only.
- (l) The water service contract with Flint includes a license for raw water rights which has been recorded as an asset and liability by the Authority. The contract provides for a credit to Flint as Flint satisfies its monthly bond payment obligation to KWA. This KWA credit is treated as a noncash payment of principal and interest on the liability recorded for the raw water rights. For budget, wholesale customer charges are net of the anticipated KWA credits to Flint as that is the cash that will be received and available to meet the budgeted revenue requirements. For financial reporting purposes the Flint wholesale charges are recorded as the total amount billed. When the KWA credit is issued, the receivable from Flint is reduced and the principal and interest payments on the liability for the raw water rights are recorded as a noncash transaction. Most of the adjustment shown relates to the principal reduction made for the credits applied which are not an expense for financial reporting basis.
- (m) Investment earnings from the construction fund are not shown as revenue in the budget and are shown as revenue in the financial statements. Construction fund investment earnings are excluded from the definition of revenue for budget purposes as they are used for construction costs and are not used to meet the revenue requirements in the budget.
- (n) Interest on a DWSD note receivable is budgeted as part of the Sewer improvement and extension fund and is transferred directly to that fund as payments are made. DWSD does not currently have a note receivable due to GLWA.

- (o) Unrealized gains and losses are recorded annually as required for financial reporting purposes but do not reflect actual investment earnings and are not included in cash basis reporting.
- (p) The Water Improvement and Extension fund and the Sewer Improvement and Extension fund reflect certain expenses relating to repairs paid for through the Water and Sewer Improvement and Extension funds, respectively. These are consolidated expenses for financial reporting purposes but are not reflected in the current Operations and Maintenance budget expenses.

- The FY 2026 capital contribution in Nonoperating (revenue) expense
- (q) represents ARPA grant revenue of 0 million for the Water system and the Sewage Disposal system. This nonoperating revenue is reported only in the GAAP-basis financial statements.



The Monthly Capital Improvement Plan Financial Summary includes the following.

1. Water System Capital Improvement Plan Spend Incurred to date
2. Sewer System Capital Improvement Plan Spend Incurred to date

Capital Improvement Plan Financial Summary

Great Lakes Water Authority (GLWA) capital improvement projects generally span two or more years due to size and complexity. Therefore, the GLWA Board of Directors (Board) has adopted a five-year capital improvement plan (CIP). The CIP is a five-year, rolling plan which is updated annually and formally adopted by the GLWA Board of Directors. In addition, the Board of Directors adopts a capital spending ratio assumption (SRA) which allows the realities of capital program delivery to align with the financial plan. The SRA is an analytical approach to bridge the total dollar amount of projects in the CIP with what can realistically be spent due to limitations beyond GLWA's control and/or delayed for nonbudgetary reasons. Those limitations, whether financial or non-financial, necessitate the SRA for budgetary purposes, despite the prioritization established.

This report presents quarterly and monthly CIP spending against the prorated CIP in total and the CIP adjusted for the SRA. The prorated CIP is calculated by dividing the total fiscal year 2026 board-approved CIP plan by twelve equal months. It should be noted that for operational purposes, GLWA utilizes Primavera P6 for refined monthly projections for cash management and project management.

Capital spend reflects a noticeable variance from budgeted CIP for both the water and sewer funds. For the purposes of this metric, we compare actual spend with the Board-approved budget. For the purposes of managing the financial plan, budget amendments are made to align spending with resources available. The capital spend rate adjustment is 100% of the Board approved CIP planned spend for the water fund and 100% of the Board approved CIP planned spend for the sewer fund.

The State Revolving Fund (SRF) activity reported in Charts 1 and 2 has been revised to reflect changes in approved, GLWA SRF funding.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date

As of July 2026, the water system incurred \$8 million of construction costs to date. This spend represents 47% of the original, Board-approved CIP, and 47% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjusted.

Several projects were delayed early in the fiscal year which have resulted in actual expenses falling below original budget estimates. Staff anticipate expenses to align closer to budget in the second and third quarters of fiscal year 2026 as alternatives are identified.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted

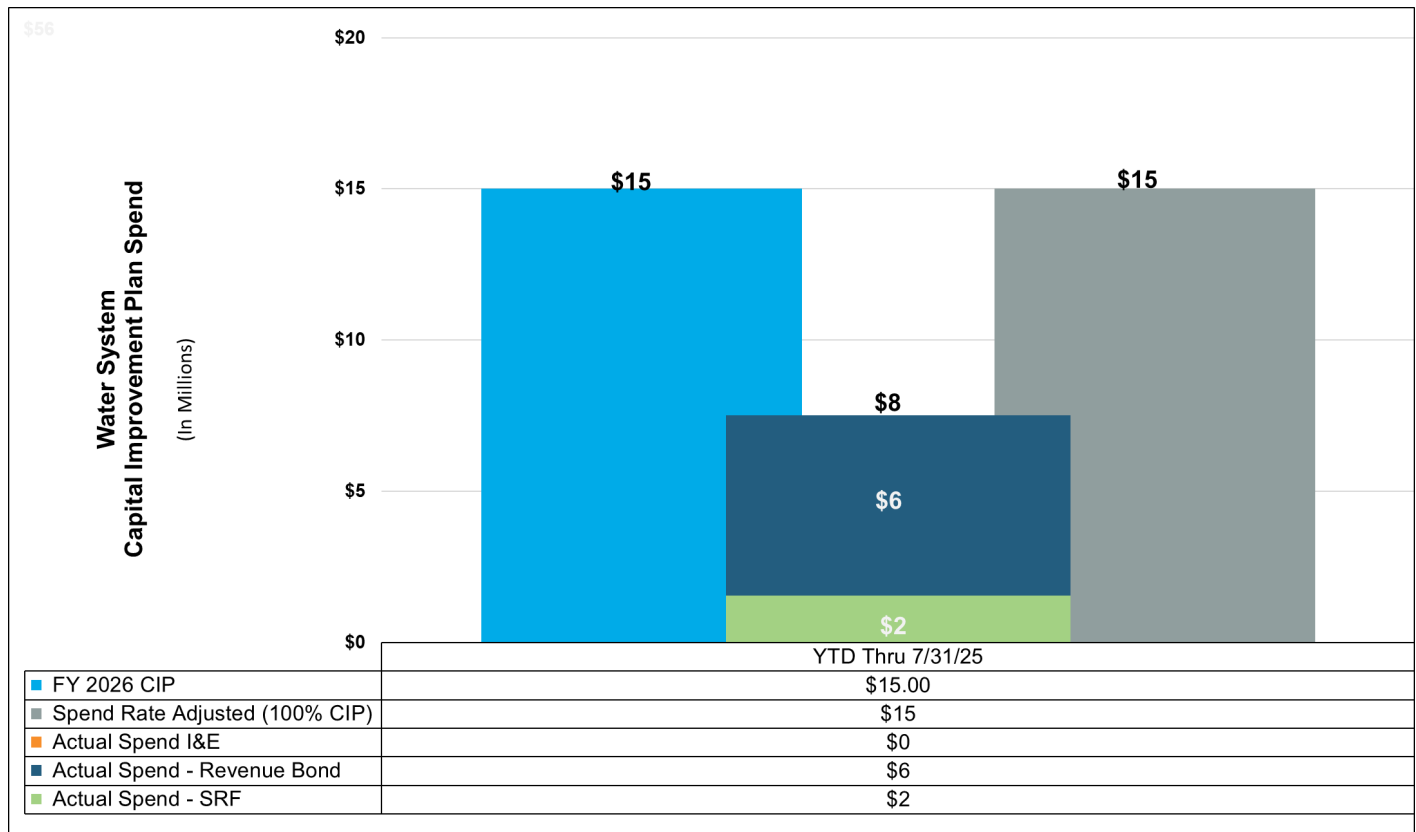


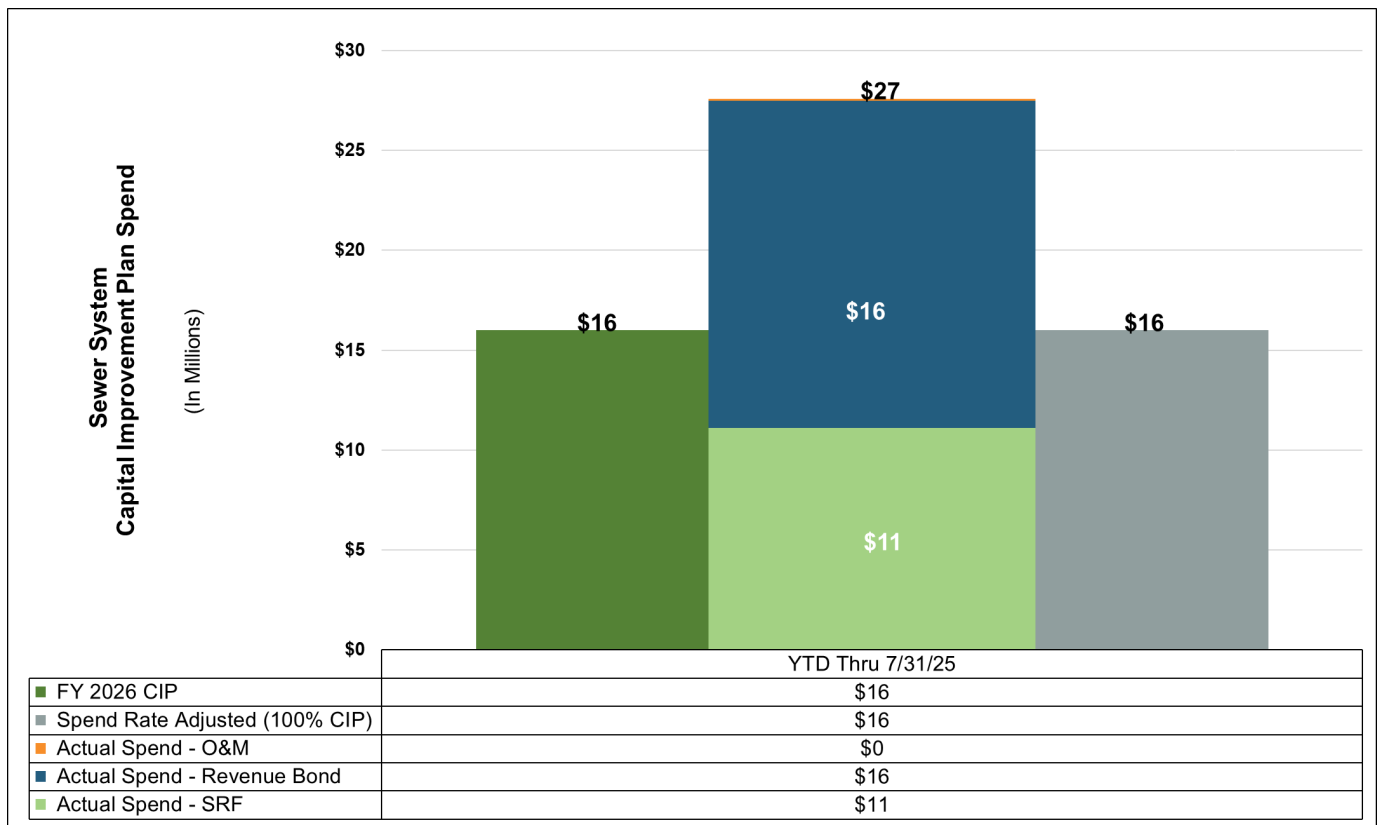
Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date

As of July 2026, the Sewer system incurred \$27 million of construction costs to date. This spend represents 168% of the original, Board-approved CIP, and 168% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjustment.

Sewer spending is substantially above plan because a significant increase in SRF funding for FY 2026 has allowed for the acceleration of certain projects originally anticipated later in the CIP and ten-year plan.

Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted





This report includes the following.

1. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by GLWA
2. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by DWSD

MBO Transfers to Accounts Held by GLWA

GLWA Transfers: The Treasury team completes required MBO transfers on the first business day of each month. These transfers are completed in accordance with the Great Lakes Water Authority (GLWA) and Detroit Water & Sewerage Department (DWSD) budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually.

Monthly transfers for Operations & Maintenance (O&M), Pension, and Water Residential Assistance Program (WRAP) are one-twelfth of the annual, budgeted amount. Budget stabilization should not require additional funding due to new, baseline funding levels established as part of the June 2018 Memorandum of Understanding but is included to reflect historical activity. If there are transfers to the Extraordinary Repair & Replacement (ER&R) fund they would be completed annually based on budget and year-end fund status.

Table 1 – GLWA FY 2026 Water MBO Transfers reflects the required transfers for FY 2026 completed through July 2026. MBO transfers for water totaling \$15.8 million have been transferred to GLWA accounts.

Table 2 – GLWA FY 2026 Sewer MBO Transfers reflects the required transfers for FY 2026 completed through July 2026. MBO transfers for sewer totaling \$20.6 million have been transferred to GLWA accounts.

Table 3 – GLWA MBO Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 1 – GLWA FY 2026 Water MBO Transfers

WATER							
	<u>Operations & Maintenance</u>	<u>Pension Sub Account</u>	<u>Pension Obligation</u>	<u>WRAP</u>	<u>Budget Stabilization (For Benefit of DWSD)</u>	<u>Extraordinary Repair & Replacement (ER&R)</u>	<u>Total Water</u>
FY 2026							
July 2025	\$ 15,204,667	\$ -	\$ 388,267	\$ 242,950	\$ -	\$ -	\$ 15,835,884
August 2025							
September 2025							
October 2025							
November 2025							
December 2025							
January 2026							
February 2026							
March 2026							
April 2026							
May 2026							
June 2026							
Total FY 2026	\$ 15,204,667	\$ -	\$ 388,267	\$ 242,950	\$ -	\$ -	\$ 15,835,884

Table 2 – GLWA FY 2026 Sewer MBO Transfers

SEWER							
	<u>Operations & Maintenance</u>	<u>Pension Sub Account</u>	<u>Pension Obligation</u>	<u>WRAP</u>	<u>Budget Stabilization (For Benefit of DWSD)</u>	<u>Extraordinary Repair & Replacement (ER&R)</u>	<u>Total Sewer</u>
FY 2026							
July 2025	\$ 19,674,892	\$ -	\$ 593,350	\$ 338,833	\$ -	\$ -	\$ 20,607,075
August 2025							
September 2025							
October 2025							
November 2025							
December 2025							
January 2026							
February 2026							
March 2026							
April 2026							
May 2026							
June 2026							
Total FY 2026	\$ 19,674,892	\$ -	\$ 593,350	\$ 338,833	\$ -	\$ -	\$ 20,607,075

Table 3 – GLWA MBO Transfer History

GLWA MBO Transfer History							
WATER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Water
Total FY 2016	\$ 71,052,000	\$ 6,037,100	\$ 10,297,200	\$ 1,983,300	\$ 2,326,900	\$ 606,000	\$ 92,302,500
Total FY 2017	111,879,600	6,037,200	10,297,200	2,077,200	360,000	-	130,651,200
Total FY 2018	121,562,604	6,048,000	10,695,696	2,159,400	-	-	140,465,700
Total FY 2019	121,562,604	6,048,000	10,695,696	2,061,000	-	-	140,367,300
Total FY 2020	126,840,204	6,048,000	10,695,683	1,980,804	-	-	145,564,691
Total FY 2021	134,127,300	6,048,000	10,695,700	2,324,200	-	-	153,195,200
Total FY 2022	143,933,800	6,048,000	10,695,700	2,376,600	-	-	163,054,100
Total FY 2023	156,747,700	6,048,000	10,695,700	2,611,800	-	2,200,000	178,303,200
Total FY 2024	168,873,100	-	2,568,700	2,710,200	50,000	2,836,000	177,038,000
Total FY 2025	182,227,100	-	2,820,700	2,763,800	(50,000)	2,144,000	189,905,600
Total FY 2026 (year to date)	15,204,667	-	388,267	242,950	-	-	15,835,884
Life to Date	\$ 1,354,010,679	\$ 48,362,300	\$ 90,546,242	\$ 23,291,254	\$ 2,686,900	\$ 7,786,000	\$ 1,526,683,375
SEWER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Sewer
Total FY 2016	\$ 100,865,600	\$ 10,838,400	\$ 14,025,800	\$ 2,523,400	\$ 5,591,700	\$ 779,600	\$ 134,624,500
Total FY 2017	175,858,800	10,838,400	14,026,800	2,654,400	2,654,400	-	206,032,800
Total FY 2018	191,079,396	10,824,000	14,687,496	2,760,804	-	-	219,351,696
Total FY 2019	191,079,396	10,824,000	14,687,496	2,870,992	-	-	219,461,884
Total FY 2020	181,925,800	10,824,000	14,687,517	2,887,300	-	-	210,324,617
Total FY 2021	182,296,000	10,824,000	14,687,500	3,764,300	-	-	211,571,800
Total FY 2022	191,908,600	10,824,000	14,687,400	3,868,700	-	-	221,288,700
Total FY 2023	204,122,500	10,824,000	14,687,400	3,673,800	-	-	233,307,700
Total FY 2024	224,873,500	-	3,914,500	3,836,402	150,000	-	232,774,402
Total FY 2025	235,191,600	-	4,701,200	3,903,701	(150,000)	345,000	243,991,500
Total FY 2026 (year to date)	19,674,892	-	593,350	338,833	-	-	20,607,075
Life to Date	\$ 1,898,876,084	\$ 86,620,800	\$ 125,386,459	\$ 33,082,632	\$ 8,246,100	\$ 1,124,600	\$ 2,153,336,674

MBO Required and Lease Payment Transfers to DWSD

DWSD Transfers: The GLWA Treasury team completes the required MBO transfers on the first business day of each month. These transfers are completed in accordance with the GLWA and DWSD budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually. Transfers are coordinated with other areas of GLWA Financial Services in advance of the first business day of each month. GLWA Treasury sends confirmation of transfers made to DWSD Treasury.

Monthly transfers for O&M and O&M Pension are one-twelfth of the annual, budgeted amount. The annual lease payment, as stated in the Water and Sewer Lease Agreements, is \$22,500,000 for Water and \$27,500,000 for Sewer. The monthly lease transfer is one-twelfth of the amount as stated in the Lease agreements unless otherwise designated by DWSD. Per Section 3.5 of the Lease, the Lease payment may be used for (a) bond principal and interest for Local System Improvements, (b) bond principal and interest for the City's share of common-to-all System Improvements, and (c) Local System improvements.

Table 4 – DWSD FY 2026 Water MBO Transfers reflects the required transfers for FY 2026 completed through July 2025. MBO transfers for Water totaling \$6.0 million have been transferred to accounts held by DWSD.

Table 5 – DWSD FY 2026 Sewer MBO Transfers reflects the required transfers for FY 2026 completed through July 2025. MBO transfers for Sewer totaling \$7.3 million have been transferred to accounts held by DWSD.

Table 6 – DWSD Water MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 4 – DWSD FY 2026 Water MBO Transfers

WATER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Water</u>
FY 2026				
July 2025	\$ 4,140,333	\$ -	\$ 1,875,000	\$ 6,015,333
August 2025				
September 2025				
October 2025				
November 2025				
December 2025				
January 2026				
February 2026				
March 2026				
April 2026				
May 2026				
June 2026				
Total FY 2026	\$ 4,140,333	\$ -	\$ 1,875,000	\$ 6,015,333

Table 5 – DWSD FY 2026 Sewer MBO Transfers

SEWER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Sewer</u>
FY 2026				
July 2025	\$ 5,008,692	\$ -	\$ 2,291,667	\$ 7,300,359
August 2025				
September 2025				
October 2025				
November 2025				
December 2025				
January 2026				
February 2026				
March 2026				
April 2026				
May 2026				
June 2026				
Total FY 2026	\$ 5,008,692	\$ -	\$ 2,291,667	\$ 7,300,359

Table 6 – DWSD Water MBO and Lease Payment Transfer History

	WATER			
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Water
FY 2016 *				
MBO/Lease Requirement	\$ 26,185,600	\$ 4,262,700	\$ 22,500,000	\$ 52,948,300
Offset to Debt Service	-	-	(2,326,900)	(2,326,900)
Total MBO Transfer	26,185,600	4,262,700	20,173,100	50,621,400
FY 2017				
MBO/Lease Requirement	33,596,400	4,262,400	22,500,000	60,358,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	33,596,400	4,262,400	22,500,000	60,358,800
FY 2018				
MBO/Lease Requirement	35,059,704	4,272,000	22,500,000	61,831,704
Offset to Debt Service	-	-	(1,875,000)	(1,875,000)
Total MBO Transfer	35,059,704	4,272,000	20,625,000	59,956,704
FY 2019				
MBO/Lease Requirement	35,484,300	4,272,000	22,500,000	62,256,300
Offset to Debt Service	-	-	(3,972,200)	(3,972,200)
Total MBO Transfer	35,484,300	4,272,000	18,527,800	58,284,100
FY 2020				
MBO/Lease Requirement	34,662,400	4,272,000	22,500,000	61,434,400
Offset to Debt Service	-	-	(3,548,000)	(3,548,000)
Total MBO Transfer	34,662,400	4,272,000	18,952,000	57,886,400
FY 2021				
MBO/Lease Requirement	35,833,900	4,272,000	22,500,000	62,605,900
Offset to Debt Service	-	-	(8,278,300)	(8,278,300)
Total MBO Transfer	35,833,900	4,272,000	14,221,700	54,327,600
FY 2022				
MBO/Lease Requirement	29,989,000	4,272,000	22,500,000	56,761,000
Offset to Debt Service	-	-	(8,925,400)	(8,925,400)
Total MBO Transfer	29,989,000	4,272,000	13,574,600	47,835,600
FY 2023				
MBO/Lease Requirement	42,581,600	4,272,000	22,500,000	69,353,600
Offset to Debt Service	-	-	(2,922,100)	(2,922,100)
Total MBO Transfer	42,581,600	4,272,000	19,577,900	66,431,500
FY 2024				
MBO/Lease Requirement	44,776,800	-	22,500,000	67,276,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	44,776,800	-	22,500,000	67,276,800
FY 2025				
MBO/Lease Requirement	46,468,700	-	22,500,000	68,968,700
Offset to Debt Service	-	-	-	-
Total MBO Transfer	46,468,700	-	22,500,000	68,968,700
FY 2026(year to date)				
MBO/Lease Requirement	4,140,333	-	1,875,000	6,015,333
Offset to Debt Service	-	-	-	-
Total MBO Transfer	4,140,333	-	1,875,000	6,015,333
Life-to-Date				
MBO/Lease Requirement	368,778,737	34,157,100	226,875,000	629,810,837
Offsets	-	-	(31,847,900)	(31,847,900)
Total Water	\$ 368,778,737	\$ 34,157,100	\$ 195,027,100	\$ 597,962,937

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History

	SEWER			
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Sewer
FY 2016 *				
MBO/Lease Requirement	\$ 19,774,300	\$ 2,861,800	\$ 27,500,000	\$ 50,136,100
Offset to Debt Service	-	-	(19,991,500)	(19,991,500)
Total MBO Transfer	19,774,300	2,861,800	7,508,500	30,144,600
FY 2017				
MBO/Lease Requirement	41,535,600	2,862,000	27,500,000	71,897,600
Offset to Debt Service	-	-	-	-
Total MBO Transfer	41,535,600	2,862,000	27,500,000	71,897,600
FY 2018				
MBO/Lease Requirement	60,517,992	2,856,000	27,500,000	90,873,992
Offset to Debt Service	-	-	(9,166,664)	(9,166,664)
Total MBO Transfer	60,517,992	2,856,000	18,333,336	81,707,328
FY 2019				
MBO/Lease Requirement	56,767,920	2,856,000	27,500,000	87,123,920
Offset to Debt Service	-	-	(4,415,000)	(4,415,000)
Total MBO Transfer	56,767,920	2,856,000	23,085,000	82,708,920
FY 2020				
MBO/Lease Requirement	62,343,500	2,856,000	27,500,000	92,699,500
Offset to address shortfall	(7,100,000)	-	-	(7,100,000)
Offset to Debt Service	-	-	(5,032,700)	(5,032,700)
Total MBO Transfer	55,243,500	2,856,000	22,467,300	80,566,800
FY 2021				
MBO/Lease Requirement	69,915,700	2,856,000	27,500,000	100,271,700
Offset to Debt Service	-	-	(3,257,200)	(3,257,200)
Total MBO Transfer	69,915,700	2,856,000	24,242,800	97,014,500
FY 2022				
MBO/Lease Requirement	61,301,000	2,856,000	27,500,000	90,735,453
Offset to Debt Service	-	-	(5,529,297)	(4,607,750)
Total MBO Transfer	61,301,000	2,856,000	21,970,703	86,127,703
FY 2023				
MBO/Lease Requirement	51,396,400	2,856,000	27,500,000	81,752,400
Offset to Debt Service	-	-	(4,388,300)	(4,388,300)
Total MBO Transfer	51,396,400	2,856,000	23,111,700	77,364,100
FY 2024				
MBO/Lease Requirement	55,705,700	-	27,500,004	83,205,704
Offset to Debt Service	-	-	-	-
Total MBO Transfer	55,705,700	-	27,500,004	83,205,704
FY 2025				
MBO/Lease Requirement	57,356,900	-	27,500,000	84,856,900
Offset to Debt Service	-	-	-	-
Total MBO Transfer	57,356,900	-	27,500,000	84,856,900
FY 2026(year to date)				
MBO/Lease Requirement	5,008,692	-	2,291,667	7,300,359
Offset to Debt Service	-	-	-	-
Total MBO Transfer	5,008,692	-	2,291,667	7,300,359
Life-to-Date				
MBO/Lease Requirement	541,623,704	22,859,800	277,291,671	840,853,628
Offsets	(7,100,000)	-	(51,780,661)	(57,959,114)
Total Sewer	\$ 534,523,704	\$ 22,859,800	\$ 225,511,010	\$ 782,894,514

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.

All amounts are unaudited unless otherwise noted.



This report includes the following:

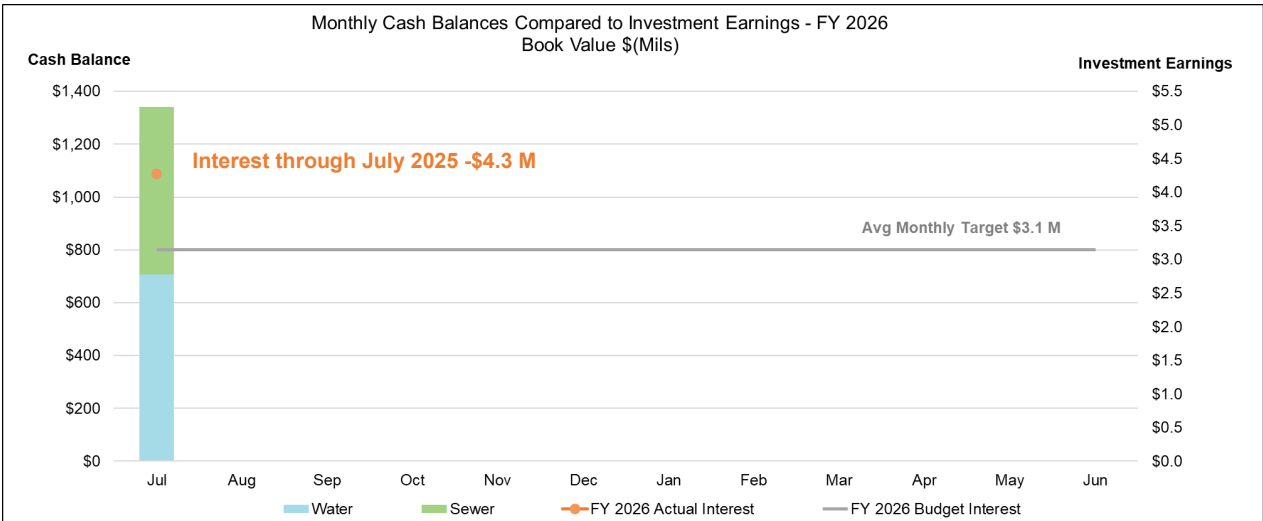
- 1. Monthly Cash Balances Compared to Investment Income
- 2. Cash Balance Detail

Monthly Cash Balances Compared to Investment Income

GLWA's investment holdings comply with the requirements of Public Act 20 of 1948, as amended and the GLWA Investment Policy. The cash balances shown in this report include bank deposits, money market funds, a local government investment pool, U.S. Treasuries, Federal Agencies, and commercial paper.

Cash and investment balances change each month based on Master Bond Ordinance (MBO) funding requirements, operational needs, capital spending pace, and mandatory debt payments. Investment income fluctuates monthly based on cash and investment balances as well as market conditions and investment strategy. For the month of July 2025, GLWA earned investment income of \$4.3 million and cumulative FY 2026 earnings through July 2025 of \$4.3 million. Total investment income reported includes earnings from revenue requirement funds as well as construction bond funds.

Chart 1 – Monthly Cash Balances Compared to Investment Income – Through July 2025



\$(Mils)	July
Water	707
Sewer	633
Total	1,340
Investment Income	4.3

GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize future investment income while meeting the objectives of safety and liquidity.

Cash Balance Detail

Funds Held By GLWA: GLWA cash balances are held in accounts as defined by the Master Bond Ordinance. The accounts are funded by monthly transfers, as stipulated in the MBO, on the first business day of each month. The “operations and maintenance” (O&M) fund transfer amounts are based upon the annual O&M budget approved by the GLWA Board of Directors for the regional systems and by the Board of Water Commissioners for the Detroit Water & Sewerage Department (DWSD) local system budgets. The water and sewer funds held by GLWA and their purpose, as defined by the MBO, are listed below.

Funds Held Within Trust:

- Receiving – all retail and wholesale revenues collected which are distributed in subsequent month(s)
- Debt Service – funds set aside for debt service and debt reserve requirements
- Pension Obligation – funds set aside to meet GLWA’s annual funding requirements for the legacy General Retirement System Pension Plan
- Water Residential Assistance Program (WRAP) – funds set aside to be used to provide financial assistance to qualified residents throughout the local and regional water system as directed by program guidelines
- Budget Stabilization – funds held by GLWA on behalf of DWSD that can be applied against shortfalls in retail revenues
- Emergency Repair & Replacement (ER&R) – funds set aside to pay the costs for major unanticipated repairs and replacements of the local and regional systems
- Improvement & Extension (I&E) – funds set aside to be used for the improvements, enlargements, and extensions of the regional system

Funds Held Outside Trust:

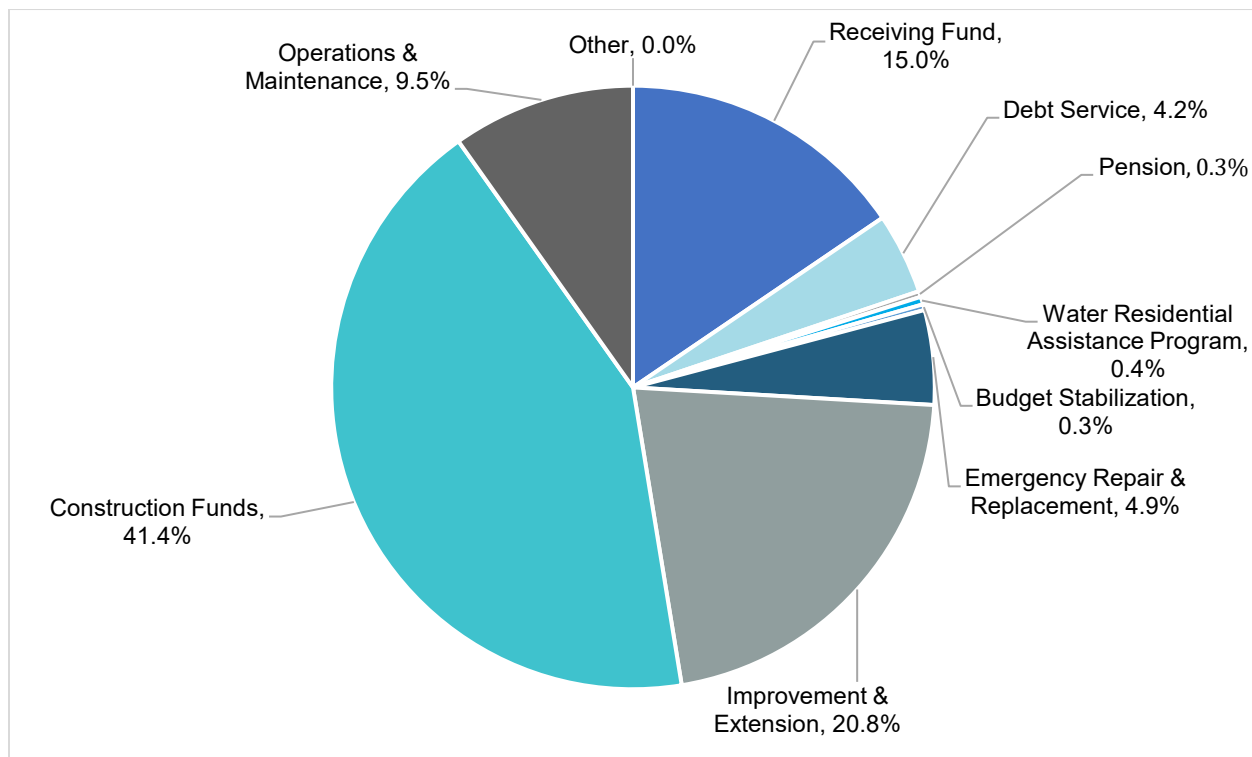
- Bond Proceeds – funds raised from debt issuance used for costs of repairs, construction, and improvements of the regional system
- Operations & Maintenance (O&M) – funds used to meet the operational and maintenance requirements of the regional system
- Other – retainage funds held on behalf of contractors and security deposit funds held on behalf of the City of Flint, and capital contribution funds provided by the Evergreen Farmington Sewer District recognized as related project work is completed

A [chart](#) depicting the follow of funds is online at glwater.org as well as the [MBO](#) documents.

Chart 2 – Cash Balances - Water Funds as of July 2025 - Shows the allocation of the balance among the different categories defined in the section above. The total cash balance for Water Funds as of July 2025 is \$707 million. The allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

GLWA completed a bond transaction of \$231.8 million in June 2025 to support water system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 2 – Cash Balances - Water Funds as of July 2025

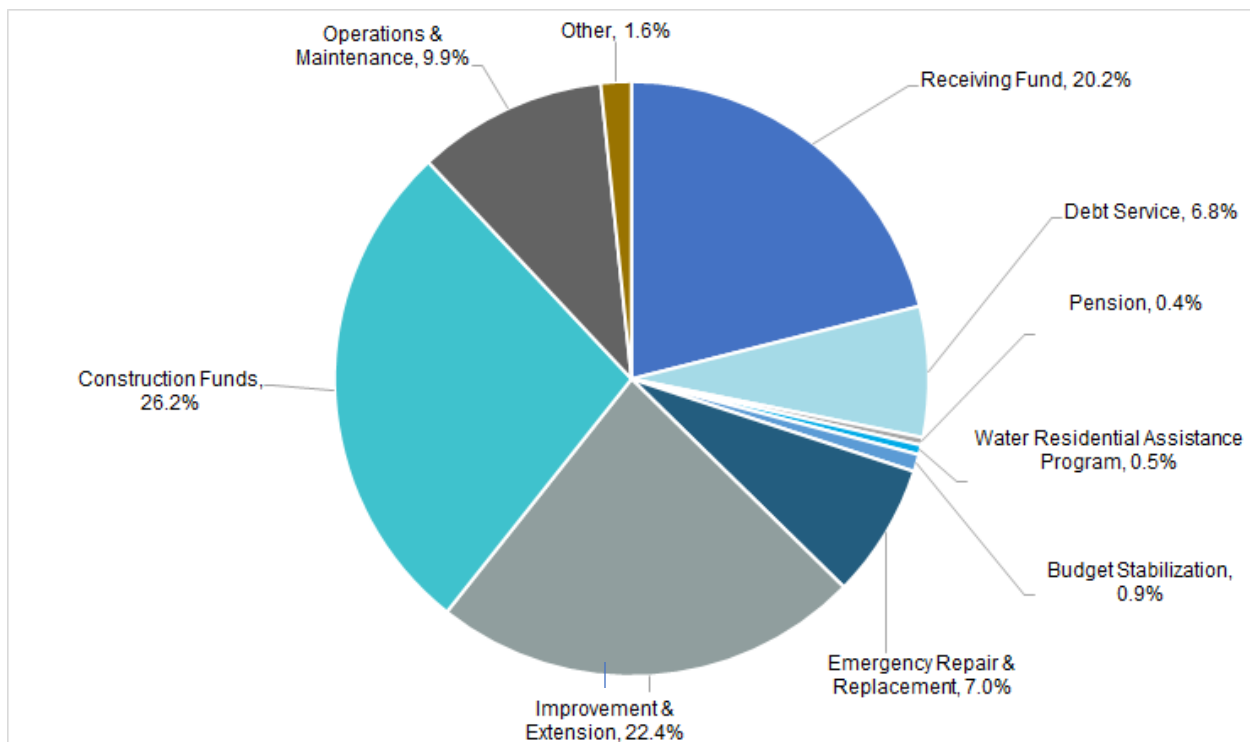


Note: Due to rounding totals may not equal 100%.

Chart 3 – Cash Balances - Sewer Funds as of July 2025 - Shows the allocation of the balance among the different funds defined in the section above. The total cash balance for Sewer Funds as of July 2025 is \$633 million. Like the Water Funds, the allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

In conjunction with the Water Fund transaction, GLWA completed a bond transaction of \$51.7 million in June 2025 to support sewage disposal system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 3 – Cash Balances - Sewer Funds as of July 2025



Note: Due to rounding totals may not equal 100%.



Retail Revenues, Receivables, and Collections: Pursuant to the terms of the lease agreement between the City of Detroit and the Great Lakes Water Authority (GLWA), the Detroit Water & Sewerage Department (DWSD) serves as GLWA's agent for billing activities for the City of Detroit retail customer class. All water and sewer service collections from DWSD customers are deposited in a trust account and are administered in accordance with the GLWA Master Bond Ordinance.

The Monthly Retail Revenues, Receivables, & Collections Report includes the following.

1. DWSD Retail Water Revenue Billings and Collections
2. DWSD Retail Sewer Revenue Billings and Collections
3. DWSD Retail Water and Sewer System Accounts Receivable Aging Report

Note: Wholesale customer revenues are billed by the Great Lakes Water Authority.

DWSD Retail Water Billings and Collections

Retail Billing Basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 1 - DWSD Retail Billings shows the FY 2026 water usage and billed revenue which are provided by DWSD staff. As of July 31, 2025, the DWSD usage was 96.81% of the budget and billed revenue was 93.40% of budget.

DWSD Retail Water Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 2 - Retail Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 1 – DWSD Retail Water Billing

RETAIL WATER CUSTOMERS								
Month (1)	FY 2026 - Original Budget		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume	Revenue	Volume	Revenue (2)	Volume	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	244,000	12,892,300	236,214	12,041,875	(7,786)	(850,425)	226,703	11,590,136
2 August	263,000	13,853,800					240,621	12,171,324
3 September	251,000	13,253,400					238,868	12,205,143
4 October	216,000	11,549,800					216,527	11,222,004
5 November	212,000	11,324,500					212,832	11,115,046
6 December	203,000	10,882,100					212,252	11,100,382
7 January	198,000	10,646,500					190,716	10,661,000
8 February	212,000	11,339,300					222,769	11,469,800
9 March	207,000	11,091,000					229,724	11,649,351
10 April	208,000	11,145,700					222,774	11,403,695
11 May	198,000	10,642,800					209,658	10,767,180
12 June	216,000	11,518,900					219,077	11,249,137
Total	2,628,000	140,140,100	236,214	12,041,875	(7,786)	(850,425)	2,642,521	136,604,198
<i>Subtotals ytd</i>	<i>244,000</i>	<i>12,892,300</i>	<i>236,214</i>	<i>12,041,875</i>	<i>(7,786)</i>	<i>(850,425)</i>		
<i>Achievement of Budget</i>			<i>96.81%</i>	<i>93.40%</i>				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Retail revenues include miscellaneous revenues and penalties

Table 2 – DWSD Retail Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
August	10,203,737	11,794,131	(1,590,394)	-13.48%
September	10,837,378	9,790,065	1,047,313	10.70%
October	12,110,080	9,884,937	2,225,143	22.51%
November	8,572,356	10,499,606	(1,927,250)	-18.36%
December	10,277,979	13,663,688	(3,385,709)	-24.78%
January	10,935,031	8,506,008	2,429,023	28.56%
February	9,632,511	8,996,740	635,771	7.07%
March	9,132,694	15,842,538	(6,709,844)	-42.35%
April	11,714,224	13,840,518	(2,126,294)	-15.36%
May	11,107,278	5,960,146	5,147,132	86.36%
June	10,096,555	9,045,195	1,051,360	11.62%
July	16,948,502	12,645,121	4,303,381	34.03%
Rolling, 12-Month Total	131,568,324	130,468,692		
Rolling, 12-Month Average	10,964,027	10,872,391		

DWSD Retail Sewer Billings and Collections

Retail billing basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 3 - DWSD Retail Sewer Billings shows the FY 2026 sewer billed revenue which are provided by DWSD staff. As of July 31, 2025, the DWSD usage was at 94.21% of the budget and billed revenue was at 92.69% of budget.

DWSD Retail Sewer Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 4 – DWSD Retail Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 3 - DWSD Retail Sewer Billings

RETAIL SEWER CUSTOMERS								
Month (1)	FY 2026 - Original Budget		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume	Revenue	Volume (2)	Revenue (3)	Volume	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	204,000	30,924,900	192,183	28,662,775	(11,817)	(2,262,125)	173,084	26,350,527
2 August	198,000	30,551,600					195,207	28,301,325
3 September	213,000	31,445,600					198,474	28,536,169
4 October	182,000	29,612,100					181,932	28,141,699
5 November	180,000	29,458,600					171,499	28,166,266
6 December	176,000	29,233,100					192,915	28,831,326
7 January	156,000	28,015,300					140,835	26,273,695
8 February	181,000	29,507,800					182,920	28,075,547
9 March	174,000	29,074,500					184,249	28,353,310
10 April	173,000	29,059,800					176,337	27,741,237
11 May	172,000	28,967,700					178,327	27,806,874
12 June	179,500	29,415,100					181,839	28,059,145
Total	2,188,500	355,266,100	192,183	28,662,775	(11,817)	(2,262,125)	2,157,619	334,637,121
Subtotals ytd	204,000	30,924,900	192,183	28,662,775	(11,817)	(2,262,125)		
Achievement of Budget/Goal			94.21%	92.69%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Reflects billed volume based on actual usage except for residential customers where the billed volume differs from actual usage due to residential sewer volume caps implemented in FY 2023.

(3) Retail revenues include miscellaneous revenues and penalties

Table 4 – DWSD Retail Sewer Collections

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
August	22,591,511	25,391,891	(2,800,380)	-11.03%
September	22,367,425	23,489,448	(1,122,023)	-4.78%
October	25,231,098	21,610,149	3,620,949	16.76%
November	23,609,169	25,951,736	(2,342,568)	-9.03%
December	23,914,649	23,249,973	664,676	2.86%
January	26,416,591	26,248,512	168,079	0.64%
February	24,116,823	24,230,304	(113,481)	-0.47%
March	23,871,283	26,438,687	(2,567,405)	-9.71%
April	25,340,397	23,532,381	1,808,016	7.68%
May	22,575,530	22,487,372	88,158	0.39%
June	23,278,350	20,945,929	2,332,421	11.14%
July	35,487,541	36,297,569	(810,027)	-2.23%
Rolling 12-Month Total	298,800,366	299,873,951		
Rolling, 12-Month Average	24,900,030	24,989,496		

DWSD Retail Water and Sewer Accounts Receivable Aging Report

The DWSD detailed accounts receivable aging is categorized by customer category.

Table 5 is a summary of the monthly sales, total receivables, bad debt allowance and net water and sewer receivables as of July 31, 2025, with comparative totals from June 30, 2025, June 30, 2024, and June 30, 2023. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The table provides a comparison of days in accounts receivable calculated as net receivables divided by daily sales and confirms that over time, days in AR is held in check overall due to a consistent practice of adjusting the allowance for doubtful accounts monthly. To the extent this allowance is adjusted, and bad debt expense is recognized in the DWSD budget, it does not impact GLWA.

Table 6 is a summary of the total, current and non-current Water and Sewer receivables by category as of July 31, 2025, with comparative totals from July 31, 2024. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The Total Balance and Total Bad Debt Allowance as of July 31, 2025, are reflective of the values in both the Table 5 Summary and Table 6 breakdown.

Table 5 – DWSD Retail Accounts Receivable Aging Report – Summary

Summary					
Period Ending	Monthly Sales	Receivables			Days in AR (1)
		Total	Allowance	Net	
June 30, 2023	39,443,000	327,023,000	(272,012,000)	55,011,000	42
June 30, 2024 (3)	39,029,000	324,867,000	(249,922,000)	74,944,000	58
June 30, 2025 (2)(4)	40,227,000	381,752,000	(310,878,000)	70,873,000	53
July 31, 2025	41,638,000	378,055,000	(316,201,000)	61,854,000	45

Totals may be off due to rounding

(1) Days in AR is calculated as net receivables divided by daily sales (monthly sales/30 days).

(2) The annual AR Tax Roll Transfer totaling \$25,890,000 was made in October 2024.

(3) The June 30, 2024 monthly sales amount was updated in April 2025 reporting to include an increase of approximately \$675,000 that was made subsequent to the original reporting.

(4) The June 30, 2025 year-end allowance amount was updated in July 2025 reporting to include an increase of approximately \$153,000 that was made subsequent to the original reporting.

Table 6 – DWSD Retail Accounts Receivable Aging Report – Water & Sewer Combined

	Average Balance	Current	> 30 Days	> 60 Days	> 180 Days	A/R Balance
Residential	918.02	9,180,000 4.1%	8,544,000 3.8%	31,412,000 14.0%	175,482,000 78.1%	224,619,000 100.0%
Commercial	1,205.71	6,466,000 18.6%	2,279,000 6.6%	6,779,000 19.5%	19,221,000 55.3%	34,745,000 100.0%
Industrial	2,986.47	5,685,000 30.8%	1,042,000 5.6%	2,951,000 16.0%	8,777,000 47.6%	18,456,000 100.0%
Tax Exempt	458.23	4,093,000 18.0%	1,120,000 4.9%	2,934,000 12.9%	14,638,000 64.2%	22,785,000 100.0%
Government	2,847.09	3,899,000 17.1%	1,749,000 7.7%	2,597,000 11.4%	14,578,000 63.9%	22,822,000 100.0%
Drainage	-	-	-	-	-	-
Subtotal - Active Accounts	958.55	29,324,000 9.1%	14,734,000 4.6%	46,673,000 14.4%	232,696,000 71.9%	323,428,000 100.0%
Inactive Accounts	139.23	135,000 0.2%	161,000 0.3%	1,840,000 3.4%	52,491,000 96.1%	54,627,000 100.0%
Total	518.05	29,459,000	14,895,000	48,514,000	285,187,000	378,055,000
<i>% of Total A/R</i>		7.8%	3.9%	12.8%	75.4%	100.0%
Water Fund	108.98	5,656,000	3,525,000	12,860,000	57,489,000	79,530,000
Sewer Fund	409.07	23,804,000	11,370,000	35,654,000	227,698,000	298,525,000
Total July 31, 2025 (a)	518.05	29,459,000	14,895,000	48,514,000	285,187,000	378,055,000
Water Fund- Allowance						(62,878,000)
Sewer Fund- Allowance						(253,324,000)
Total- Bad Debt Allowance						(316,201,000)
Comparative - July 2024 (b)	624.84	35,347,000	16,817,000	52,288,000	226,516,000	330,968,000
Difference (a) - (b)		(5,888,000)	(1,922,000)	(3,774,000)	58,671,000	47,087,000



The Monthly Wholesale Billings, Receivables, and Collections Report includes the following.

1. Wholesale Water Billings and Collections
2. Wholesale Sewer Billings and Collections
3. Wholesale Water & Sewer Accounts Receivable Aging Reports

Wholesale Water Billings and Collections

Wholesale Water Contracts: The Great Lakes Water Authority (GLWA) provides wholesale water service to 87 member-partners through a variety of service arrangements.

Service Arrangement Type

Model Contract	85
Emergency	0
Older Contracts	<u>2</u>
Total	<u>87</u>

Note: Services are provided to the Detroit Water & Sewerage Department (DWSD) via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of this monthly report.

Wholesale Water Billing Basis: Beginning with FY 2016, wholesale water charges were restructured to create a more stable revenue stream by using a historical rolling average to project customer volumes which accounts for 40% of the monthly charges and 60% of the annual customer revenue requirement as a monthly fixed charge.

Table 1 - Wholesale Water Billings shows the FY 2026 water billed usage and revenues. As of July 31, 2025, the billed usage was at 98.88% of the original plan and billed revenue at 99.46% of the original plan. Billings and usage from the City of Flint are included as they were assumed in the FY 2026 Budget.

Wholesale Water Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA’s Master Bond Ordinance.

Table 2 - Wholesale Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods. Current year collections are trending below the prior year for the twelve-month period ending July 31, 2025.

Table 1 – FY 2026 Wholesale Water Billings Report

WHOLESALE WATER CHARGES								
Month (1)	FY 2026 Charges (2)		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume Mcf	Revenue \$	Volume Mcf	Revenue (3) \$	Volume Mcf	Revenue \$	Volume Mcf	Revenue \$
1 July	1,459,700	35,523,100	1,443,326	35,332,100	(16,374)	(191,000)	1,347,527	32,449,201
2 August	1,327,600	33,953,000					1,297,169	31,979,686
3 September	1,270,300	33,143,000					1,315,030	32,104,405
4 October	1,040,600	30,218,400					1,051,234	28,946,404
5 November	887,200	28,529,400					872,926	26,975,632
6 December	962,000	29,287,500					866,671	27,877,869
7 January	977,400	29,446,100					989,175	28,114,300
8 February	873,200	28,325,000					888,053	27,055,774
9 March	946,800	29,098,400					966,088	27,862,863
10 April	905,200	28,703,100					928,903	27,482,932
11 May	1,099,400	31,132,100					1,049,087	28,969,431
12 June	1,393,800	34,734,300					1,325,550	32,157,894
Total	13,143,200	372,093,400	1,443,326	35,332,100	(16,374)	(191,000)	12,897,411	351,976,391
Subtotals ytd	1,459,700	35,523,100	1,443,326	35,332,100	(16,374)	(191,000)		
Achievement of Original Plan			98.88%		99.46%			

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Charges are based on the approved FY 2026 water supply system charge schedule.

(3) Water Revenues differ from Table 1A within the budget to actual analysis section because amounts are reduced by the monthly payment to the City of Flint for a license to raw water rights under the Flint Raw Water Contract in Table 1A

Table 2 - Wholesale Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
August	25,054,796	36,275,672	(11,220,876)	-30.93%
September	31,569,804	29,955,755	1,614,049	5.39%
October	29,858,946	26,617,271	3,241,675	12.18%
November	29,728,772	35,490,010	(5,761,238)	-16.23%
December	33,080,276	28,246,829	4,833,447	17.11%
January	28,917,330	24,448,936	4,468,394	18.28%
February	25,874,160	29,100,065	(3,225,904)	-11.09%
March	26,649,141	24,740,554	1,908,587	7.71%
April	25,622,706	26,856,179	(1,233,473)	-4.59%
May	26,976,277	25,838,255	1,138,022	4.40%
June	25,164,355	24,182,036	982,319	4.06%
July	30,792,996	30,278,936	514,060	1.70%
Rolling 12-Month Total	339,289,559	342,030,498		
Rolling, 12-Month Average	28,274,130	28,502,542		

Wholesale Sewer Billings and Collections

Wholesale Sewer Contracts: GLWA provides wholesale sewer service to 18 member-partners via multiple service arrangements.

Service Arrangement Type	
Model Contract	14
Emergency	0
Older Contracts	<u>4</u>
Total	<u>18</u>

Note: Services are provided to the Detroit Water & Sewerage Department via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of the monthly report.

Wholesale Sewer Billing Basis: Beginning in FY 2015, the “sewer rate simplification” initiative was applied which provides for a stable revenue stream and predictability for our member partners. Wholesale sewer customers are billed a fixed monthly fee based upon the annual revenue requirement.

Table 3 - Wholesale Sewer Billings shows the FY 2026 sewer billed revenue. As of July 31, 2025, the billed revenue reflects 100.00% of the original plan.

Wholesale Sewer Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA’s Master Bond Ordinance.

Table 4 - Wholesale Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

The shift in wholesale sewer collection patterns is largely attributable to the timing of payments received. There are several large accounts whose payments swing between the end of the current month and the beginning of the next month. Current year collections are trending below the twelve-month period ending July 31, 2025.

Table 3 – FY 2026 Wholesale Sewer Billings Report

WHOLESALE SEWER CHARGES								
Month (1)	FY 2026 Charges		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume (2)	Revenue	Volume (2)	Revenue	Volume (2)	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	N/A	24,932,600	N/A	24,932,600	N/A	-	N/A	23,883,900
2 August	N/A	24,932,600	N/A		N/A		N/A	23,883,900
3 September	N/A	24,932,600	N/A		N/A		N/A	23,883,900
4 October	N/A	24,932,600	N/A		N/A		N/A	23,883,900
5 November	N/A	24,932,600	N/A		N/A		N/A	23,883,900
6 December	N/A	24,932,600	N/A		N/A		N/A	23,883,900
7 January	N/A	24,932,600	N/A		N/A		N/A	23,883,900
8 February	N/A	24,932,600	N/A		N/A		N/A	23,883,900
9 March	N/A	24,932,600	N/A		N/A		N/A	23,883,900
10 April	N/A	24,932,600	N/A		N/A		N/A	23,883,900
11 May	N/A	24,932,600	N/A		N/A		N/A	23,883,900
12 June	N/A	24,932,600	N/A		N/A		N/A	23,883,900
Total		299,191,200		24,932,600		-		286,606,800
Subtotals ytd		24,932,600		24,932,600		-		
Achievement of Original Plan				100.00%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Not tracked as part of the wholesale sewer charges.

Table 4 - Wholesale Sewer Collections

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
August	13,987,797	22,377,366	(8,389,569)	-37.49%
September	25,450,281	18,770,419	6,679,862	35.59%
October	13,037,715	23,107,016	(10,069,301)	-43.58%
November	33,933,304	27,958,885	5,974,419	21.37%
December	23,958,644	21,351,498	2,607,146	12.21%
January	23,850,161	21,117,470	2,732,691	12.94%
February	23,509,614	27,856,400	(4,346,786)	-15.60%
March	24,230,161	23,460,900	769,261	3.28%
April	24,138,802	18,685,600	5,453,202	29.18%
May	23,965,586	28,363,300	(4,397,714)	-15.50%
June	24,053,386	23,300,100	753,286	3.23%
July	19,273,207	23,300,100	(4,026,893)	-17.28%
Rolling 12-Month Total	273,388,658	279,649,054		
Rolling, 12-Month Average	22,782,388	23,304,088		

Wholesale Water & Sewer Accounts Receivable Aging Report

GLWA operational invoices reflect 45-day payment terms. This allows Member Partners the ability to collect payment for services rendered under typical 30-day payment terms with an additional 15-day window to make payment to GLWA for wholesale services provided during that service period billed.

Table 5 - Wholesale Accounts Receivable Aging Report Summary is a summary of the total, current and non-current receivables by category as of July 31, 2025.

Table 6 - Wholesale Accounts Receivable Aging Report, Net Dearborn is the same summary *without* the past due balances for Dearborn. Ten water accounts comprise the past due balance of \$982,834 reported of which \$153,741 was paid in August and \$398,326 was paid in September. The Billing team continues to work with the remaining member partners on collection of their balances.

All sewer accounts are current in July. The IWC past due balance reflects six accounts totaling \$9,726 of which \$5,744 was paid in August and \$3,982 was paid in September. The Pollutant Surcharge past due balance consists of smaller account holders that GLWA staff continue to communicate with.

Table 5 - Wholesale Accounts Receivable Aging Report Summary

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	46,958,223	37,858,177	668,930	442,237	64,167	7,924,712
Sewer	18,755,828	18,755,828	-	-	-	-
IWC	481,125	471,399	5,359	4,367	-	-
Pollutant	921,267	868,288	28,962	6,329	5,704	11,984
Total	67,116,443	57,953,692	703,251	452,933	69,871	7,936,696
	100.00%	86.35%	1.05%	0.67%	0.10%	11.83%

Table 6 - Wholesale Accounts Receivable Aging Report, Net of Dearborn

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	37,770,935	36,788,101	604,763	378,071	-	-
Sewer	18,755,828	18,755,828	-	-	-	-
IWC	481,125	471,399	5,359	4,367	-	-
Pollutant	921,267	868,288	28,962	6,329	5,704	11,984
Total	57,929,155	56,883,616	639,084	388,767	5,704	11,984
	100.00%	98.20%	1.10%	0.67%	0.01%	0.02%

Note: percentages vary from 100% due to rounding.



The Monthly Trust Receipts & Disbursements Report includes the following.

1. GLWA Trust Receipts & Disbursements – Net Cash Flows and Receipts
2. DWSD Trust Receipts & Disbursements – Net Cash Flows and Receipts
3. Combined System Trust Receipts & Disbursements – Net Cash Flows

GLWA Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e., Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2026 reflects one month of activity to date.

Water fund receipts exceeded required disbursements by 6% through July 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 5% since July 1, 2021.

Sewer fund receipts fell short of required disbursements by 4% through July 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 4% since July 1, 2021.

Chart 1 – GLWA 12-Month Net Receipts – Water outlines monthly cash receipt trends across two points of reference for the regional water system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

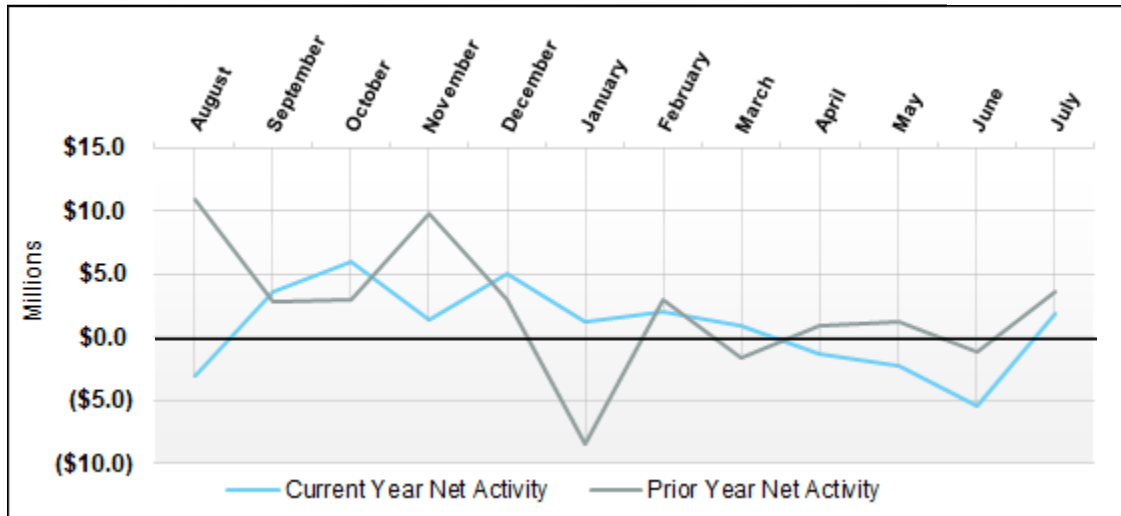
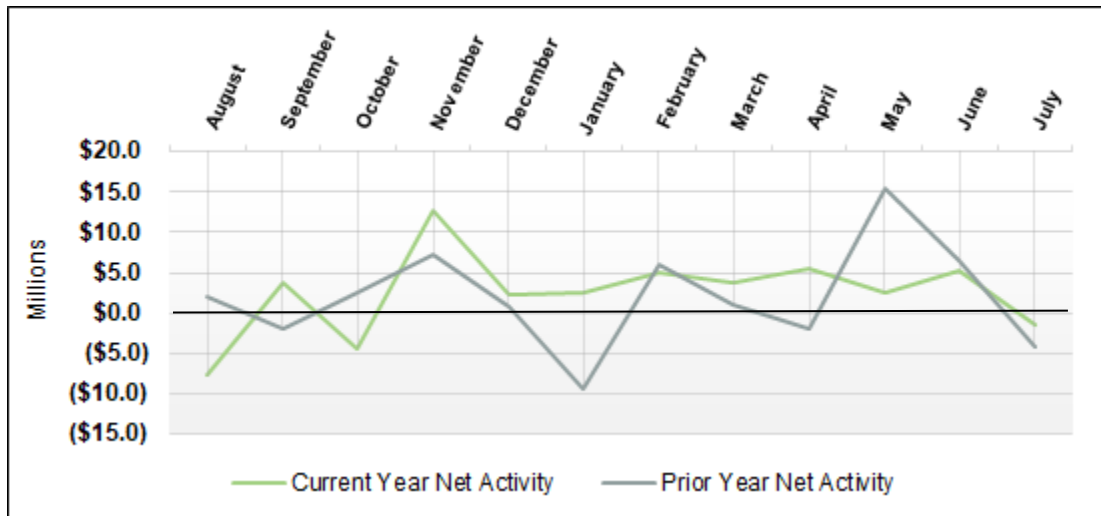
Chart 2 – GLWA 12-Month Net Receipts – Sewer outlines monthly cash receipt trends across two points of reference for the regional sewer system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through July 31
Water					
1 Receipts	338,117,694	363,335,474	374,252,221	379,199,823	34,296,034
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	338,117,694	363,335,474	374,252,221	379,199,823	34,296,034
4 Disbursements	(316,495,360)	(349,186,375)	(353,639,121)	(367,467,244)	(32,394,734)
5 Receipts Net of Required Transfers	21,622,334	14,149,099	20,613,100	11,732,579	1,901,300
6 I&E Transfer	(26,622,862)	(9,898,100)	(28,618,500)	(8,289,600)	-
7 Net Receipts	(5,000,528)	4,250,999	(8,005,400)	3,442,979	1,901,300
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	107%	104%	106%	103%	106%
Sewer					
9 Receipts	471,979,297	498,888,416	506,731,576	508,344,972	39,498,229
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	471,979,297	498,888,416	506,731,576	508,344,972	39,498,229
12 Disbursements	(450,701,751)	(473,516,238)	(477,450,794)	(481,372,746)	(41,062,875)
13 Receipts Net of Required Transfers	21,277,546	25,372,178	29,280,782	26,972,226	(1,564,646)
14 I&E Transfer	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)	-
15 DWSD Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	8,296,578	-	-	-	-
17 Net Receipts	(8,077,664)	(1,394,022)	16,812,782	15,517,226	(1,564,646)
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	105%	105%	106%	106%	96%
Combined					
19 Receipts	810,096,991	862,223,890	880,983,797	887,544,795	73,794,263
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	810,096,991	862,223,890	880,983,797	887,544,795	73,794,263
22 Disbursements	(767,197,111)	(822,702,613)	(831,089,915)	(848,839,991)	(73,457,609)
23 Receipts Net of Required Transfers	42,899,880	39,521,277	49,893,882	38,704,805	336,654
24 I&E Transfer	(64,274,650)	(36,664,300)	(41,086,500)	(19,744,600)	-
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	8,296,578	-	-	-	-
27 Net Receipts	(13,078,192)	2,856,977	8,807,382	18,960,205	336,654
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	106%	105%	106%	105%	100%

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

Chart 1 – GLWA 12-Month Net Receipts – Water**Chart 2 – GLWA 12-Month Net Receipts – Sewer**

DWSD Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e. Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements

provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2025 reflects one month of activity to date.

Water fund receipts exceeded required disbursements by 61% through July 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 17% since July 1, 2021.

Sewer fund receipts exceeded required disbursements by 36% through July 31, 2025 compared to the four-year historical average of required receipts exceeding disbursements by 9% since July 1, 2021.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through July 31
Water					
1 Receipts	101,964,963	123,766,624	123,818,287	127,313,152	16,949,550
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	101,964,963	123,766,624	123,818,287	127,313,152	16,949,550
4 Disbursements	(94,495,601)	(117,666,100)	(117,290,591)	(119,923,334)	(10,536,641)
5 Receipts Net of Required Transfers	7,469,362	6,100,524	6,527,696	7,389,818	6,412,909
6 I&E Transfer	-	-	-	(8,000,000)	-
7 Net Receipts	7,469,362	6,100,524	6,527,696	(610,182)	6,412,909
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	108%	105%	106%	106%	161%
Sewer					
9 Receipts	291,280,896	298,897,942	296,088,194	299,683,584	35,493,083
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	291,280,896	298,897,942	296,088,194	299,683,584	35,493,083
12 Disbursements	(285,256,000)	(283,095,100)	(288,119,517)	(299,393,959)	(26,017,907)
13 Receipts Net of Required Transfers	6,024,896	15,802,842	7,968,677	289,624	9,475,177
14 I&E Transfer	-	-	-	-	-
15 Shortfall Advance from GLWA	-	-	-	-	-
16 Net Receipts	6,024,896	15,802,842	7,968,677	289,624	9,475,177
17 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	102%	106%	103%	100%	136%
Combined					
18 Receipts	393,245,859	422,664,566	419,906,481	426,996,735	52,442,633
19 MOU Adjustments	-	-	-	-	-
20 Adjusted Receipts	393,245,859	422,664,566	419,906,481	426,996,735	52,442,633
21 Disbursements	(379,751,601)	(400,761,200)	(405,410,108)	(419,317,293)	(36,554,548)
22 Receipts Net of Required Transfers	13,494,258	21,903,366	14,496,373	7,679,442	15,888,086
23 I&E Transfer	-	-	-	(8,000,000)	-
24 Shortfall Advance from GLWA	-	-	-	-	-
25 Net Receipts	13,494,258	21,903,366	14,496,373	(320,558)	15,888,086
26 <i>Ratio of Receipts to Required Disbursements (Line 20/Line 21)</i>	104%	105%	104%	102%	143%

Chart 3 – DWSD 12-Month Net Receipts – Water outlines monthly activity trends across two points of reference for the local water system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 4 – DWSD 12-Month Net Receipts – Sewer outlines monthly activity trends across two points of reference for the local sewer system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 3 – DWSD 12-Month Net Receipts – Water

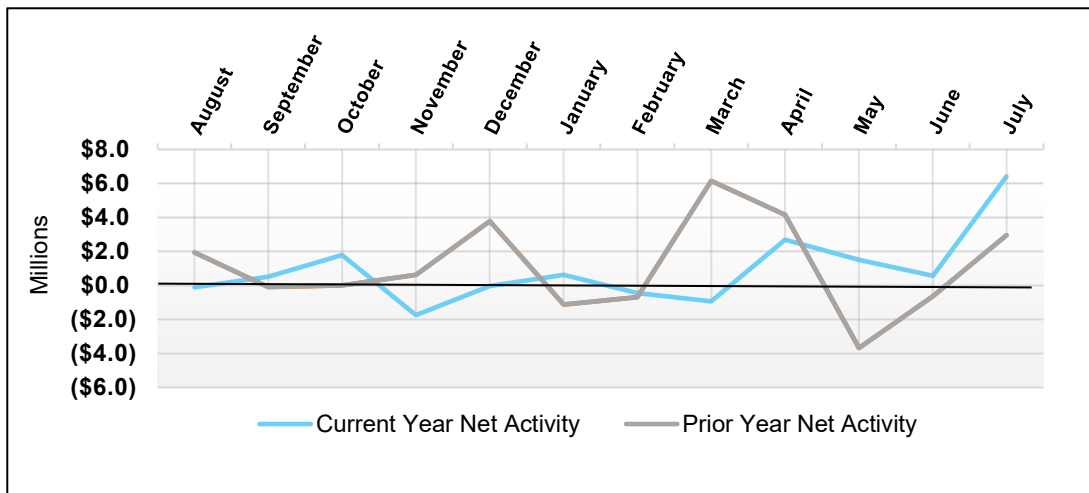
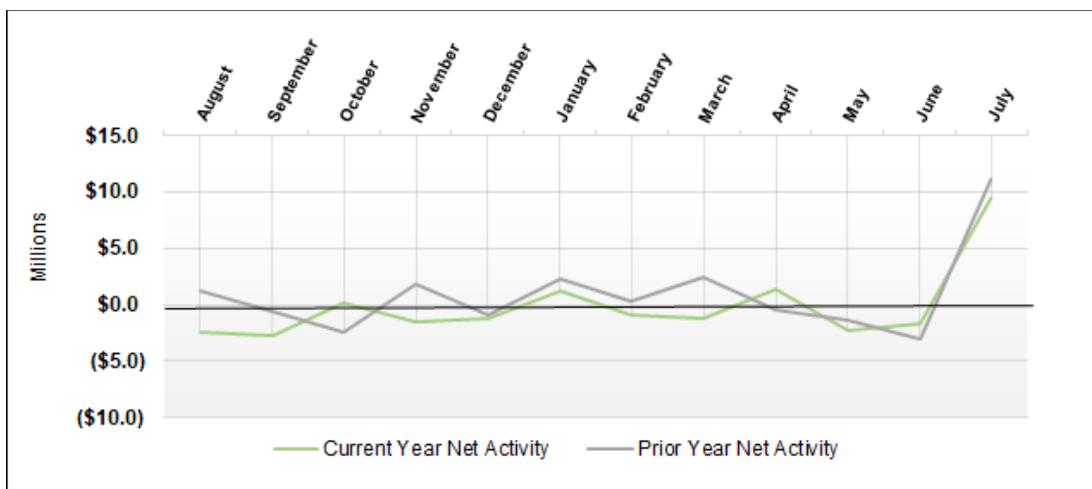


Chart 4 – DWSD 12-Month Net Receipts – Sewer



Combined System Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2026 reflects one month of activity to date.

Water fund net receipts exceeded required disbursements by 19% through July 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 8% since July 1, 2021.

Sewer fund receipts exceeded required disbursements by 12% through July 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2021.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through July 31
Water					
1 Receipts	440,082,657	487,102,098	498,070,508	508,868,741	51,245,584
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	440,082,657	487,102,098	498,070,508	508,868,741	51,245,584
4 Disbursements	(410,990,961)	(466,852,475)	(470,929,712)	(487,390,578)	(42,931,375)
5 Receipts Net of Required Transfers	29,091,696	20,249,623	27,140,796	21,478,162	8,314,209
6 I&E Transfer	(26,622,862)	(9,898,100)	(28,618,500)	(16,289,600)	-
7 Net Receipts	2,468,834	10,351,523	(1,477,704)	5,188,562	8,314,209
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	107%	104%	106%	104%	119%
Sewer					
9 Receipts	763,260,193	797,785,358	802,819,770	808,374,074	74,991,312
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	763,260,193	797,785,358	802,819,770	808,374,074	74,991,312
12 Disbursements	(735,957,751)	(756,611,338)	(765,570,311)	(780,766,706)	(67,080,782)
13 Receipts Net of Required Transfers	27,302,442	41,174,020	37,249,459	27,607,369	7,910,531
14 I&E Transfer	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)	-
15 Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	8,296,578	-	-	-	-
17 Net Receipts	(2,052,768)	14,407,820	24,781,459	16,152,369	7,910,531
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	104%	105%	105%	103%	112%
Combined					
19 Receipts	1,203,342,850	1,284,887,456	1,300,890,278	1,317,242,815	126,236,897
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	1,203,342,850	1,284,887,456	1,300,890,278	1,317,242,815	126,236,897
22 Disbursements	(1,146,948,712)	(1,223,463,813)	(1,236,500,023)	(1,268,157,284)	(110,012,157)
23 Receipts Net of Required Transfers	56,394,138	61,423,643	64,390,255	49,085,531	16,224,740
24 I&E Transfer	(64,274,650)	(36,664,300)	(41,086,500)	(27,744,600)	-
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	8,296,578	-	-	-	-
27 Net Receipts	416,066	24,759,343	23,303,755	21,340,931	16,224,740
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	105%	105%	105%	104%	115%

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

GLWA

Great Lakes Water Authority



Monthly Financial Report Binder

August 2025

**Presented to the
Great Lakes Water Authority
Audit Committee on November 21, 2025**

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Financial Report Executive Summary Dashboard for the Month Ended August 31, 2025

Key Financial Metrics

The table below provides key report highlights and flags the financial risk of a budget shortfall or need for year-end budget amendments as follows: No Risk (green) - Potential (yellow) - Likely (red)

Variances are monitored by the Great Lakes Water Authority (GLWA) management and operating and/or budget priorities are re-evaluated where appropriate. The budget is continually monitored with amendments no less than quarterly based on the most current information available. There have been no amendments made to the fiscal year 2026 budget.

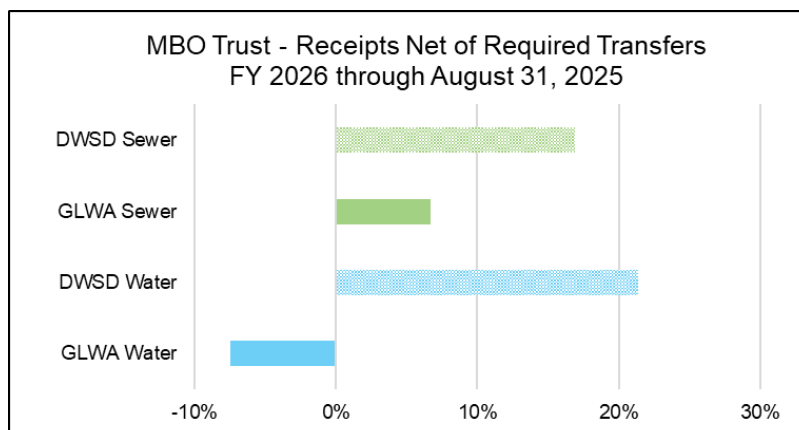
Through August 2025, investment earnings, wholesale water and sewer operations & maintenance, water and sewer prorated capital spend with SRA show budget variances. Water and sewer operations & maintenance variances are largely a result of updates to the methodology used to bill utilities expense back to each system which will be incorporated into FY 2026 first quarter budget amendments, as well as unusually low chemical spend driven by a moderate drought in the region.

Water system capital spend variance relates to several projects delayed early in the fiscal year which have resulted in actual expenses falling below original budget estimates. Sewer system capital spend is substantially above plan because a significant increase in SRF funding for FY 2026 has allowed for the acceleration of certain projects originally anticipated later in the CIP and ten-year plan.

As of August 31, 2025					
Metric	FY 2026 Budget	FY 2026 Amended Budget	FY 2026 Actual	Variance from Financial Plan	Report Page Reference
Wholesale Water Billed Revenue (\$M)	\$69.5	\$69.5	\$70.2	1%	49
Wholesale Water Billed Usage (mcf)	2,787,000	2,787,000	2,833,000	2%	
Wholesale Sewer Billed Revenue (\$M)	\$49.9	\$49.9	\$49.9	0%	51
Wholesale Water Operations & Maintenance (\$M)	\$30.4	\$30.4	\$28.4	-7%	5
Wholesale Sewer Operations & Maintenance (\$M)	\$39.3	\$39.3	\$37.1	-6%	
Investment Income (\$M)	\$6.3	\$6.3	\$8.8	40%	38
Water Prorated Capital Spend w/SRA* (\$M)	\$31.0	\$31.00	\$13.0	-58%	29
Sewer Prorated Capital Spend w/SRA* (\$M)	\$32.2	\$32.2	\$51.0	58%	30

*SRA refers to the capital spending ratio assumption which allows capital program delivery realities to align with the financial plan.

Master Bond Ordinance (MBO) Trust Net Receipts (page 53)



Net cash flow receipts remain positive for DWSD water, GLWA sewer, and DWSD sewer. The GLWA water net cash flow receipts were negative for August 2025. For GLWA water the shortfall is due to timing of receipts and returns to a positive net receipt status in September 2025. For the items that were positive this means that all legal commitments of the MBO trust and the lease payment are fully

funded – and that positive cash flow is available for additional capital program funding in subsequent year(s). DWSD water reports a surplus of \$5.8 million and DWSD sewer reports a surplus of \$10.6 million of net receipts over disbursements through August 2025.

Budget to Actual Analysis (page 3)

- The total revenue requirements are on target through August 2025.
- The total overall Operations & Maintenance expenses are 15.7% of budget through August 2025 which is below the pro-rata benchmark of 16.7%. This variance equates to a dollar amount of \$4.2 million.

Basic Financial Statements (page 9)

- The basic financial statements are prepared on a full accrual basis and reflect preliminary, unaudited results.
- Operating income for August 2025 is \$30.7 million for the Water fund (42.4% of total revenues) and \$27.5 million for the Sewage Disposal fund (34.7% of total revenues).
- Water net position increased by \$21.1 million, and sewage disposal net position increased by \$12.8 million for the year to date through August 2025.

Capital Improvement Plan Financial Summary (page 28)

- Water system costs incurred to date are below the 100% Capital Spend Ratio assumption.
- Sewer system costs incurred to date are above the 100% Capital Spend Ratio assumption.

Master Bond Ordinance Transfers (page 31)

- For August 2025, transfers of \$15.8 million and \$20.6 million were completed for the GLWA Water and Sewer funds, respectively.
- Also, for August 2025, transfers of \$6.0 million and \$7.3 million were completed for the DWSD Water and Sewer funds, respectively.

Cash Balances & Investment Income (page 38)

- Total cash & investments are \$667.0 million for Water and \$659.0 million in the Sewer fund.
- Total, combined, cumulative, FY 2026 investment income through August 2025 is \$8.8 million.

DWSD Retail Revenues, Receivables & Collections (page 42)

- Water usage through August 31, 2025 is 100.35% and revenues are 97.92% of budget.
- Sewer usage through August 31, 2025 is 98.50% and revenues are 98.56% of budget.
- Combined accounts receivable balances for the Water and Sewer funds report an increase of \$55.3 million over the prior year.
- Past dues over 180 days make up 74.5% of the total accounts receivable balance. The current bad debt allowance covers 95.3% of past dues over 60 days.

GLWA Wholesale Billing, Receivables & Collections (page 48)

- GLWA accounts receivable past due balance net of Dearborn is 2.36% of the total accounts receivable balance. Discussions remain underway between GLWA and Dearborn regarding the water balance in dispute.
- Average wholesale water collections of \$28.1 million for the period of September 2024 through August 2025 are trending \$547,000 above the prior year.
- Average wholesale sewer collections of \$24.0 million for the period of September 2024 through August 2025 are trending \$1,813,000 above the prior year.

Questions? Contact the Office of the Chief Financial Officer & Treasurer at CFO@glwater.org.



The Monthly Budget to Actual Analysis report includes the following three sections.

1. Revenue Requirements Budget Basis Analysis
2. Operations & Maintenance Budget – Major Budget Categories
3. Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

Revenue Requirements Budget Basis Analysis

GLWA's annual revenue requirements represent the basis for calculating Member Partner charges and aligns with the Master Bond Ordinance flow of funds categories. The budget basis is not the same as the full accrual basis used for financial reporting although the revenues and operations and maintenance expenses are largely reported on an accrual basis. The primary difference between the revenue requirements budget basis to the financial reporting basis is the treatment of debt service, legacy pension obligations, and lease related activities. The Revenue Requirements Basis is foundational to GLWA's daily operations, financial plan, and of most interest to key stakeholders.

Table 1A – Water Revenue Requirements Budget and **Table 1B – Sewer Revenue Requirements Budget** presents a year-over-year budget to actual performance report. The revenue requirements budget is accounted for in the operations and maintenance fund for each system. Since this report is for August 2025 the pro-rata benchmark is 16.7% (2 of 12 months of the fiscal year).

Items noted below are highlighted in **gold** on Tables 1A (Water) and 1B (Sewer).

1. **Revenues:** For the *water* system, total revenues for FY 2026 are above the pro-rata benchmark; the *water* system is at 18.9%. For the *sewer* system, total revenues for FY 2026 are in line with the pro-rata benchmark at 16.7%. Detailed schedules related to revenues are provided in the *Wholesale Billings, Collections, and Receivables* section of this financial report binder.

Water revenues presented in Table 1A differ from those presented in *Table 2 – Statement of Revenues, Expenses and Changes in Net Position* found in the *Basic Financial Statement* section of this report. Water Revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly credit issued to the City of Flint for a license to raw water rights under the Flint Raw Water Contract as documented in Appendix A-2 of the [Flint Water Agreement](#). Through August 31, 2025, these payments total \$0.8 million for FY 2026.

2. **Investment Earnings:** For the *water* system, investment earnings are above the pro-rata benchmark for FY 2026 at 19.5%. The *sewer* system is also above the pro-rata benchmark for FY 2026 at 21.1%. FY 2026 investment earnings are in line with FY 2025 earnings, though expectations are for lower interest income in FY 2026 due to the Federal Reserve moving monetary policy to a more neutral level. GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize investment income while meeting the objectives of safety and liquidity.
3. **Other Revenues:** These are one-time and unusual items that do not fit an established revenue category. Both the *water* and *sewer* systems' actual amount will vary from budget due to the nature of the items recorded in this category.
4. **Operations & Maintenance Expense:** Actual expenses¹ for the *water* system are below the pro-rata benchmark for FY 2026 at 15.6%, and the *sewer* system O&M is below the pro-rata benchmark for FY 2026 at 15.7%.
5. **Debt Service:** For FY 2026, the *water* system and *sewer* system are in-line with the pro-rata benchmark at 16.7%. The activity is based on the debt payment schedules adjusted for the State Revolving Fund loans that are still being drawn down and may cause temporary variances pending realignment with budget.
6. **Working Capital Contribution:** The overall variance reported represents the difference between revenues and expenses. To the extent that there is a positive budget variance, staff perform a post-year end closing analysis. Based on this analysis and depending on working capital requirements, some or all of this variance may be transferred to the Improvement & Extension funds in the subsequent year.
7. **Improvement & Extension (I&E) Fund Transfer Pending:** The contribution to the I&E Fund is for improvements, enlargements, extensions, or betterment of the *water* and *sewer* systems.
8. **Other Revenue Requirements:** The remaining revenue requirements for *both* systems are funded on a 1/12th basis each month in accordance with the Master Bond Ordinance (MBO). An exception is Extraordinary Repair & Replacement Fund deposit which is calculated based on minimum and maximum balance requirements set forth in the MBO and adjusted as needed to maintain compliance.
9. **Overall:** Total revenue requirements for the *water* system are below the pro-rata benchmark at 16.2%. Total revenue requirements for the *sewer* system are below the pro-rata benchmark at 16.3%.

¹The tables in this analysis reflect actual amounts spent. If this analysis was on a master bond ordinance (MBO) basis, like that used for calculating debt service coverage, O&M "expense" would equal the pro-rata budget because 1/12 of the O&M budget is transferred monthly outside the MBO trust to an O&M bank account.

All amounts are unaudited unless otherwise noted.

Table 1A – Water Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2025 Amended Budget	FY 2025 Activity Thru 8/31/2024	Percent Year- to-Date at 8/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 8/31/2025	Percent Year- to-Date at 8/31/2025
Water System							
Revenues							
Wholesale Charges	\$ 347,758	\$ 63,555	18.3%	\$ 365,646	\$ 365,646	\$ 69,751	19.1%
Charges to Local System	27,095	4,516	16.7%	30,029	30,029	5,005	16.7%
Investment Earnings	15,818	2,722	17.2%	12,784	12,784	2,495	19.5%
Other Revenue	400	48	11.9%	303	303	131	43.3%
Total Revenues	\$ 391,071	\$ 70,840	18.1%	\$ 408,761	\$ 408,761	\$ 77,382	18.9%
Revenue Requirements							
Operations & Maintenance Expense	\$ 182,227	\$ 21,792	12.0%	\$ 182,456	\$ 182,456	\$ 28,481	15.6%
Debt Service	161,945	29,217	18.0%	179,082	179,082	29,847	16.7%
General Retirement System Pension	1,653	381	23.0%	2,731	2,731	455	16.7%
Water Residential Assistance							
Program Contribution	1,877	325	17.3%	1,970	1,970	328	16.7%
Extraordinary Repair & Replacement Deposit	2,650	-	0.0%	320	320	-	0.0%
Regional System Lease	22,500	3,750	16.7%	22,500	22,500	3,750	16.7%
Improvement & Extension Fund							
Transfer Pending	13,263	1,212	9.1%	19,102	19,102	3,184	16.7%
Total Revenue Requirements	\$ 391,071	\$ 56,676	14.5%	\$ 408,761	\$ 408,761	\$ 66,045	16.2%
Net Difference		\$ 14,164				\$ 11,337	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ 5,662				\$ 9,255	
Revenue Requirement Variance		8,503				2,081	
Overall Variance		\$ 14,164				\$ 11,337	

Table 1B – Sewer Revenue Requirements Budget (year-over-year) – (\$000)

	FY 2025 Amended Budget	FY 2025 Activity Thru 8/31/2024	Percent Year- to-Date at 8/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 8/31/2025	Percent Year- to-Date at 8/31/2025
Sewer System							
Revenues							
Wholesale Charges	\$ 287,387	\$ 48,117	16.7%	\$ 300,317	\$ 300,317	\$ 50,007	16.7%
Charges to Local System	205,925	34,321	16.7%	215,324	215,324	35,887	16.7%
Industrial Waste Control Charges	8,719	1,473	16.9%	9,150	9,150	1,556	17.0%
Pollutant Surcharges	5,434	453	8.3%	5,113	5,113	664	13.0%
Investment Earnings	20,605	3,735	18.1%	14,615	14,615	3,083	21.1%
Other Revenue	700	29	4.2%	443	443	57	13.0%
Total Revenues	\$ 528,770	\$ 88,129	16.7%	\$ 544,962	\$ 544,962	\$ 91,255	16.7%
Revenue Requirements							
Operations & Maintenance Expense	\$ 235,192	\$ 40,009	17.0%	\$ 236,099	\$ 236,099	\$ 37,100	15.7%
Debt Service	217,449	37,713	17.3%	220,885	220,885	36,814	16.7%
General Retirement System Pension	3,719	808	21.7%	5,633	5,633	939	16.7%
Water Residential Assistance							
Program Contribution	2,542	442	17.4%	2,639	2,639	440	16.7%
Extraordinary Repair & Replacement Deposit	276	-	0.0%	-	-	-	0.0%
Regional System Lease	27,500	4,583	16.7%	27,500	27,500	4,583	16.7%
Improvement & Extension Fund							
Transfer Pending	42,094	4,690	11.1%	52,208	52,208	8,701	16.7%
Total Revenue Requirements	\$ 528,770	\$ 88,245	16.7%	\$ 544,962	\$ 544,962	\$ 88,577	16.3%
Net Difference		\$ (116)				\$ 2,677	
<i>Recap of Net Positive Variance</i>							
Revenue Variance		\$ 1				\$ 428	
Revenue Requirement Variance		(117)				2,250	
Overall Variance		\$ (116)				\$ 2,677	

Operations & Maintenance Budget – Major Budget Categories

The year-over-year benchmark ratio as of August 31, 2025, is 16.7% (two months). When comparing FY 2026 to FY 2025 in **Table 2 – Operations & Maintenance Budget – Major Budget Categories**, the overall spending in FY2026 is above FY 2025 thru two months at 15.7%.

In addition to the four major budget categories, an internal charge cost center for employee benefits is shown in the table below. If the number is positive, it indicates that the internal cost allocation rate charges to other cost centers is not sufficient. A negative number indicates a surplus in the internal cost center. A moderate surplus is preferred as it provides a hedge for mid-year benefit program cost adjustments (premiums adjust on January 1 each year) as well as managing risk as the program is partially self-insured.

Table 2 – Operations & Maintenance Budget – Major Budget Categories – (\$000)

Service Area	FY 2025 Amended Budget	FY 2025 Activity Thru 8/31/2024	Percent Year-to-Date at 8/31/2024	FY 2026 Board Adopted Budget	FY 2026 Amended Budget	FY 2026 Activity Thru 8/31/2025	Percent Year-to-Date at 8/31/2025
A Water System Operations	\$ 94,398	\$ 14,945	15.8%	\$ 101,501	\$ 101,501	\$ 15,838	15.6%
B Wastewater System Operations	145,040	23,869	16.5%	156,573	156,573	25,173	16.1%
C Centralized Services	135,244	18,103	13.4%	117,388	117,388	16,906	14.4%
D Administrative & Other Services	42,737	5,354	12.5%	43,094	43,094	7,821	18.1%
Employee Benefits	-	(470)	0.0%	-	-	(158)	0.0%
Total O&M Budget	\$ 417,419	\$ 61,801	14.8%	\$ 418,555	\$ 418,555	\$ 65,581	15.7%

Totals may be off due to rounding

Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

The purpose of **Table 3 – Operations & Maintenance Expense Variance Analysis** is to evaluate whether the actual spend rate within a natural cost category is in alignment with the budget. Given the effort to develop an accurate budget, a variance is a red flag of a *potential* budget amendment or misalignment of priorities.

Total: In total, the overall O&M expenses are 15.7%, which is below the pro-rata benchmark of 16.7%. This negative variance equates to a dollar amount of \$4.2 million. The expense category commentary is provided below for items highlighted on Table 3.

Personnel Costs: The overall category is above the pro-rata benchmark; coming in at 18.0% through August 2025.

Utilities: The overall category is below with the pro-rata benchmark; coming in at 15.6% through August 2025. Variances within this category, when they occur, are not unexpected as usage varies throughout the year.

- **Electric** is in line with the pro-rata benchmark, coming in at 15.7%. When compared to the prior fiscal year the year-to-date value represents an approximate \$1.2 million reduction. This is primarily due to a reduction in the Power Supply Cost Recovery (PSCR) charge. It should also be noted that variances are not unexpected as usage varies throughout the year. The first three months of GLWA's fiscal year (July, August, and September) are typically peak months for the usage of electricity. June, the last month of GLWA's fiscal year, is typically a peak month as well.
- **Gas** comes in at 14.5%, which is below the benchmark of 16.7%. Variances are primarily related to a fluctuating cost of gas.
- **Sewage service** is lower than the benchmark, coming in at 14.0%. This is largely due to a change in the utility billing timing requiring a cost recognition methodology update. This methodology update was implemented during the first quarter.
- **Water service** is lower than the benchmark, coming in at 16.0%. This is largely due to a change in the utility billing timing requiring a cost recognition methodology update. This methodology update was implemented during the first quarter.
- **Chemicals:** This category is lower than the benchmark; coming in at 13.6% through August 2025. Usage volumes for chemicals related to lead and copper rule compliance (that is, orthophosphate and ferric chloride) were lower than original estimates. Additionally, the moderate draught in Southeast Michigan resulted in a decrease in chemicals used to handle wet weather events (sodium hypochlorite).

Supplies & Other: This category is lower than the pro-rata benchmark; coming in at 15.8% through August 2025. Given that the nature of the items in this category, such as certain maintenance activities, are subject to one-time expenses that do not occur evenly throughout the year, variances are not unexpected.

Contractual Services: The overall category is lower than the pro-rata benchmark; coming in at 14.8% through August 2025. Variances in this category, when they occur, are not unexpected as the usage of contracts varies throughout the year (projects scheduled to begin during the latter half of the year as well as contracts that are on an as needed basis). Budget amendments are processed for those projects in which the actual start dates have been delayed from that in which they were budgeted.

Capital Program Allocation: This category is lower than the benchmark; coming in at 15.1% through August 2025. The amount in the Capital Program Allocation account is shown as negative as this is a "contra" account which represents an offset to the Personnel Costs section of the Operations & Maintenance (O&M) budget.

Shared Services: This category is lower than benchmark; coming in at 15.8% through August 2025. The shared services reimbursement is comprised of both labor (tracked via BigTime) and expenses, such as annual fees for software licensing. Staff from both GLWA and DWSD have been working together to evaluate and refine the budget for the shared services agreements. Based on these evaluations, adjustments have been made to both the billings and accounting accruals to reflect the forecasted activity more

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

accurately for FY 2026. In addition, it is important to note that some of the shared services agreements are not billed at a monthly rate of 1/12 of the annual budgeted amount and activity includes true-up billings from prior years.

Table 3 – Operations & Maintenance Expense Variance Analysis – (\$000)

Expense Categories	FY 2025 Amended Budget	FY 2025 Activity Thru 7/31/2024	Percent Year-to- Date at 7/31/2024	FY 2023 Activity Thru 6/30/2025	Percent Year-to- Date at 6/30/2025	FY 2026 Amended Budget	FY 2026 Prorated Amended Budget (2 months)	FY 2026 Activity Thru 8/31/2025	Percent Year-to- Date 8/31/2025	FY 2026 Prorated Amended Budget Less FY 2026 Activity
Entity-wide										
Salaries & Wages	\$ 85,807	\$ 9,938	11.6%	\$ 84,979	11.7%	\$ 86,633	\$ 14,439	\$ 15,287	17.6%	\$ (848)
Workforce Development	2,363	436	18.5%	2,811	15.5%	3,747	624	416	11.1%	209
Overtime	9,605	5,300	55.2%	10,125	52.3%	8,911	1,485	1,783	20.0%	(298)
Employee Benefits	32,244	4,346	13.5%	30,773	14.1%	31,123	5,187	6,202	19.9%	(1,014)
Transition Services	8,516	1,317	15.5%	8,195	16.1%	8,491	1,415	1,457	17.2%	(42)
Employee Benefits Fund	-	(470)	0.0%	-	0.0%	-	-	(158)	0.0%	158
Personnel Costs	<u>138,535</u>	<u>20,867</u>	15.1%	<u>136,883</u>	15.2%	<u>138,905</u>	<u>23,151</u>	<u>24,987</u>	18.0%	<u>(1,836)</u>
Electric	48,121	9,216	19.2%	46,578	19.8%	51,308	8,551	8,039	15.7%	512
Gas	7,000	1,058	15.1%	7,661	13.8%	7,113	1,185	1,032	14.5%	154
Sewage Service	2,980	143	4.8%	2,400	6.0%	2,455	409	343	14.0%	66
Water Service	11,602	946	8.2%	10,420	9.1%	12,203	2,034	1,950	16.0%	84
Utilities	<u>69,703</u>	<u>11,364</u>	16.3%	<u>67,059</u>	16.9%	<u>73,079</u>	<u>12,180</u>	<u>11,364</u>	15.6%	<u>816</u>
Chemicals	38,235	5,790	15.1%	34,385	16.8%	38,365	6,394	5,227	13.6%	1,168
Supplies & Other	46,574	6,040	13.0%	45,727	13.2%	45,211	7,535	7,143	15.8%	393
Contractual Services	132,773	18,537	14.0%	128,153	14.5%	120,208	20,035	17,744	14.8%	2,291
Capital Program										
Allocation	(4,582)	(425)	9.3%	(2,901)	14.6%	(3,431)	(572)	(517)	15.1%	(54)
Shared Services	(2,280)	(373)	16.4%	(2,583)	14.4%	(2,309)	(385)	(365)	15.8%	(20)
Intergovernmental										
Agreement	(1,540)	-	0.0%	(1,565)	0.0%	-	-	-	0.0%	-
Unallocated Reserve	-	-	0.0%	-	0.0%	8,526	1,421	-	0.0%	1,421
Total Expenses	<u>\$ 417,419</u>	<u>\$ 61,801</u>	14.8%	<u>\$ 405,160</u>	15.3%	<u>\$ 418,555</u>	<u>\$ 69,759</u>	<u>\$ 65,581</u>	15.7%	<u>\$ 4,178</u>



The Basic Financial Statements report includes the following four tables.

1. Statement of Net Position - All Funds Combined
2. Statement of Revenues, Expenses and Changes in Net Position – All Funds Combined
3. Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined
4. Supplemental Schedule of Nonoperating Expenses – All Funds Combined

At a macro level GLWA has two primary funds for financial reporting purposes: *Water Fund* and *Sewage Disposal Fund*. These funds represent the combined total of four sub-funds for each system that are used internally to properly account for sources and uses of funds. Those sub-funds for each system are: *Operations & Maintenance Fund*, *Improvement & Extension Fund*, *Construction Fund*, and *Capital Asset Fund*.

The June 2025 comparative amounts are presented in a draft format. Adjustments related to fiscal year end 2025 audit affect the basic financial statements. The results of these adjustments will be presented in the audited annual report.

Statement of Net Position – All Funds Combined

Explanatory notes follow the Statement of Net Position shown in Table 1 below.

Table 1 – Statement of Net Position - All Funds Combined
As of August 31, 2025
(\$000)

	Water	Sewage Disposal	Total Business- type Activities	Comparative June 30, 2025
Assets				
Cash - unrestricted (a)	\$ 154,795	\$ 248,463	\$ 403,257	\$ 435,531
Cash - restricted (a)	79,097	89,260	168,357	631,066
Investments - unrestricted (a)	155,555	159,803	315,359	219,969
Investments - restricted (a)	267,733	187,870	455,604	259,388
Accounts Receivable	109,039	68,115	177,154	163,009
Due from (to) Other Funds (b)	17,104	(17,104)	-	-
Other Assets (c)	614,069	362,549	976,618	977,212
Capital Assets, net of Depreciation	1,197,150	1,812,329	3,009,479	3,048,416
Land	293,624	126,816	420,440	420,440
Construction Work in Process (e)	562,970	542,265	1,105,235	1,039,383
Total assets	3,451,136	3,580,367	7,031,502	7,194,414
Deferred Outflows (f)	23,809	46,847	70,656	71,631
Liabilities				
Liabilities - Liabilities-ST	220,219	266,703	486,923	538,933
Due to (from) Other Funds (b)	-	-	-	-
Other Liabilities (h)	2,158	5,738	7,895	7,500
Cash Held FBO DWSD (d)	31,891	45,593	77,484	57,578
Liabilities - Long-Term (i)	3,192,359	3,190,986	6,383,345	6,546,932
Total liabilities	3,446,628	3,509,021	6,955,648	7,150,943
Deferred Inflows (f)	83,542	93,413	176,955	179,444
Total net position (j)	\$ (55,226)	\$ 24,780	\$ (30,445)	\$ (64,342)

Totals may be off due to rounding

All amounts are unaudited unless otherwise noted.

In general, the Statement of Net Position reflects a mature organization with no unexpected trends.

An ongoing challenge is the Net Position Deficit. The underlying causes took years to build (largely heavy use of debt to finance capital asset investment versus a strategic blend of debt, state revolving funds, and cash). The effect is reflected in GLWA's high debt interest expense. The GLWA is regularly updating the FY 2032 forecast which helps to provide a pathway to a positive Net Position. This approach has led to a positive net position for the Sewer fund in FY 2025 with a focus now on transitioning to the same for the Water fund in future years.

Footnotes to Statement of Net Position

- a. *Cash and Investments* are reported at book value. Investments at June 30, 2025 are reported at market value. The August 31, 2025 values differ from the Cash and Investment section of this Financial Report Binder due to timing of certain items recognized on a cash versus accrual basis.
- b. *Due from Other Funds* and *Due to Other Funds* are shown at gross for sub-fund activity.
- c. *Other Assets* primarily consists of the contractual obligation receivable from DWSD related to reimbursement of bonded indebtedness for local system improvements.
- d. *Cash Held FBO Advance (for benefit of) DWSD* and *Cash Held FBO DWSD* represents the net difference between DWSD retail cash received from customers and net financial commitments as outlined in the Master Bond Ordinance.
- e. *Construction Work in Process* represents the beginning balance of CWIP plus any construction spending during the fiscal year. The balance will fluctuate based on the level of spend less any capitalizations or write-offs.
- f. *Deferred Inflow* and *Deferred Outflow* relate mainly to financing activity and GLWA's share of the legacy General Retirement System (GRS) pension obligation.
- g. *Liabilities - Short-term* include accounts payable, retainage payable, GASB 96 and certain accrued liabilities. Some items, such as compensated absences and worker's compensation, are reviewed periodically but only adjusted in the interim if there is a material change.
- h. *Other Liabilities* account for the cash receipts set aside for the Budget Stabilization Fund and the Water Residential Assistance Program.
- i. *Liabilities – Long-term* include bonds payable, lease payable, GASB 96 and legacy General Retirement System pension liabilities.
- j. *Net Position Deficit* is defined by accounting standards as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. A net deficit occurs when the liabilities and deferred inflows exceed assets and deferred outflows. GLWA's Water fund net deficit is largely driven by an increase in depreciation expense because of the increase in the acquisition valuation approach for recording capital asset values in the opening Statement of Net Position on January 2016.

Statement of Revenues, Expenses and Changes in Net Position

– All Funds Combined

This statement, shown in Table 2, is presented in summary format. The accrual basis of revenues and operations and maintenance expense vary from the revenue requirement basis presented in the *Budget to Actual Analysis* and the *Wholesale Billings, Receivables & Collections* sections of the August 2026 Financial Report Binder. Prior year ending balances are provided in the June 30, 2025 column as a reference for comparative purposes. Explanatory notes follow this statement.

Water revenues presented below in Table 2 differ from those presented in *Table 1A – Water Revenue Requirement Budget* found in the *Budget to Actual Analysis* section of this report because water revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly payment to the City of Flint for a license to raw water rights.

Table 2 – Statement of Revenues, Expenses and Changes in Net Position
– All Funds Combined
For the Two Months ended August 31, 2025
(\$000)

	Water	Percent of Revenue	Sewage Disposal	Percent of Revenue	Total Business- Type Activities	Comparative June 30, 2025
Revenue						
Wholesale customer charges	\$ 70,544	93.2%	\$ 50,007	56.7%	\$ 120,551	\$ 636,667
Local system charges	5,005	6.6%	35,887	40.7%	40,892	233,020
Industrial waste charges	-	0.0%	1,556	1.8%	1,556	8,849
Pollutant surcharges	-	0.0%	664	0.8%	664	4,584
Other revenues	128	0.2%	57	0.1%	184	948
Total Revenues	75,677	100.0%	88,171	100.0%	163,848	884,068
Operating expenses						
Operations and Maintenance	28,481	37.6%	37,057	42.0%	65,539	402,118
Depreciation	15,616	20.6%	23,321	26.4%	38,936	242,487
Amortization of intangible assets	863	1.1%	341	0.4%	1,204	6,774
Total operating expenses	44,959	59.4%	60,719	68.9%	105,679	651,379
Operating Income	30,717	40.6%	27,452	31.1%	58,169	232,689
Total Nonoperating (revenue) expense	9,619	12.7%	14,652	16.6%	24,272	106,607
Increase/(Decrease) in Net Position	21,098	27.9%	12,799	14.5%	33,897	126,082
Net Position (deficit), beginning of year	(76,324)		11,981		(64,342)	(190,425)
Net position (deficit), end of year	\$ (55,226)		\$ 24,780		\$ (30,445)	\$ (64,342)
<i>Totals may be off due to rounding</i>						

Water Fund

- ✓ The increase in Water Fund Net Position is \$21.1 million.
- ✓ Wholesale water customer charges of \$70.5 million account for 93.2% of Water System revenues.
- ✓ Operating expenses of \$45.0 million represent 59.4% of total operating revenue. Depreciation is the largest operating expense at \$15.6 million or 34.7% of operating expense.
- ✓ Amortization of intangible assets represents activity for raw water rights and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$30.7 million or 40.6% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$15.4 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Sewage Disposal Fund

- ✓ The increase in the Sewage Disposal Fund Net Position is \$12.8 million.
- ✓ Wholesale customer charges of \$50.0 million account for 56.7% of Sewer System revenues. Wholesale customer charges are billed one-twelfth each month based on an agreed-upon historical average “share” of each customer’s historical flows which are formally revisited on a periodic basis. The result is no revenue shortfall or overestimation.
- ✓ Local system (DWSD) charges of \$35.9 million account for 40.7% of total operating revenues. These are also billed at one-twelfth of the annual revenue requirement.
- ✓ Operating expenses of \$60.7 million represent 68.9% of total operating revenue. Depreciation is the largest operating expense at \$23.3 million or 38.4% of total operating expense.
- ✓ Amortization of intangible assets represents activity for a warehouse lease and subscription-based information technology arrangements (SBITA).
- ✓ Operating income after operating expenses (including depreciation) equals \$27.5 million or 31.1% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$17.2 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined

This Supplemental Schedule of Operations & Maintenance Expenses (O&M) schedule is shown below in Table 3. This accrual basis of operations and maintenance expense may vary from the revenue requirement basis presented in the *Budget to Actual Analysis* section of the August 20265 Financial Report Binder. Explanatory notes follow this schedule.

**Table 3 – Supplemental Schedule of Operations & Maintenance Expenses
– All Funds Combined
For the Two Months ended August 31, 2025
(\$000)**

	Water	Percent of Total	Sewage Disposal	Percent of Total	Total Business- Type Activities	Percent of Total
Operating Expenses						
Personnel						
Salaries & Wages	5,708	20.0%	11,453	30.9%	17,160	26.2%
Overtime	1,164	4.1%	619	1.7%	1,783	2.7%
Employee Benefits	4,257	14.9%	1,787	4.8%	6,044	9.2%
Total Personnel	\$ 11,129	39.1%	\$ 13,858	37.4%	\$ 24,987	38.1%
Utilities						
Electric	5,040	17.7%	2,999	8.1%	8,039	12.3%
Gas	(12)	0.0%	1,043	2.8%	1,032	1.6%
Sewage	45	0.2%	297	0.8%	343	0.5%
Water	1	0.0%	1,949	5.3%	1,950	3.0%
Total Utilities	\$ 5,075	17.8%	\$ 6,289	17.0%	\$ 11,364	17.3%
Chemicals	2,270	8.0%	2,957	8.0%	5,227	8.0%
Supplies and other	2,673	9.4%	4,383	11.8%	7,055	10.8%
Contractual services	7,959	27.9%	9,830	26.5%	17,788	27.1%
Capital Adjustment	-	0.0%	-	0.0%	-	0.0%
Capital Program allocation	(368)	-1.3%	(150)	-0.4%	(517)	-0.8%
Intergovernmental Agreement	-	0.0%	()	0.0%	()	0.0%
Shared Services allocation	(255)	-0.9%	(110)	-0.3%	(365)	-0.6%
Operations and Maintenance Expenses	\$ 28,481	100.0%	\$ 37,057	100.0%	\$ 65,539	100.0%
<i>Totals may be off due to rounding</i>						

- ✓ Core expenses for water and sewage disposal systems are utilities (17.3% of total O&M expenses) and chemicals (8.0% of total O&M expenses). Utility expenses for Water and Sewer in both systems and Gas in the water system are low due to the receipt of actual activity.
- ✓ Personnel costs (38.1% of total O&M expenses) include all salaries, wages, and benefits for employees as well as staff augmentation contracts that fill a vacant position (contractual transition services).
- ✓ Contractual services (27.1%) includes:
 - Water System costs of sludge removal and disposal services at the Northeast, Southwest and Springwells Water Treatment Plants (approximately \$1.5 million);
 - Sewage Disposal System costs for the operation and maintenance of the biosolids dryer facility (approximately \$3.0 million); and
 - Centralized and administrative contractual costs allocated to both systems for information technology, building maintenance, field, planning and other services.
- ✓ The Capital Program Allocation, Intergovernmental Agreement and Shared Services Allocation are shown as negative amounts because they are 'contra' expense accounts representing offsets to associated costs in other Operations and Maintenance expense categories.

Supplemental Schedule of Nonoperating Expenses – All Funds Combined

The Supplemental Schedule of Nonoperating Expenses – All Funds Combined is shown in Table 4. Explanatory notes follow this schedule.

Table 4 – Supplemental Schedule of Nonoperating Expenses – All Funds Combined
For the Two Months ended August 31, 2025

	Water	Sewage Disposal	Total Business-type Activities	Comparative June 30, 2025
Nonoperating (Revenue)/Expense				
Interest income contractual obligation	\$ (4,555)	\$ (2,399)	\$ (6,955)	\$ (38,291)
Investment earnings	(4,484)	(4,270)	(8,754)	(47,263)
Net (incr) decr in fair value of invstmt	(49)	(78)	(127)	(1,532)
Other nonoperating revenue	(3)	(1)	(4)	(18,212)
Interest Expense				
Bonded debt	19,914	19,617	39,531	230,256
Lease obligation	2,691	3,289	5,980	36,218
Other obligations	378	254	632	5,033
	<u>22,983</u>	<u>23,160</u>	<u>46,144</u>	<u>271,507</u>
Capital Contribution	(298)	-	(298)	(40,693)
Amortization, issuance costs, debt	(3,975)	(1,762)	(5,737)	(25,936)
(Gain) loss on disposal of capital assets	-	-	-	172
Water Residential Assistance Program	1	1	2	3,828
Legacy pension expense	-	-	-	3,026
Total Nonoperating (Revenue)/Expense	\$ 9,619	\$ 14,652	\$ 24,272	\$ 106,607

Totals may be off due to rounding

- ✓ Interest income on contractual obligation relates to the portion of the total GLWA debt obligation attributable to DWSD. This interest income offsets the total debt interest expense paid by GLWA on behalf of both entities monthly.
- ✓ Investment earnings in this report are reflected at book value. Any differences between the Basic Financial report and Cash and Investment section of this Financial Report binder are due to accrued interest.
- ✓ Net (increase) decrease in fair value of investments consists of market value of investments and realized gain/loss on sale of investments. FY 2024 market value adjustments for Water and Sewer total \$621 thousand and \$1.0 million, respectively. FY 2025 market value adjustments for Water and Sewer total \$49 thousand and \$78 thousand, respectively. Any difference is due to realized gain or loss on investments.
- ✓ Interest expense, the largest category of nonoperating expenses, is made up of three components:
 - Bonded debt;
 - Lease obligation for the regional assets from the City of Detroit; and

- Other obligations such as an obligation payable to the City of Detroit for an allocation BC Notes related to assumed DWSD liabilities; acquisition of raw water rights related to the KWA Pipeline.
- ✓ FY 2025 other non-operating income consists of debt forgiveness for the Sewage Disposal system.
- ✓ The FY 2026 and FY 2025 amortization, issuance costs, debt, is related to the amortization of bond premiums and defeasance of debt.

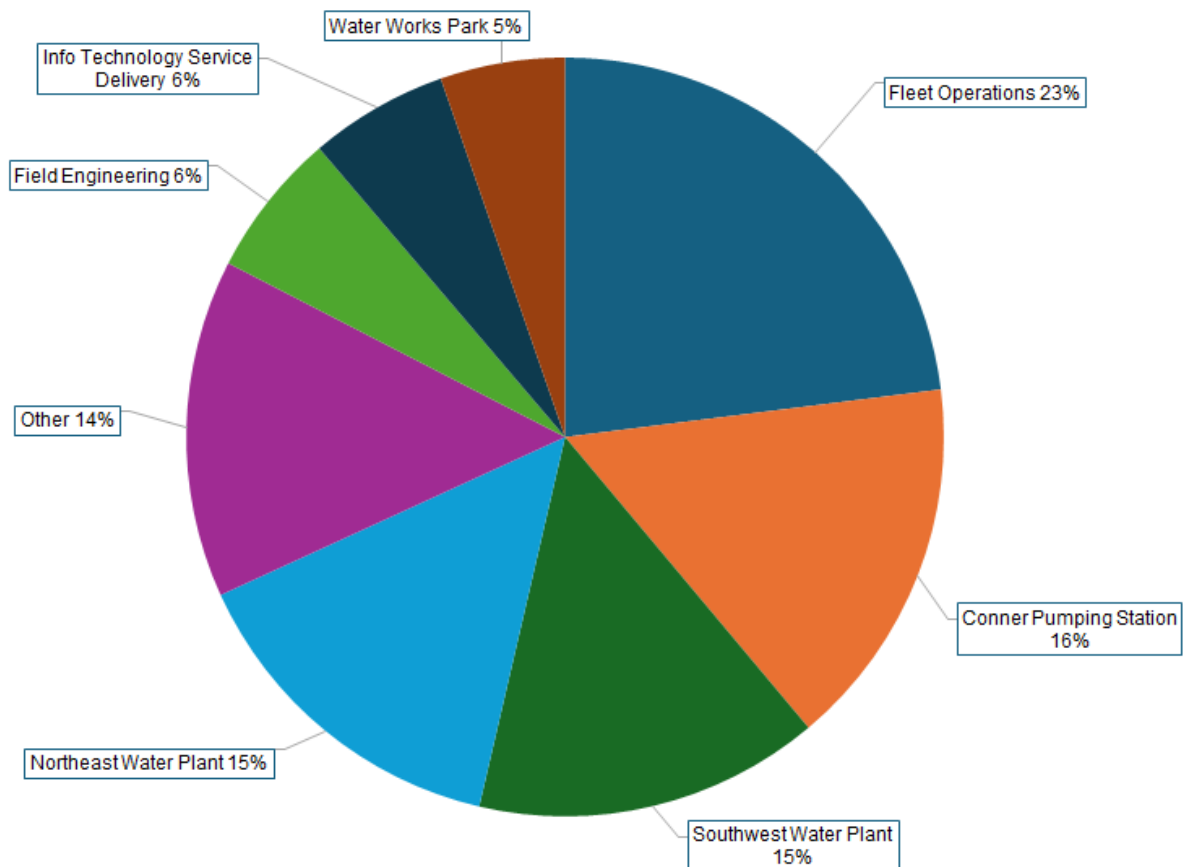
Financial Activity Charts

Chart 1 – Capital Outlay – Water and Sewer System Combined

Capital Outlay represents purchases of equipment, software, and small facility improvement projects. It *excludes* any capital investment which is included in the monthly construction work-in-progress report related to the Capital Improvement Program. Some items span several months so the entire cost may not have been incurred yet. In addition, items are capitalized only if they meet GLWA's capitalization policy.

Through August 31, 2025, total capital outlay spend is \$2.6 million. Following this chart is a sample list of projects and purchases from the total spend of \$2.6 million.

Capital Outlay Expense by Cost Center as of August 31, 2025



Note: Due to rounding totals may not equal 100%.

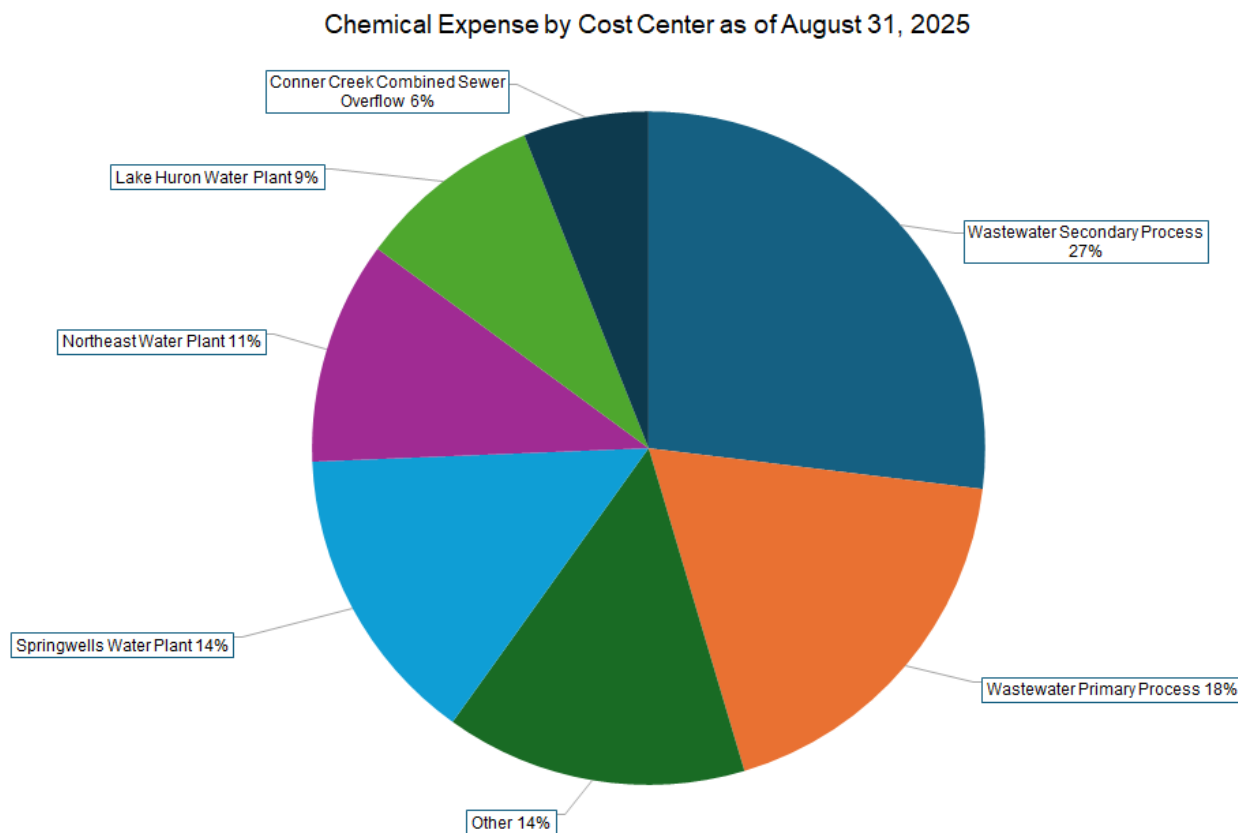
Water Operations: Low lift elevator (\$321k), steam generator replacement (\$291k) and North Service Center variable frequency drive (\$83k).

Wastewater Operations: Conner Creek elevator maintenance (\$340k); WRRF incinerator freight elevator (\$182k), WRRF fire detection system (\$121k), scum hopper pump (\$78k), ferric chloride buffering (\$71k) and Conner Road fire alarm system (\$70k).

Centralized & Administrative Facilities: Trucks and vehicles (\$552k) and hardware and software (\$153k).

Chart 2 – Chemical Expenses – Water and Sewer System Combined

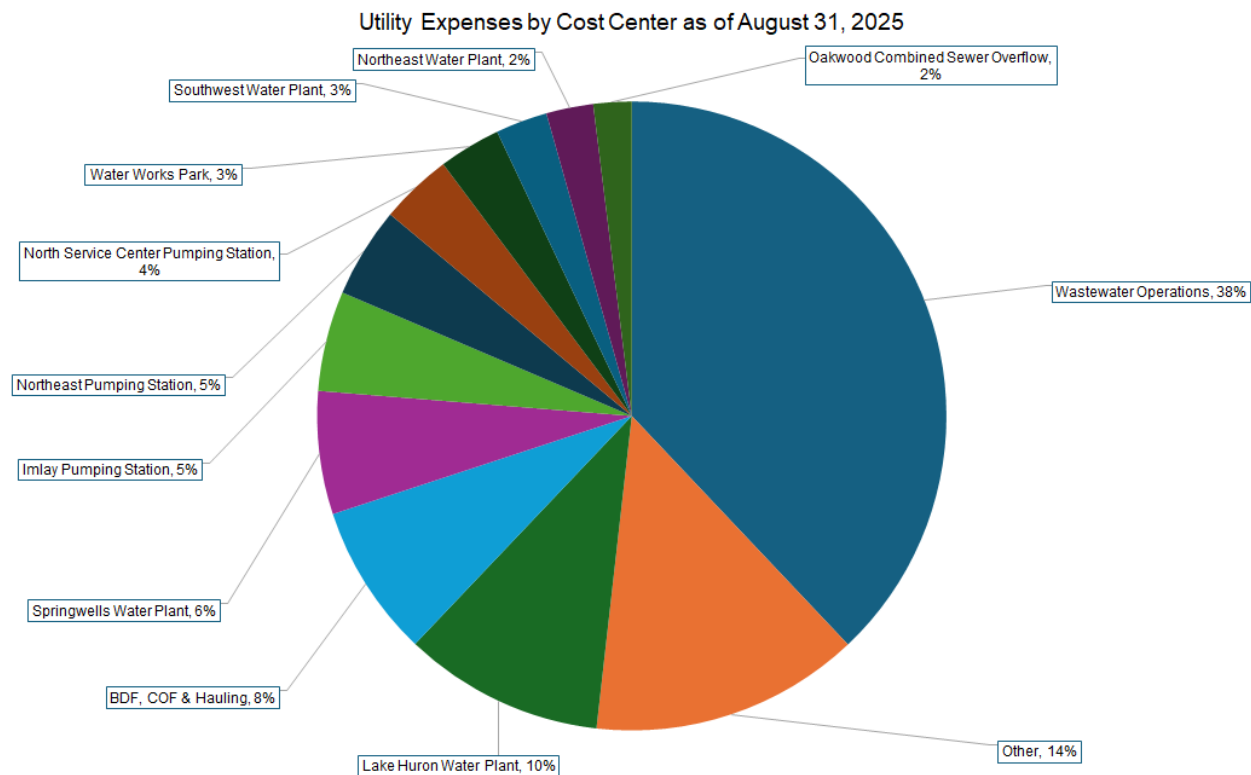
Chemical expenses are \$5.2 million through August 31, 2025. The allocation is shown in the chart below and remains consistent with prior periods.



Note: Due to rounding totals may not equal 100%.

Chart 3 – Utility Expenses – Water and Sewer System Combined

Utility expenses are \$11.4 million through August 31, 2025. The allocation is shown in the chart below and consistent with prior periods.



Note: Due to rounding totals may not equal 100%.



Financial Operations KPI

This key performance indicator shown in **Chart 1 – Bank Reconciliation Completion Status** below provides a measure of the progress made in the month-end close process which includes bank reconciliations with a completed status at month end. Through August 31, 2025, all bank accounts are reconciled.

Chart 1 – Bank Reconciliation Completion Status

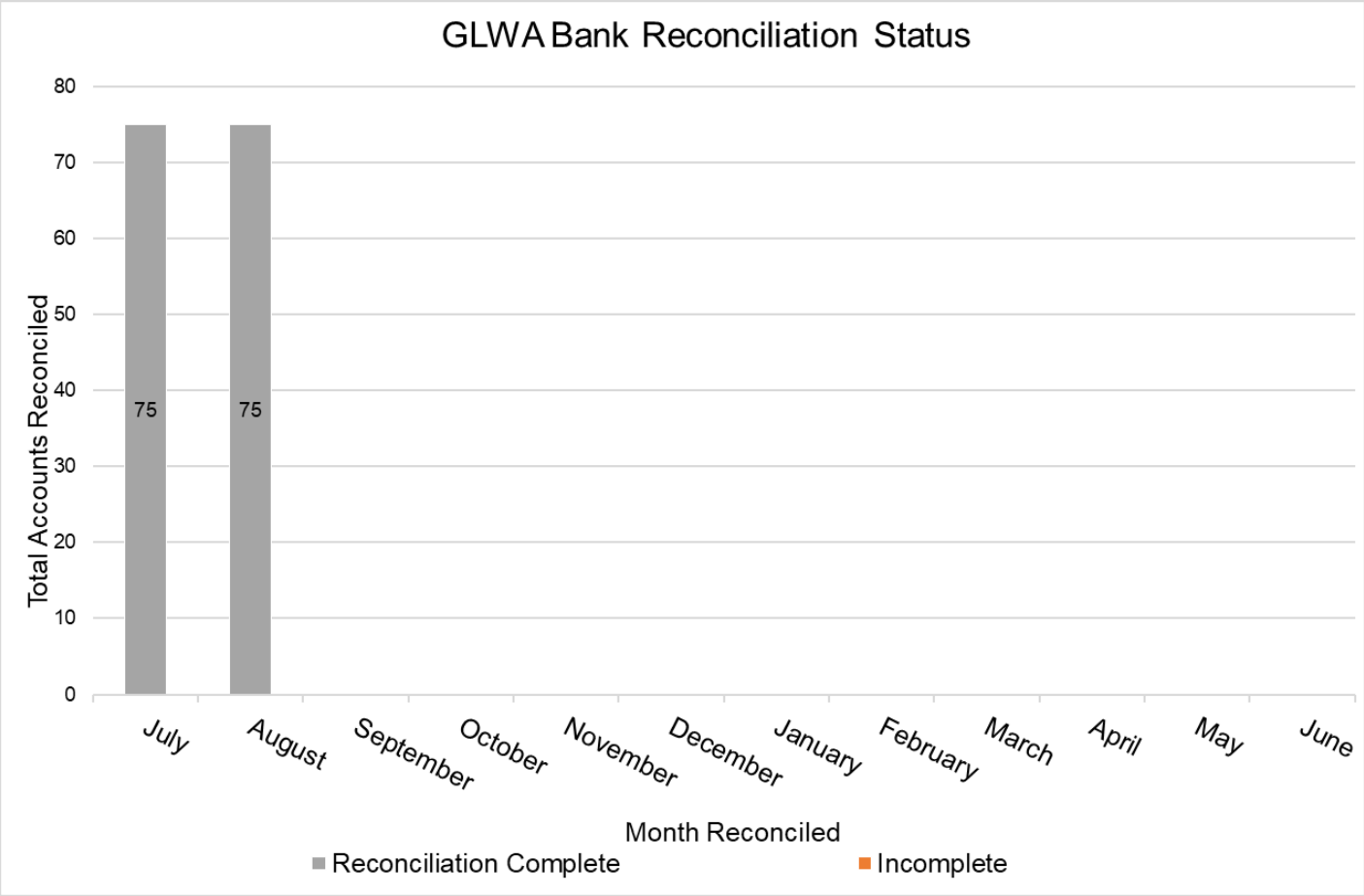


Table 1 – Fiscal Year 2026 GL Cash Account Rollforward

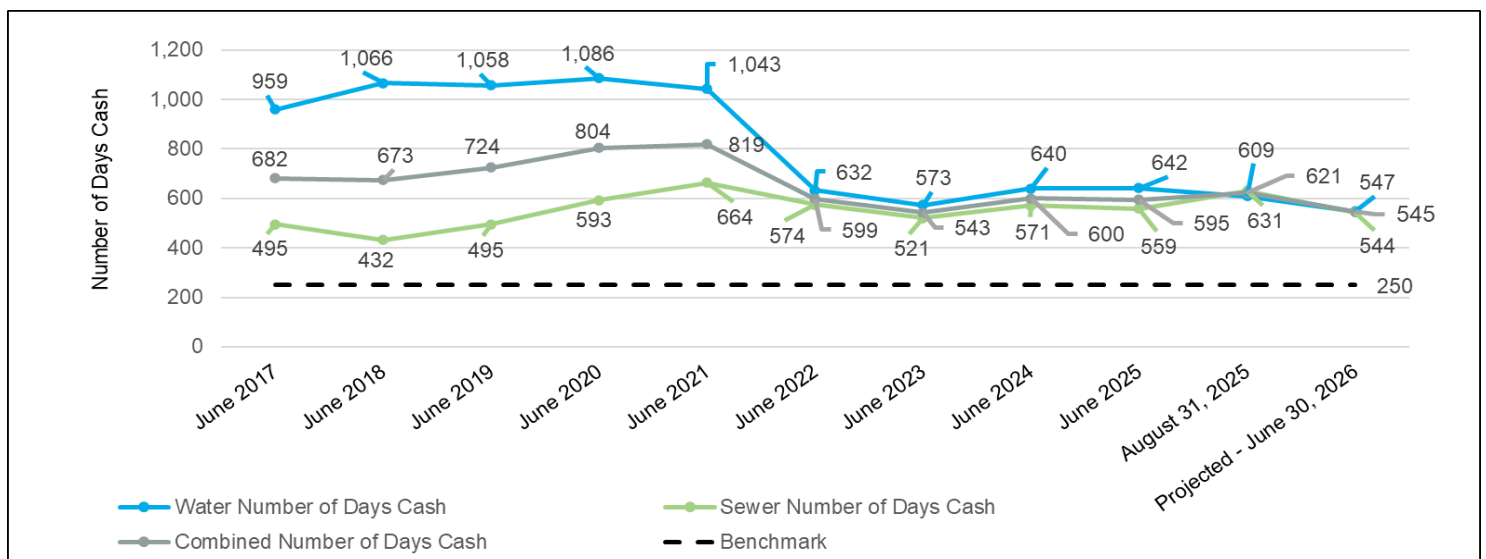
Total GL Cash accounts as of August 1, 2025	75
New GL Cash accounts since August 1	0
Inactivated GL Cash accounts since August 1	0
Total GL Cash accounts as of August 31, 2025	75

Financial Operations KPI - Liquidity

This key performance indicator shown in **Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System** and **Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System** below provides a measure of a utility’s ability to meet expenses, cope with emergencies and navigate business interruptions. Liquidity is one of several key metrics monitored by bond rating agencies reflecting an organization’s financial strength. A best practice benchmark for this key performance indicator is greater than 250 days cash on hand as shown by the dashed line in Chart 1 below.

Both GLWA Water and Sewer funds continue to exceed this target with Water at 609 and Sewer at 631 days cash on hand as of August 31, 2025. These balances remain strong for the regional system but did decrease in FY 2022 as I&E funds were used as planned to fund capital improvement projects. December 2023 and June 2025 revenue bond transactions replenished the construction bond funds reducing the emphasis on I&E funding. The FY 2026 projection is calculated based on values from the GLWA FY 2026 – 2030 Budget & Five-Year Plan.

Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System



Note: The GLWA Annual Comprehensive Financial Reports are the source of all historic data referenced. Refer to these reports for detailed calculations by fiscal year.

Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System

	June 30, 2025	August 31, 2025	Projected June 30, 2026
Water Fund			
Cash and Investments - Unrestricted	306,420,000	310,350,000	278,800,000
Operating Expense			
Operating Expense (a)	274,020,000	48,637,000	291,823,000
Less: Depreciation (a)	(94,928,000)	(17,039,000)	(102,233,000)
Less: Amortization of Intangible Asset (a)	(4,951,000)	(594,000)	(3,567,000)
Net Operating Expense	174,142,000	31,004,000	186,023,000
Operating Expense per Day	477,000	510,000	510,000
Days Cash			
Number of Days Cash	642	609	547
Sewage Disposal Fund			
Cash and Investments - Unrestricted	349,062,000	408,266,000	351,600,000
Operating Expense			
Operating Expense (a)	377,359,000	64,683,000	388,099,000
Less: Depreciation (a)	(147,559,000)	(25,333,000)	(152,000,000)
Less: Amortization of Intangible Asset (a)	(1,824,000)	-	-
Net Operating Expense	227,976,000	39,350,000	236,099,000
Operating Expense per Day	625,000	647,000	647,000
Days Cash			
Number of Days Cash	559	631	544
Combined			
Cash and Investments - Unrestricted	655,483,000	718,616,000	630,400,000
Operating Expense			
Operating Expense (a)	651,379,000	113,320,000	679,921,000
Less: Depreciation (a)	(242,487,000)	(42,372,000)	(254,233,000)
Less: Amortization of Intangible Asset (a)	(6,774,000)	(594,000)	(3,567,000)
Net Operating Expense	402,118,000	70,354,000	422,121,000
Operating Expense per Day	1,102,000	1,156,000	1,156,000
Days Cash			
Number of Days Cash	595	621	545
<i>Totals may be off due to rounding</i>			

(a) Current year expenses are expressed as a proration of the annual budget for the purposes of this metric.



The monthly Budget to Financial Statements Crosswalk includes the following.

1. Crosswalk Budget Basis to Financial Reporting Basis
2. Explanatory Notes for Crosswalk

Purpose for Crosswalk: The Great Lakes Water Authority establishes a “Revenue Requirements” budget for the purposes of establishing charges for services. The financial report is prepared in accordance with Generally Accepted Accounting Policies for enterprise funds of a local government. Because the budget and the financial statements are prepared using different basis of accounting, the crosswalk reconciles the “Net Difference” to the “Increase/(Decrease) in Net Position” in Table 2 of the Basic Financial Statements in the monthly Financial Report.

The Authority has a Water Master Bond Ordinance and a Sewer Master Bond Ordinance (MBO). The Ordinances provide additional security for payment of the bonds. All revenues of the system are deposited into Revenue Receipts Funds which are held in trust by a trustee. The cash is moved to multiple bank accounts monthly based on 1/12th of the budget as defined in the MBO (“the flow of funds”) for all revenue requirements except for the Debt Service monthly transfer. The Debt Service monthly requirement is computed by the trustee, U.S. Bank. The cash transfer for debt is net of investment earnings that remain in the debt service accounts to be used for debt service.

The budget is prepared on a modified cash basis. The revenue requirements are determined based upon the cash needed to meet the financial commitments as required by the Master Bond Ordinance.

- Operation & Maintenance (O&M) expenses are reported on an accrual basis
- B&C notes obligation is reported on a cash basis
- Debt Service Allocation is reported on a cash set aside basis to provide the cash for the debt payments on the due dates
- Lease payments are reported on a cash basis
- Water Residential Assistance Program are based on a percentage of budgeted revenue
- Regional System Improvement & Extension Fund Allocation are reported on a cash basis

Budget: In Table 1A and Table 1B of the Budget to Actual Analysis the ‘Revenues’ section is the accrual basis revenues that are available to meet the ‘Revenue Requirements’. The ‘Revenue Requirements’ section budget column indicates the annual cash transfers to be made.

Financial Reporting: The Authority’s financial statements are prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Authority maintains its records on the accrual basis of accounting to conform to GAAP. Revenues from operations, investments and other sources are recorded when earned. Expenses (including depreciation) are recorded when incurred.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis provides a reconciliation of the “Net Difference” in Table 1A and Table 1B in the Budget to Actual Analysis report to the “Increase/(Decrease) in Net Position” in Table 2 of the Basic Financial Statements in this monthly Financial Report. Explanatory notes follow the Crosswalk shown in Table 1 below.

Table 1 – Crosswalk Budget Basis to Financial Reporting Basis (\$000)
For the Two Months Ended August 31, 2025

	Water	Sewer	Total
	\$	\$	\$
Net Revenue Requirement Budget Variance (a)	11,337	2,677	14,014
Budgetary categories adjustments to financial reporting basis			
Pension delayed accounting election adjustments			
Current year pension transfers/payments recorded as deferral (c)	185	331	516
Prior year pension contribution accounted for in current year (d)	-	-	-
Administrative prepaid adjustment (e)	-	-	-
Debt service (f)	14,488	19,596	34,084
B&C notes obligation (g)	169	380	549
Regional System lease (h)	1,059	1,294	2,353
GASB 87 & GASB 96 adjustments (h)	(11)	61	50
WRAP (i)	327	439	766
Extraordinary Repair & Replacement Fund transfers (j)	-	-	-
Improvement & Extension Fund transfers (j)	3,184	8,701	11,885
Nonbudgeted financial reporting categories adjustments			
Depreciation and amortization (k)	(16,479)	(23,662)	(40,141)
Amortization - debt related (k)	3,975	1,762	5,737
Other nonoperating income (k)	-	-	-
Other nonoperating expense (k)	-	-	-
Gain(loss) on disposal of capital assets (k)	-	-	-
Raw water rights obligation (l)	527	-	527
Investment earnings for construction fund (m)	1,990	1,186	3,176
Interest on DWSD note receivable (n)	-	-	-
Investment earnings unrealized gain/loss (o)	49	78	127
Improvement & extension fund operating expenses (p)	-	(44)	(44)
Capital Contribution (q)	298	-	298
Net Position Increase/(Decrease) per Financial Statements (b)	\$ 21,098	\$ 12,799	\$ 33,897

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

Table 2 - Explanatory Notes for Crosswalk

- (a) Source: Budget to Actual Table 1A and Table 1B in Monthly Financial Report
- (b) Source: Basic Financial Statements Table 2 in Monthly Financial Report
- (c) Current year pension payments are an expense for budget purposes but not for financial reporting purposes.
- (d) Prior year pension payments are accounted for in the current year financial statements.
- (e) The administrative fee is part of the O&M Legacy Pension shown as an expense for budget purposes. For financial reporting purposes part of the administrative fee is considered prepaid based on the prior year General Retirement System audit information and therefore not an expense for the current year financial reporting. The prepaid portion is adjusted in June each year.
- (f) Debt service (principal and interest payments) are shown as an expense for budget purposes. Most of the adjustment relates to principal payments which are not an expense for financial reporting purposes. A portion of the adjustment relates to interest expense variances on state revolving fund debt due to the timing of payment draws. The cash set aside basis for interest expense generally is the same as the accrual basis for financial reporting.
- (g) This adjustment relates to the B&C note obligation payments. The principal and interest cash basis payments are treated as an expense for budget purposes. The principal portion is not an expense for financial reporting purposes. For financial reporting purposes interest is expensed on an accrual basis which is different from the cash basis.
- (h) Payments for the warehouse lease and subscription-based information technology arrangements (SBITA) are expensed for budget purposes. For financial reporting purposes, the warehouse lease is recorded under GASB 87 and payments are treated as a reduction in the lease liability and interest expense (which is a nonoperating expense). The SBITA payments are recorded under GASB 96 and are treated as a prepaid subscription asset as the software is currently in the implemented phase.

- (i) WRAP is shown as an expense for budget purposes. For financial reporting purposes the expense is not recognized until the funds have been transferred to the WRAP administrator. The adjustment shown is the amount of current year transfers that have not been transferred to the WRAP administrator. Note that there are funds from the prior year that have not been transferred to the WRAP administrator.
- (j) The Extraordinary Repair & Replacement Fund and Improvement & Extension Fund transfers are shown as an expense for budget purposes but not for financial reporting purposes.
- (k) Certain nonoperating income and expenses are reported in financial statements only.
- (l) The water service contract with Flint includes a license for raw water rights which has been recorded as an asset and liability by the Authority. The contract provides for a credit to Flint as Flint satisfies its monthly bond payment obligation to KWA. This KWA credit is treated as a noncash payment of principal and interest on the liability recorded for the raw water rights. For budget, wholesale customer charges are net of the anticipated KWA credits to Flint as that is the cash that will be received and available to meet the budgeted revenue requirements. For financial reporting purposes the Flint wholesale charges are recorded as the total amount billed. When the KWA credit is issued, the receivable from Flint is reduced and the principal and interest payments on the liability for the raw water rights are recorded as a noncash transaction. Most of the adjustment shown relates to the principal reduction made for the credits applied which are not an expense for financial reporting basis.
- (m) Investment earnings from the construction fund are not shown as revenue in the budget and are shown as revenue in the financial statements. Construction fund investment earnings are excluded from the definition of revenue for budget purposes as they are used for construction costs and are not used to meet the revenue requirements in the budget.
- (n) Interest on a DWSD note receivable is budgeted as part of the Sewer improvement and extension fund and is transferred directly to that fund as payments are made. DWSD does not currently have a note receivable due to GLWA.

- (o) Unrealized gains and losses are recorded annually as required for financial reporting purposes but do not reflect actual investment earnings and are not included in cash basis reporting.
- (p) The Water Improvement and Extension fund and the Sewer Improvement and Extension fund reflect certain expenses relating to repairs paid for through the Water and Sewer Improvement and Extension funds, respectively. These are consolidated expenses for financial reporting purposes but are not reflected in the current Operations and Maintenance budget expenses.
- (q) The FY 2026 capital contribution in Nonoperating (revenue) expense represents ARPA (\$0.3 million) grant revenue for the Water system. This nonoperating revenue is reported only in the GAAP-basis financial statements.



The Monthly Capital Improvement Plan Financial Summary includes the following.

1. Water System Capital Improvement Plan Spend Incurred to date
2. Sewer System Capital Improvement Plan Spend Incurred to date

Capital Improvement Plan Financial Summary

Great Lakes Water Authority (GLWA) capital improvement projects generally span two or more years due to size and complexity. Therefore, the GLWA Board of Directors (Board) has adopted a five-year capital improvement plan (CIP). The CIP is a five-year, rolling plan which is updated annually and formally adopted by the GLWA Board of Directors. In addition, the Board of Directors adopts a capital spending ratio assumption (SRA) which allows the realities of capital program delivery to align with the financial plan. The SRA is an analytical approach to bridge the total dollar amount of projects in the CIP with what can realistically be spent due to limitations beyond GLWA's control and/or delayed for nonbudgetary reasons. Those limitations, whether financial or non-financial, necessitate the SRA for budgetary purposes, despite the prioritization established.

This report presents quarterly and monthly CIP spending against the prorated CIP in total and the CIP adjusted for the SRA. The prorated CIP is calculated by dividing the total fiscal year 2026 board-approved CIP plan by twelve equal months. It should be noted that for operational purposes, GLWA utilizes Primavera P6 for refined monthly projections for cash management and project management.

Capital spend reflects a noticeable variance from budgeted CIP for both the water and sewer funds. For the purposes of this metric, we compare actual spend with the Board-approved budget. For the purposes of managing the financial plan, budget amendments are made to align spending with resources available. The capital spend rate adjustment is 100% of the Board approved CIP planned spend for the water fund and 100% of the Board approved CIP planned spend for the sewer fund.

The State Revolving Fund (SRF) activity reported in Charts 1 and 2 has been revised to reflect changes in approved, GLWA SRF funding.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date

As of August 2025, the water system incurred \$13 million of construction costs to date. This spend represents 44% of the original, Board-approved CIP, and 44% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjusted.

Several projects were delayed early in the fiscal year which have resulted in actual expenses falling below original budget estimates. Staff anticipate expenses to align closer to budget in the second and third quarters of fiscal year 2026 as alternatives are identified.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted

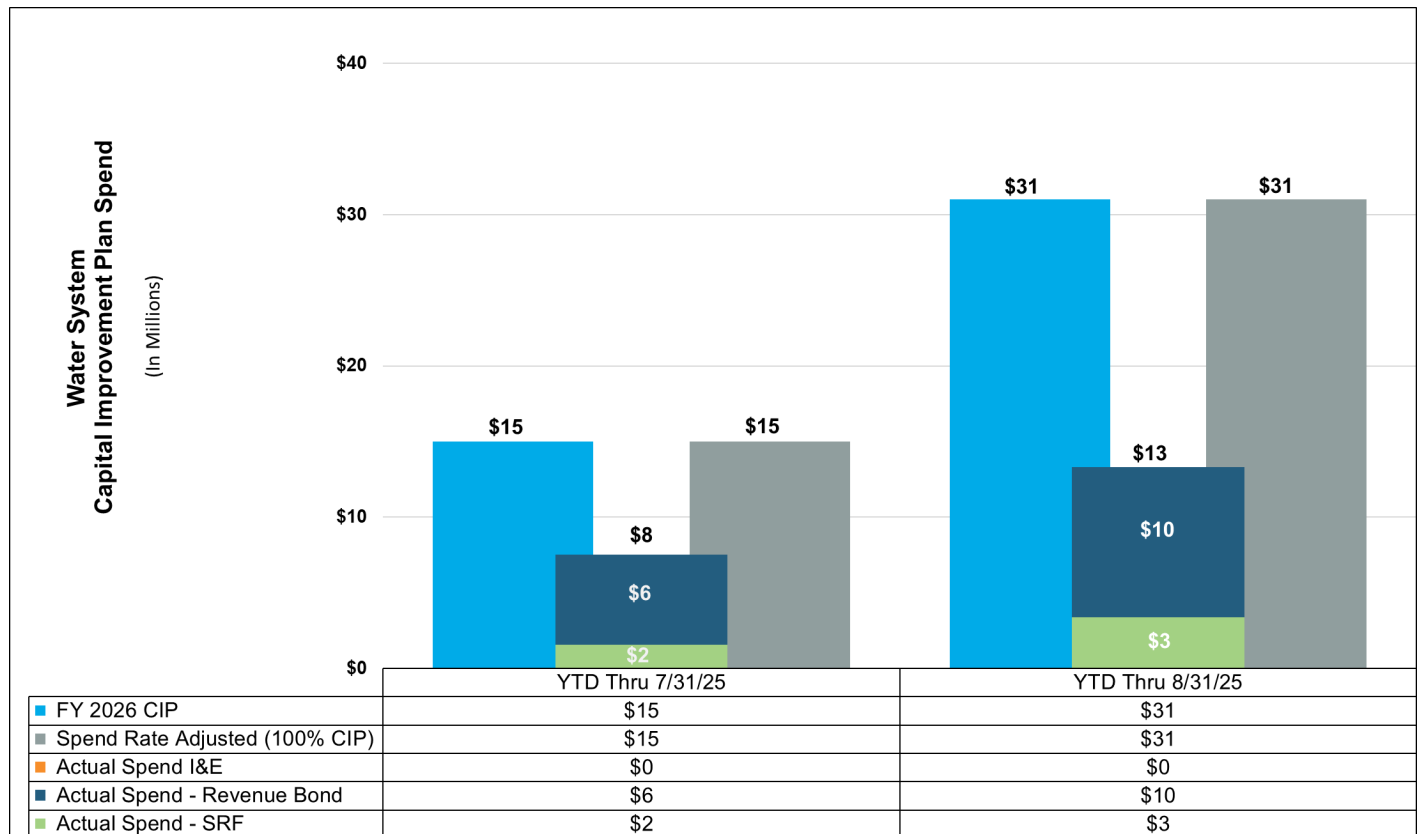


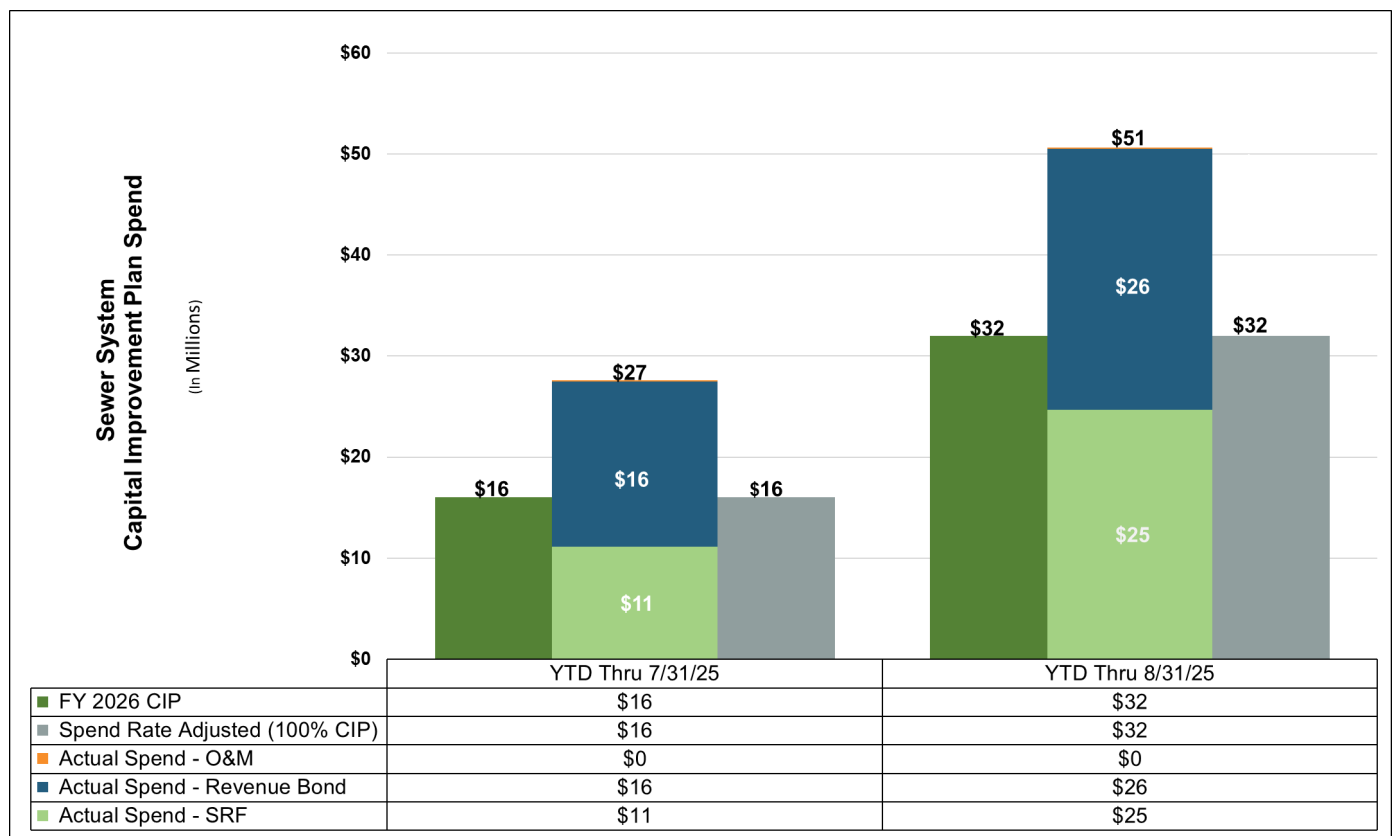
Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date

As of August 2025, the Sewer system incurred \$51 million of construction costs to date. This spend represents 158% of the original, Board-approved CIP, and 158% of the Board-reviewed spend rate adjustment.

Economic factors affecting the CIP spend are considered by the Board quarterly at which time the Board may amend the planned spend rate adjusted.

Sewer spending is substantially above plan because a significant increase in SRF funding for FY 2026 has allowed for the acceleration of certain projects originally anticipated later in the CIP and ten-year plan.

Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date – Spend Rate Adjusted





This report includes the following.

1. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by GLWA
2. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by DWSD

MBO Transfers to Accounts Held by GLWA

GLWA Transfers: The Treasury team completes required MBO transfers on the first business day of each month. These transfers are completed in accordance with the Great Lakes Water Authority (GLWA) and Detroit Water & Sewerage Department (DWSD) budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually.

Monthly transfers for Operations & Maintenance (O&M), Pension, and Water Residential Assistance Program (WRAP) are one-twelfth of the annual, budgeted amount. Budget stabilization should not require additional funding due to new, baseline funding levels established as part of the June 2018 Memorandum of Understanding but is included to reflect historical activity. If there are transfers to the Extraordinary Repair & Replacement (ER&R) fund they would be completed annually based on budget and year-end fund status.

Table 1 – GLWA FY 2026 Water MBO Transfers reflects the required transfers for FY 2026 completed through August 2025. MBO transfers for water totaling \$31.7 million have been transferred to GLWA accounts.

Table 2 – GLWA FY 2026 Sewer MBO Transfers reflects the required transfers for FY 2026 completed through August 2025. MBO transfers for sewer totaling \$41.2 million have been transferred to GLWA accounts.

Table 3 – GLWA MBO Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 1 – GLWA FY 2026 Water MBO Transfers

WATER								
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Water	
FY 2026								
July 2025	\$ 15,204,667	\$ -	\$ 388,267	\$ 242,950	\$ -	\$ -	\$	15,835,884
August 2025	\$ 15,204,667	\$ -	\$ 388,267	\$ 242,950	\$ -	\$ -	\$	15,835,884
September 2025								
October 2025								
November 2025								
December 2025								
January 2026								
February 2026								
March 2026								
April 2026								
May 2026								
June 2026								
Total FY 2026	\$ 30,409,334	\$ -	\$ 776,534	\$ 485,900	\$ -	\$ -	\$	31,671,768

Table 2 – GLWA FY 2026 Sewer MBO Transfers

SEWER								
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Sewer	
FY 2026								
July 2025	\$ 19,674,892	\$ -	\$ 593,350	\$ 338,833	\$ -	\$ -	\$	20,607,075
August 2025	\$ 19,674,892	\$ -	\$ 593,350	\$ 338,833	\$ -	\$ -	\$	20,607,075
September 2025								
October 2025								
November 2025								
December 2025								
January 2026								
February 2026								
March 2026								
April 2026								
May 2026								
June 2026								
Total FY 2026	\$ 39,349,784	\$ -	\$ 1,186,700	\$ 677,666	\$ -	\$ -	\$	41,214,150

Table 3 – GLWA MBO Transfer History

GLWA MBO Transfer History							
WATER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Water
Total FY 2016	\$ 71,052,000	\$ 6,037,100	\$ 10,297,200	\$ 1,983,300	\$ 2,326,900	\$ 606,000	\$ 92,302,500
Total FY 2017	111,879,600	6,037,200	10,297,200	2,077,200	360,000	-	130,651,200
Total FY 2018	121,562,604	6,048,000	10,695,696	2,159,400	-	-	140,465,700
Total FY 2019	121,562,604	6,048,000	10,695,696	2,061,000	-	-	140,367,300
Total FY 2020	126,840,204	6,048,000	10,695,683	1,980,804	-	-	145,564,691
Total FY 2021	134,127,300	6,048,000	10,695,700	2,324,200	-	-	153,195,200
Total FY 2022	143,933,800	6,048,000	10,695,700	2,376,600	-	-	163,054,100
Total FY 2023	156,747,700	6,048,000	10,695,700	2,611,800	-	2,200,000	178,303,200
Total FY 2024	168,873,100	-	2,568,700	2,710,200	50,000	2,836,000	177,038,000
Total FY 2025	182,227,100	-	2,820,700	2,763,800	(50,000)	2,144,000	189,905,600
Total FY 2026 (year to date)	30,409,334	-	776,534	485,900	-	-	31,671,768
Life to Date	\$ 1,369,215,346	\$ 48,362,300	\$ 90,934,509	\$ 23,534,204	\$ 2,686,900	\$ 7,786,000	\$ 1,542,519,259
SEWER							
	Operations & Maintenance	Pension Sub Account	Pension Obligation	WRAP	Budget Stabilization (For Benefit of DWSD)	Extraordinary Repair & Replacement (ER&R)	Total Sewer
Total FY 2016	\$ 100,865,600	\$ 10,838,400	\$ 14,025,800	\$ 2,523,400	\$ 5,591,700	\$ 779,600	\$ 134,624,500
Total FY 2017	175,858,800	10,838,400	14,026,800	2,654,400	2,654,400	-	206,032,800
Total FY 2018	191,079,396	10,824,000	14,687,496	2,760,804	-	-	219,351,696
Total FY 2019	191,079,396	10,824,000	14,687,496	2,870,992	-	-	219,461,884
Total FY 2020	181,925,800	10,824,000	14,687,517	2,887,300	-	-	210,324,617
Total FY 2021	182,296,000	10,824,000	14,687,500	3,764,300	-	-	211,571,800
Total FY 2022	191,908,600	10,824,000	14,687,400	3,868,700	-	-	221,288,700
Total FY 2023	204,122,500	10,824,000	14,687,400	3,673,800	-	-	233,307,700
Total FY 2024	224,873,500	-	3,914,500	3,836,402	150,000	-	232,774,402
Total FY 2025	235,191,600	-	4,701,200	3,903,701	(150,000)	345,000	243,991,500
Total FY 2026 (year to date)	39,349,784	-	1,186,700	677,666	-	-	41,214,150
Life to Date	\$ 1,918,550,976	\$ 86,620,800	\$ 125,979,809	\$ 33,421,465	\$ 8,246,100	\$ 1,124,600	\$ 2,173,943,749

MBO Required and Lease Payment Transfers to DWSD

DWSD Transfers: The GLWA Treasury team completes the required MBO transfers on the first business day of each month. These transfers are completed in accordance with the GLWA and DWSD budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually. Transfers are coordinated with other areas of GLWA Financial Services in advance of the first business day of each month. GLWA Treasury sends confirmation of transfers made to DWSD Treasury.

Monthly transfers for O&M and O&M Pension are one-twelfth of the annual, budgeted amount. The annual lease payment, as stated in the Water and Sewer Lease Agreements, is \$22,500,000 for Water and \$27,500,000 for Sewer. The monthly lease transfer is one-twelfth of the amount as stated in the Lease agreements unless otherwise designated by DWSD. Per Section 3.5 of the Lease, the Lease payment may be used for (a) bond principal and interest for Local System Improvements, (b) bond principal and interest for the City's share of common-to-all System Improvements, and (c) Local System improvements.

Table 4 – DWSD FY 2026 Water MBO Transfers reflects the required transfers for FY 2026 completed through August 2025. MBO transfers for Water totaling \$12.0 million have been transferred to accounts held by DWSD.

Table 5 – DWSD FY 2026 Sewer MBO Transfers reflects the required transfers for FY 2026 completed through August 2025. MBO transfers for Sewer totaling \$14.6 million have been transferred to accounts held by DWSD.

Table 6 – DWSD Water MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History reflects historical transfers for FY 2016 through FY 2026 to date.

Table 4 – DWSD FY 2026 Water MBO Transfers

WATER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Water</u>
FY 2026				
July 2025	\$ 4,140,333	\$ -	\$ 1,875,000	\$ 6,015,333
August 2025	\$ 4,140,333	\$ -	\$ 1,875,000	\$ 6,015,333
September 2025				
October 2025				
November 2025				
December 2025				
January 2026				
February 2026				
March 2026				
April 2026				
May 2026				
June 2026				
Total FY 2026	\$ 8,280,666	\$ -	\$ 3,750,000	\$ 12,030,666

Table 5 – DWSD FY 2026 Sewer MBO Transfers

SEWER				
	<u>Operations & Maintenance</u>	<u>Pension</u>	<u>Lease Payment (I&E Fund)</u>	<u>Total Sewer</u>
FY 2026				
July 2025	\$ 5,008,692	\$ -	\$ 2,291,667	\$ 7,300,359
August 2025	\$ 5,008,692	\$ -	\$ 2,291,667	\$ 7,300,359
September 2025				
October 2025				
November 2025				
December 2025				
January 2026				
February 2026				
March 2026				
April 2026				
May 2026				
June 2026				
Total FY 2026	\$ 10,017,384	\$ -	\$ 4,583,334	\$ 14,600,718

Table 6 – DWSD Water MBO and Lease Payment Transfer History

WATER				
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Water
FY 2016 *				
MBO/Lease Requirement	\$ 26,185,600	\$ 4,262,700	\$ 22,500,000	\$ 52,948,300
Offset to Debt Service	-	-	(2,326,900)	(2,326,900)
Total MBO Transfer	26,185,600	4,262,700	20,173,100	50,621,400
FY 2017				
MBO/Lease Requirement	33,596,400	4,262,400	22,500,000	60,358,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	33,596,400	4,262,400	22,500,000	60,358,800
FY 2018				
MBO/Lease Requirement	35,059,704	4,272,000	22,500,000	61,831,704
Offset to Debt Service	-	-	(1,875,000)	(1,875,000)
Total MBO Transfer	35,059,704	4,272,000	20,625,000	59,956,704
FY 2019				
MBO/Lease Requirement	35,484,300	4,272,000	22,500,000	62,256,300
Offset to Debt Service	-	-	(3,972,200)	(3,972,200)
Total MBO Transfer	35,484,300	4,272,000	18,527,800	58,284,100
FY 2020				
MBO/Lease Requirement	34,662,400	4,272,000	22,500,000	61,434,400
Offset to Debt Service	-	-	(3,548,000)	(3,548,000)
Total MBO Transfer	34,662,400	4,272,000	18,952,000	57,886,400
FY 2021				
MBO/Lease Requirement	35,833,900	4,272,000	22,500,000	62,605,900
Offset to Debt Service	-	-	(8,278,300)	(8,278,300)
Total MBO Transfer	35,833,900	4,272,000	14,221,700	54,327,600
FY 2022				
MBO/Lease Requirement	29,989,000	4,272,000	22,500,000	56,761,000
Offset to Debt Service	-	-	(8,925,400)	(8,925,400)
Total MBO Transfer	29,989,000	4,272,000	13,574,600	47,835,600
FY 2023				
MBO/Lease Requirement	42,581,600	4,272,000	22,500,000	69,353,600
Offset to Debt Service	-	-	(2,922,100)	(2,922,100)
Total MBO Transfer	42,581,600	4,272,000	19,577,900	66,431,500
FY 2024				
MBO/Lease Requirement	44,776,800	-	22,500,000	67,276,800
Offset to Debt Service	-	-	-	-
Total MBO Transfer	44,776,800	-	22,500,000	67,276,800
FY 2025				
MBO/Lease Requirement	46,468,700	-	22,500,000	68,968,700
Offset to Debt Service	-	-	-	-
Total MBO Transfer	46,468,700	-	22,500,000	68,968,700
FY 2026(year to date)				
MBO/Lease Requirement	8,280,666	-	3,750,000	12,030,666
Offset to Debt Service	-	-	-	-
Total MBO Transfer	8,280,666	-	3,750,000	12,030,666
Life-to-Date				
MBO/Lease Requirement	372,919,070	34,157,100	228,750,000	635,826,170
Offsets	-	-	(31,847,900)	(31,847,900)
Total Water	\$ 372,919,070	\$ 34,157,100	\$ 196,902,100	\$ 603,978,270

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.

Table 7 – DWSD Sewer MBO and Lease Payment Transfer History

	SEWER			
	Operations & Maintenance	Operations & Maintenance Pension	Lease Payment (I&E Fund)	Total Sewer
FY 2016 *				
MBO/Lease Requirement	\$ 19,774,300	\$ 2,861,800	\$ 27,500,000	\$ 50,136,100
Offset to Debt Service	-	-	(19,991,500)	(19,991,500)
Total MBO Transfer	19,774,300	2,861,800	7,508,500	30,144,600
FY 2017				
MBO/Lease Requirement	41,535,600	2,862,000	27,500,000	71,897,600
Offset to Debt Service	-	-	-	-
Total MBO Transfer	41,535,600	2,862,000	27,500,000	71,897,600
FY 2018				
MBO/Lease Requirement	60,517,992	2,856,000	27,500,000	90,873,992
Offset to Debt Service	-	-	(9,166,664)	(9,166,664)
Total MBO Transfer	60,517,992	2,856,000	18,333,336	81,707,328
FY 2019				
MBO/Lease Requirement	56,767,920	2,856,000	27,500,000	87,123,920
Offset to Debt Service	-	-	(4,415,000)	(4,415,000)
Total MBO Transfer	56,767,920	2,856,000	23,085,000	82,708,920
FY 2020				
MBO/Lease Requirement	62,343,500	2,856,000	27,500,000	92,699,500
Offset to address shortfall	(7,100,000)	-	-	(7,100,000)
Offset to Debt Service	-	-	(5,032,700)	(5,032,700)
Total MBO Transfer	55,243,500	2,856,000	22,467,300	80,566,800
FY 2021				
MBO/Lease Requirement	69,915,700	2,856,000	27,500,000	100,271,700
Offset to Debt Service	-	-	(3,257,200)	(3,257,200)
Total MBO Transfer	69,915,700	2,856,000	24,242,800	97,014,500
FY 2022				
MBO/Lease Requirement	61,301,000	2,856,000	27,500,000	90,735,453
Offset to Debt Service	-	-	(5,529,297)	(4,607,750)
Total MBO Transfer	61,301,000	2,856,000	21,970,703	86,127,703
FY 2023				
MBO/Lease Requirement	51,396,400	2,856,000	27,500,000	81,752,400
Offset to Debt Service	-	-	(4,388,300)	(4,388,300)
Total MBO Transfer	51,396,400	2,856,000	23,111,700	77,364,100
FY 2024				
MBO/Lease Requirement	55,705,700	-	27,500,004	83,205,704
Offset to Debt Service	-	-	-	-
Total MBO Transfer	55,705,700	-	27,500,004	83,205,704
FY 2025				
MBO/Lease Requirement	57,356,900	-	27,500,000	84,856,900
Offset to Debt Service	-	-	-	-
Total MBO Transfer	57,356,900	-	27,500,000	84,856,900
FY 2026 (year to date)				
MBO/Lease Requirement	10,017,384	-	4,583,334	14,600,718
Offset to Debt Service	-	-	-	-
Total MBO Transfer	10,017,384	-	4,583,334	14,600,718
Life-to-Date				
MBO/Lease Requirement	546,632,396	22,859,800	279,583,338	848,153,987
Offsets	(7,100,000)	-	(51,780,661)	(57,959,114)
Total Sewer	\$ 539,532,396	\$ 22,859,800	\$ 227,802,677	\$ 790,194,873

* Note: FY 2016 lease transfer amounts shown do not include prepayment on the lease amount for the 6 months period before bifurcation.



This report includes the following:

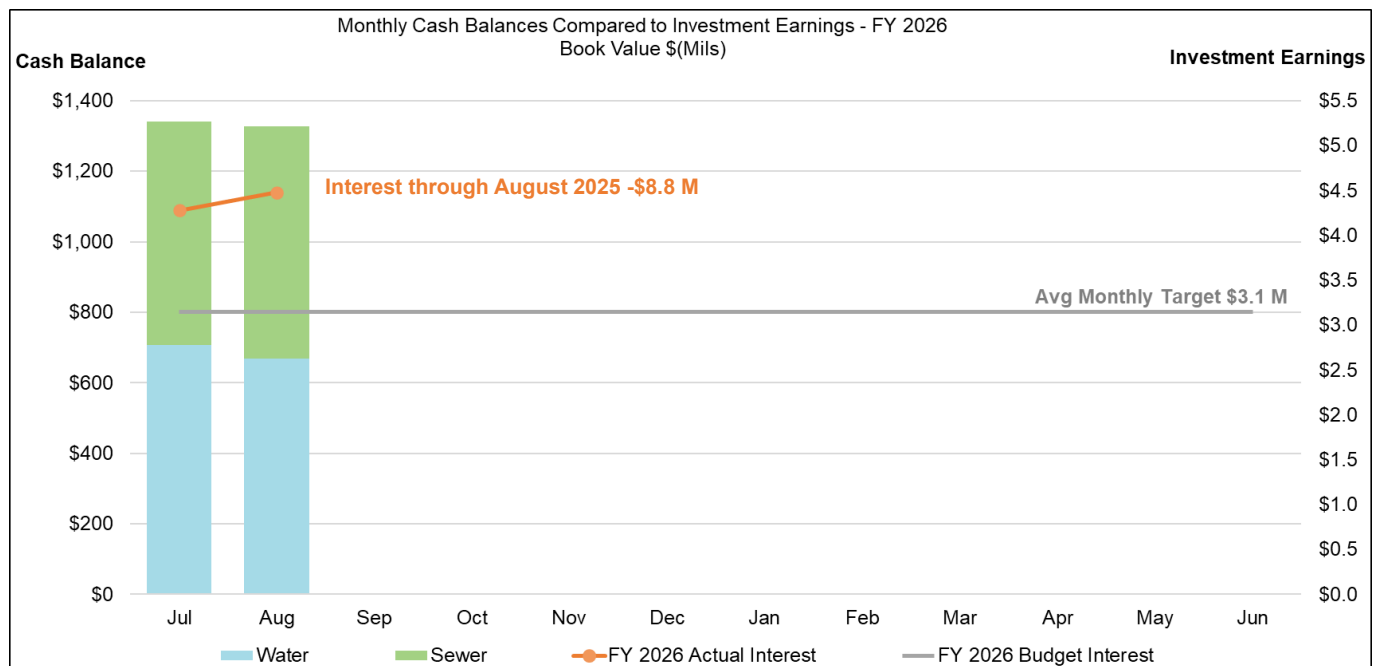
1. Monthly Cash Balances Compared to Investment Income
2. Cash Balance Detail

Monthly Cash Balances Compared to Investment Income

GLWA's investment holdings comply with the requirements of Public Act 20 of 1948, as amended and the GLWA Investment Policy. The cash balances shown in this report include bank deposits, money market funds, a local government investment pool, U.S. Treasuries, Federal Agencies, and commercial paper.

Cash and investment balances change each month based on Master Bond Ordinance (MBO) funding requirements, operational needs, capital spending pace, and mandatory debt payments. Investment income fluctuates monthly based on cash and investment balances as well as market conditions and investment strategy. For the month of August 2025, GLWA earned investment income of \$4.5 million and cumulative FY 2026 earnings through August 2025 of \$8.8 million. Total investment income reported includes earnings from revenue requirement funds as well as construction bond funds.

Chart 1 – Monthly Cash Balances Compared to Investment Income – Through August 2025



\$(Mils)	July	August
Water	707	667
Sewer	633	659
Total	1,340	1,326
Investment Income	4.3	4.5

GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize future investment income while meeting the objectives of safety and liquidity.

Cash Balance Detail

Funds Held By GLWA: GLWA cash balances are held in accounts as defined by the Master Bond Ordinance. The accounts are funded by monthly transfers, as stipulated in the MBO, on the first business day of each month. The “operations and maintenance” (O&M) fund transfer amounts are based upon the annual O&M budget approved by the GLWA Board of Directors for the regional systems and by the Board of Water Commissioners for the Detroit Water & Sewerage Department (DWSD) local system budgets. The water and sewer funds held by GLWA and their purpose, as defined by the MBO, are listed below.

Funds Held Within Trust:

- Receiving – all retail and wholesale revenues collected which are distributed in subsequent month(s)
- Debt Service – funds set aside for debt service and debt reserve requirements
- Pension Obligation – funds set aside to meet GLWA’s annual funding requirements for the legacy General Retirement System Pension Plan
- Water Residential Assistance Program (WRAP) – funds set aside to be used to provide financial assistance to qualified residents throughout the local and regional water system as directed by program guidelines
- Budget Stabilization – funds held by GLWA on behalf of DWSD that can be applied against shortfalls in retail revenues
- Emergency Repair & Replacement (ER&R) – funds set aside to pay the costs for major unanticipated repairs and replacements of the local and regional systems
- Improvement & Extension (I&E) – funds set aside to be used for the improvements, enlargements, and extensions of the regional system

Funds Held Outside Trust:

- Bond Proceeds – funds raised from debt issuance used for costs of repairs, construction, and improvements of the regional system
- Operations & Maintenance (O&M) – funds used to meet the operational and maintenance requirements of the regional system
- Other – retainage funds held on behalf of contractors and security deposit funds held on behalf of the City of Flint, and capital contribution funds provided by the

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025

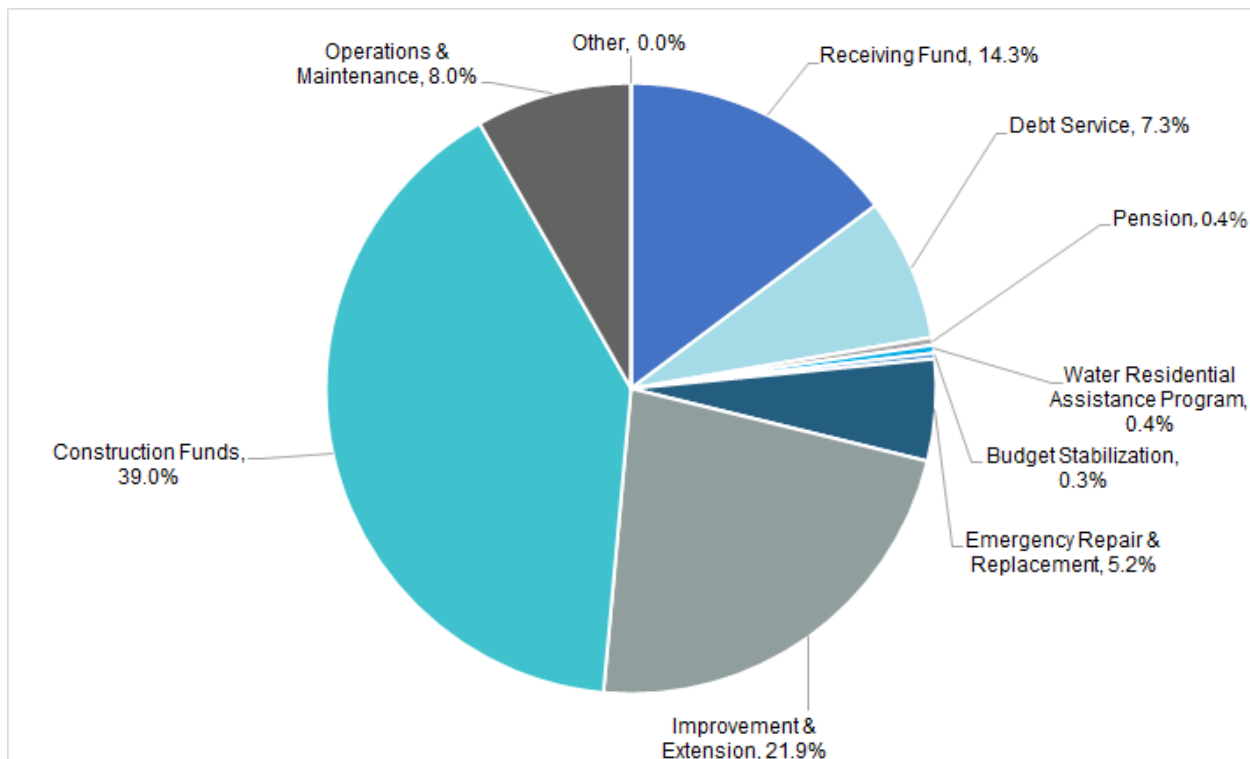
Evergreen Farmington Sewer District recognized as related project work is completed

A [chart](#) depicting the follow of funds is online at glwater.org as well as the [MBO](#) documents.

Chart 2 – Cash Balances - Water Funds as of August 2025 - Shows the allocation of the balance among the different categories defined in the section above. The total cash balance for Water Funds as of August 2025 is \$667 million. The allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

GLWA completed a bond transaction of \$231.8 million in June 2025 to support water system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 2 – Cash Balances - Water Funds as of August 2025

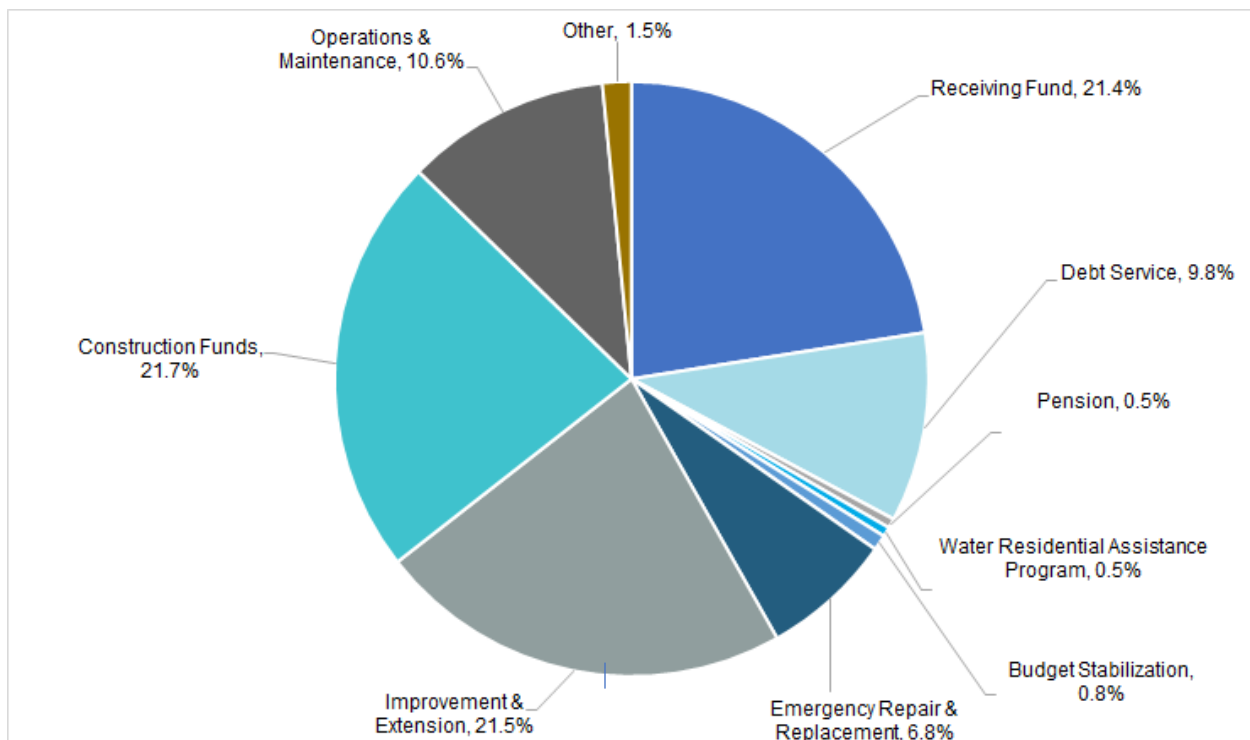


Note: Due to rounding totals may not equal 100%.

Chart 3 – Cash Balances - Sewer Funds as of August 2025 - Shows the allocation of the balance among the different funds defined in the section above. The total cash balance for Sewer Funds as of August 2025 is \$659 million. Like the Water Funds, the allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

In conjunction with the Water Fund transaction, GLWA completed a bond transaction of \$51.7 million in June 2025 to support sewage disposal system improvements. These funds along with I&E and SRF low-interest loans will fund the capital program going forward.

Chart 3 – Cash Balances - Sewer Funds as of August 2025



Note: Due to rounding totals may not equal 100%.



Retail Revenues, Receivables, and Collections: Pursuant to the terms of the lease agreement between the City of Detroit and the Great Lakes Water Authority (GLWA), the Detroit Water & Sewerage Department (DWSD) serves as GLWA's agent for billing activities for the City of Detroit retail customer class. All water and sewer service collections from DWSD customers are deposited in a trust account and are administered in accordance with the GLWA Master Bond Ordinance.

The Monthly Retail Revenues, Receivables, & Collections Report includes the following.

1. DWSD Retail Water Revenue Billings and Collections
2. DWSD Retail Sewer Revenue Billings and Collections
3. DWSD Retail Water and Sewer System Accounts Receivable Aging Report

Note: Wholesale customer revenues are billed by the Great Lakes Water Authority.

DWSD Retail Water Billings and Collections

Retail Billing Basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 1 - DWSD Retail Billings shows the FY 2026 water usage and billed revenue which are provided by DWSD staff. As of August 31, 2025, the DWSD usage was 100.35% of the budget and billed revenue was 97.92% of budget.

DWSD Retail Water Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 2 - Retail Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 1 – DWSD Retail Water Billing

RETAIL WATER CUSTOMERS								
Month (1)	FY 2026 - Original Budget		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume Mcf	Revenue \$	Volume Mcf	Revenue (2) \$	Volume Mcf	Revenue \$	Volume Mcf	Revenue \$
1 July	244,000	12,892,300	236,214	12,041,875	(7,786)	(850,425)	226,703	11,590,136
2 August	263,000	13,853,800	272,574	14,148,381	9,574	294,581	240,621	12,171,324
3 September	251,000	13,253,400					238,868	12,205,143
4 October	216,000	11,549,800					216,527	11,222,004
5 November	212,000	11,324,500					212,832	11,115,046
6 December	203,000	10,882,100					212,252	11,100,382
7 January	198,000	10,646,500					190,716	10,661,000
8 February	212,000	11,339,300					222,769	11,469,800
9 March	207,000	11,091,000					229,724	11,649,351
10 April	208,000	11,145,700					222,774	11,403,695
11 May	198,000	10,642,800					209,658	10,767,180
12 June	216,000	11,518,900					219,077	11,249,137
Total	2,628,000	140,140,100	508,789	26,190,257	1,789	(555,843)	2,642,521	136,604,198
Subtotals YTD	507,000	26,746,100	508,789	26,190,257	1,789	(555,843)		
Achievement of Budget			100.35%	97.92%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Retail revenues include miscellaneous revenues and penalties

Table 2 – DWSD Retail Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
September	10,837,378	9,790,065	1,047,313	10.70%
October	12,110,080	9,884,937	2,225,143	22.51%
November	8,572,356	10,499,606	(1,927,250)	-18.36%
December	10,277,979	13,663,688	(3,385,709)	-24.78%
January	10,935,031	8,506,008	2,429,023	28.56%
February	9,632,511	8,996,740	635,771	7.07%
March	9,132,694	15,842,538	(6,709,844)	-42.35%
April	11,714,224	13,840,518	(2,126,294)	-15.36%
May	11,107,278	5,960,146	5,147,132	86.36%
June	10,096,555	9,045,195	1,051,360	11.62%
July	16,948,502	12,645,121	4,303,381	34.03%
August	10,140,353	10,203,737	(63,384)	-0.62%
Rolling, 12-Month Total	131,504,940	128,878,298		
Rolling, 12-Month Average	10,958,745	10,739,858		

DWSD Retail Sewer Billings and Collections

Retail billing basis: DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

Table 3 - DWSD Retail Sewer Billings shows the FY 2026 sewer billed revenue which are provided by DWSD staff. As of August 31, 2025, the DWSD usage was at 98.50% of the budget and billed revenue was at 98.56% of budget.

DWSD Retail Sewer Collections: The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

Table 4 – DWSD Retail Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

Table 3 - DWSD Retail Sewer Billings

RETAIL SEWER CUSTOMERS								
Month (1)	FY 2026 - Original Budget		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume	Revenue	Volume (2)	Revenue (3)	Volume	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	204,000	30,924,900	192,183	28,662,775	(11,817)	(2,262,125)	173,084	26,350,527
2 August	198,000	30,551,600	203,783	31,930,819	5,783	1,379,219	195,207	28,301,325
3 September	213,000	31,445,600					198,474	28,536,169
4 October	182,000	29,612,100					181,932	28,141,699
5 November	180,000	29,458,600					171,499	28,166,266
6 December	176,000	29,233,100					192,915	28,831,326
7 January	156,000	28,015,300					140,835	26,273,695
8 February	181,000	29,507,800					182,920	28,075,547
9 March	174,000	29,074,500					184,249	28,353,310
10 April	173,000	29,059,800					176,337	27,741,237
11 May	172,000	28,967,700					178,327	27,806,874
12 June	179,500	29,415,100					181,839	28,059,145
Total	2,188,500	355,266,100	395,965	60,593,594	(6,035)	(882,906)	2,157,619	334,637,121
Subtotals YTD	402,000	61,476,500	395,965	60,593,594	(6,035)	(882,906)		
Achievement of Budget/Goal			98.50%	98.56%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Reflects billed volume based on actual usage except for residential customers where the billed volume differs from actual usage due to residential sewer volume caps implemented in FY 2023.

(3) Retail revenues include miscellaneous revenues and penalties

Table 4 – DWSD Retail Sewer Collections

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
September	22,367,425	23,489,448	(1,122,023)	-4.78%
October	25,231,098	21,610,149	3,620,949	16.76%
November	23,609,169	25,951,736	(2,342,568)	-9.03%
December	23,914,649	23,249,973	664,676	2.86%
January	26,416,591	26,248,512	168,079	0.64%
February	24,116,823	24,230,304	(113,481)	-0.47%
March	23,871,283	26,438,687	(2,567,405)	-9.71%
April	25,340,397	23,532,381	1,808,016	7.68%
May	22,575,530	22,487,372	88,158	0.39%
June	23,278,350	20,945,929	2,332,421	11.14%
July	35,487,541	36,297,569	(810,027)	-2.23%
August	27,119,685	22,591,511	4,528,174	20.04%
Rolling 12-Month Total	303,328,540	297,073,571		
Rolling, 12-Month Average	25,277,378	24,756,131		

DWSD Retail Water and Sewer Accounts Receivable Aging Report

The DWSD detailed accounts receivable aging is categorized by customer category.

Table 5 is a summary of the monthly sales, total receivables, bad debt allowance and net water and sewer receivables as of August 31, 2025, with comparative totals from June 30, 2025, June 30, 2024, and June 30, 2023. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The table provides a comparison of days in accounts receivable calculated as net receivables divided by daily sales and confirms that over time, days in AR is held in check overall due to a consistent practice of adjusting the allowance for doubtful accounts monthly. To the extent this allowance is adjusted, and bad debt expense is recognized in the DWSD budget, it does not impact GLWA.

Table 6 is a summary of the total, current and non-current Water and Sewer receivables by category as of August 31, 2025, with comparative totals from August 31, 2024. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

The Total Balance and Total Bad Debt Allowance as of August 31, 2025, are reflective of the values in both the Table 5 Summary and Table 6 breakdown.

Table 5 – DWSD Retail Accounts Receivable Aging Report – Summary

Summary					
Period Ending	Monthly Sales	Receivables		Net	Days in AR (1)
		Total	Allowance		
June 30, 2023	39,443,000	327,023,000	(272,012,000)	55,011,000	42
June 30, 2024 (3)	39,029,000	324,867,000	(249,922,000)	74,944,000	58
June 30, 2025 (2)(4)	40,227,000	381,752,000	(310,878,000)	70,873,000	53
August 31, 2025	43,867,000	390,923,000	(321,569,000)	69,354,000	47
Totals may be off due to rounding					

(1) Days in AR is calculated as net receivables divided by daily sales (monthly sales/30 days).

(2) The annual AR Tax Roll Transfer totaling \$25,890,000 was made in October 2024.

(3) The June 30, 2024 monthly sales amount was updated in April 2025 reporting to include an increase of approximately \$675,000 that was made subsequent to the original reporting.

(4) The June 30, 2025 year-end allowance amount was updated in July 2025 reporting to include an increase of approximately \$153,000 that was made subsequent to the original reporting.

Table 6 – DWSD Retail Accounts Receivable Aging Report – Water & Sewer Combined

	Avg. Balance	Current	> 30 Days	> 60 Days	> 180 Days	A/R Balance
Residential	937.03	15,349,000 6.7%	6,628,000 2.9%	30,196,000 13.2%	177,037,000 77.2%	229,210,000 100.0%
Commercial	1,243.36	7,680,000 21.4%	2,171,000 6.1%	6,030,000 16.8%	19,955,000 55.7%	35,836,000 100.0%
Industrial	3,135.68	5,536,000 28.6%	1,303,000 6.7%	2,640,000 13.6%	9,893,000 51.1%	19,372,000 100.0%
Tax Exempt	526.32	7,248,000 27.8%	1,216,000 4.7%	2,721,000 10.4%	14,881,000 57.1%	26,066,000 100.0%
Government	2,950.41	3,930,000 16.6%	2,152,000 9.1%	2,709,000 11.5%	14,839,000 62.8%	23,630,000 100.0%
Drainage	-	-	-	-	-	-
Subtotal - Active Accounts	991.00	39,743,000 11.9%	13,469,000 4.0%	44,297,000 13.3%	236,605,000 70.8%	334,114,000 100.0%
Inactive Accounts	144.01	181,000 0.3%	198,000 0.3%	1,615,000 2.8%	54,814,000 96.5%	56,808,000 100.0%
Total	534.32	39,924,000	13,668,000	45,912,000	291,419,000	390,923,000
% of Total A/R		10.2%	3.5%	11.7%	74.5%	100.0%
Water Fund	115.47	12,018,000	1,483,000	12,142,000	58,836,000	84,478,000
Sewer Fund	418.85	27,906,000	12,185,000	33,770,000	232,583,000	306,444,000
Total August 31, 2025 (a)	534.32	39,924,000	13,668,000	45,912,000	291,419,000	390,923,000
Water Fund- Allowance						(64,124,000)
Sewer Fund- Allowance						(257,445,000)
Total- Bad Debt Allowance						(321,569,000)
Comparative - Aug 2024 (b)	640.96	38,897,000	14,844,000	47,737,000	234,097,000	335,575,000
Difference (a) - (b)		1,027,000	(1,177,000)	(1,825,000)	57,322,000	55,347,000



The Monthly Wholesale Billings, Receivables, and Collections Report includes the following.

1. Wholesale Water Billings and Collections
2. Wholesale Sewer Billings and Collections
3. Wholesale Water & Sewer Accounts Receivable Aging Reports

Wholesale Water Billings and Collections

Wholesale Water Contracts: The Great Lakes Water Authority (GLWA) provides wholesale water service to 87 member-partners through a variety of service arrangements.

Service Arrangement Type

Model Contract	85
Emergency	0
Older Contracts	<u>2</u>
Total	<u>87</u>

Note: Services are provided to the Detroit Water & Sewerage Department (DWSD) via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of this monthly report.

Wholesale Water Billing Basis: Beginning with FY 2016, wholesale water charges were restructured to create a more stable revenue stream by using a historical rolling average to project customer volumes which accounts for 40% of the monthly charges and 60% of the annual customer revenue requirement as a monthly fixed charge.

Table 1 - Wholesale Water Billings shows the FY 2026 water billed usage and revenues. As of August 31, 2025, the billed usage was at 101.63% of the original plan and billed revenue at 100.97% of the original plan. Billings and usage from the City of Flint *are* included as they were assumed in the FY 2026 Budget.

Wholesale Water Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA’s Master Bond Ordinance.

Table 2 - Wholesale Water Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods. Current year collections are trending above the prior year for the twelve-month period ending August 31, 2025.

Table 1 – FY 2026 Wholesale Water Billings Report

WHOLESALE WATER CHARGES								
Month (1)	FY 2026 Charges (2)		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume Mcf	Revenue \$	Volume Mcf	Revenue (3) \$	Volume Mcf	Revenue \$	Volume Mcf	Revenue \$
1 July	1,459,700	35,523,100	1,443,326	35,332,100	(16,374)	(191,000)	1,347,527	32,449,201
2 August	1,327,600	33,953,000	1,389,530	34,819,742	61,930	866,742	1,297,169	31,979,686
3 September	1,270,300	33,143,000					1,315,030	32,104,405
4 October	1,040,600	30,218,400					1,051,234	28,946,404
5 November	887,200	28,529,400					872,926	26,975,632
6 December	962,000	29,287,500					866,671	27,877,869
7 January	977,400	29,446,100					989,175	28,114,300
8 February	873,200	28,325,000					888,053	27,055,774
9 March	946,800	29,098,400					966,088	27,862,863
10 April	905,200	28,703,100					928,903	27,482,932
11 May	1,099,400	31,132,100					1,049,087	28,969,431
12 June	1,393,800	34,734,300					1,325,550	32,157,894
Total	13,143,200	372,093,400	2,832,856	70,151,842	45,556	675,742	12,897,411	351,976,391
Subtotals ytd	2,787,300	69,476,100	2,832,856	70,151,842	45,556	675,742		
Achievement of Original Plan			101.63%		100.97%			

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Charges are based on the approved FY 2026 water supply system charge schedule.

(3) Water Revenues differ from Table 1A within the budget to actual analysis section because amounts are reduced by the monthly payment to the City of Flint for a license to raw water rights under the Flint Raw Water Contract in Table 1A

Table 2 - Wholesale Water Collections

Water				
Month	Current Year	Prior Year	Variance	Ratio
September	31,569,804	29,955,755	1,614,049	5.39%
October	29,858,946	26,617,271	3,241,675	12.18%
November	29,728,772	35,490,010	(5,761,238)	-16.23%
December	33,080,276	28,246,829	4,833,447	17.11%
January	28,917,330	24,448,936	4,468,394	18.28%
February	25,874,160	29,100,065	(3,225,904)	-11.09%
March	26,649,141	24,740,554	1,908,587	7.71%
April	25,622,706	26,856,179	(1,233,473)	-4.59%
May	26,976,277	25,838,255	1,138,022	4.40%
June	25,164,355	24,182,036	982,319	4.06%
July	30,792,996	30,278,936	514,060	1.70%
August	23,138,830	25,054,796	(1,915,966)	-7.65%
Rolling 12-Month Total	337,373,593	330,809,622		
Rolling, 12-Month Average	28,114,466	27,567,469		

Wholesale Sewer Billings and Collections

Wholesale Sewer Contracts: GLWA provides wholesale sewer service to 18 member-partners via multiple service arrangements.

Service Arrangement Type

Model Contract	14
Emergency	0
Older Contracts	<u>4</u>
Total	<u>18</u>

Note: Services are provided to the Detroit Water & Sewerage Department via a Water and Sewer Services Agreement (WSSA). See the “Retail Revenues, Receivables, and Collections Report” section of the monthly report.

Wholesale Sewer Billing Basis: Beginning in FY 2015, the “sewer rate simplification” initiative was applied which provides for a stable revenue stream and predictability for our member partners. Wholesale sewer customers are billed a fixed monthly fee based upon the annual revenue requirement.

Table 3 - Wholesale Sewer Billings shows the FY 2026 sewer billed revenue. As of August 31, 2025, the billed revenue reflects 100.00% of the original plan.

Wholesale Sewer Collections: The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA’s Master Bond Ordinance.

Table 4 - Wholesale Sewer Collections shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

The shift in wholesale sewer collection patterns is largely attributable to the timing of payments received. There are several large accounts whose payments swing between the end of the current month and the beginning of the next month. Current year collections are trending above the twelve-month period ending August 31, 2025.

Table 3 – FY 2026 Wholesale Sewer Billings Report

WHOLESALE SEWER CHARGES								
Month (1)	FY 2026 Charges		FY 2026 - Actual		FY 2026 - Variance		FY 2025 - Actuals	
	Volume (2)	Revenue	Volume (2)	Revenue	Volume (2)	Revenue	Volume	Revenue
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	\$
1 July	N/A	24,932,600	N/A	24,932,600	N/A	-	N/A	23,883,900
2 August	N/A	24,932,600	N/A	24,932,600	N/A	-	N/A	23,883,900
3 September	N/A	24,932,600	N/A		N/A		N/A	23,883,900
4 October	N/A	24,932,600	N/A		N/A		N/A	23,883,900
5 November	N/A	24,932,600	N/A		N/A		N/A	23,883,900
6 December	N/A	24,932,600	N/A		N/A		N/A	23,883,900
7 January	N/A	24,932,600	N/A		N/A		N/A	23,883,900
8 February	N/A	24,932,600	N/A		N/A		N/A	23,883,900
9 March	N/A	24,932,600	N/A		N/A		N/A	23,883,900
10 April	N/A	24,932,600	N/A		N/A		N/A	23,883,900
11 May	N/A	24,932,600	N/A		N/A		N/A	23,883,900
12 June	N/A	24,932,600	N/A		N/A		N/A	23,883,900
Total		299,191,200		49,865,200		-		286,606,800
Subtotals ytd		49,865,200		49,865,200		-		
Achievement of Original Plan				100.00%				

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Not tracked as part of the wholesale sewer charges.

Table 4 - Wholesale Sewer Collections

Sewer				
Month	Current Year	Prior Year	Variance	Ratio
September	25,450,281	18,770,419	6,679,862	35.59%
October	13,037,715	23,107,016	(10,069,301)	-43.58%
November	33,933,304	27,958,885	5,974,419	21.37%
December	23,958,644	21,351,498	2,607,146	12.21%
January	23,850,161	21,117,470	2,732,691	12.94%
February	23,509,614	27,856,400	(4,346,786)	-15.60%
March	24,230,161	23,460,900	769,261	3.28%
April	24,138,802	18,685,600	5,453,202	29.18%
May	23,965,586	28,363,300	(4,397,714)	-15.50%
June	24,053,386	23,300,100	753,286	3.23%
July	19,273,207	18,438,961	834,246	4.52%
August	28,754,028	13,987,797	14,766,231	105.57%
Rolling 12-Month Total	288,154,889	266,398,346		
Rolling, 12-Month Average	24,012,907	22,199,862		

Wholesale Water & Sewer Accounts Receivable Aging Report

GLWA operational invoices reflect 45-day payment terms. This allows Member Partners the ability to collect payment for services rendered under typical 30-day payment terms with an additional 15-day window to make payment to GLWA for wholesale services provided during that service period billed.

Table 5 - Wholesale Accounts Receivable Aging Report Summary is a summary of the total, current and non-current receivables by category as of August 31, 2025.

Table 6 - Wholesale Accounts Receivable Aging Report, Net Dearborn is the same summary *without* the past due balances for Dearborn. Ten water accounts comprise the past due balance of \$1,442,041 reported of which \$1,374,078 was paid in September. The Billing team continues to work with the remaining member partners on collection of their balances.

All sewer accounts are current in August. The IWC past due balance reflects five accounts totaling \$18,059 of which \$13,691 was paid in September. The Pollutant Surcharge past due balance consists of smaller account holders that GLWA staff continue to communicate with.

Table 5 - Wholesale Accounts Receivable Aging Report Summary

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	58,754,875	49,131,455	677,115	515,189	442,237	7,988,879
Sewer	14,997,100	14,997,100	-	-	-	-
IWC	668,360	650,963	13,414	(385)	4,367	-
Pollutant	626,267	536,897	50,641	12,976	8,075	17,678
Total	<u>75,046,601</u>	<u>65,316,414</u>	<u>741,171</u>	<u>527,779</u>	<u>454,680</u>	<u>8,006,557</u>
	100.00%	87.03%	0.99%	0.70%	0.61%	10.67%

Table 6 - Wholesale Accounts Receivable Aging Report, Net of Dearborn

	Total	Current	1-45 Days	46-74 Days	75-104	>105 Days
Water	49,445,628	48,003,587	612,948	451,022	378,071	-
Sewer	14,997,100	14,997,100	-	-	-	-
IWC	668,360	650,963	13,414	(385)	4,367	-
Pollutant	626,267	536,897	50,641	12,976	8,075	17,678
Total	<u>65,737,355</u>	<u>64,188,547</u>	<u>677,004</u>	<u>463,613</u>	<u>390,513</u>	<u>17,678</u>
	100.00%	97.64%	1.03%	0.71%	0.59%	0.03%

Note: percentages vary from 100% due to rounding.



The Monthly Trust Receipts & Disbursements Report includes the following.

1. GLWA Trust Receipts & Disbursements – Net Cash Flows and Receipts
2. DWSD Trust Receipts & Disbursements – Net Cash Flows and Receipts
3. Combined System Trust Receipts & Disbursements – Net Cash Flows

GLWA Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e., Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2026 reflects two months of activity to date.

Water fund receipts fell short of required disbursements by 7% through August 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 3% since July 1, 2021.

Sewer fund receipts exceeded required disbursements by 7% through August 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2021.

Chart 1 – GLWA 12-Month Net Receipts – Water outlines monthly cash receipt trends across two points of reference for the regional water system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

Chart 2 – GLWA 12-Month Net Receipts – Sewer outlines monthly cash receipt trends across two points of reference for the regional sewer system—current year and prior years. The black line at zero highlights the minimum goal for net receipts.

Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through August 31
Water					
1 Receipts	338,117,694	363,335,474	374,252,221	379,199,823	60,272,401
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	338,117,694	363,335,474	374,252,221	379,199,823	60,272,401
4 Disbursements	(316,495,360)	(349,186,375)	(353,639,121)	(367,467,244)	(64,789,828)
5 Receipts Net of Required Transfers	21,622,334	14,149,099	20,613,100	11,732,579	(4,517,427)
6 I&E Transfer	(26,622,862)	(9,898,100)	(28,618,500)	(8,289,600)	-
7 Net Receipts	(5,000,528)	4,250,999	(8,005,400)	3,442,979	(4,517,427)
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	107%	104%	106%	103%	93%
Sewer					
9 Receipts	471,979,297	498,888,416	506,731,576	508,344,972	88,005,432
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	471,979,297	498,888,416	506,731,576	508,344,972	88,005,432
12 Disbursements	(450,701,751)	(473,516,238)	(477,450,794)	(481,372,746)	(82,125,750)
13 Receipts Net of Required Transfers	21,277,546	25,372,178	29,280,782	26,972,226	5,879,682
14 I&E Transfer	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)	-
15 DWSD Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	8,296,578	-	-	-	-
17 Net Receipts	(8,077,664)	(1,394,022)	16,812,782	15,517,226	5,879,682
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	105%	105%	106%	106%	107%
Combined					
19 Receipts	810,096,991	862,223,890	880,983,797	887,544,795	148,277,833
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	810,096,991	862,223,890	880,983,797	887,544,795	148,277,833
22 Disbursements	(767,197,111)	(822,702,613)	(831,089,915)	(848,839,991)	(146,915,578)
23 Receipts Net of Required Transfers	42,899,880	39,521,277	49,893,882	38,704,805	1,362,255
24 I&E Transfer	(64,274,650)	(36,664,300)	(41,086,500)	(19,744,600)	-
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	8,296,578	-	-	-	-
27 Net Receipts	(13,078,192)	2,856,977	8,807,382	18,960,205	1,362,255
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	106%	105%	106%	105%	101%

Chart 1 – GLWA 12-Month Net Receipts – Water

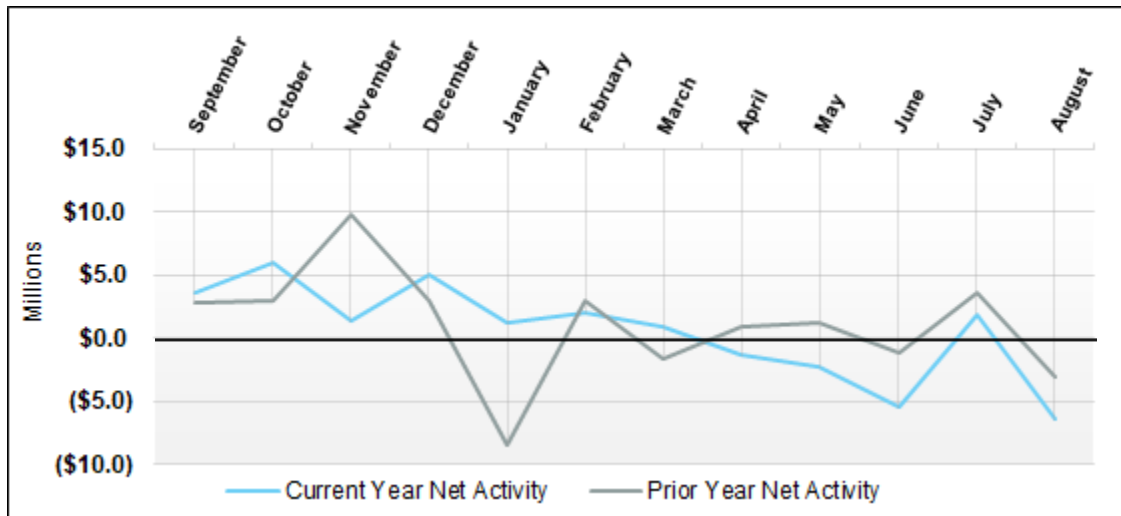
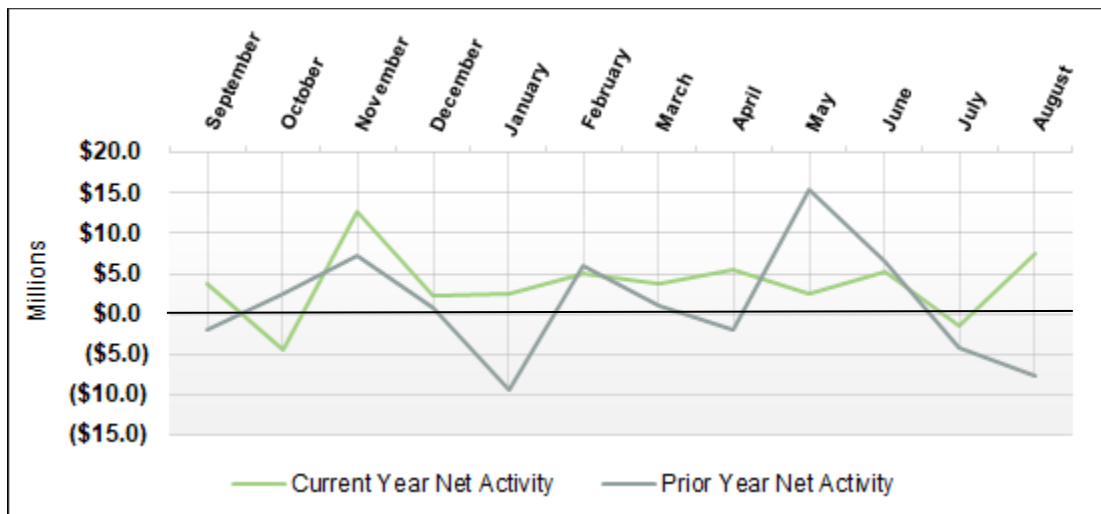


Chart 2 – GLWA 12-Month Net Receipts – Sewer



DWSD Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e. Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flows of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2025 reflects two months of activity to date.

Water fund receipts exceeded required disbursements by 27% through August 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 10% since July 1, 2021.

Sewer fund receipts exceeded required disbursements by 20% through August 31, 2025 compared to the four-year historical average of required receipts exceeding disbursements by 6% since July 1, 2021.

Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through August 31
Water					
1 Receipts	101,964,963	123,766,624	123,818,287	127,313,152	27,092,401
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	101,964,963	123,766,624	123,818,287	127,313,152	27,092,401
4 Disbursements	(94,495,601)	(117,666,100)	(117,290,591)	(119,923,334)	(21,296,788)
5 Receipts Net of Required Transfers	7,469,362	6,100,524	6,527,696	7,389,818	5,795,613
6 I&E Transfer	-	-	-	(8,000,000)	-
7 Net Receipts	7,469,362	6,100,524	6,527,696	(610,182)	5,795,613
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	108%	105%	106%	106%	127%
Sewer					
9 Receipts	291,280,896	298,897,942	296,088,194	299,683,584	62,620,168
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	291,280,896	298,897,942	296,088,194	299,683,584	62,620,168
12 Disbursements	(285,256,000)	(283,095,100)	(288,119,517)	(299,393,959)	(52,035,199)
13 Receipts Net of Required Transfers	6,024,896	15,802,842	7,968,677	289,624	10,584,969
14 I&E Transfer	-	-	-	-	-
15 Shortfall Advance from GLWA	-	-	-	-	-
16 Net Receipts	6,024,896	15,802,842	7,968,677	289,624	10,584,969
17 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	102%	106%	103%	100%	120%
Combined					
18 Receipts	393,245,859	422,664,566	419,906,481	426,996,735	89,712,569
19 MOU Adjustments	-	-	-	-	-
20 Adjusted Receipts	393,245,859	422,664,566	419,906,481	426,996,735	89,712,569
21 Disbursements	(379,751,601)	(400,761,200)	(405,410,108)	(419,317,293)	(73,331,987)
22 Receipts Net of Required Transfers	13,494,258	21,903,366	14,496,373	7,679,442	16,380,582
23 I&E Transfer	-	-	-	(8,000,000)	-
24 Shortfall Advance from GLWA	-	-	-	-	-
25 Net Receipts	13,494,258	21,903,366	14,496,373	(320,558)	16,380,582
26 <i>Ratio of Receipts to Required Disbursements (Line 20/Line 21)</i>	104%	105%	104%	102%	122%

Chart 3 – DWSD 12-Month Net Receipts – Water outlines monthly activity trends across two points of reference for the local water system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 4 – DWSD 12-Month Net Receipts – Sewer outlines monthly activity trends across two points of reference for the local sewer system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

Chart 3 – DWSD 12-Month Net Receipts – Water

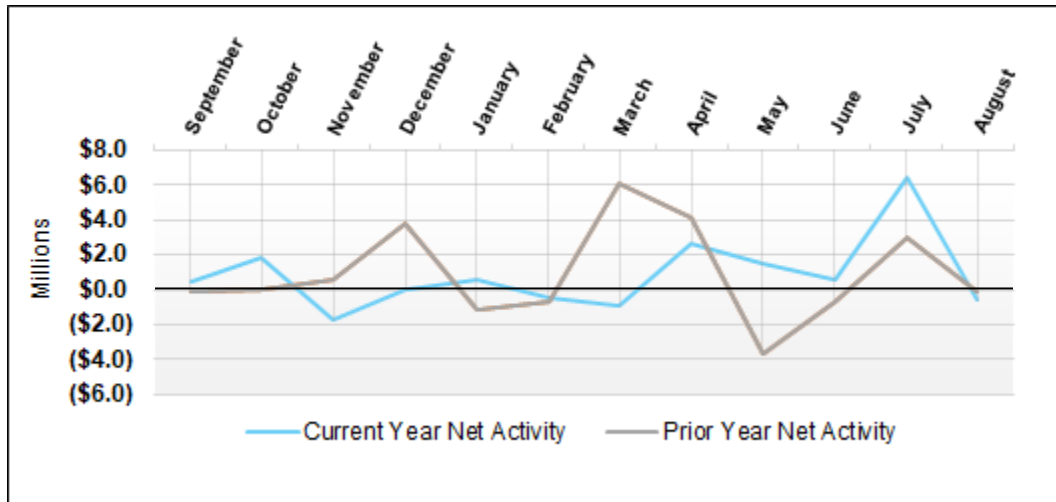
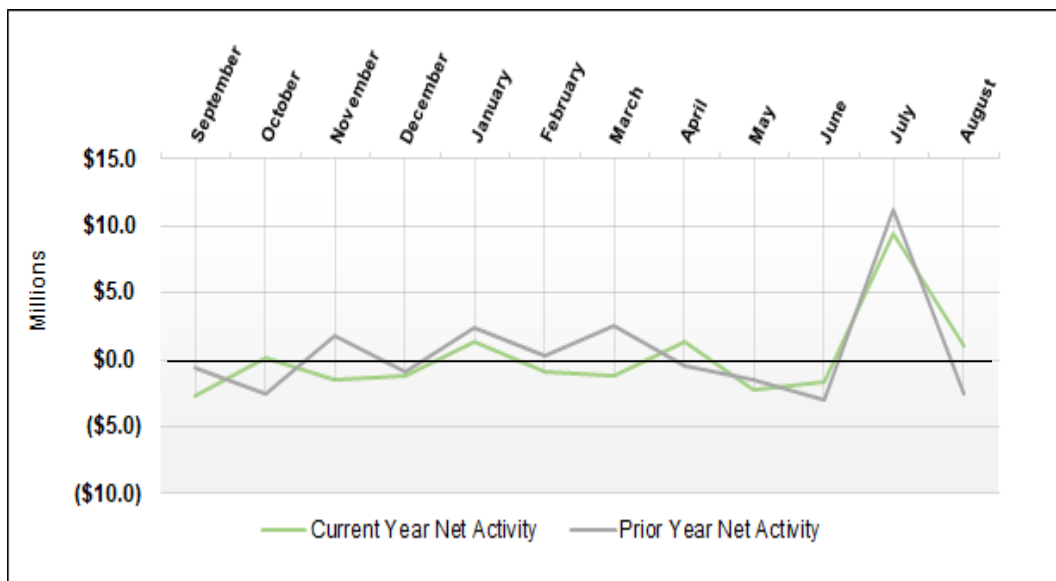


Chart 4 – DWSD 12-Month Net Receipts – Sewer



Combined System Trust Receipts & Disbursements

Net Cash Flows and Receipts Basis: The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2026 reflects two months of activity to date.

Water fund net receipts exceeded required disbursements by 1% through August 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 5% since July 1, 2021.

Sewer fund receipts exceeded required disbursements by 12% through August 31, 2025 compared to the four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2021.

Table 3 – Combined Net Cash Flows from Trust Receipts & Disbursements

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026 through August 31
Water					
1 Receipts	440,082,657	487,102,098	498,070,508	508,868,741	87,364,802
2 MOU Adjustments	-	-	-	-	-
3 Adjusted Receipts	440,082,657	487,102,098	498,070,508	508,868,741	87,364,802
4 Disbursements	(410,990,961)	(466,852,475)	(470,929,712)	(487,390,578)	(86,086,616)
5 Receipts Net of Required Transfers	29,091,696	20,249,623	27,140,796	21,478,162	1,278,186
6 I&E Transfer	(26,622,862)	(9,898,100)	(28,618,500)	(16,289,600)	-
7 Net Receipts	2,468,834	10,351,523	(1,477,704)	5,188,562	1,278,186
8 <i>Ratio of Receipts to Required Disbursements (Line 3/Line 4)</i>	107%	104%	106%	104%	101%
Sewer					
9 Receipts	763,260,193	797,785,358	802,819,770	808,374,074	150,625,600
10 MOU Adjustments	-	-	-	-	-
11 Adjusted Receipts	763,260,193	797,785,358	802,819,770	808,374,074	150,625,600
12 Disbursements	(735,957,751)	(756,611,338)	(765,570,311)	(780,766,706)	(134,160,949)
13 Receipts Net of Required Transfers	27,302,442	41,174,020	37,249,459	27,607,369	16,464,651
14 I&E Transfer	(37,651,788)	(26,766,200)	(12,468,000)	(11,455,000)	-
15 Shortfall Advance	-	-	-	-	-
16 Shortfall Repayment (principal)	8,296,578	-	-	-	-
17 Net Receipts	(2,052,768)	14,407,820	24,781,459	16,152,369	16,464,651
18 <i>Ratio of Receipts to Required Disbursements (Line 11/Line 12)</i>	104%	105%	105%	103%	112%
Combined					
19 Receipts	1,203,342,850	1,284,887,456	1,300,890,278	1,317,242,815	237,990,402
20 MOU Adjustments	-	-	-	-	-
21 Adjusted Receipts	1,203,342,850	1,284,887,456	1,300,890,278	1,317,242,815	237,990,402
22 Disbursements	(1,146,948,712)	(1,223,463,813)	(1,236,500,023)	(1,268,157,284)	(220,247,565)
23 Receipts Net of Required Transfers	56,394,138	61,423,643	64,390,255	49,085,531	17,742,837
24 I&E Transfer	(64,274,650)	(36,664,300)	(41,086,500)	(27,744,600)	-
25 Shortfall Advance	-	-	-	-	-
26 Shortfall Repayment	8,296,578	-	-	-	-
27 Net Receipts	416,066	24,759,343	23,303,755	21,340,931	17,742,837
28 <i>Ratio of Receipts to Required Disbursements (Line 21/Line 22)</i>	105%	105%	105%	104%	108%

All amounts are unaudited unless otherwise noted.

GLWA Audit Committee November 21, 2025



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Alicia Schwartz, Grants Manager

Re: Grants, Gifts, and Other Resources Report Through October 31, 2025

Highlights: The Grants, Gifts, and Other Resources Report highlights changes from the prior report in yellow. Three project updates of particular note are the following.

- ✓ **2025-005 American Rescue Plan – State Revolving Fund (ARPA) Funded Project 5840-01 Northwest Interceptor to Oakwood CSO Sewer (CIP Project 222001) –** Submitted and received reimbursement request for \$771,533.
- ✓ **2024-009b FY 2024 Environmental Protection Agency Community Grant – Oakwood District Intercommunity Relief Sewer Modifications (CIP Project 222001) –** Grant application submitted on October 20, 2025 for \$959,752.
- ✓ **2025-006 Detroit Employment Solutions Corp (DESC) Apprentice Grant–** One year renewal agreement signed providing \$5,000 per apprentice.

Background: The Great Lakes Water Authority (GLWA) delegated authority to the Chief Executive Officer to oversee and report on activities identified in the GLWA Articles of Incorporation related to solicitation and receipt of grants, gifts, and other resources ⁽¹⁾ as stated in Article 4 – Powers, Section B (4):

(4) Solicit, receive, and accept gifts, grants, labor, loans, contributions of money, property, or other things of value, and other aid or payment from any federal, state, local, or intergovernmental government agency or from any other person or entity, public or private, upon terms and conditions acceptable

¹ Other resources as referenced above refer to labor, contributions of money, property, or other things of value from any other person or entity, public or private with the exception for loans, subject to provisions of the GLWA Board Debt Management Policy, and Intergovernmental agreements and other activities that are addressed in the GLWA Board Procurement Policy.

to the Authority, or participate in any other way in a federal, state, local, or intergovernmental government program ⁽²⁾.

GLWA's Grants, Gifts, and Other Resources Delegation Policy is online at [Grants, Gifts, and Other Resources Delegation Policy - GLWA \(glwater.org\)](https://glwater.org/Grants-Gifts-and-Other-Resources-Delegation-Policy).

Analysis: The tables in each section of this report present GLWA grant activity by each phase. As a grant moves through each phase, it is shown in the corresponding table.

Table 1- Pre-award phase includes the process of applying for a grant and the period prior to the signing of the grant agreement between the awarding agency and GLWA.

Table 2 - Award phase reflects the period after the agreement is executed with the awarding agency. In this phase, GLWA becomes responsible for meeting the administrative, financial, and programmatic reporting requirements of the award.

Table 3 - Post award phase is the final stage of grant activity and includes final reporting requirements, auditing, and closeout. There are final financial and programmatic reports that must be submitted to formally close out the grant as defined in each grant agreement.

Table 4 - Programs not awarded or programs that GLWA will not continue to pursue.

Proposed Action: Receive and file this report.

² Participation in any other way in a federal, state local, or intergovernmental government program includes participation in research projects at universities.



Financial Services Audit Committee Communication

Table 1 – Pre-Award Phase Programs reflects open submissions for FY 2024, FY 2025, and FY 2026 to date. The programs listed under this section do not have a grant agreement between the awarding agency and GLWA at this time, but an application has been submitted, or the funds have been identified in legislation (i.e. earmarks).

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Amount to be Provided	Compliance and/or Performance Requirements	Status
2024-009	3/9/2024	FY 2024 Environmental Protection Agency Community Grant – Pump Station #2 Rack & Grit (CIP Project 211007)	Federal Grant (Reimbursement Basis)	\$959,752	Federal Audit Requirements	Earmark (20% Cost Share). Working with Project Manager to develop project workplan.
2024-009b	3/9/2024	FY 2024 Environmental Protection Agency Community Grant – Oakwood District Intercommunity Relief Sewer Modifications (CIP Project 222001)	Federal Grant (Reimbursement Basis)	\$959,752	Federal Audit Requirements	Earmark (20% Cost Share) Submitted grant application Oct 20th, 2025.
2025-001	12/19/2024	State and Local Cybersecurity Grant Program (SLCGP) - Cybersecurity Assessments	Federal Grant (Reimbursement Basis)	\$80,000	Federal Audit Requirements	Application submitted by GLWA, under review by FEMA.
2025-002	12/19/2024	State and Local Cybersecurity Grant Program (SLCGP) - Cybersecurity Professional Training for IT/Security Staff	Federal Grant (Reimbursement Basis)	\$191,194	Federal Audit Requirements	Application submitted by GLWA, under review by FEMA.

Table 2 Award Phase Programs reflect all open, awarded grants from FY 2021 through FY 2026.

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Grant Amount	Compliance and/or Performance Requirements	Status
2023-003	12/19/2022	FY2023 Environmental Protection Agency Community Grant – PFAS Compounds remediations project	Federal Grant (Reimbursement Basis)	\$3,452,972	Federal Audit Requirements	Received notification of award June 6, 2025.
2023-005	3/28/2023	Department of Energy – Hydrothermal Liquefaction Project	Federal Grant (Reimbursement Basis)	\$1,000,000	Federal Audit Requirements	Reimbursement requests of \$657,158 received through July 2025.
2023-013	8/06/2023	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 714729 Outfalls (CIP Project 260201)	Federal pass-through State (Reimbursement Basis)	\$247,650	Federal Audit Requirements	Reimbursement request of \$247,650 submitted in February 2024. Project closeout in progress.
2023-014	8/28/2023	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 664811 Conner Creek Sewer System (CIP Project 260204)	Federal pass-through State (Reimbursement Basis)	\$1,910,621	Federal Audit Requirements	Reimbursement request of \$1,910,621 submitted in February 2024. Project closeout in progress.
2023-015	10/3/2024	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 670521 CAT-Z – Allocation of Management Costs	Federal pass-through State (Reimbursement Basis)	\$90,541	Federal Audit Requirements	Reimbursement request of \$90,541 submitted in November 2024. Project closeout in progress.
2023-019	3/3/2021	American Rescue Plan – State Revolving Fund (ARPA) Funded Project 7532-02 96 Inch Water Transmission Main Relocation Phase 2 EGLE (CIP Project 122004)	Federal pass-through State (Reimbursement Basis)	\$11,751,730	Federal Audit Requirements	Total reimbursement request received to date \$9.0M.
2023-023	8/30/2023	I-94 Modernization Project (CIP Project 270001)	MDOT Federal pass-through State (Reimbursement Basis)	\$34,400,000	Federal Audit Requirements	Wade Trim has been selected as vendor. Kick-off meeting postponed until November 2025.
2024-005	12/15/2023	Fiscal Year 2023 Building Resilient Infrastructure and Communities (BRIC) Project Scoping/Feasibility	Federal pass-through State	\$856,000	Federal Audit Requirements	\$856,000 Grant awarded January 2025 – currently on hold.

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Grant Amount	Compliance and/or Performance Requirements	Status
		Study (design and engineering only – no construction)	(Reimbursement Basis)			
2024-011	7/10/2024	Southeast Michigan Flood Study	Federal (Cost Share Only)	\$0	Federal Audit Requirements	Cost Share Agreement – GLWA share \$1.5M.
2024-014	6/7/2023	Focus Hope – Michigan Industry Cluster Approach (MICA 4.0)	Focus Hope (Nonprofit)	\$43,000	None	\$17,000 Received to date.
2025-004	5/1/2025	Scale-up of Hydrothermal Liquefaction with Supercritical Water Oxidation in an Integrated Biorefinery	Federal Grant (Cost Share)	\$0	Federal Audit Requirements	Cost Share Agreement – GLWA share \$250,000.
2025-005	9/6/2024	American Rescue Plan – State Revolving Funded Project 5840-01 Northwest Interceptor to Oakwood CSO Sewer (CIP Project 222001)	Federal pass-through State (Reimbursement Basis)	\$20,000,000	Federal Audit Requirements	Submitted and received reimbursement request of \$771,533. Total reimbursement received to date \$14M.
2025-006	5/8/2025	Detroit Employment Solutions Corp (DESC) Apprentice Grant	DESC (Nonprofit)	Reimbursement of \$5,000 per apprentice	None	1st renewal signed October 2025, provides \$5,000 per apprentice. Total received to date \$112,000.
2025-007	8/22/2024	State Revolving Fund Clean Water Initiative/Strategic Water Quality Initiative 5980-01 West Chicago South Stormwater Improvements (DWSD Grant)	Pass Through to DWSD	\$14,011,908	Federal Audit Requirements	Total reimbursement received to date \$4.5M.
2025-008	6/3/2025	Federal Emergency Management Agency (FEMA) COVID-19 DR-4494 Project 953011 - CAT-Z – Allocation of Management Costs	Federal pass-through State (Reimbursement Basis)	\$100,398	Federal Audit Requirements	Reimbursement request of \$100,398 submitted June 2025. Project closeout in progress.

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Grant Amount	Compliance and/or Performance Requirements	Status
2025-009	8/27/2025	State Revolving Fund Drinking Water Initiative - Water Main Replacement & Lead Service Line Replacement (WS742) 7888-01 (DWSD Grant)	State of Michigan Grant	\$2,949,704	State Audit Requirements	Received notification of award August 27, 2025

Table 3 – Post Award Phase Programs have been completed. GLWA reimbursement has been received in full, and the programs are in the process of being closed out, including any closeout reporting requirements.

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Grant Amount	Compliance and/or Performance Requirements	Status
2023-002	6/6/2025	FY 2022 Environmental Protection Agency Community Grant – Detroit River Interceptor (CIP Project 222002)	Federal Grant (Reimbursement Basis)	\$2,000,000	Federal Audit Requirements	Funds received as of September 25, 2025. Working with MSP to close out grant.
2023-006	2/22/2023	Federal Emergency Management Agency (FEMA), June Flood DR-4607 Project 660138 Seven Mile CSO	Federal pass through-State (Reimbursement Basis)	\$46,996	Federal Audit Requirements	Funds received as of June 30, 2023. Working with MSP to close out grant.
2023-007	4/3/2023	Federal Emergency Management Agency (FEMA), June Flood DR-4607 Project 660076 Springwell Water Treatment Plant	Federal pass through-State (Reimbursement Basis)	\$180,000	Federal Audit Requirements	Funds received as of June 30, 2023. Working with MSP to close out grant.
2023-008	4/3/2023	Federal Emergency Management Agency (FEMA), June Flood DR-4607 Project 668336 Fairview PS Protective Measures (CIP Project 232001)	Federal pass through-State (Reimbursement Basis)	\$180,000	Federal Audit Requirements	Funds received as of June 30, 2023. Working with MSP to close out grant.
2023-009	4/3/2023	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 660133 – Obligated \$80,129 Puritan Fenkell CSO	Federal pass-through State (Reimbursement Basis)	\$80,129	Federal Audit Requirements	Funds received June 20,2025. Working with MSP to close out grant.
2023-010	4/10/2023	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 660118 – Obligated \$180,000 WRRF	Federal pass-through State (Reimbursement Basis)	\$180,000	Federal Audit Requirements	. Funds received June 20,2025. Working with MSP to close out grant.
2023-011	8/29/2022	Federal Emergency Management Agency (FEMA) June 25-26 Flood, DR-4607 Project 668672 - System Wide Emergency Protective Measures	Federal pass-through State (Reimbursement Basis)	\$43,031	Federal Audit Requirements	Funds received June 20,2025. Working with MSP to close out grant.

Reference Number	Date Originally Awarded or Requested	Program Description	Type of Activity	Grant Amount	Compliance and/or Performance Requirements	Status
2023-012	4/3/2023	Federal Emergency Management Agency (FEMA), June 25-26 Flood, DR-4607 Project 660110 – Obligated \$319,911 Fairview PS (CIP Project 232001)	Federal pass-through State (Reimbursement Basis)	\$319,911	Federal Audit Requirements	Funds received as of March 6, 2025. Working with MSP to close out grant.

Table 4 –Programs not awarded or Programs that GLWA will not continue to pursue. There is no Table 4 presented this month because there was no activity in the month of October.



Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Gerri Williams, Treasury Manager

Re: Quarterly Investment Report (Unaudited)

Background: As stated in section 14 of the Great Lakes Water Authority (GLWA) Investment Policy, quarterly reporting shall be presented to provide a clear picture of the status of the current GLWA investment portfolio. The attached report, prepared and presented by PFM Asset Management LLC, summarizes portfolio information through September 30, 2025 (unaudited).

Analysis: The Quarterly Investment Report complies with the requirements of Public Act 20 of 1948, as amended and the GLWA Investment Policy. GLWA is investing its funds in a diversified portfolio which includes bank deposits, money market funds, a local government investment pool (LGIP), U.S. Treasuries, Federal Agencies, and commercial paper. All securities in the portfolio comply with the GLWA investment policy. Key metrics are provided below with additional commentary in the attached report.

- Yield at Cost:
 - As of September 30, 2025: 4.00%
 - As of June 30, 2025: 4.19%
- Yield at Market:
 - As of September 30, 2025: 4.01%
 - As of June 30, 2025: 4.24%
- Portfolio Allocation in Cash/Money Market/LGIP Securities:
 - As of September 30, 2025: 47%
 - As of June 30, 2025: 68%

Investment income in each of the funds is identified as restricted or unrestricted as defined in the Master Bond Ordinance (MBO). Unrestricted investment income can be used to fund operations and is included in the revenue requirement calculations. Restricted investment income is held within the specific fund and can only be used for the fund's purpose as stipulated in the MBO.

The Treasury group continues to work with PFM Asset Management LLC to identify strategies to maximize investment returns while meeting the GLWA standards for safety and liquidity.

Proposed Action: Receive and file this report.

Great Lakes Water Authority

Investment Performance Report – September 2025



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Executive Summary

PORTFOLIO RECAP

- **Safety** – The aggregate portfolio is diversified amongst cash, bank deposits, U.S. Treasuries, commercial paper, SEC-registered money market funds, and a local government investment pool. The total credit profile of the portfolio is strong with over 99% of the assets invested in bank deposits or securities that are rated within the two highest short and long-term rating classifications as established by Standard & Poor’s rating agency.
- **Liquidity** – Great Lakes Water Authority (“GLWA”) has continued to monitor its portfolio with the goal of limiting the allocation to cash and bank deposit accounts and maximizing the use of short-term investments to meet cash requirements. As of September 30, 2025, approximately 47% of the funds were held in cash and money market accounts maturing overnight. The percentage is lower than what has been seen in prior quarters.
- **Return** – The overall yield at market decreased to 4.01% as of September 30, 2025, versus 4.24% as of June 30, 2025. The lower yield is reflective of the Federal Reserve cutting interest rates and reducing borrowing costs while starting their easing cycle. GLWA earned over \$13.0 million (unaudited) in investment income for the first three months of fiscal year 2026 on a book value basis. Investment income includes earnings on all fund types, including restricted and unrestricted funds combined as well as construction and bond proceeds. It should be noted that investment income for GLWA for FY 2026 is projected to be less than what was seen in the prior fiscal year.

AVAILABLE FUNDS (Unaudited)

Type	Book Value	Market Value	Yield @ Cost (as of 9/30/25)	Yield @ Market (as of 9/30/25)
Deposit Accounts	\$23,125,980	\$23,125,980	1.93%	1.93%
Trust Money Market Fund	\$334,210,711	\$334,210,711	4.01%	4.01%
Money Market Fund	\$11,104,811	\$11,104,811	4.03%	4.03%
Local Government Investment Pool	\$238,200,329	\$238,200,329	4.21%	4.21%
Managed Funds	\$695,726,260	\$696,609,740	4.00%	4.01%
<u>SEPTEMBER 2025 TOTALS:</u>	<u>\$1,302,368,090</u>	<u>\$1,303,251,571</u>	<u>4.00%</u>	<u>4.01%</u>
<u>PREVIOUS QUARTER TOTALS:</u>	<u>\$1,498,941,617</u>	<u>\$1,498,814,945</u>	<u>4.19%</u>	<u>4.24%</u>

Accounts like the Retainage accounts which are not owned by GLWA are not included in this report.

Investment Strategy

OVERALL STRATEGY

- All investment activity is conducted subject to GLWA's investment policy and state statutes while meeting the primary objectives of safety and liquidity. The portfolio is managed to a disciplined investment plan to provide improved safety and diversification while putting every dollar to work.
- GLWA, working with its investment advisor PFM Asset Management ("PFMAM"), has continued to invest its funds in a mixture of short and intermediate-term individual investment securities to ensure adequate liquidity to cover upcoming debt, pension payments, and operational requirements.
- PFMAM will continue to actively manage long-term portfolios with full discretion and align short-term balances with expected liabilities and identify strategies to maximize future investment income in the current interest rate environment, subject to GLWA's investment policy and state statutes.

PORTFOLIO PERFORMANCE – CURRENT PERIOD*

- The overall portfolio's original yield at cost went from 4.19% as of 6/30/2025 to 4.00% as of 9/30/2025.
- The total portfolio had a market yield of 4.01% at the end of September, compared to 4.24% as of June 30, 2025. Yield at market represents what the market would provide in return if the portfolio was purchased on September 30, 2025 (versus purchased in prior months / years); the lower yield is a result of the expectation of Fed policy to cut overnight interest rates in the near future.
 - We utilize a variety of investment sectors, and because of that, this 4.01% yield at market as of 9/30/2025 is lower than in the prior quarter due to the Federal Reserve lowering the target range for the Federal Funds rate.

PORTFOLIO PERFORMANCE – PROJECTIONS

- GLWA earned over \$13.0 million (unaudited) in investment interest income for fiscal year-to-date 2026 (as of September 30, 2025) on a book value basis.
- The fiscal year 2026 period earnings are expected to be slightly lower than the 2025 fiscal year earnings, as expectations are for lower interest income for the entire FY 2026 mainly due to the expectation of the Fed moving monetary policy to a neutral level.

** Yield at cost is based on the original cost of the individual investments from the purchase date to maturity. On the other hand, yield at market is calculated on a specific day (in this case, September 30, 2025) and assumes that all the securities in the portfolio are purchased given the market price/yield on that particular day. If one is to generally hold their investments to the stated maturity date, then the yield at cost would be the better number to use to gauge how the portfolio is performing.*

Summary Market Overview and Outlook

ECONOMIC HIGHLIGHTS UPDATE

- The Federal Reserve (the “Fed”) delivered its first rate cut of 2025, lowering the Federal Funds target range to 4.00% – 4.25%. Fed Chair Jerome Powell called it a “risk management cut” as the Fed weighs risks to its dual mandate of full employment and price stability. Newly confirmed Governor Stephen Miran dissented, favoring a 50-basis point cut.
- The median forecast from the Fed’s updated “dot plot” shows an additional 50 basis points of rate cuts this year, 25 basis points more than its June projections. This comes despite an upward revision to Fed projections for gross domestic product (“GDP”) growth and inflation, which is projected to remain above the Federal Reserve’s 2.0% target for longer, along with a slight downward adjustment to the projection for the unemployment rate.
- The October 1st shutdown of the U.S. government delayed the September jobs report, a key data point for the Fed given its focus on the labor market. Other labor market data continues to suggest a low hiring/low firing environment.
- The Consumer Price Index (“CPI”) rose to 2.9% year-over-year. Certain import-reliant goods are showing modest tariff passthroughs, but the Fed expects tariff price effects to be short-lived. The tension between the weakening labor market and sticky inflation reinforces the Fed’s data dependence.
- August’s retail sales and consumer spending data showed consumers continued to support the U.S. economy. The second quarter of calendar year 2025 GDP was revised higher with consumer spending up by 2.5%, rebounding from the first quarter’s 0.6% reading.
- Despite labor market softness, consumer spending proved resilient in the previous quarter, largely supported by continued spending from higher-income households. Business investment has also remained strong.
- The value of the U.S. dollar reached its lowest level in over three years in September and is now down nearly 10% on the calendar year. This continues to serve as a tailwind for international equities.

ECONOMIC IMPACT ON PORTFOLIO

- Yields on 3-month, 2-year, and 10-year U.S. Treasuries ended the quarter at 3.93%, 3.61%, and 4.15%.
- The 30-year U.S. Treasury yield declined by 20 basis points over the last month and modestly flattened the yield curve from its steepest levels in over three years. This drop in longer-dated Treasury yields pushed mortgage-rates to their lowest levels in nearly three years, improving the backdrop for home buying activity.
- Portfolio Impact: Given the trajectory of additional Fed rate cuts, we plan to maintain portfolio durations near 100% of benchmarks and position portfolios to take advantage of our curve steepening bias. Spreads on Agencies remain quite narrow amid a lack of issuance. We do not anticipate any material changes or new issuance in the near term. Additionally, we continue to monitor the Administration’s ongoing efforts to at least partially privatize FNMA and FHLMC. On the short end of the curve, gross Treasury Bill issuance rose but net issuance declined as maturities of existing securities outweighed new issuance. The Treasury Bill market remains priced for further Fed rate cuts. Credit spreads on the short end stabilized during the past month, allowing selective attractive buying opportunities across various maturities.

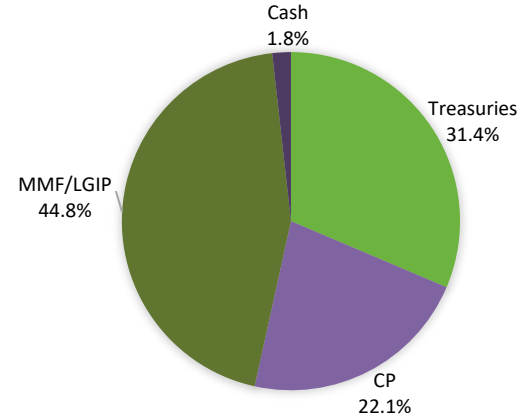
Portfolio Snapshot

Overall Portfolio Composition Summary

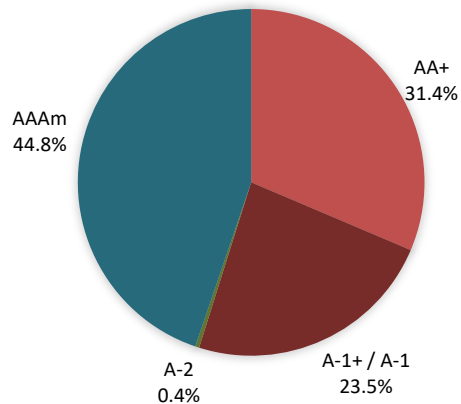
PORTFOLIO STATISTICS

Invested Amount	\$1.303 Billion
Duration	0.38 Years
Yield at Cost	4.00%
Yield at Market	4.01%

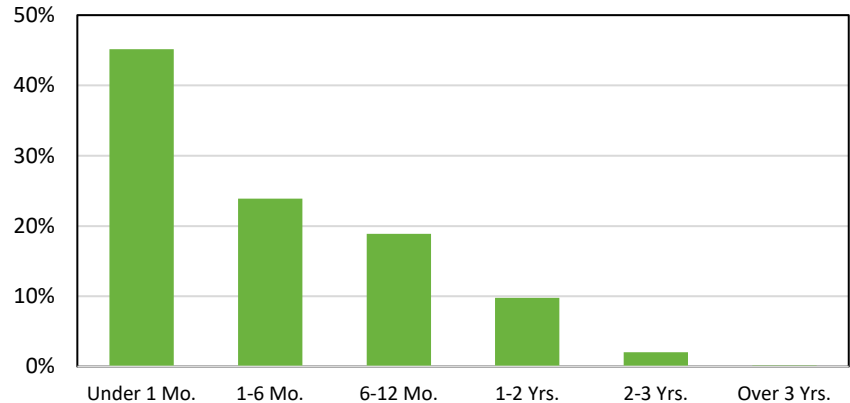
SECTOR ALLOCATION



CREDIT QUALITY



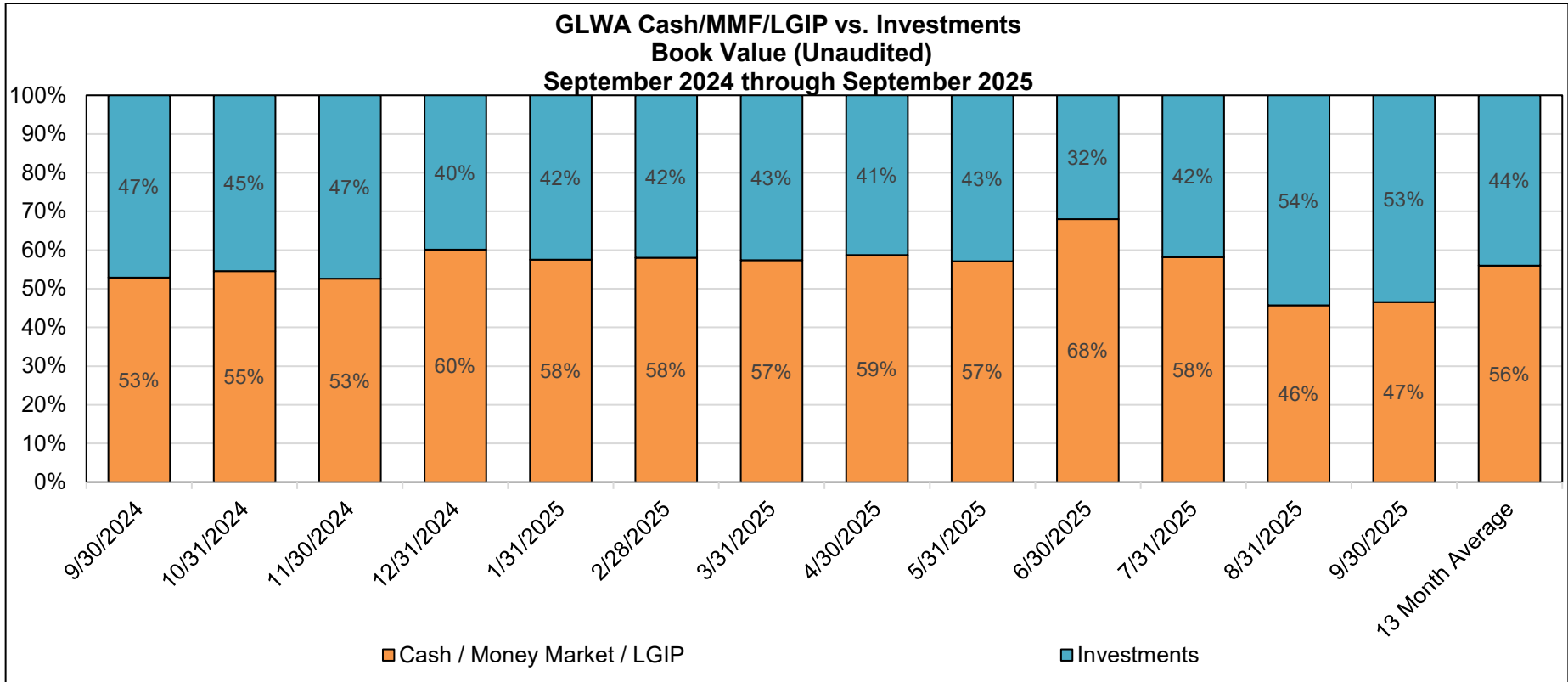
MATURITY DISTRIBUTION



Portfolio Snapshot

Portfolio Mix – Cash / Money Market vs. Investments

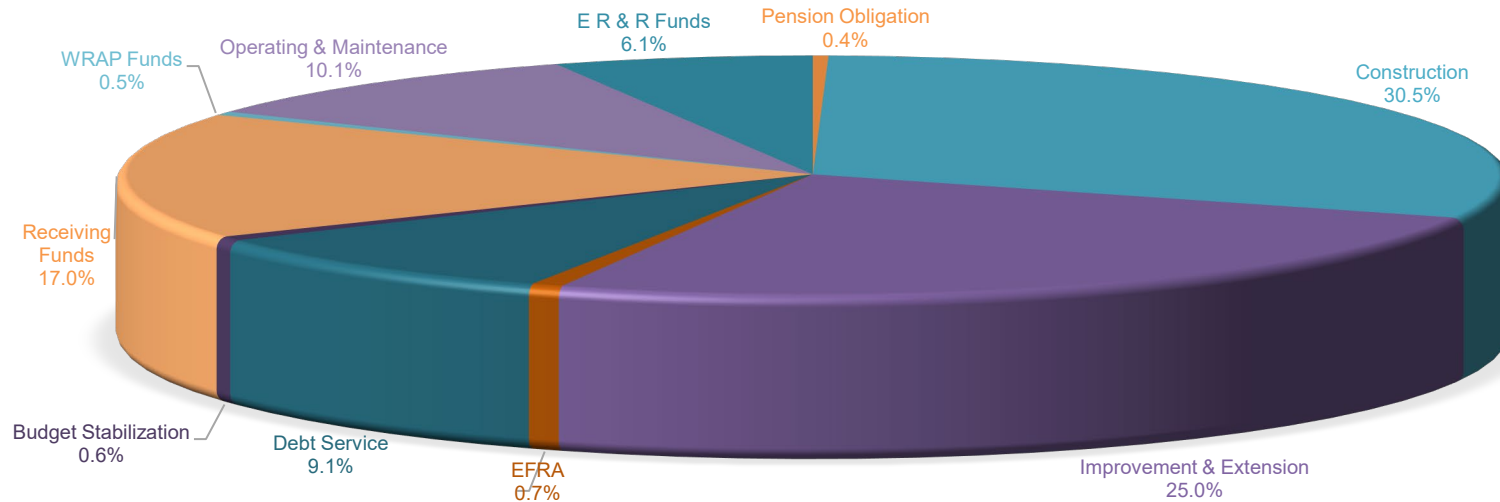
- GLWA's liquidity requirements fluctuate each month based on operational requirements, capital funding, and debt payments. Based on a review of historical activity and refinement of cash flow projections, GLWA has continually tried to balance the allocation of the portfolio's holdings to cash & money market accounts versus the allocation to investments for the portfolio holdings.
- The chart below compares the monthly allocation of the portfolio holdings to the 13-month average. The allocation between cash and investments will vary each month based on liquidity requirements. For September of 2025, about 47% of the overall portfolio was invested in cash, LGIP, and/or overnight money market fund accounts. This is slightly lower than the level seen in previous months and is reflective of the additional Fed rate cuts expected by the market.



Accounts like the Retainage accounts which are not owned by GLWA are not included in this report.

Portfolio Snapshot

Investments – By Account Purpose

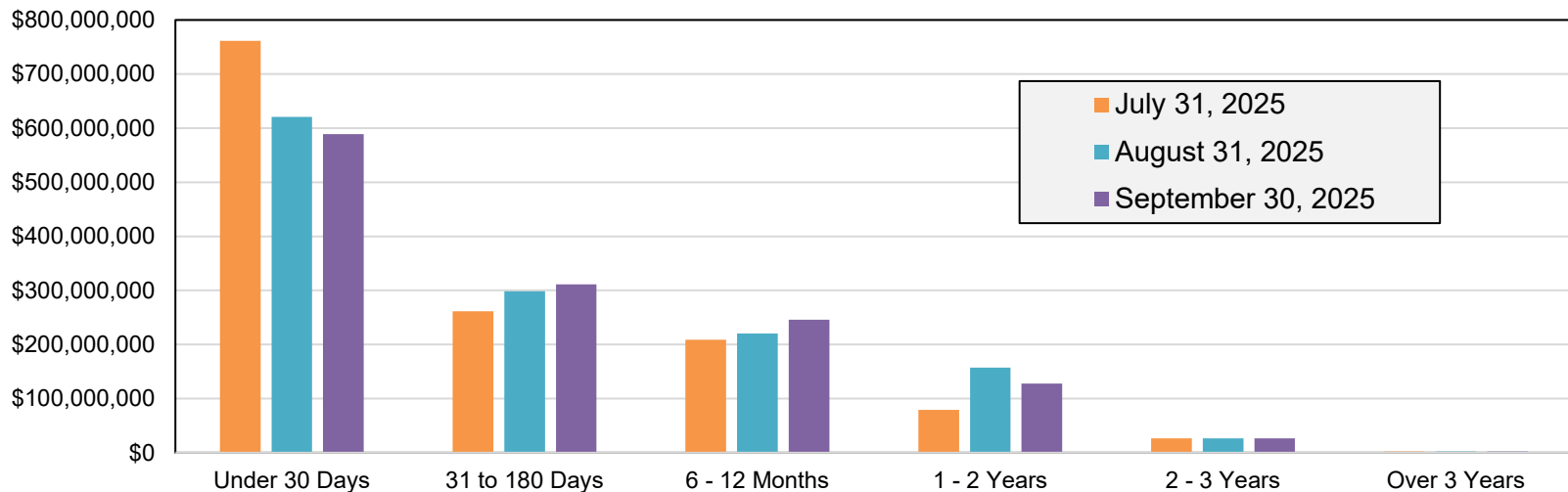


Account Purpose	Value Market	Allocation %	Cost Yield at	Market Yield at	Duration	Strategy
Construction Bond Funds	\$ 397,812,318	30.5%	4.22%	4.14%	0.375 Years	Cash Flow Driven
Improvement & Extension	\$ 326,224,957	25.0%	3.83%	3.97%	0.579 Years	Cash Flow Driven
Receiving Funds (includes lockbox account)	\$ 221,895,588	17.0%	4.00%	4.00%	0.003 Years	Short-Term
Operating & Maintenance	\$ 131,314,766	10.1%	3.93%	3.93%	0.003 Years	Short-Term
Debt Service	\$ 117,966,552	9.1%	4.18%	4.06%	0.286 Years	Short-Term
Extraordinary Repair & Replacement Funds	\$ 79,743,881	6.1%	3.73%	3.79%	1.442 Years	Long-Term
Evergreen Farmington Regional Account	\$ 9,612,845	0.7%	2.83%	2.83%	0.003 Years	Short-Term
Budget Stabilization Funds	\$ 7,568,486	0.6%	3.75%	3.86%	1.097 Years	Long-Term
WRAP Funds	\$ 6,326,905	0.5%	4.01%	4.01%	0.003 Years	Short-Term
Pension Obligation Funds	\$ 4,785,273	0.4%	4.16%	4.18%	0.381 Years	Short-Term
Total	\$ 1,303,251,571	100.0%	4.00%	4.01%	0.382 Years	

Accounts like the Retainage accounts which are not owned by GLWA are not included in this report.

Portfolio Snapshot Investments – By Maturity

Maturity Distribution	July 31, 2025		%	August 31, 2025		%	September 30, 2025		%
Under 30 Days	\$	761,533,735	56.9%	\$	620,618,433	46.8%	\$	588,785,999	45.2%
31 to 180 Days		261,218,591	19.5%		298,658,865	22.5%		311,494,255	23.9%
6 - 12 Months		208,651,556	15.6%		220,620,386	16.6%		246,131,608	18.9%
1 - 2 Years		79,186,772	5.9%		157,606,618	11.9%		127,598,784	9.8%
2 - 3 Years		26,547,241	2.0%		26,786,521	2.0%		26,815,816	2.1%
Over 3 Years		2,396,571	0.2%		2,423,382	0.2%		2,425,108	0.2%
Totals	\$	1,339,534,466	100.0%	\$	1,326,714,205	100.0%	\$	1,303,251,571	100.0%



Accounts like the Retainage accounts which are not owned by GLWA are not included in this report.

Portfolio Snapshot

Investment Accounts – Yield at Cost & Market

	As of September 30, 2025		As of June 30, 2025	
	YTM @ Cost	YTM @ Market	YTM @ Cost	YTM @ Market
Bank Deposits				
Bank A	0.01%	0.01%	0.01%	0.01%
Bank C	2.44%	2.44%	2.81%	2.81%
Sub-Total Bank Deposits	1.93%	1.93%	1.76%	1.76%
Money Market Funds / LGIPs				
Local Government Investment Pool	4.21%	4.21%	4.35%	4.35%
Trust Money Market Fund	4.01%	4.01%	4.17%	4.17%
Money Market Fund	4.03%	4.03%	4.19%	4.19%
Sub-Total MMF / LGIPs	4.09%	4.09%	4.27%	4.27%
Investment Portfolios				
Sewage - Construction Bond 2023	4.33%	4.21%	0.00%	0.00%
Sewage SR Debt Serv 5403	4.17%	4.04%	4.35%	4.29%
Sew 2nd Debt Serv 5403	4.22%	4.06%	4.35%	4.30%
Sew SRF Debt Serv 5410	4.05%	4.15%	4.35%	4.40%
Sewage ER & R	3.68%	3.80%	3.74%	3.98%
Sewer Improvement & Extension	3.75%	3.97%	3.80%	4.23%
Sewer Pension Obligation	4.21%	4.31%	0.00%	0.00%
Sewer Budget Stabilization Fund	3.73%	3.84%	3.83%	4.03%
Sewer Bond Fund Series 2025	4.22%	4.19%	0.00%	0.00%
Water - Construction Bond 2023	4.38%	4.22%	0.00%	0.00%
Water SR Debt Ser 5503	4.21%	4.06%	4.35%	4.32%
Water 2nd Debt Serv 5503	4.23%	4.06%	4.35%	4.31%
Water SRF Debt Serv 5575	4.08%	4.19%	4.36%	4.40%
Water ER & R	3.80%	3.78%	3.87%	3.98%
Water Improvement & Extension	3.76%	3.93%	3.80%	4.23%
Water Pension Obligation	4.18%	4.15%	0.00%	0.00%
Water Budget Stabilization Fund	3.72%	3.84%	3.83%	4.04%
Water Bond Fund Series 2025	4.18%	4.06%	0.00%	0.00%
Sub-Total Investment Portfolios	4.00%	4.01%	4.09%	4.23%
Grand Total	4.00%	4.01%	4.19%	4.24%

YTM @ Cost is the expected return, based on the original cost, the annual interest receipts, maturity value and the time period from purchase date to maturity, stated as a percentage, on an annualized basis. YTM @ Market is the rate of return, based on the current market value, the annual interest receipts, maturity value and time period remaining until maturity, stated as a percentage, on an annualized basis.

Portfolio Snapshot

Peer Analysis Comparison

- The comparison agencies included in the list below were selected based on type and/or other non-performance-based criteria to show a broad range of water entities/utilities; this peer group list does not represent an endorsement of any of the public agencies or their services.
- The overall yield of GLWA's aggregate portfolio compares somewhat similarly to those of other short-term market indices (i.e., the S&P LGIP index and the 3-month U.S. Treasury index), despite the volatility of short-term interest rates and the limited ability in managing assets to a longer-term strategy.
- GLWA does have some limitations and unique constraints related to its ordinance and covenants that restricts the potential for a longer duration portfolio when compared to other similar water agencies.

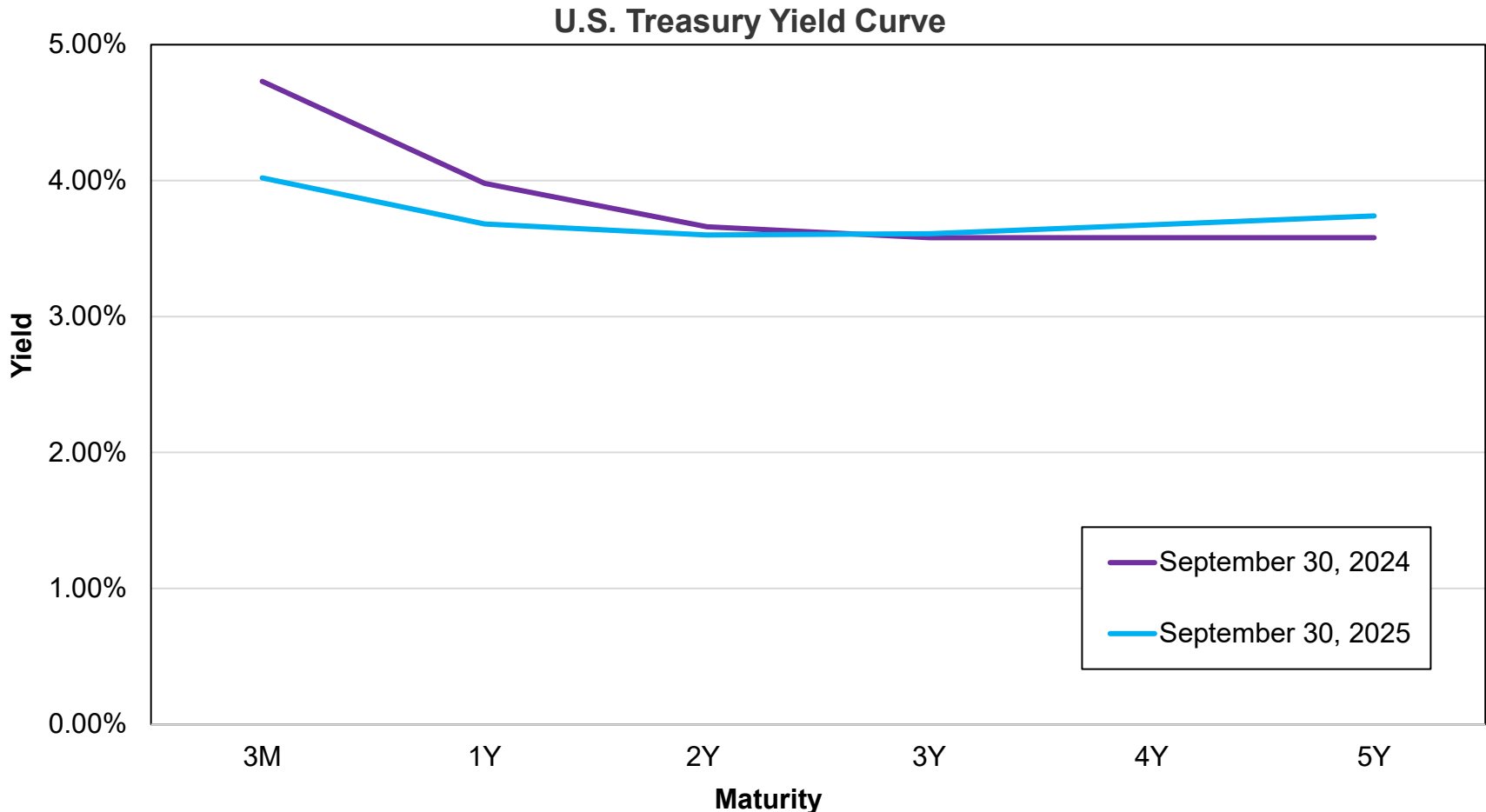
As of September 30, 2025				
	Market Value	YTM @ Market	Effective Duration	Weighted Average Maturity
GLWA				
Great Lakes Water Authority	\$1,303,251,571	4.01%	0.38 Years	140 Days
Short/Intermediate-Term Indices				
S&P Rated Government Investment Pool Index		4.27%	0.08 Years	30 Days
BoA / ML 3-Month Treasury Index		4.08%	0.15 Years	55 Days
BoA / ML 6-Month Treasury Index		3.85%	0.40 Years	146 Days
BoA / ML 1-Year Treasury Index		3.74%	0.89 Years	325 Days
BoA / ML 1-3 Year Treasury Index		3.65%	1.77 Years	646 Days
BoA / ML 1-5 Year Treasury Index		3.66%	2.48 Years	905 Days
Peer Analysis (Water Entities / Utilities)				
District of Columbia Water & Sewer Authority, DC	\$489,976,701	3.76%	1.01 Years	407 Days
DuPage Water Commission, IL	\$163,892,301	3.95%	1.99 Years	998 Days
Fairfax County Water Authority, VA	\$213,144,281	3.92%	8.88 Years	798 Days
Metro Wastewater Reclamation District, CO	\$189,620,645	3.75%	2.48 Years	984 Days
Metropolitan Water District of Southern California, CA	\$905,639,799	3.99%	1.75 Years	797 Days
Philadelphia Water Department, PA	\$272,894,774	3.93%	0.90 Years	342 Days
San Bernardino Valley Municipal Water District, CA	\$375,757,736	3.81%	1.70 Years	677 Days
Tohopekaliga Water Authority, FL	\$153,732,706	3.90%	1.68 Years	849 Days
Truckee Meadows Water Authority, NV	\$38,898,688	3.92%	1.48 Years	582 Days

The BoA / ML indexes are unmanaged indexes tracking on-the-run Treasuries. These indexes are produced and maintained by Bank of America / Merrill Lynch & Co. Yield to maturity is the rate of return, based on the current market value, the annual interest receipts, maturity value and time period remaining until maturity, stated as a percentage, on an annualized basis.

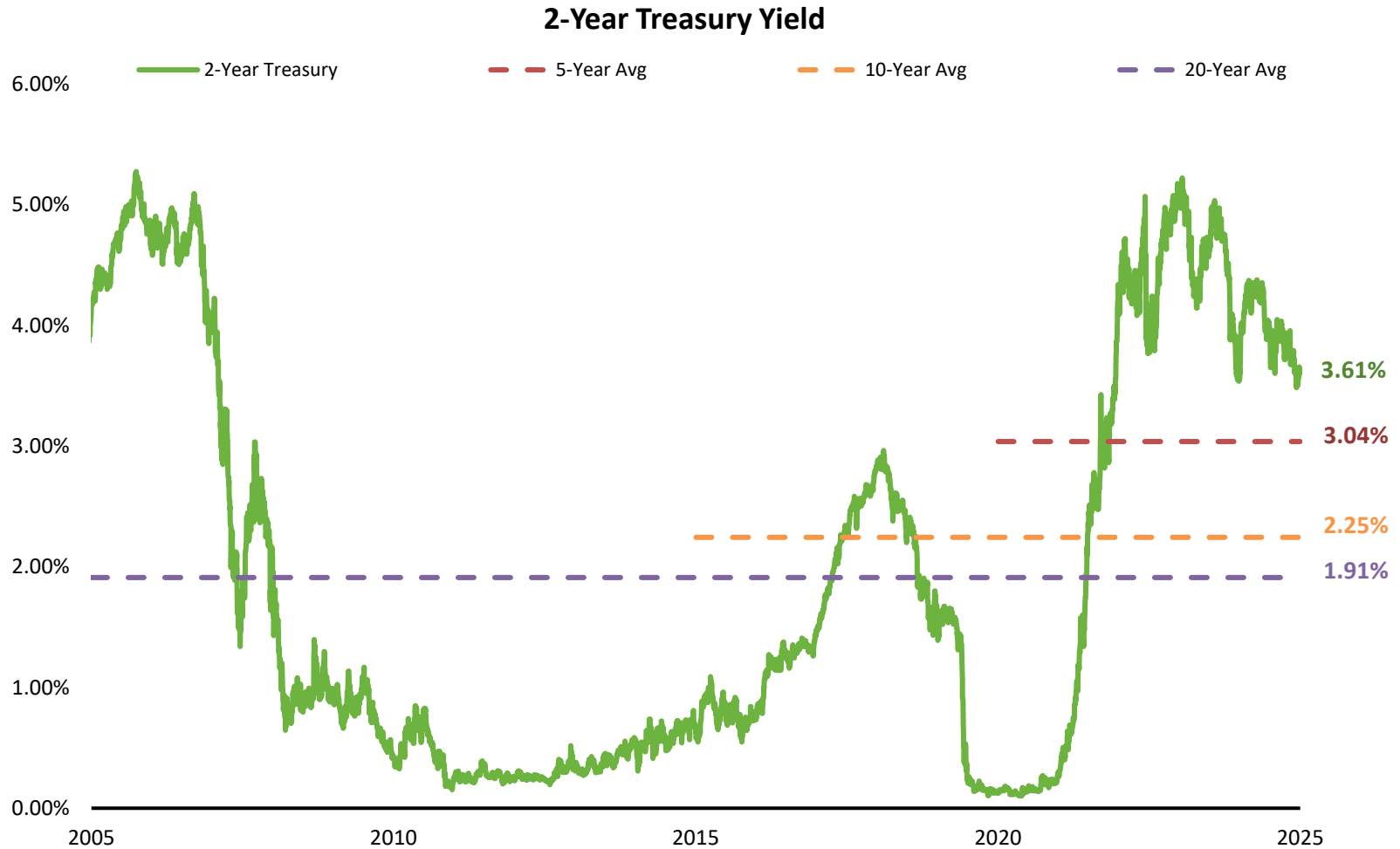
Portfolio Snapshot - Market Overview and Outlook

U.S. Treasury Yields Lower Across the Curve

- Over the last year, the Treasury yield curve flattened as yields fell along the very short end of the curve while staying relatively flat in the intermediate portion of the curve. Money market yields have recorded double-digit declines on the backdrop of the Federal Reserve's September 25 basis point rate cut. Short-term interest rates have fallen more than longer-term rates, signaling caution about the long-term economic outlook.

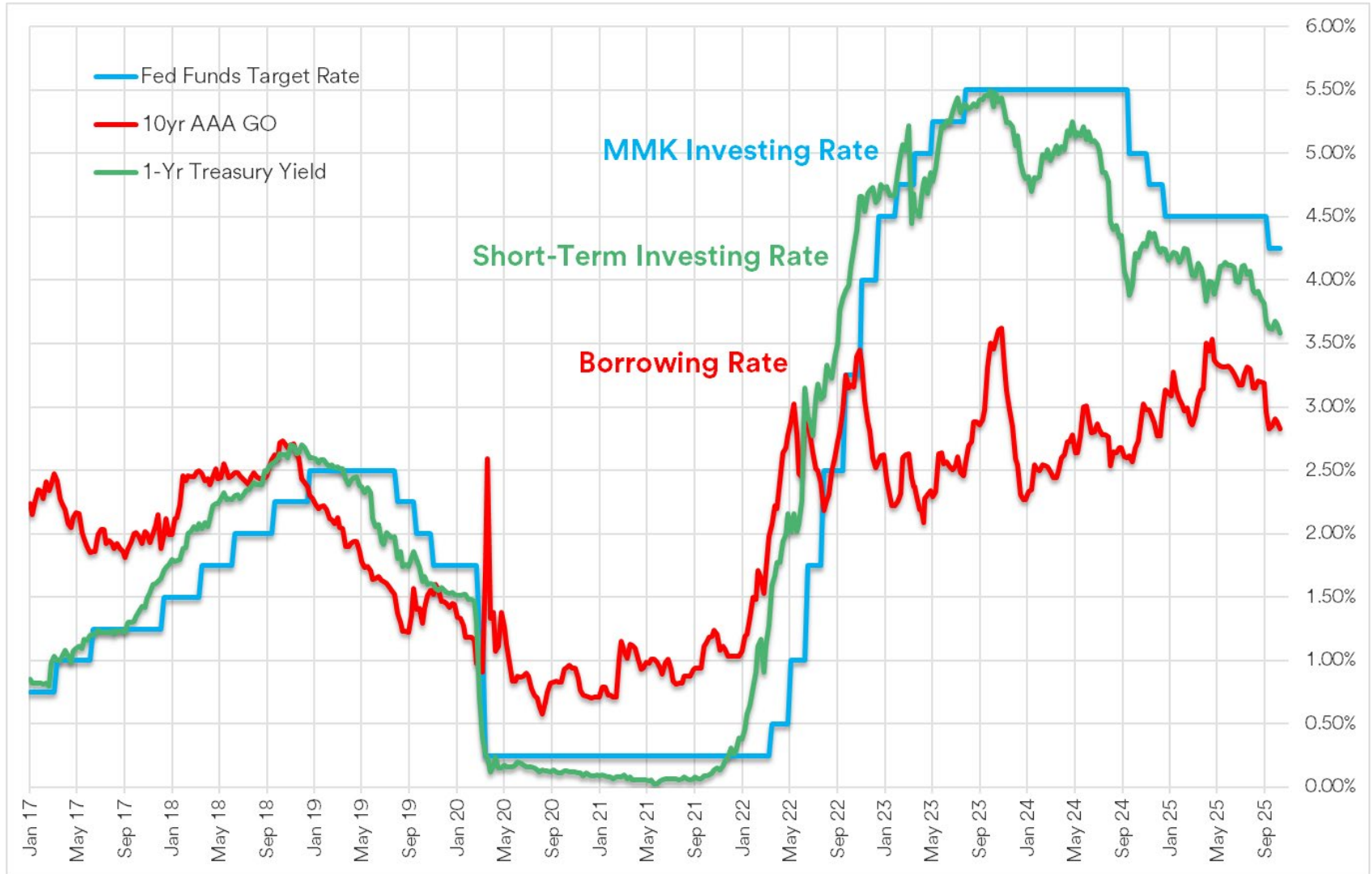


Treasury Yields Remain Above Historical Averages



Source: Bloomberg Finance L.P., as of September 30, 2025.

Arbitrage Environment



For illustrative purposes only. Sources: Bloomberg, EMMA. Rates as of November 4, 2025.

Portfolio Snapshot

Monthly Investment Income

(Book Value in 000's)

FY 2025 INVESTMENT INCOME BY MONTH (Unaudited)

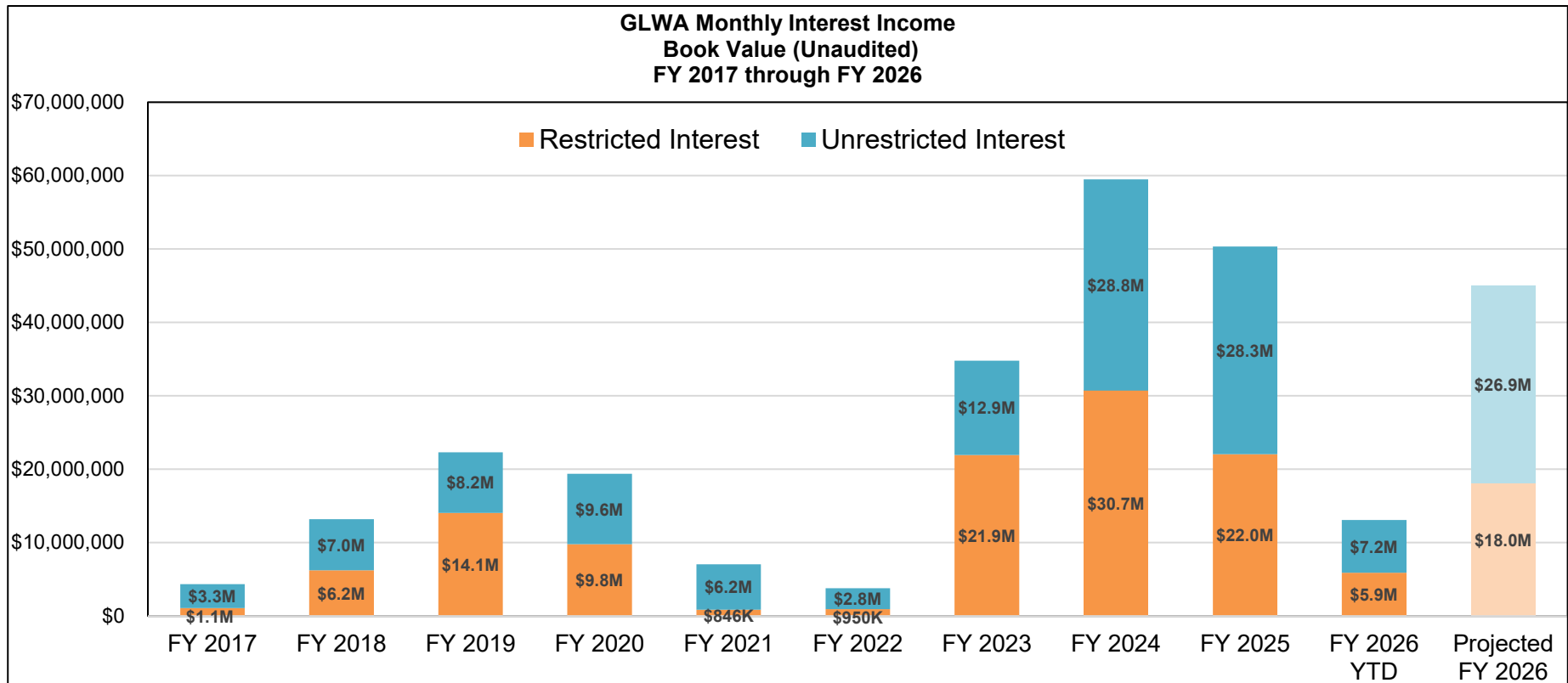
Month	Interest Earned During Period (in thousands)	Realized Gain / Loss (in thousands)	Investment Income (in thousands)
July 2025	\$4,277.5	\$0.0	\$4,277.5
August 2025	\$4,476.1	\$0.0	\$4,476.1
September 2025	\$4,330.4	\$0.0	\$4,330.4
<u>FY 2026 Y-T-D</u>	<u>\$13,084.0</u>	<u>\$0.0</u>	<u>\$13,084.0</u>

These figures are based upon actual interest earned and posted to the Authority's various accounts via book value and does not include any earnings credit rate tied to the Authority's bank deposits.

Portfolio Snapshot

Year-Over-Year Investment Income

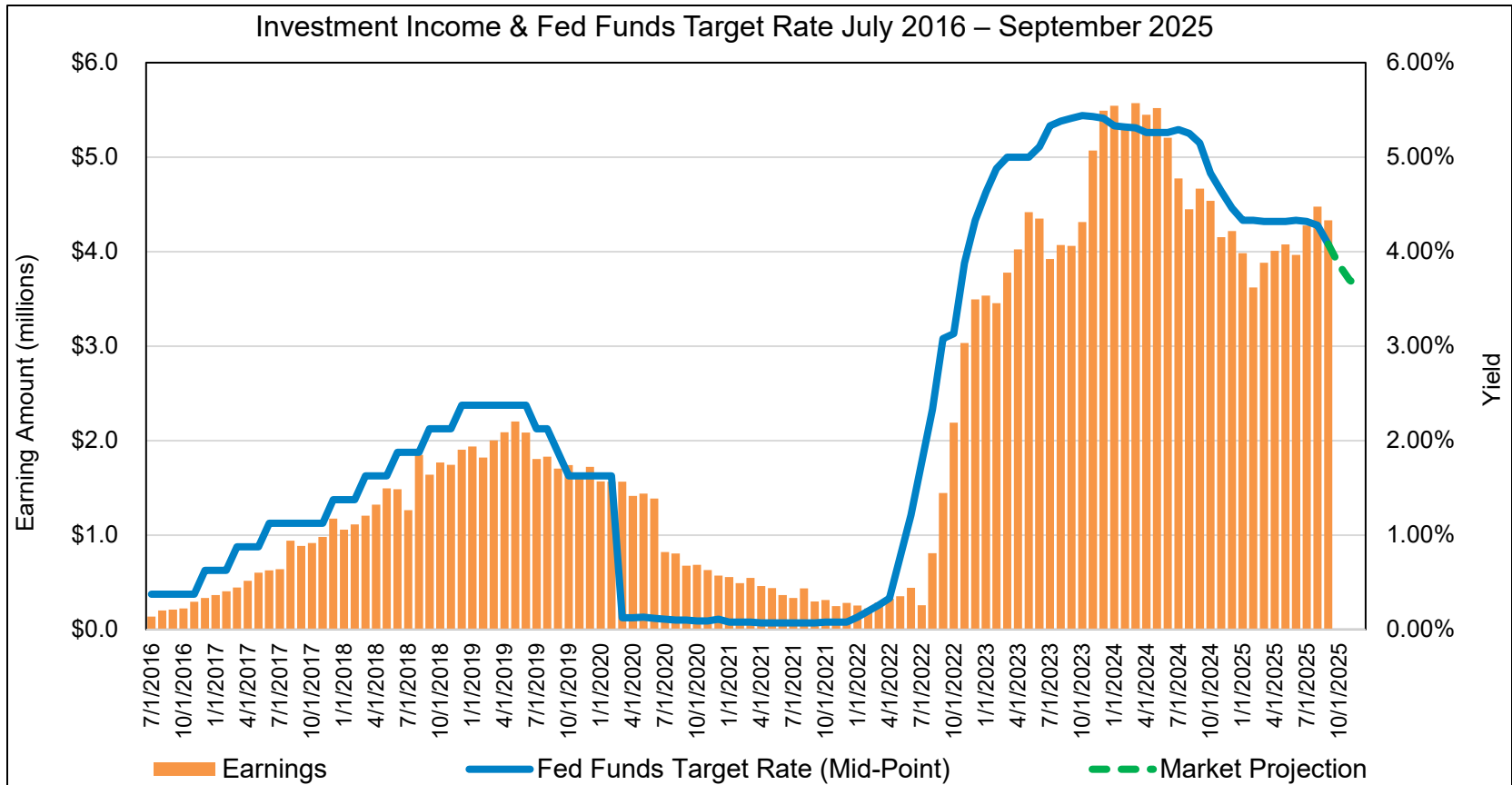
- GLWA earned \$13,084,019 in investment income for the first three months of fiscal year 2025 on a book value basis compared to \$12,049,932 for the first three months of fiscal year 2024.
- Based on current market assumptions, projected total investment income for fiscal year 2026 is forecasted to be lower than in FY 2025 (for both restricted fund income and unrestricted fund income combined) as the market expects the Federal Reserve to continue to cut overnight rates over the next several months.



Portfolio Snapshot

Monthly Investment Income Compared to Fed Funds Rate

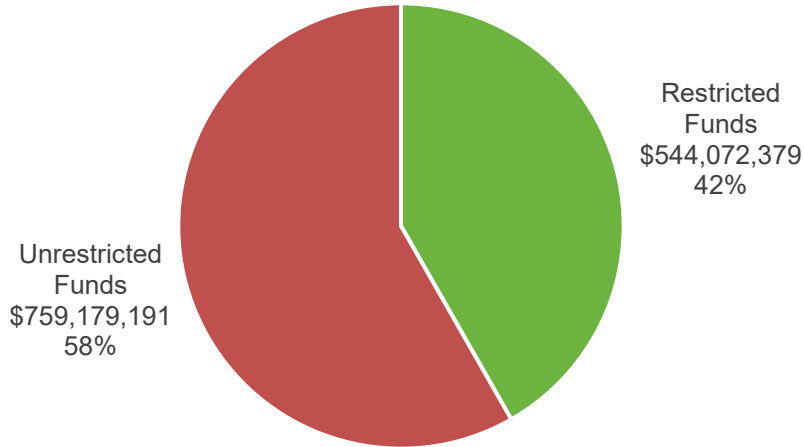
- At least 50% of the GLWA portfolio is designated for obligations that are 12 months or less. As a result of the short-term duration of GLWA's portfolio, it is heavily impacted by changes in the Fed Funds rate; the chart below shows that GLWA's income has consistently followed the trend of the Fed Funds rate.
- In September, the Federal Reserve initiated its first rate cut of the year, lowering the Federal Funds target range to 4.00% – 4.25%, citing growing risks to employment and a softening labor market. The move marked a shift from the Fed's earlier stance of holding rates steady, and it signaled a more accommodative posture heading into year end. The Fed's updated Summary of Economic Projections ("SEP") suggested two additional rate cuts may follow in the latter months of the 2025 calendar year.



Portfolio Snapshot

Allocation and Income by Fund Type

**Bank Balance as of
September 30, 2025**



**July 2025 – September 2025
Interest Earnings**



Restricted Principal and Restricted Interest
Construction Bond Funds
Debt Reserves
Debt Service
Evergreen Farmington Regional Account

Unrestricted Principal Unrestricted Interest
Extraordinary Repair & Replacement Funds
Improvement & Extension
Operating & Maintenance
Receiving Funds (includes lockbox account)

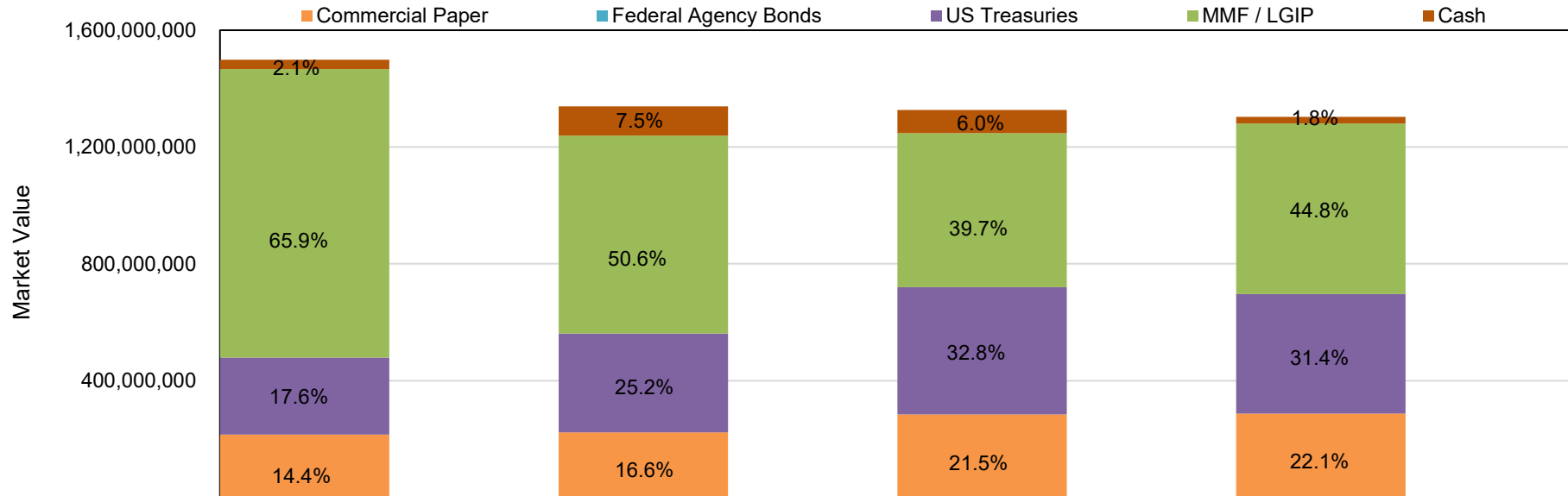
Restricted Principal Unrestricted Interest
Budget Stabilization Funds
Pension Obligation Funds
WRAP Funds

Note: Interest is sent to the Receiving Funds and can be used for operations

Note: Interest in I&E accounts is sent to the Receiving Funds and can be used for operations; DWSD's portion of the Receiving Funds is restricted and held in trust.

Portfolio Snapshot

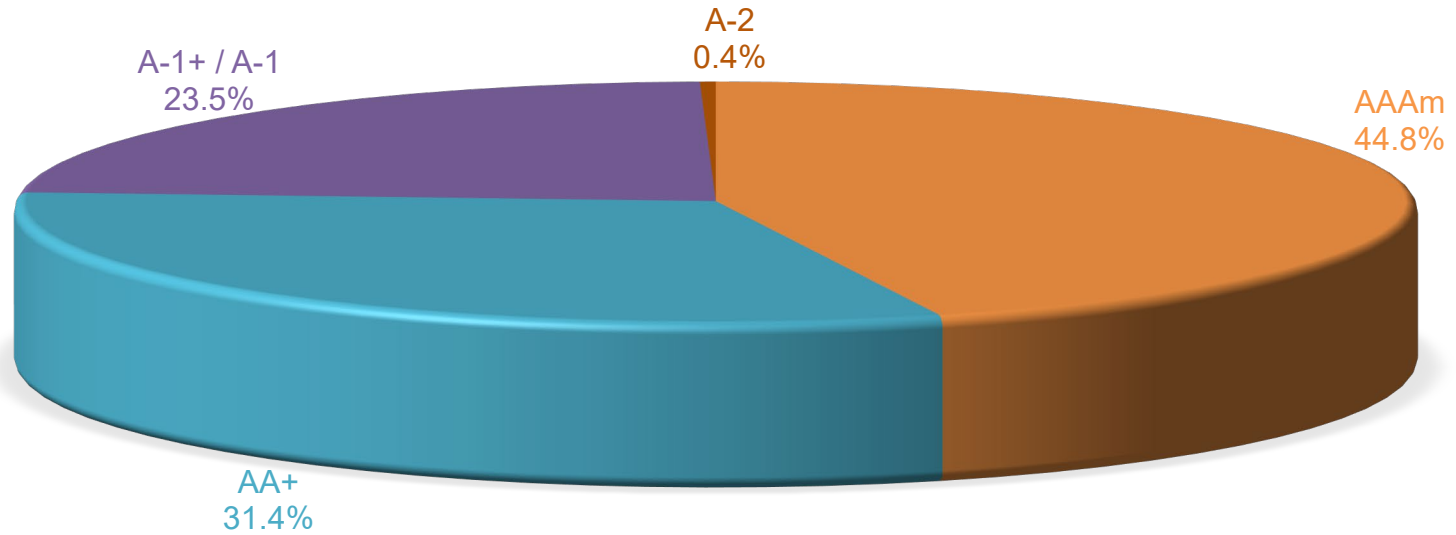
Investments – By Security Type



Security Type	June		July		August		September	
	Market Value	Asset Allocation	Market Value	Asset Allocation	Market Value	Asset Allocation	Market Value	Asset Allocation
Commercial Paper	215,100,917	14.4%	222,938,523	16.6%	284,779,348	21.5%	287,498,592	22.1%
Federal Agencies	-	0.0%	-	0.0%	-	0.0%	-	0.0%
U.S. Treasuries	264,248,085	17.6%	337,930,611	25.2%	435,365,762	32.8%	409,117,938	31.4%
MMF / LGIP	987,408,971	65.9%	678,235,644	50.6%	527,085,457	39.7%	583,515,851	44.8%
Cash	32,056,972	2.1%	100,429,687	7.5%	79,483,639	6.0%	23,119,190	1.8%
Total	1,498,814,945	100.0%	1,339,534,466	100.0%	1,326,714,205	100.0%	1,303,251,571	100.0%

Portfolio Snapshot

Investments – By Credit Quality

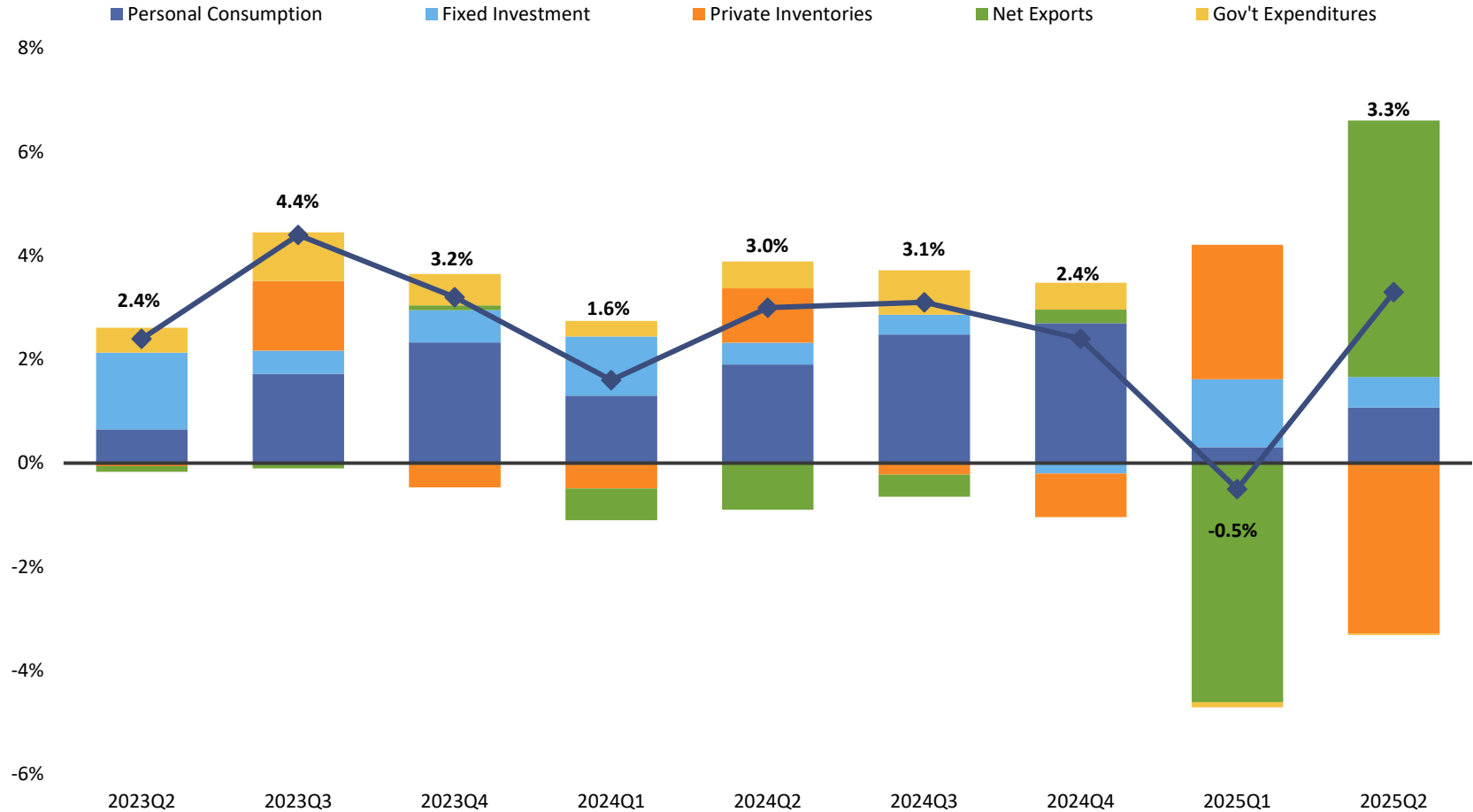


Credit Quality	Market Value	Asset Allocation
Ratings		
AAAm	583,515,851	44.8%
AA+	409,118,349	31.4%
A-1 + / A-1	305,805,917	23.5%
A-2	4,811,454	0.4%
NR	-	0.0%
Totals	1,303,251,571	100.0%

Appendix I: Economic Update

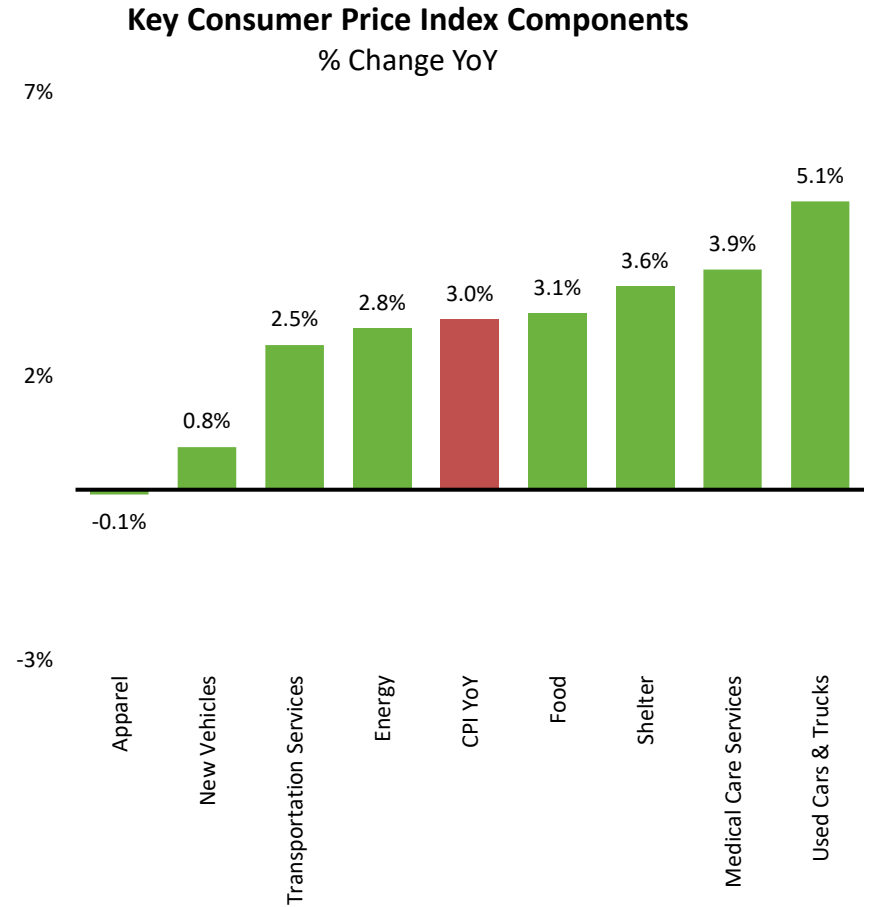
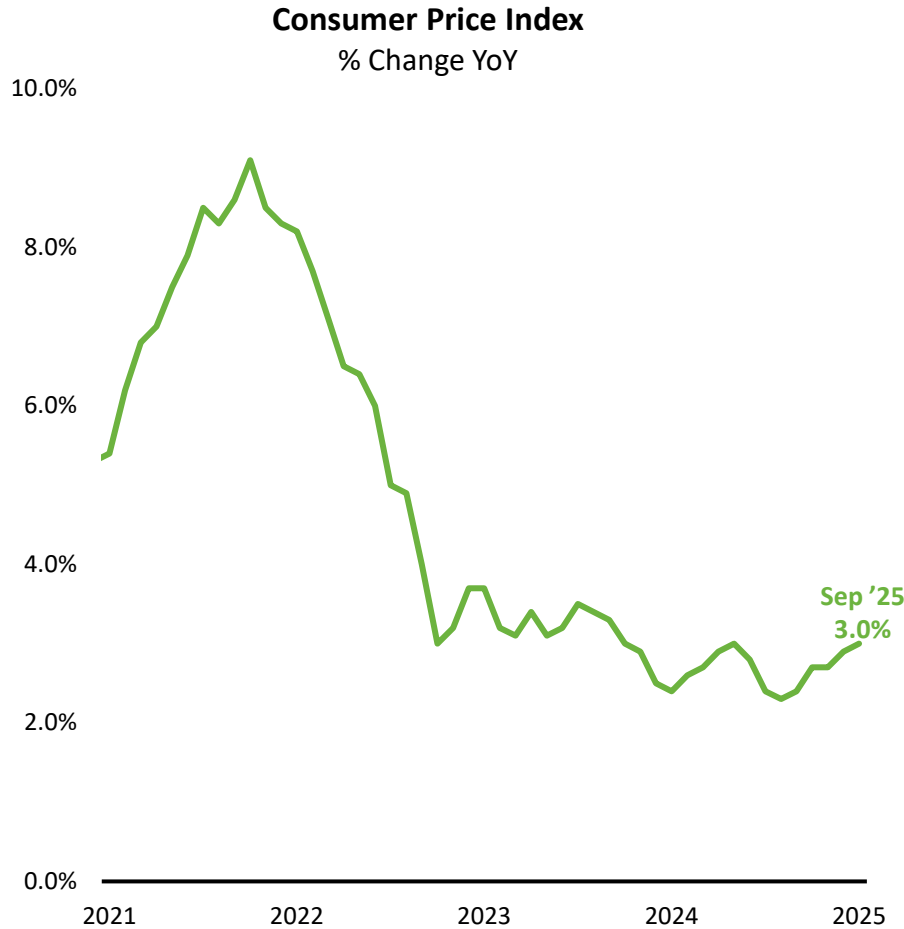
Gross Domestic Product

U.S. Real GDP Contributors and Detractors



Source: Bloomberg Finance L.P., Bureau of Economic Analysis, as of August 2025.

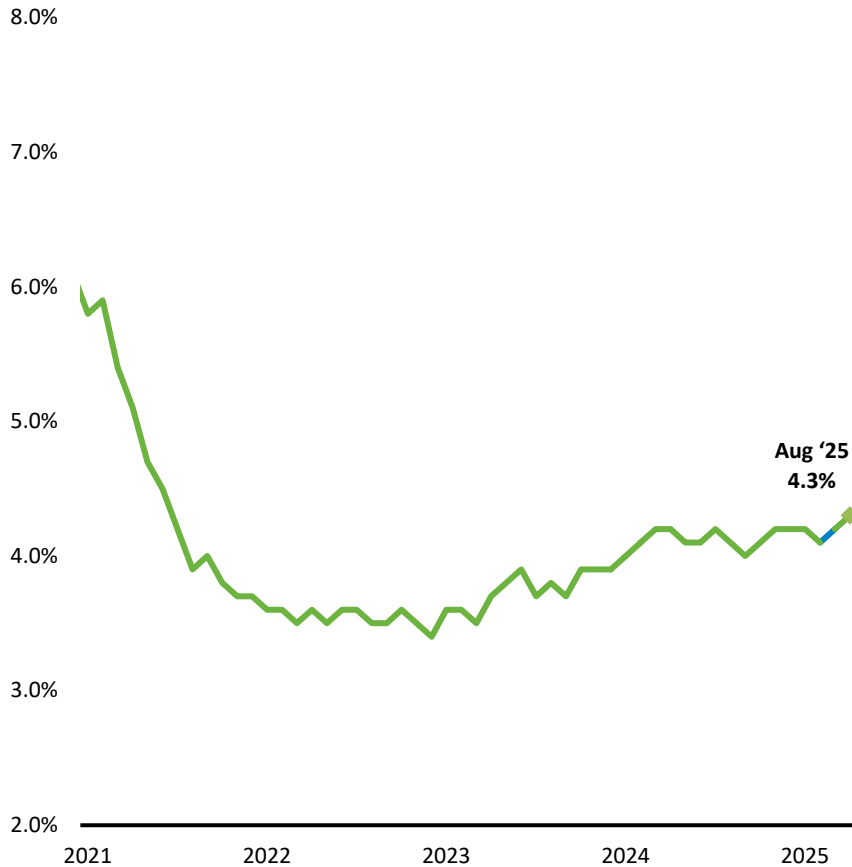
Consumer Price Index



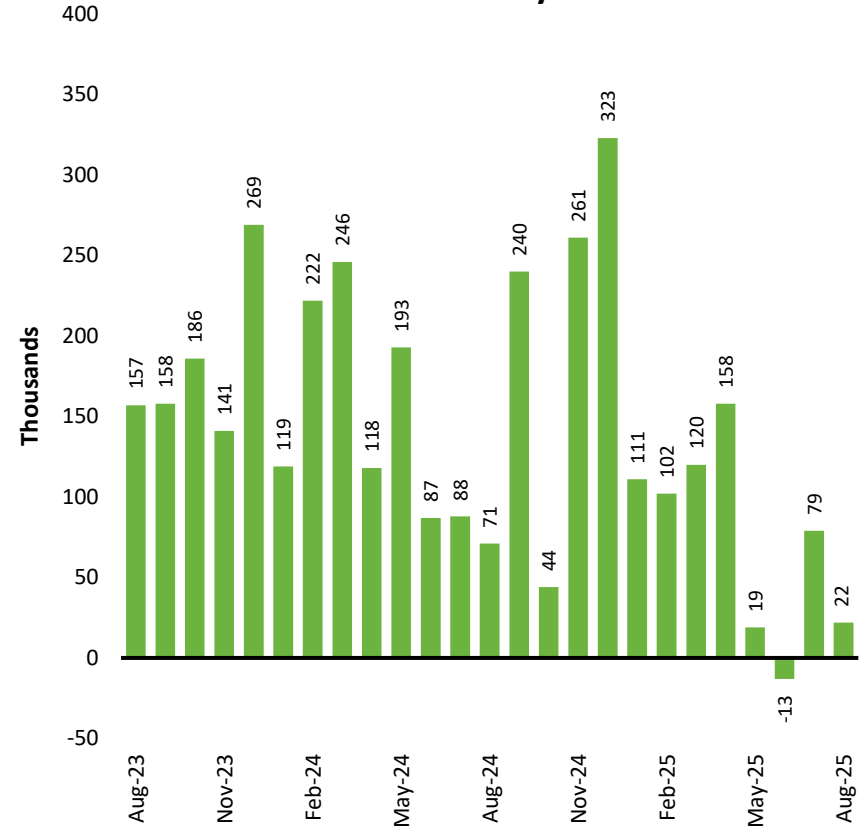
Source: Bloomberg Finance L.P., as of September 2025.

Labor Market Sends Mixed Signals

Unemployment Rate



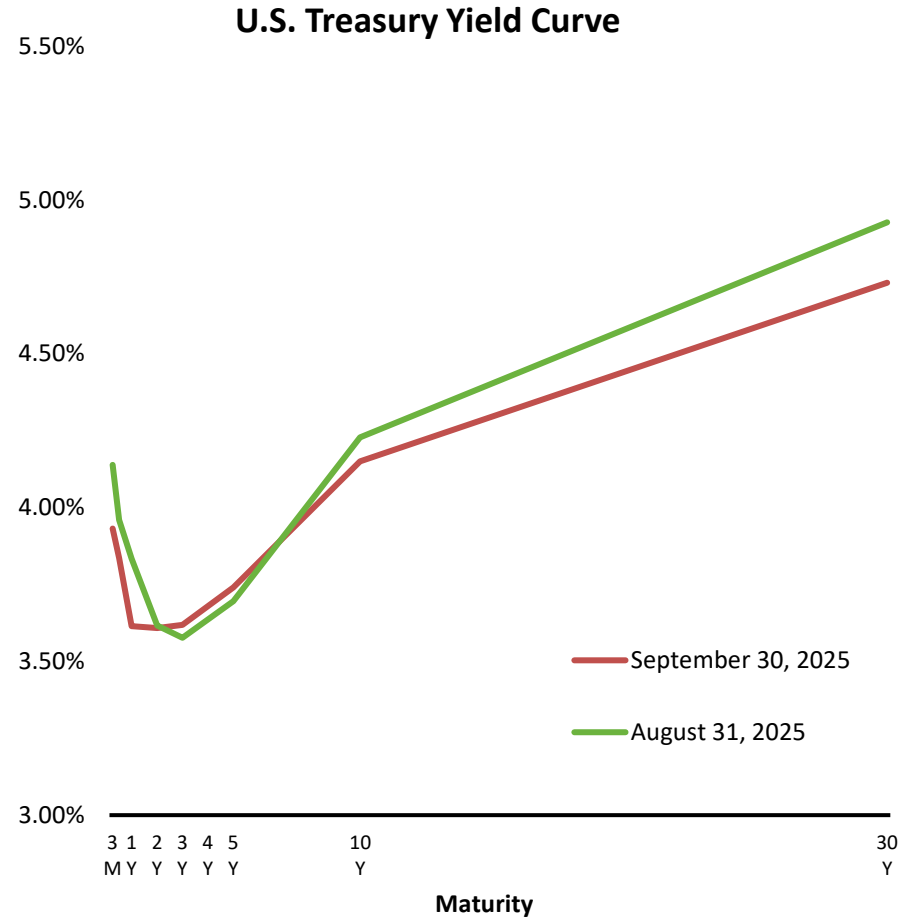
Monthly Change In Nonfarm Payrolls



Source: Bureau of Labor Statistics. Bloomberg Finance L.P., as of August 2025. Monthly change in nonfarm payrolls as of August 2025. Data is seasonally adjusted.

Treasury Yield Curve

	9/30/2025	8/31/2025	Change
3 month	3.93%	4.14%	-0.21%
1 year	3.61%	3.83%	-0.22%
2 year	3.61%	3.62%	-0.01%
3 year	3.62%	3.58%	0.04%
5 year	3.74%	3.70%	0.04%
10 year	4.15%	4.23%	-0.08%
30 year	4.73%	4.93%	-0.20%



Source: Bloomberg Finance L.P., as of 9/30/2025 and 8/31/2025, as indicated.

Fixed Income

Market Overview and Outlook

FIXED INCOME MARKET – ECONOMIC HIGHLIGHTS

- The U.S. federal government shut down after failing to pass a funding bill by the September 30th deadline, halting approximately 26% of federal spending and furloughing impacted federal workers
 - Previous federal shutdowns have had modest effects on the economy, depending on the length of the shutdown
 - The longest shutdown on record (35 days) reduced real gross domestic product (“GDP”) by approximately \$11 billion, according to the Congressional Budget Office (“CBO”)
- The third quarter of calendar year 2025 saw a gradual easing of uncertainty as markets digested the lingering effects of a complex tariff rollout
 - While the effective tariff rate remains elevated, the avoidance of worst-case trade outcomes helped stabilize investor sentiment
 - Equity and bond markets rebounded, supported by steady consumer spending and business investment
- The labor market continued to soften as job creation surprised to the downside in July and August
 - The unemployment rate rose during the quarter but remained below its 30-year average
- Rising goods prices and sticky services costs continued to keep core inflation well above the Federal Reserve’s (the “Fed’s”) 2.0% target
 - Certain import-reliant goods showed signs of modest tariff passthroughs
- In September, the Federal Reserve delivered its first rate cut of the 2025 calendar year, lowering the Federal Funds target range to 4.00% – 4.25%
 - Federal Reserve Chair Jerome Powell described it as a “risk management cut” reflecting growing concerns over the labor market
 - The median forecast from the Fed’s September “dot plot” showed an additional 50 basis points of rate cuts this calendar year, 25 basis points more than its June projections

Fixed Income

Market Overview and Outlook

FIXED INCOME MARKET – ECONOMIC HIGHLIGHTS

- In a softening labor market, a possible reduction in the federal workforce, despite the sheer size of the domestic economy, may increase the number of unemployed workers, as noted by the Office of Management and Budget (“OMB”)
- The U.S. Treasury yield curve steepened further in the third quarter of calendar year 2025, led by a decline in short-term Treasury yields
 - Maturities less than one year fell by 30 – 40 basis points as the markets reflected new Fed rate-cutting expectations
 - Longer-dated maturity yields from three to 30 years also fell but to a lesser extent after concerns over fiscal deficits and tariff-related inflation eased slightly
- The 3-month U.S. Treasury ended the quarter at 3.94%, over 35 basis points lower
 - The 2 and 5-year Treasuries fell by 11 and 6 basis points to 3.61% and 3.74%, respectively
 - In addition, the 10 and 30-year U.S. Treasury fell by 8 and 4 basis points to 4.15% and 4.73%, respectively
 - Bond volatility has continued to fall significantly from April highs that were seen and has now reached the lowest levels in three years
- As a result of lower yields over the quarter, bond indexes generated positive total returns for the quarter
 - The ICE BofA 3-month, 2-year, 5-year, and 10-year U.S. Treasury indices returned 1.08%, 1.01%, and 1.81% for the quarter, respectively
- Excess returns were strong across investment grade sectors as April’s spread widening fully reversed on positive trade news and resilient economic data
 - Federal Agency spreads remained low and traded in a narrow range throughout the quarter; excess returns remained muted in part due to limited issuance, which is a trend the market expects to continue
 - Short-term credit (commercial paper) yields declined as Treasury issuance surged, and the Federal Reserve cut interest rates; short-end yield spreads widened over the quarter and demand remained strong as investors viewed the sector as a hedge against future rate cuts

Disclosure

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Financial Services Audit Committee Communication

Date: November 21, 2025

To: Great Lakes Water Authority Audit Committee

From: Sonya Collins, CPPB, Chief Procurement Officer

Re: Annual Procurement Report for FY 2025

Background: Annual Procurement Report for Fiscal Year (FY) 2025 includes the following:

1. Report Highlights
2. Key Terms & Assumptions
3. Fiscal Year analysis of awarded purchase orders executed in FY 2025
4. Fiscal Year analysis of invoices processed for payment in FY 2025
5. Detailed Appendices

Pursuant to the Great Lakes Water Authority (GLWA) By-Laws Article XII, Section 4, GLWA Procurement provides an annual report summarizing all dollars awarded (purchase orders) by GLWA in the previous fiscal year. In addition, this report provides statistics and analysis based on actual invoice spend for FY 2025.

The GLWA Procurement Team is a strategic cross-functional partner whose goal within the Financial Services Area (FSA) is to provide and manage effective procurement processes and procedures for the acquisition of quality goods and services in support of the Great Lakes Water Authority's mission and goals. GLWA Procurement utilizes Bonfire, now Euna Procurement, public procurement application to manage the process of soliciting, reviewing, awarding, and monitoring contracts and services with suppliers. This system is used in tandem with Workday (the primary source for these reports) financial system to assign requisitions, purchase orders, and contracts to process supplier payments. The GLWA Procurement team works very closely with other FSA teams throughout the process of the procure to pay cycle.

Analysis: The information contained in this report is a comprehensive compilation of data from these systems organized in a manner that not only satisfies the base requirement of the GLWA By-Laws but also highlights key insights and trends apparent to the GLWA FSA team upon review. Following review by the GLWA Audit Committee, this information will be available on the GLWA website Vendors page at www.glwater.org where you can also find an entire section dedicated to vendors and communication of GLWA procurement policies, programs, and current solicitations.

Proposed Action: Receive and file this report



Report Highlights

GLWA Procurement Team Objectives

- ✓ Ensure all purchases (requisitions, purchase orders, and contracts) go through the approved procurement processes and meet or exceed the requirements of GLWA's internal customers and goals.
- ✓ Optimize the percentage of awards attributed to a contract.
- ✓ Identify, procure, manage, and maintain strategic suppliers and key contracts.

Awarded Purchase Order Totals

- ✓ Procurements awarded for FY 2025 totaled \$729 million.
- ✓ Procurement processed a total of 4,635 requisitions and executed 4,713 new purchase orders.
- ✓ Procurement executed 804 purchase orders tied to a formal contract.
- ✓ Ninety-five percent (95%) of all awarded purchases were attached to a formal contract.

Invoices Paid Totals

- ✓ Total combined spend by invoice for FY 2025 totaled \$621 million.
- ✓ Accounts Payable processed 22,294 invoices including payments relating to 4,563 purchase orders.
- ✓ Invoice payments directly attributable to a purchase order totaled \$517 million.

Key Terms & Assumptions

The following are key terms that will assist the reader in interpreting the data presented in this report.

- **Workday:** GLWA's Enterprise Resource Planning (ERP) software.
- **Capital Improvement Plan (CIP):** The expenditure related to capital projects and equipment purchases.
- **Capital Outlay:** The expenditure related to either purchasing a fixed asset or to extending its useful life.
- **Contract:** A written binding agreement between GLWA and outside suppliers predominantly based on GLWA's Terms and Conditions. All contracts are associated with an approved purchase order.
- **Fiscal Year (FY):** GLWA's one year period used for financial reporting extending from July 1 to June 30.
- **Invoice:** Issued by the supplier to acquire payment and includes an itemized list of goods shipped specifying the price, products, and quantities. Invoices are reported by payment (check or EFT) paid date.
- **Purchase Order (PO):** A document generated by GLWA that authorizes a purchase transaction. When accepted by the supplier, it becomes a contract binding on both parties. Purchase orders are reported by post-date. Not all purchase orders are tied to a formal contract.

In addition to these key terms, certain assumptions were utilized in the presentation of this information. Key assumptions include the following:

- Procurement continually processes amendments (including renewals) and change orders that can decrease or increase the purchase order total. These changes impact the original fiscal year totals.
- Only purchase orders completed in the fiscal year are included in Purchase Order Award Analysis Report.
- Purchase orders that have been denied or cancelled have been removed in the Purchase Order Award Analysis Report.
- Invoice totals do not include Organizational Development (OD) generated payments including salaries and reimbursements.
- Totals can be based on actual, rounded, or in millions based on the individual report considerations.
- Due to rounding totals, some charts may not equal 100%.

Fiscal Year Contract and Purchase Order Award Analysis

The following tables and charts highlight GLWA Procurement activity and purchase orders awarded and executed in FY 2025.

Table 1 – FY 2025 Contract/Purchase Order Awards. This table identifies the total contracts/purchase orders awarded through Procurement. Ninety-five percent (95%) of awards were tied to a formal contract in accordance with the GLWA Procurement Policy.

Purchase Order	Purchase Order Count	Contract Count	Total Awarded (Millions)	Percentage of Total
Contract	804	155	\$ 690.8	95%
Purchase Order	3,909	-	38.2	5%
Grand Total	4,713	155	\$ 729.0	100%

Chart 1 – Awarded Contracts/Purchase Orders by Geography. This chart summarizes the geographical areas where GLWA obtains goods and services. GLWA spent \$650.4 million within the State of Michigan which represents 89% of the total awarded contracts and purchase orders.

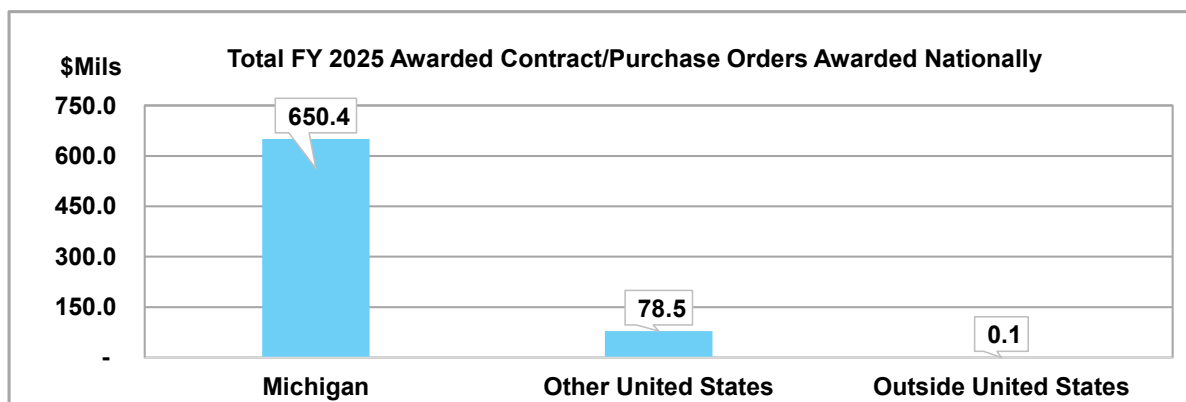


Chart 2 – Top 5 Supplier Awards by Location for FY 2025. This chart represents the top awards for the cities where GLWA suppliers operate.

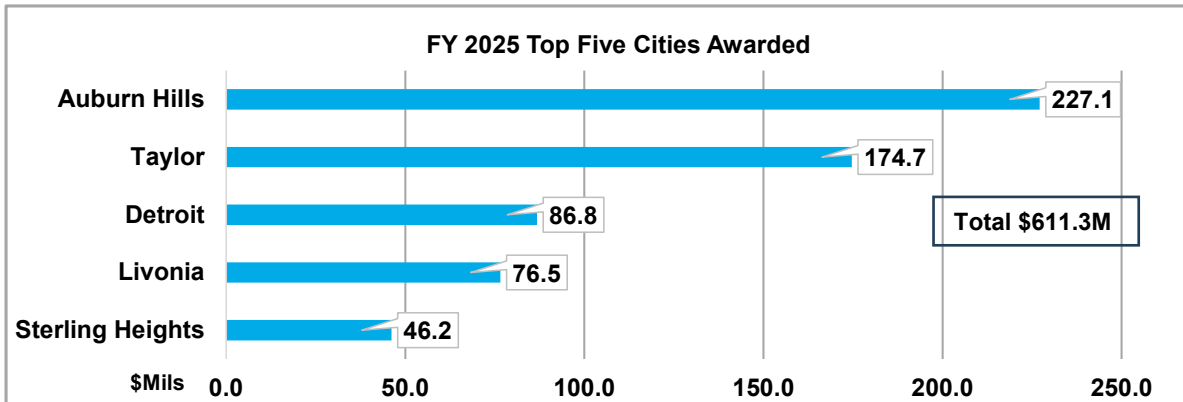


Chart 3 – Supplier Awards by County in GLWA Service Area. This chart groups the awards by GLWA service area. GLWA awarded 88% of its total awards in the GLWA service area.

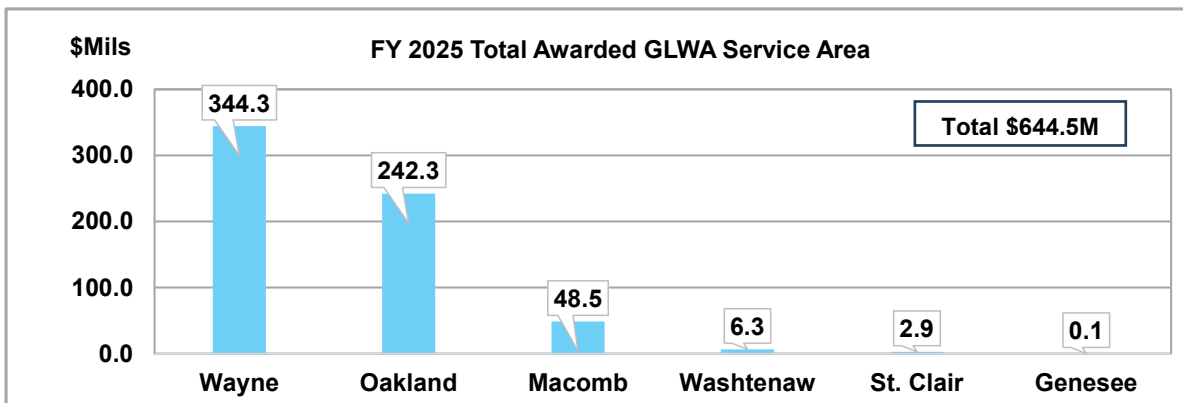
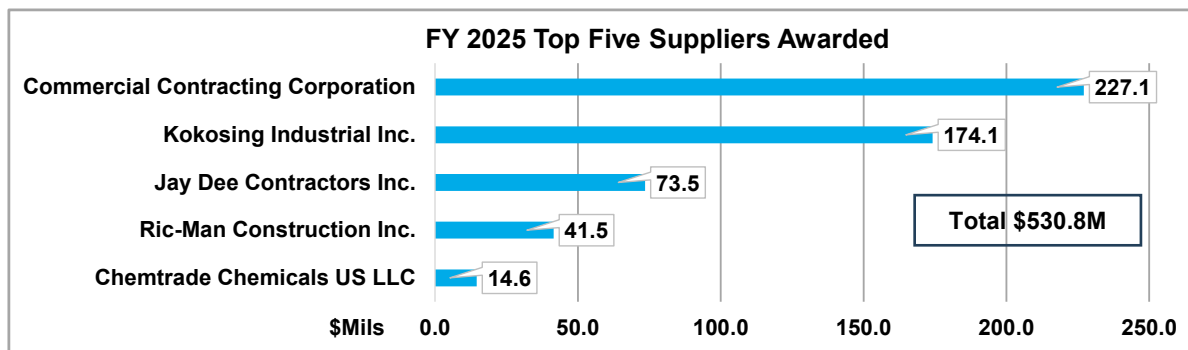


Table 2 - FY 2025 Top Ten Contracts Awarded by Dollar Value. Contracts ensure successful timetables are met and projects are completed to the satisfaction of all GLWA stakeholders. This table identifies the top ten supplier contract awards representing \$574.8 million or 79% of the total awarded contracts/purchase orders for FY 2025.

Contract Title	Supplier	Awarded (Millions)
SCN-0000518 : PS 2 Bar Rack Replacementt	Commercial Contracting Corporation	\$ 223.5
SCN-0000471 : Freud Pump Station Improvements	Kokosing Industrial Inc.	138.8
SCN-0000491 : NW Interceptor to Oakwood CSO	Jay Dee Contractors Inc.	73.5
SCN-0000488 : Water Trans Main, Valve,Repairs	Ric-Man Construction Inc.	41.5
SCN-0000586 : Conner Creek Storm Water Pump	Kokosing Industrial Inc.	35.4
SCN-0000608 : Aluminum Sulfate-Split Award	Multiple Suppliers	19.8
SCN-0000592 : Fleet Management Services	Enterprise Fleet Management	13.5
SCN-0000441 : North Service Center Pump Station	CDM Smith Michigan Inc.	13.1
SCN-0000550 : Services-Staff Augmentation	Lakeshore Global Corporation	8.0
SCN-0000570 : Liquid Chlorine - Rail Cars	JCI Jones Chemicals Inc.	7.7
Total Top Ten Contracts		\$ 574.8

Chart 4 - FY 2025 Top Five Suppliers Awarded by Dollar Value. Procurement understands that strategic suppliers are integral to GLWA's success. This chart identifies the top 5 suppliers awarded contracts in FY 2025. Seventy-three percent (73%) of the total awarded contracts/purchase orders are represented here. A list of combined awards for all suppliers issued in FY 2025 can be found in Appendix A.



Fiscal Year Invoice Analysis

The following tables and charts highlight GLWA Accounts Payable activity and paid invoice totals for FY 2025.

Table 1 - Top Ten Suppliers Paid in FY 2025. This table highlights the suppliers who received the highest payments for FY 2025. A complete list of supplier invoices in FY 2025 can be found in Appendix B.

Supplier	Total (Millions)
Lakeshore Global Corporation	\$ 60.4
DTE Energy	47.5
Jay Dee Contractors Inc.	46.2
Ric Man/Clark Joint Venture	37.3
Clark Construction Company	33.3
Kokosing Industrial Inc.	30.7
Weiss Construction Co. LLC	25.2
Ric-Man Construction Inc.	18.7
New England Fertilizer Company	17.0
Oscar Renda Contracting Inc.	14.3
Total Top Ten Suppliers	\$ 330.6

Chart 1 – Supplier Invoiced Payments by Geography for FY 2025. This chart groups the total invoiced payments of \$621 million made by GLWA based on geography. Over 77% of those payments were made to Michigan companies.

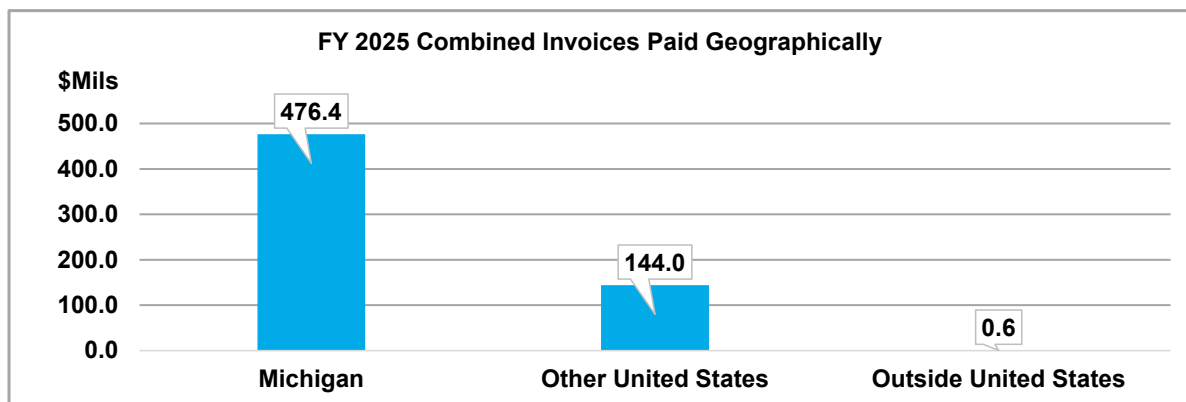


Chart 2 – Top 5 Suppliers Invoiced Payments by Cities for FY 2025. This chart breaks down the total invoiced payments made by GLWA by city.

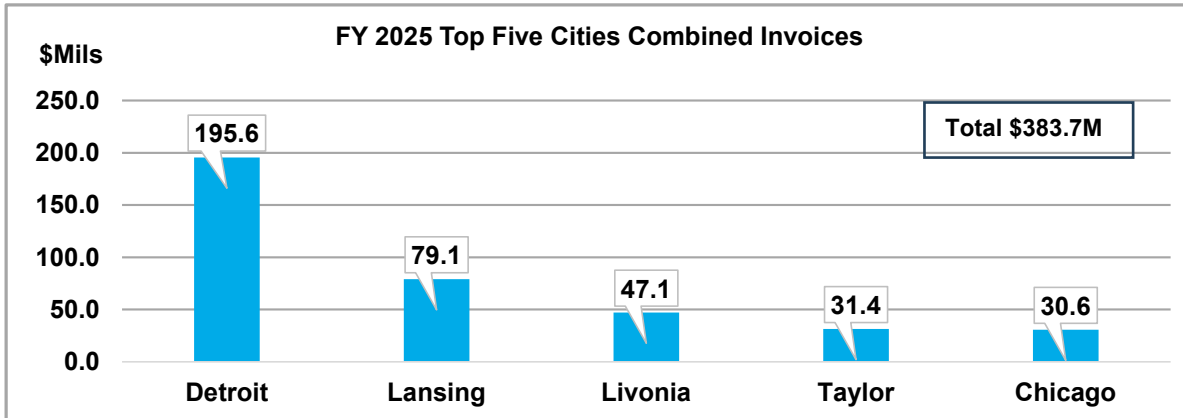


Chart 3 – Spend by Category FY 2025. This chart delineates invoices paid by category.

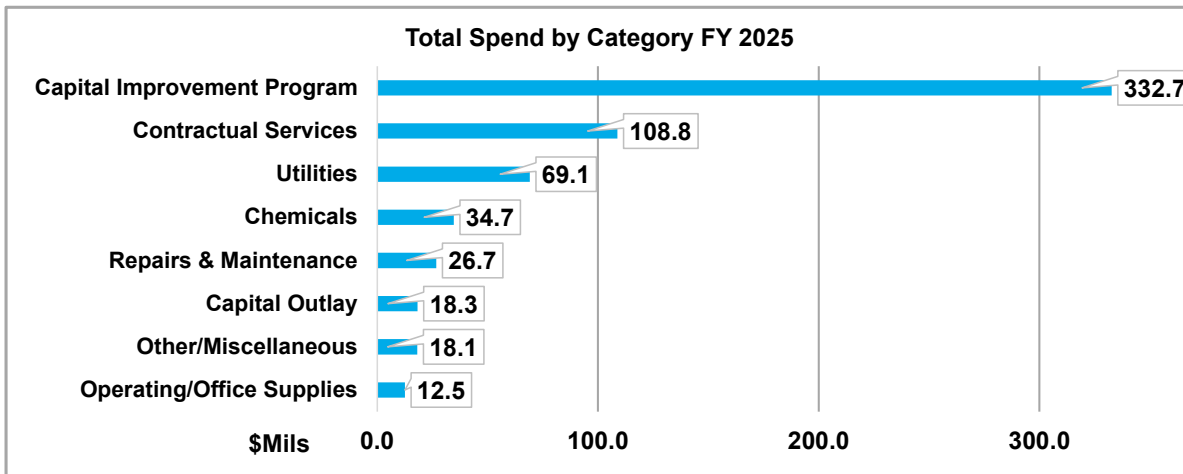


Table 2 – Top 10 Contracts Invoiced FY 2025. This table lists the largest payments made by contract for FY 2025 spend.

Contract	Supplier	Total (Millions)
SCN-0000420 : Springwells Medium Voltage Electrical	Clark Construction Company	\$ 30.2
SCN-0000333 : 96-Inch Water Trans Main Relocation	Ric Man/Clark Joint Venture	26.3
SCN-0000360 : Repair/Rehab Detroit River Interceptor	Jay Dee Contractors Inc.	18.8
SCN-0000449 : Bio-Solids Dryer Facility	New England Fertilizer Company	17.0
SCN-0000488 : Water Tran Main, Valve, Other Repairs	Ric-Man Construction Inc.	16.6
SCN-0000443 : Aeration Decks 1 & 2 Improvements	Kokosing Industrial Inc.	16.4
SCN-0000444 : Pump Station No. 1 Improvements	Weiss Construction Co. LLC	16.2
SCN-0000204 : Rehab Connors Creek Sewer	Oscar Renda Contracting Inc.	14.3
SCN-0000427 : Reservoir Rehabilitation (II)	Lakeshore Global Corporation	13.3
SCN-0000347 : Cyber Security Ovation Upgrades	Emerson Process Management	13.2
Total Top Ten Contracts		\$ 182.3

Detailed Appendices

Appendix A – FY 2025 Combined Suppliers Awarded by Procurement.

This report identifies all suppliers awarded during the fiscal year. It includes the contract number, the supplier, and the total amount of the contract. It is generated using data downloaded from the Workday accounts payable and procurement modules and includes award activity data generated as part of these processes. Items outside the scope of this report include such things as GLWA employee payroll, debt, and pension obligation payments. Invoiced activity is based on the date range July 1, 2024, through June 30, 2025.

Appendix B – FY 2025 Combined Suppliers Paid by Invoice.

This report identifies all suppliers invoiced during the fiscal year. It includes the contract number, the supplier, and the total amount of the contract. It is generated using data downloaded from the Workday accounts payable and procurement modules and includes award activity data generated as part of these processes. Items outside the scope of this report include such things as GLWA employee payroll, debt, and pension obligation payments. Invoiced activity is based on the date range July 1, 2024, through June 30, 2025.

Appendix A – FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
2Checkout	1	1	-	3,599
360water, Inc.	2	2	1	384,780
A/C Service & Repair Inc.	3	3	-	289,894
Able Label	2	2	-	4,320
ABM Industry Groups, LLC	-	1	1	614,500
Absolute Water Technologies LLC	1	1	-	480
Accredited Lock & Door Hardware	2	2	-	1,437
Accuform Printing & Graphics Inc	3	3	-	8,118
AccuStandard Inc	3	3	-	1,200
Acromag, Inc.	1	1	-	1,100
Actuator Specialties	4	4	-	80,009
Advance Plumbing & Heating Supply	6	6	-	3,381
Advanced Technology Services Inc.	1	1	-	2,879
Aero Filter Inc	3	3	-	29,236
Aero Filter Inc.	3	3	-	26,797
AFC International Inc.	1	1	-	2,947
Agilent Technologies Inc.	6	6	-	43,342
Airgas USA LLC	2	2	-	47,264
Alfa Laval Inc.	9	9	-	99,667
Allied Reliability	1	1	-	18,250
Allied Valve, Inc.	1	1	-	2,471
Allingham Corporation	1	2	1	102,850
Allstate Industrial Equipment	1	1	-	4,320
Alro Steel Corporation	2	2	-	12,279
ALS Environmental	1	1	-	5,200
Alta Industrial Equipment Michigan LLC	-	1	-	800
AMA XpertEye Inc.	1	1	-	10,602
Amazon Business	1	1	-	1,617
Amazon Web Services Inc.	1	1	-	400,000
American Floor Mats	1	1	-	1,568
American Red Cross	1	1	-	48,450
American Water Works Association	1	1	-	278,053
America's Green Line	15	15	1	171,115
Analytichem Canada Inc.	2	2	-	10,260
Anderson Process	1	1	-	12,239
Annie Kruise, LLC	1	1	1	9,000
Applied Industrial Technologies Inc.	1	1	-	18,500
Applied Technology Services	2	3	-	7,218
APS Water Services Corporation	2	2	-	6,518
Aqua Science LLC	1	1	-	13,025
Aquafit Chlorination System LLC	4	4	-	59,118
Aquatic Informatics Inc.	-	1	1	613,329
Arbon Equipment Corporation	-	1	1	28,815
Arcadis of Michigan LLC	1	2	2	3,690,954
Association for Talent Development	1	1	-	2,154
AT&T	2	2	-	36,598

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Atlas Plumbing Supply Co.	1	1	-	60
AutomationDirect.com Inc.	1	1	-	656
Auxiom, LLC	2	3	-	110,856
Avante Solutions, Inc.	1	1	-	227,080
AVE Office Supplies	23	23	-	10,505
Ayyeka Inc.	1	1	-	19,936
B & H Machine Sales, Inc.	3	3	-	11,454
Badger Meter Inc.	2	3	-	16,959
Baker Tilly US LLP	1	1	-	1,500
Barcodes LLC	1	1	-	653
Barta Sales LLC	12	12	-	50,461
BAVCO	2	2	-	2,071
BCC Distributon	4	4	-	11,558
Bearcom	3	3	-	25,800
Bearing Headquarters Co	1	1	-	1,783
Bearing Service Inc.	-	1	-	1,742
Bearings and Industrial Supply Co	1	1	-	434
Bell Fork Lift Inc.	1	1	-	45,311
Bentley Systems Inc.orporated	1	1	-	4,461
Best Aire Compressors Services Inc.	2	2	-	2,643
BigTime Software Inc.	1	1	-	78,988
BINDER Inc.	1	1	-	729
Binkelman Corporation	20	20	-	19,629
Biotage LLC	1	1	-	2,528
Birclar Electric & Electronics LLC	12	12	1	880,089
Black Anvil Construction Supplies	16	16	-	14,238
Blue Water Air Compressor	7	7	-	11,806
Bluewater Technologies Group Inc.	2	2	-	7,151
Boomer Construction Materials	1	1	-	20,000
Boston Tile and Terrazzo Company	3	3	-	64,800
Brady Worldwide Inc.	1	1	-	356
Brentwood Industries Inc.	1	1	-	49,979
Bromberg & Associates LLC	1	1	1	27,045
Brown and Caldwell LLC	3	3	2	3,679,215
Bulldog Records Management Inc.	1	1	-	971
C.E. Door & Hardware L.L.C.	1	1	1	180,002
Calls Plus	1	1	1	96,230
Caniff Electric Supply Co., Inc.	7	7	-	3,548
Canon Solutions America Inc.	5	5	-	20,425
Capp USA	22	22	-	91,192
Capturis	1	1	-	13,125
Carahsoft Technology Group	2	2	-	190,241
Carlette Construction & Consulting	3	3	3	95,966
Carlson-Dimond & Wright Inc.	7	7	-	15,225
Carus LLC	1	1	-	2,907
CBT Nuggets, LLC	1	1	-	10,180
CDM Smith Michigan Inc.	1	1	1	13,093,391

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
CDW Computer Centers Inc.	53	53	1	827,991
Cech Corporation	1	1	-	1,990
Central Poly-Bag Corp	4	4	-	16,612
Chargepoint Inc.	2	2	1	51,850
Chemical Systems Inc.	1	1	-	3,312
Chemsearch	2	2	-	2,590
Chemtrac Inc.	4	4	-	107,295
Chemtrade Chemicals US LLC	5	5	1	14,583,141
Choctaw-Kaul Distribution Company	14	14	-	2,369
Christy Glass Company, Inc.	1	1	-	30,000
CInc.innati Babbitt Inc.	3	3	-	42,932
Cintas	27	27	-	37,156
City of Sterling Heights	2	2	-	950
City of Troy	1	1	-	250
Clayton Industries	6	6	1	324,331
Clinisys, Inc.	-	1	1	285,286
Columbia Pipe & Supply Co.	3	3	-	256
Comcast Cable Communications Management, LLC	1	1	1	8,177
Commerce Controls Inc.	2	2	1	65,988
Commercial Contracting Corporation	6	7	3	227,079,883
Commerical Group Lifting Products	1	1	-	95
Communications Professionals Inc.	30	30	-	71,325
Complete Battery Source	4	4	-	6,793
Computational Hydraulics Inc.	1	1	-	7,400
Conch Technologies Inc.	1	1	-	186,200
Consolidated Chemical	1	1	-	2,934
Construction Science, LLC	1	1	-	9,000
Continental Carbon Group Inc.	1	1	-	46,080
Continental Message Solution	1	1	-	14,468
Contractors Connection Inc.	6	6	-	2,996
Core & Main LP	1	1	-	1,374
Core Electric Company Inc.	4	4	-	33,895
Corrosion Fluid Products	4	4	-	21,490
Cosa Xentaur Corporation	1	1	-	1,817
CPI-International Inc.	1	1	-	8,598
Crane Tech LLC	2	2	-	60,695
Crane Technologies Group Inc.	1	1	1	202,205
Creative Safety Supply, LLC	2	2	-	3,309
Crucial Learning	1	1	-	6,410
Cryogenic Pipe Freezing Solutions	2	2	2	52,455
Curious Minds Media Inc.	1	1	-	36,550
D. J. Conley Associates, Inc.	4	4	-	50,866
D/A Central Inc.	2	2	1	19,056
Data Consulting Group Inc.	6	6	-	902,160
DC Byers Company	2	2	1	67,385
DE-CAL Inc.	4	5	4	1,067,800
Deere & Company	-	1	-	32,981

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Dell Computer Corporation	4	4	-	26,305
Dell Marketing LP	5	6	-	84,069
DES Electric LLC	7	7	2	193,024
Detroit Legal News	4	4	-	26,006
Detroit Pump & Mfg Co	15	16	-	301,256
Detroit Salt Company LLC	1	1	-	153,752
Detroit Stoker Company LLC	2	2	-	56,058
Detroit Water and Sewerage (Sewer O&M)	4	4	-	2,610,422
Detroit Water and Sewerage (Water O&M)	2	2	-	1,020,893
Dice Career Solution	1	1	-	12,131
Dickinson Wright PLLC	1	1	-	1,124,460
Digital Assurance Certification LLC	4	4	-	16,300
Discovery Solutions Inc.	1	1	-	4,405
Ditch Witch Sales of Michigan	1	1	-	20,405
DLT Solutions LLC	2	2	-	110,686
DP Brown Of Detroit Inc.	1	1	-	4,366
Drinkpod LLC	1	1	-	250
Du-All Cleaning, Inc.	-	1	1	4,636,772
Dun & Bradstreet Inc.	1	1	-	18,230
Durawear Glove & Safety Co. Inc.	6	6	-	33,647
Dwyer Instruments Inc. (Inactive)	1	1	-	7,124
E2intel	2	2	-	15,000
Eastern Oil Company	41	41	-	236,189
EclInc.her	1	1	-	2,422
Edward J. Darby and Son Inc.	1	1	-	2,057
Effectv	1	1	-	50,000
Eganix, Inc.	2	2	-	56,000
EJ USA Inc.	12	12	-	14,399
EKUIPTTECH, LLC	1	1	-	2,375
Electro-Matic Products Inc.	2	2	-	4,526
Emedco	1	1	-	2,798
Emerson LLLP	8	8	-	75,718
EMG Media Group Inc.	1	1	-	14,850
EMP Industries Inc.	1	1	-	3,575
Empire Wire & Supply LLC	2	2	-	284
Enerco Corporation	1	1	-	6,010
Energy Products Inc.	3	3	-	44,724
Engineered Combustion Systems, LLC	1	1	-	9,635
Enterprise Fleet Management	1	1	1	13,547,985
Environmental Resource Associates	16	16	-	14,904
ERDCO Engineering Corporation	1	1	-	5,473
eSkillz Corp	1	1	-	39,350
ESRI Inc.	1	1	1	900,000
Essential Electric	1	1	-	129
Etna Supply Company	1	1	-	1,494
EUCI	1	1	-	2,390
Eurofins Eaton Analytical, Inc.	3	3	-	23,968

Appendix A – FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Eurofins Environment Testing North Central	1	3	-	67,920
Evoqua Water Technologies LLC	19	19	-	446,162
Exotic Automation & Supply	4	4	-	126,831
Experis US Inc.	8	12	-	1,372,226
Fab Tech Wastewater Solutions LLC	2	2	-	44,030
Fabcon Precast LLC	1	1	-	7,000
Family Associates, LLC	1	1	-	24,035
Faro Imaging Solutions	1	1	-	310
FastSigns Detroit	1	1	1	93,000
Federal Pipe & Supply Co Inc.	89	89	-	27,642
FH Paschen, S.N. Nielsen & Associates LLC	4	4	2	4,693,078
Fibre Industries	9	9	-	6,000
First Fight, LLC	1	1	1	150,000
Fishbeck	1	1	1	1,024,960
Fisher Scientific Company LLC	6	6	-	3,290
Fitch Ratings Inc.	1	1	-	170,000
Five V's Plumbing and Services	1	1	-	4,278
Flex Services, Inc.	1	1	-	6,333
Flor Dri Supply Company Inc.	4	4	-	2,972
Flowquip Solutions	4	4	-	205,912
Fluid Process Equipment	8	9	-	257,565
Fontanesi and Kann Company, LLC	1	1	-	5,650
FranklInc.ovey Client Sales Inc.	1	1	-	90,950
Fred's Key Shop	1	1	-	4,185
Freeboard Technology LLC	2	2	1	58,270
FTP Today Inc.	1	1	-	16,181
GALCO Industrial Electronics	42	42	1	577,246
Galloup,Forberg Smith, Merlo Energy	7	7	-	55,252
Gannett Detroit LocaliQ	1	3	-	33,379
GEA Mechanical Equipment US Inc.	2	2	-	194,911
General Acid Proofing Inc.	1	1	1	124,450
Genifuel Corporation	-	1	1	262,305
GEO Jobe GIS Consulting	1	1	-	3,000
Geotab USA, Inc.	1	2	-	200,000
Get Pro Painting	1	1	-	12,500
GHD Services Inc.	1	1	-	11,272
GIC, LLC	1	1	-	3,644
Gilson Engineering Sales	1	1	-	740
Global Environmental Consulting LLC	1	1	-	49,400
Global Environmental Engineering Company LLC	1	2	-	12,020
Global Industrial	11	11	-	24,811
Globic Advisors Inc.	1	1	-	40,917
Gold Standard Diagnostics Horsham	1	1	-	1,960
Gold Standard Diagnostics, Corp.	2	2	-	4,195
Grainger	1,240	1,241	1	1,632,401
Granicus LLC	1	1	1	53,767
Gray Matter Systems LLC	2	2	-	47,200

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Graybar Electric Company	1	1	-	12,880
Great Lakes Metal Fabrication LLC (Inactive)	4	4	-	6,600
Hach Company	48	58	2	904,797
Hamlett Environmental Technologies	23	23	-	424,078
Hanna Instruments USA	2	2	-	9,448
Harrington Industrial Plastics LLC	3	3	-	2,393
Hart Industries Inc.	3	3	-	6,554
Hatteras Inc.	3	3	-	1,502
Havener Tech	4	4	3	299,315
HD Edwards & Company	9	9	-	11,566
HDR Michigan, Inc.	2	2	1	939,250
Heco Industrial Service Group, Inc.	1	1	-	2,280
Helwig Carbon Products Inc.	3	3	-	4,981
Herc Rentals Inc.	1	1	1	200,000
Hesco Group LLC	25	25	2	480,544
HF Scientific	1	1	-	463
HI Controls LLC	3	3	-	35,877
Hifi Engineering Inc.	-	1	1	21,000
Hi-Lo Industrial Trucks Co. Inc.	1	1	-	1,060
Home Depot USA, Inc.	1	1	-	786
Homrich	1	1	1	6,138
HP Electric Motor Inc.	2	2	-	5,121
HSI Workplace Compliance Solutions	-	1	-	14,400
I & C Sales North Inc.	5	5	-	80,699
Ideal Electric Power Company	-	1	1	324,000
Identification Lamination Products	2	2	-	4,335
Idexx Laboratories	1	1	-	35,539
iHeart Media	1	1	-	25,000
Imagemaster, LLC	1	1	-	13,716
Imperial Dade Paper & Bag	-	1	-	134
Inc.inerator Rx Corporation	1	1	1	10,560
Indian Springs Mfg. Co Inc.	1	1	-	3,586
Industrial Applied Technologies	25	25	3	1,000,430
Industrial Controls Equipment LLC	2	2	-	3,799
Industrial Networking Solutions	1	1	-	1,539
Info-Tech Research Group Inc.	1	1	-	297,176
Ingersoll Rand Company	7	7	1	164,400
Innomotics LLC	5	6	1	337,631
Innovasys, LLC	2	2	-	12,377
Innovest Portfolio Solutions, LLC	1	1	1	112,500
Instrumart	1	1	-	19,900
Integra Clear Co	1	1	-	15,067
Inteprod LLC	1	1	-	1,348
Interior Environments LLC	16	16	1	147,871
Intuitech, Inc.	1	1	1	541,498
Ipax Atlantic LLC	1	1	-	1,022
iPROMOTEu.com Inc.	3	3	-	6,843

Appendix A – FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
J. Dedoes Enterprises Inc.	1	1	-	15,062
Jack Doheny Companies Inc.	5	5	-	17,930
Jade Scientific Inc.	3	3	-	19,751
Jay Dee Contractors Inc.	1	1	1	73,508,929
JCI Jones Chemicals Inc.	8	8	2	12,466,600
Jeffers Crane Service	1	1	-	126,000
Jett Pump & Valve LLC	-	1	-	12,638
JGM Valve Corporation	13	13	-	360,765
Jim Myers & Sons, Inc.	1	1	-	28,670
JKF Training & Consulting LLC	2	2	-	11,600
Johnson Controls Fire Protection LP	4	4	3	1,060,501
Johnson Controls Inc.	1	1	-	10,710
Jones Lang LaSalle	1	1	-	75,000
JWC Environmental Inc.	3	3	-	63,498
K & K Maintenance Supply Inc.	5	5	-	2,259
Kahoot! AS	1	1	-	6,480
Kahua, Inc.	2	2	2	7,930,757
Kb.co Services LLC	56	56	-	553,385
Kemira Water Solutions	1	1	1	7,590,000
Kennedy Industries Inc.	12	12	-	201,305
Kerr Pump and Supply, Inc.	18	18	-	129,725
Kirk's Automotive Inc.	28	28	-	5,525
KNF Neuberger Inc.	1	1	-	788
Kognitiv, Inc.	1	1	1	48,300
Kokosing Industrial Inc.	2	2	2	174,140,000
Krohne, Inc.	2	2	1	1,473,547
LabStrong Corporation	1	1	-	1,843
Laird Plastics	6	6	-	120,511
Lakeshore Global Corporation	3	4	2	13,465,748
Landscape Services, Inc.	1	1	-	49,773
LED Lighting Solutions	1	1	-	222
Life Technologies Corporation	1	2	-	5,724
LimnoTech	1	2	2	3,574,839
Linde Gas & Equipment Inc.	1	1	-	757
Lisam America Inc.	1	1	-	59,732
Lubrication Engineers Inc.	21	21	-	217,527
Lutz Construction LLC	1	1	-	42,495
M.L. Chartier, Inc.	1	1	1	2,261,200
Macomb Community College	1	1	-	12,425
Macomb Mechanical Inc.	3	3	-	6,654
Madison Electric Company	33	33	-	144,625
Madonna University	1	1	-	675
Major Brand Oil Company Inc.	2	2	-	14,915
Major Contracting Group	1	1	1	383,415
Manpower Engineering	1	1	-	45,001
Marine Pollution Control Corp	1	1	-	8,307
Marsh Power Tools, Inc.	1	1	-	10,000

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Marshall E. Campbell Company	14	14	-	16,397
Matterport, Inc.	1	1	-	27,707
McLaren Port Huron Industrial	1	1	-	50,000
McMaster-Carr Industrial Supply Co	3	3	-	1,816
Mcnaughton Mckay Electric Company	93	93	2	503,140
Merit Laboratories Inc.	8	8	-	11,939
MES Service Company LLC	2	2	-	1,408
MetalFab Inc.	44	45	1	639,941
METCO Services Inc.	1	1	1	46,800
Metro Welding Supply Corporation	2	2	-	120,902
Metrotech Automotive	1	1	-	92
Michigan Municipal League	1	1	-	1,130
Michigan State University	1	1	-	150
Michigan Valve & Fitting Inc.	2	2	-	693
Michigan Water Environment	1	1	-	4,000
MicroBio Engineering Inc.	1	1	1	1
Midwest Air Filter Inc.	21	21	-	19,804
Midwest Industrial Rubber Inc.	-	1	-	39,704
Midwest Municipal Instrumentation	5	5	-	23,575
Miller Canfield Paddock & Stone PLC	1	1	-	15,000
Miss Dig System Inc.	1	1	-	51,523
Monroe Motorsports, Inc.	2	2	1	40,397
Moody's Investors Service Inc.	1	1	-	314,000
Morgan & Jones PLLC	1	1	1	50,000
Moss Telecommunications Services	3	3	-	49,235
Motion Industries Inc.	14	16	-	46,701
Motor City Pipe & Supply Co	282	282	-	403,208
Motorola Solutions Inc.	2	2	-	326,638
Mount Holly Ski Resort Inc.	1	1	-	23,299
MSC Industrial Supply Company	173	173	-	117,704
MTech Company	1	1	-	24,082
Mueller Co LLC	1	1	-	4,081
MW Watermark LLC	3	3	-	21,894
Nalco Water	-	1	-	1,705
National Association of Clean Water Agencies	1	1	-	94,585
National Time Stamp	1	1	-	245
Nationwide Construction Group	3	3	-	30,625
Nationwide IME	-	1	-	10,000
NavVis US, Inc.orporated	3	3	-	37,200
New Horizons	1	1	-	2,950
Nichols Paper & Supply Company	1	1	-	134
Norkan Inc.	1	1	-	10,000
NTH Consultants Ltd	1	1	1	2,000,000
Nuair Fluid Power Inc.	2	2	-	8,364
Occupational Health Centers of Michigan, PC	1	1	-	280,000
Office Depot Inc.	1	1	-	912
OHM and WSP, A Joint Venture	1	1	1	2,172,102

Appendix A – FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Omega Engineering Inc.	1	1	-	6,119
Ontic Technologies, Inc.orporated	1	1	1	280,000
OpTech	2	2	-	149,812
Optimal Distribution Company	1	1	-	3,122
Oracle America Inc.	1	1	-	286,640
Outback Team Building & Training	1	1	-	6,500
Ovivo USA, LLC	1	1	-	9,030
Paragon Laboratories Inc.	4	4	-	35,146
PCI LLC	3	3	1	6,145,872
PdMA Corporation	1	1	-	5,000
PDQ.COM Corporation	1	1	-	4,725
Pencco, Inc.	3	3	1	2,539,369
People Driven Technology	1	1	-	92,150
PeopleGro LLC	1	1	1	750,000
PFM Asset Management LLC	2	2	-	28,500
Phoenix Environmental Inc.	5	6	4	628,731
Pine Knob Ski Resort Inc.	1	1	-	38,815
Plante & Moran PLLC	1	1	-	25,000
Polaris Sales Inc.	3	3	-	113,760
Pollardwater	1	1	-	828
Polydyne Inc.	2	2	-	882,495
Pomp's Tire Service Inc.	-	1	1	77,797
Powell Fabrication & Manufacturing	1	1	-	3,825
Powerhouse Plumbing Inc.	-	1	1	48,020
Precision Odor Control	2	2	-	16,679
Premier Safety (Inactive)	36	36	-	365,712
Preventive Maintenance Technologies, LLC	6	8	2	1,783,341
Professional Pump Inc.	1	1	-	2,276
Progressive Plumbing Supply Co Inc.	22	22	-	4,072
Project Innovations Inc.	2	2	2	576,000
Pro-Seal Service Group	1	1	-	1,256
Public Rubber & Supply Co Inc.	10	10	-	24,558
Pullman SST, Inc.	2	2	1	19,500
Pure Data Services, LLC	3	3	-	4,197
Purvis & Foster Inc.	6	6	-	20,281
PVS Nolwood Chemical Inc.	9	12	4	13,864,264
Quadient Inc.	1	1	-	1,773
Qualified Abatement Services, Inc.	1	1	1	50,000
Radwell International Inc.	13	13	-	11,264
Ram Meter Inc.	1	1	-	2,314
Raven Environmental Products Inc.	1	1	-	1,231
ReadyOP Communications Inc.	1	1	-	8,000
Red Flint Sand and Gravel LLC	1	1	-	549
Red Gate Software	2	2	-	10,549
RedGuard Fire & Security, Inc.	1	1	-	3,927
Regents of the University of Michigan	1	1	1	75,000
Rehydrate Training and Services LLC	2	2	-	24,480

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Renew Valve & Machine Co	3	3	-	44,558
Resa Service LLC	2	2	-	9,335
Restek Corporation	6	6	-	7,482
Ric-Man Construction Inc.	1	1	1	41,500,000
RJ Stacey LTD	2	2	-	25,650
RKA Petroleum, Inc.	1	1	-	2,300,000
RMF Nooter, LLC	7	8	1	218,915
Robert Half Finance & Accounting	5	5	-	585,334
Robert Thomas CPA, LLC	1	1	-	7,500
Roberts Filter	1	1	-	11,526
Rose Moving & Storage Co. Inc.	-	1	1	78,000
Rose Pest Solutions	2	2	1	252,499
Rotor Electric Co	2	2	1	150,820
Route4Me, Inc.	1	1	-	19,440
RS Americas, Inc.	1	1	-	431
RS Technical Services Inc.	59	59	-	361,428
Runco Waste Industries	1	1	-	812
S P Kinney Engineers Inc.	7	7	-	136,600
S&P Global Ratings	1	1	-	199,350
Sabiston Building Supply	1	1	-	10,000
Safeguard Technology, Inc.	1	1	-	2,079
Safety Services Inc.	24	24	-	16,289
SafetySkills, LLC	1	1	-	14,400
Saginaw Control & Engineering	1	1	-	28,641
Screenvision Media	1	1	-	41,747
Seal and Cylinder Source Inc.	4	4	-	31,879
Seaway Mechanical Contractors Inc.	1	1	1	17,962
Secure Door LLC	1	1	-	4,035
Sehi Computer Products Inc.	4	4	-	150,317
Serpentix Conveyor	4	4	-	66,642
Service Electric Supply Inc.	19	19	-	25,505
Sherwin Williams Company	6	6	-	3,166
SHI International Corporation	2	2	1	203,213
Shimadzu Scientific Instruments Inc.	6	6	-	9,277
ShredCorp.	1	1	-	2,390
Shutterstock Inc.	1	1	-	1
Siebert Williams Shank & Co LLC	1	1	-	512,708
Siemens Industry Inc.	9	11	-	283,155
Signature Contracting Group, LLC	1	1	-	6,850
Signature Services	2	2	-	59,150
Signs & More	1	1	-	7,250
Signs By Tomorrow	1	1	-	121
SkyNorth Software	1	1	-	41,000
Skytec Inc.	1	1	-	2,067
Slalom, LLC	1	1	1	1,000,000
Smartsheet Inc.	1	1	1	344,024
Solarwinds	1	1	-	70,264

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Solid Platforms Inc.	2	2	-	25,165
SOPUS Products	-	1	-	12,466
Southeast MI Community Alliance	1	1	-	1,500
Southeast Michigan Council of Governments	2	2	-	98,584
Specific Energy, Inc.	1	1	-	75,198
Spex CertiPrep, LLC	2	2	-	4,837
Spina Electric Company	1	1	-	32,285
Spitzer & Associates, Inc.	1	1	1	25,000
SPW Industrial	1	1	-	14,480
SPX Flow US LLC	1	1	-	1,640
Stafford-Smith, Inc.	1	1	-	24,269
Stantec Consulting Services Inc.	1	1	-	2,825
Staples Business Advantage	595	597	1	226,420
Strada US Payroll, LLC	-	1	1	3,475,667
Strategic Partners International	1	1	1	120,000
Sunbelt Rentals, Inc.	1	1	1	200,000
Sustema Inc.	1	1	-	1,257
SW Controls Inc.	2	3	-	42,350
Swanky Restroom Trailers	1	1	-	5,500
Systems Specialties	11	11	-	423,484
T & N Services Inc.	2	2	-	3,667
Tacoma Screw Products, Inc.	3	3	-	370
Team Industrial Services Inc.	2	2	-	2,256
Test Equipment Depot	1	1	-	14,134
TForce Freight	1	1	-	10,000
The Industrial Brush Co., Inc.	1	1	-	48,800
The Jacman Group	1	1	-	3,230
The Macomb Group Inc.	53	53	-	158,511
The Water Tower Institute	1	1	-	5,000
Thermo Electron North America LLC	1	1	-	6,970
Thermo Fisher Scientific Asheville	1	1	-	30,970
Thermocouple Technology, LLC	1	1	-	1,421
Thompson Grants	1	1	-	3,144
Titus Welding Co., Inc.	1	3	3	1,189,553
Titus Welding Company Inc.	1	1	1	51,094
Tobys Instrument Shop Inc.	7	7	-	7,422
Tracker	1	1	-	41,340
Transcat Inc.	1	1	-	779
Tresco Industries (U.S.) Ltd	1	1	-	56,120
Tru Steel Metals LLC	6	6	-	57,723
Truck & Trailer Specialties Inc.	1	1	1	400,000
Trusty-Cook	1	1	-	20,100
TSP Environmental	2	2	-	62,369
TWN Consulting LLC	1	1	1	249,000
UGSI Chemical Feed Inc.	1	1	-	1,037
UIS Scada Inc.	2	2	2	1,594,800
Uline, Inc.	30	31	-	45,316

Appendix A - FY 2025 Combined Awards by Supplier

Supplier	Requisition Count	Purchase Order	Contract Count	Total (Awarded)
Unconventional Services Inc.	3	3	1	147,550
Unifirst Corporation	3	3	2	332,928
United Rentals North America Inc.	4	4	1	425,305
United States Plastic	4	4	-	12,834
Univar USA Inc.	-	2	1	928,265
University of Detroit Mercy	1	1	-	600
US Bank	5	5	-	105,750
USA Bluebook - Main	13	13	-	26,176
Vacuum Truck Rentals, LLC	3	3	-	5,006
VanCon Inc.	2	2	-	66,161
Vasion	1	1	-	16,155
Versaterm Public Safety US Inc.	1	1	-	6,458
VESCO Oil Corporation	3	3	-	3,940
Vieux & Associates Inc.	1	1	1	268,872
VWR International	22	22	1	223,020
W C Ducomb Company	31	31	-	236,485
W.J. O'Neil Company	1	1	-	26,400
Wade Trim Associates Inc.	7	7	3	6,027,207
Wadsworth Solutions Northwest	5	5	-	48,575
Waste Management of Michigan, Inc.	7	7	1	1,180,668
Wastewater Microbiology Solutions	1	1	1	72,000
Water & Wastewater Leadership Center	1	1	-	14,275
Water Environment Federation	1	1	1	570,960
Water Research Foundation	3	3	1	712,466
Waterworks Systems & Equipment Inc.	4	4	-	27,735
Weingartz Supply Co., Inc.	2	2	1	45,423
Weiss Construction Co. LLC	2	2	1	1,395,958
Willdan Financial Services	1	1	1	2,979,140
Williams Scotsman, Inc.	1	1	-	15,660
Workshop	1	1	1	52,042
WPEngine Inc.	1	1	-	11,040
Wright Tool Co	1	1	-	75
Xylem Water Solutions Usa Inc.	1	1	-	7,948
Yates Industries Inc.	6	6	-	80,229
York Repair Inc.	1	1	-	15,191
YSI Incorporated	2	2	-	4,635
YTI Office Express	11	11	-	11,648
Zausmer, P.C.	1	1	1	799,999
ZLED Lighting	2	2	-	2,711
ZOHO Corporation #4926	2	2	-	23,463
Zoll Medical Corporation	1	1	-	3,408
Zones Inc.	2	3	-	116,406
Zoyes Creative	1	1	1	48,000
Grand Total	4,635	4,713	166	\$ 728,962,797

*Total Contracts includes Task Orders Contracts (unique count equals 155)

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Lakeshore Global Corporation	144	19	17	60,383,411
DTE Energy	4,807	-	-	47,469,800
Jay Dee Contractors Inc.	55	5	5	46,249,651
Ric Man/Clark Joint Venture	18	2	2	37,329,663
Clark Construction Company	34	4	4	33,315,184
Kokosing Industrial Inc.	36	4	4	30,741,770
Weiss Construction Co. LLC	40	7	5	25,151,108
Ric-Man Construction Inc.	10	3	3	18,653,029
New England Fertilizer Company	13	1	1	17,019,746
Oscar Renda Contracting Inc.	11	1	1	14,254,633
AT&T	120	-	-	13,208,692
Emerson Process Management	35	4	1	13,193,184
Board of Water Commissioners	28	-	-	12,685,858
Commercial Contracting Corporation	63	12	11	10,552,360
The Christman Company	11	1	1	10,248,298
Ballard Marine Construction LLC	11	1	1	8,467,895
FH Paschen, S.N. Nielsen & Associates LLC	27	5	3	8,371,052
CDM Smith Michigan Inc.	64	8	7	7,830,801
State of Michigan - Natural Gas	15	-	-	7,779,809
PVS Nolwood Chemical Inc.	670	19	3	7,702,035
Wade Trim Associates Inc.	152	19	13	7,079,372
Mobile Dredging & Video Pipe Inc.	6	1	1	6,681,851
Johnson Controls Inc.	125	4	1	6,224,705
Brown and Caldwell LLC	78	13	11	6,112,640
JCI Jones Chemicals Inc.	152	13	3	5,955,116
Arcadis of Michigan LLC	58	6	5	5,689,633
PCI LLC	72	10	8	5,481,719
Detroit Water and Sewerage (Sewer O&M)	15	4	-	5,389,708
Kemira Water Solutions	499	2	1	5,262,563
Linde Inc.	57	1	1	5,000,614
Chemtrade Chemicals US LLC	469	10	1	3,950,723
Kickham Hanley PLLC IOLTA Client Tr	1	-	-	3,752,357
Schreiber Corporation	28	2	2	3,534,339
AECOM Great Lakes, Inc.	37	2	2	3,480,003
Burns & McDonnell Michigan Inc.	20	3	3	3,448,580
Noresco LLC	3	1	1	3,423,984
Inland Waters Pollution Control Inc.	12	1	1	3,375,596
Jacobs Consultants, Inc.	11	1	1	3,264,978
HDR Michigan, Inc.	65	5	4	3,117,014
Northwest Pipe Company	7	1	1	3,064,601
Enterprise Fleet Management	13	2	2	2,641,596
FK Engineering Associates	26	4	4	2,389,819
Pencco, Inc.	135	9	1	2,359,823
Brown and Caldwell Constructors	13	1	1	2,347,371
Motor City Electric Co	36	4	2	2,239,409

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Polydyne Inc.	256	8	-	2,203,437
NEXGEN Asset Management	17	1	1	1,998,175
Dean Marine & Excavating Inc.	7	1	1	1,835,919
Hazen and Sawyer	29	5	5	1,754,449
Slalom, LLC	25	3	3	1,713,779
PMA Consultants LLC	29	3	3	1,687,467
GDI Services Inc.	138	2	1	1,500,315
Strada US Payroll, LLC	21	1	1	1,492,769
DE-CAL Inc.	14	6	4	1,435,742
Grainger	1,444	1,086	-	1,372,424
Pullman SST, Inc.	8	3	2	1,331,424
KONE Inc.	77	1	1	1,291,042
Landscape Services, Inc.	703	1	1	1,213,046
DXC Technology Services LLC	12	1	1	1,145,120
Oakland-Macomb Interceptor Drain DD	1	1	1	1,125,000
Detroit Water and Sewerage (Water O&M)	24	3	1	1,039,844
Verizon	37	-	-	1,009,322
Univar USA Inc.	50	3	-	997,552
Applied Science Inc.	19	2	2	996,101
Colasanti Construction Services	6	1	1	989,531
CDW Computer Centers Inc.	67	46	1	930,198
Workday	6	1	1	910,553
Johnson Controls Fire Protection LP	271	8	4	884,301
Waste Management of Michigan, Inc.	451	11	2	836,932
Dell Marketing LP	5	5	1	801,222
Systems Specialties	62	15	2	787,409
LimnoTech	13	2	1	783,560
Hach Company	200	58	3	782,597
Data Consulting Group Inc.	54	9	-	781,974
Industrial Applied Technologies	34	25	5	772,930
LaSalle Construction Services	5	1	1	761,968
Detroit Pump & Mfg Co	22	16	1	705,677
City Of Allen Park	13	-	-	703,203
Interior Environments LLC	32	14	1	695,331
Kb.co Services LLC	51	48	1	668,762
Bridgeport Consulting LLC	11	1	1	642,838
United States Geological Survey	4	1	1	638,465
Water Research Foundation	3	3	1	628,466
UIS Scada Inc.	67	3	3	627,528
Wayne State University	35	4	4	621,675
Aquasight LLC	8	2	2	602,714
Experis US Inc.	197	12	-	584,722
JGM Valve Corporation	19	18	-	573,670
Birclar Electric & Electronics LLC	34	8	3	554,324
Hesco Group LLC	37	25	4	522,567

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Intuitech, Inc.	2	1	1	518,642
Titus Welding Company Inc.	23	3	3	497,519
ABM Industry Groups, LLC	4	1	1	497,296
Family Associates, LLC	12	2	1	495,577
Evoqua Water Technologies LLC	30	18	1	492,263
Fluid Process Equipment	24	13	-	480,642
Cascade Consultants LLC	1	1	1	456,088
State of Michigan	31	-	-	454,086
Phoenix Environmental Inc.	39	6	3	447,351
Amazon Web Services Inc.	29	2	-	446,106
DHT Transport	48	1	1	434,073
Premier Group Associates LC	170	1	1	433,150
Dell Computer Corporation	18	5	1	432,437
Innomotics LLC	31	5	3	424,680
Kennedy Industries Inc.	24	17	1	419,807
Mcnaughton Mckay Electric Company	171	85	2	417,270
Hamlett Environmental Technologies	22	22	-	407,259
OHM and WSP, A Joint Venture	12	2	1	406,577
Kahua, Inc.	2	2	2	402,041
MetalFab Inc.	45	43	1	401,905
Preventive Maintenance Technologies, LLC	188	7	2	396,598
PVS Technologies Inc.	11	2	-	391,473
Clayton Industries	11	7	1	385,615
Secure Door LLC	104	4	2	384,230
Motor City Pipe & Supply Co	306	272	-	381,011
GALCO Industrial Electronics	44	39	1	380,063
Titus Welding Co., Inc.	11	3	3	376,599
Motorola Solutions Inc.	6	3	-	369,803
Fishbeck	8	1	1	341,820
W C Ducomb Company	32	30	-	337,416
VWR International	842	36	3	335,324
Cintas	580	30	1	318,718
RKA Petroleum, Inc.	168	1	-	318,629
Marathon Petroleum Company LP	3	-	-	316,299
Regents of the University of Michigan	14	2	2	315,883
Oracle America Inc.	8	3	-	307,145
ScAir Force Falconry & Bird Abateme	10	1	1	301,780
Willdan Financial Services	8	1	1	282,780
American Water Works Association	2	1	-	278,302
The Foster Group LLC	12	1	1	278,050
Idexx Laboratories	67	8	1	277,130
Metro Welding Supply Corporation	277	3	1	274,617
Genifuel Corporation	8	2	1	274,200
Yates Cider & Williams Ratt Plunket	1	-	-	273,257
ESRI Inc.	1	1	1	268,517

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Flowquip Solutions	5	5	-	268,163
360water, Inc.	11	4	3	267,688
RS Technical Services Inc.	67	51	-	266,583
Michigan State University	18	2	2	263,359
Dickinson Wright PLLC	4	1	1	256,300
Regents of the University of Mich. (Inactive)	27	3	3	254,776
Hubbell, Roth & Clark, Inc.	12	2	2	248,895
Crystal Flash, Inc.	88	1	1	246,200
PFM Asset Management LLC	14	3	1	238,850
Siemens Industry Inc.	13	10	-	236,561
Project Innovations Inc.	17	3	3	234,091
Lanzo Construction Co., Florida	1	1	1	228,240
A/C Service & Repair Inc.	2	2	-	226,280
Baker Tilly US LLP	7	1	1	221,158
CEC Controls Company, Inc.	2	1	1	215,552
United Rentals North America Inc.	183	5	2	212,928
Staples Business Advantage	812	497	1	212,895
General Acid Proofing Inc.	1	1	1	212,704
Lubrication Engineers Inc.	25	19	-	212,304
PeopleGro LLC	8	1	1	202,500
Eastern Oil Company	36	36	-	201,112
Alight Solution LLC	2	1	1	199,153
Robert Half Finance & Accounting	60	5	-	198,143
Crane Technologies Group Inc.	136	4	2	198,138
Cleveland Pump Repair & Services LL	4	1	1	193,840
Water Environment Federation	1	1	1	190,320
MSC Industrial Supply Company	232	160	-	186,312
Smartsheet Inc.	1	1	1	182,800
The Martin Group LLC	12	1	1	182,675
Zima Corporation	4	2	-	181,486
Ceridian HCM Inc.	7	1	1	176,571
Aquatic Informatics Inc.	2	2	2	176,286
Sulco Chemicals Limited	29	4	-	171,466
SEMCO Energy	12	-	-	165,182
Mandiant Inc.	1	1	-	164,700
Premier Safety (Inactive)	19	15	-	157,378
Rotor Electric Co	7	2	2	153,566
Holmes Holding Group LLC	1	-	-	153,465
HKC Consulting LLC	12	1	1	153,209
Conch Technologies Inc.	10	2	-	150,440
Havener Tech	5	4	3	148,765
JWC Environmental Inc.	4	4	-	148,343
Town of LaSalle	2	-	-	148,304
Air Dynamics Testing	3	1	1	147,830
The Macomb Group Inc.	57	50	-	147,403

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Nationwide Construction Group	62	3	1	143,531
Clinisys, Inc.	13	1	1	143,250
Xerox Corporation	91	2	2	139,677
Madison Electric Company	33	29	-	139,031
Vieux & Associates Inc.	15	2	2	138,801
David D. Taylor	45	1	1	136,891
Ram Construction Services of Michig	3	2	2	134,627
SCI Floor Covering Inc.	10	1	1	134,372
Bonfire Interactive Ltd	4	2	1	130,000
Fitch Ratings Inc.	1	-	-	130,000
Isle Inc.	9	1	1	130,000
OpTech	25	5	-	129,529
Volte 14635 E Jefferson Investors, LLC	4	-	-	126,815
Consumers Energy	112	-	-	122,974
B&D Industrial	5	1	1	121,385
Carahsoft Technology Group	1	1	-	120,754
Avante Solutions, Inc.	12	2	1	119,259
Michigan CAT	39	2	2	119,028
Stantec Consulting Services Inc.	6	2	2	118,478
Alfa Laval Inc.	9	9	-	118,367
Unifirst Corporation	402	3	2	118,038
City of Melvindale	26	-	-	112,655
PFM Financial Advisors LLC	3	1	1	110,814
America's Green Line	13	12	-	110,335
Advance Instrumentation Systems	15	2	2	107,891
Kainos WorkSmart Inc.	1	1	-	107,100
eTitle Agency Inc.	4	-	-	106,739
i3-ImageSoft	7	2	-	101,247
Du-All Cleaning, Inc.	10	1	1	101,020
Jeffers Crane Service	11	2	1	99,000
Carlette Construction & Consulting	3	3	3	98,911
Southeast Michigan Council of Governments	2	2	-	98,584
DLT Solutions LLC	1	1	-	98,407
Info-Tech Research Group Inc.	1	1	-	97,970
Miss Dig System Inc.	2	1	-	96,533
Specific Energy, Inc.	3	1	1	95,988
SHI International Corporation	1	1	-	95,311
National Association of Clean Water Agencies	1	1	-	94,585
Sehi Computer Products Inc.	4	3	-	92,417
People Driven Technology	1	1	-	92,150
Merit Laboratories Inc.	82	10	-	91,140
Nelson Liquid Drive LLC	1	1	-	90,750
Biotage LLC	13	3	1	89,739
Kerr Pump and Supply, Inc.	12	12	-	89,363
Wadsworth Solutions Northwest	7	6	-	88,450

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Public Sector Consultants	21	3	3	85,185
Unconventional Services Inc.	1	1	1	84,500
Detroit Salt Company LLC	5	1	-	84,294
RMF Nooter, LLC	5	5	1	84,161
Geotab USA, Inc.	13	1	-	82,886
Professional Pump Inc.	4	3	-	82,854
Yates Industries Inc.	6	6	-	80,199
Fort Gratiot Charter Township	4	-	-	79,824
Aero Filter Inc.	6	6	-	78,744
Park Rite Inc.	12	2	-	76,800
Board of Regents University of Wisconsin	11	1	1	75,213
Energy Products Inc.	4	4	-	74,456
Global Solutions Group Inc.	6	1	1	74,104
Truck & Trailer Specialties Inc.	44	2	2	74,055
Frontier Communications	110	-	-	73,322
Auxiom, LLC	2	2	-	72,291
Albert Kahn Associates Inc.	3	3	3	71,883
BigTime Software Inc.	2	2	-	71,795
Solarwinds	1	1	-	70,264
Laird Plastics	7	6	-	69,551
City of Dearborn	27	-	-	69,145
Allingham Corporation	25	5	1	67,450
Emerson LLLP	6	6	-	66,385
Hifi Engineering Inc.	2	1	1	66,119
Boston Tile and Terrazzo Company	3	3	-	64,800
RSM US LLP	3	1	1	64,271
Williams Scotsman, Inc.	41	2	-	63,662
Rose Pest Solutions	37	3	2	63,436
Capp USA	20	20	-	63,222
Serpentix Conveyor	4	4	-	62,855
US Bank	10	5	-	62,750
Wolverine Pipe Line Company	1	-	-	60,000
Communications Professionals Inc.	24	24	-	59,640
Homrich	6	3	1	59,417
Macomb Mechanical Inc.	21	7	1	58,976
Actuator Specialties	5	4	-	57,232
Thermo Electron North America LLC	3	3	1	56,986
Granicus LLC	1	1	1	53,767
Cryogenic Pipe Freezing Solutions	2	2	1	52,455
Service-Link	1	1	1	52,202
Accu-Time Systems, Inc.	11	1	1	50,985
Effectv	4	1	-	49,994
Brentwood Industries Inc.	1	1	-	49,279
Moss Telecommunications Services	3	3	-	49,235
D. J. Conley Associates, Inc.	4	4	-	49,121

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
State of Michigan - Unemployment Insurance Agency	3	-	-	48,375
Lutz Construction LLC	2	2	-	48,145
Powerhouse Plumbing Inc.	1	1	1	48,020
Kent Air Products Inc.	1	1	-	47,385
Marshall E. Campbell Company	23	14	-	47,289
DC Byers Company	1	1	-	47,260
Gray Matter Systems LLC	2	2	-	47,200
Aquafit Chlorination System LLC	3	3	-	47,192
Heco Industrial Service Group, Inc.	18	3	1	46,552
Herc Rentals Inc.	25	3	-	45,967
Asterra	1	-	-	45,000
Ford W Hall Company Inc.	1	1	1	44,840
Eganix, Inc.	2	1	-	44,550
B&R Consultants	11	1	1	44,000
Spina Electric Company	11	3	1	43,720
Signature Services	3	2	-	43,025
Motion Industries Inc.	16	12	-	42,741
Agilent Technologies Inc.	5	4	-	41,854
Screenvision Media	5	1	-	41,747
SkyNorth Software	12	2	-	41,207
Barta Sales LLC	11	11	-	41,120
METCO Services Inc.	4	1	1	39,780
Midwest Industrial Rubber Inc.	1	1	-	39,704
Tru Steel Metals LLC	4	4	-	39,408
eSkillz Corp	1	1	-	39,350
Tracker	18	2	-	39,340
Trimble Inc.	1	1	1	39,100
Bay de Noc Community College	4	1	1	38,801
Uline, Inc.	28	28	-	38,688
Sunbelt Rentals, Inc.	15	1	-	38,682
Plante & Moran PLLC	3	3	2	38,430
Aqua Science LLC	12	6	1	38,418
Cornerstone Controls Inc.	5	2	-	38,232
Lerch Bates, Inc.	13	1	1	38,134
Durawear Glove & Safety Co. Inc.	7	7	-	38,130
NavVis US, Inc.orporated	3	3	-	37,200
DES Electric LLC	3	3	-	36,626
Vasion	2	2	-	36,615
Re-Source Partners	5	1	1	36,534
Association of Metropolitan Water	1	-	-	35,300
Curious Minds Media Inc.	3	1	-	34,935
JT Crova Towing	236	1	1	34,912
EJ USA Inc.	15	10	-	34,542
Industrial Furnace Co Inc.	3	1	1	34,500
Nearmap US Inc.	1	1	-	33,835

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
I & C Sales North Inc.	5	5	-	33,688
Deere & Company	1	1	-	32,981
Wastewater Microbiology Solutions	1	1	1	32,791
HI Controls LLC	2	2	-	32,752
Matterport, Inc.	14	2	-	31,995
Lisam America Inc.	2	1	-	31,605
BS&A Software	1	1	1	31,269
YSI Incorporated	9	3	1	30,648
Verve Industrial	1	1	1	29,025
Best Aire Compressors Services Inc.	6	5	-	28,983
Paragon Laboratories Inc.	32	6	-	28,898
Wolverine Power Systems	14	1	1	28,572
FastSigns Detroit	13	2	2	28,020
Xylem Water Solutions Usa Inc.	1	1	1	28,013
Prefect Technologies, Inc.orporated	1	1	-	27,718
Waterworks Systems & Equipment Inc.	4	4	-	27,635
Public Rubber & Supply Co Inc.	10	10	-	27,330
Federal Pipe & Supply Co Inc.	97	85	-	26,874
Mueller Co LLC	4	3	-	26,636
Smith's Waterproofing LLC	1	1	1	26,618
Canon Solutions America Inc.	25	5	-	26,613
Renew Valve & Machine Co	1	1	-	26,025
Zones Inc.	2	2	-	25,350
City of Detroit	2	-	-	25,262
MacAllister Machinery Co Inc.	11	2	-	25,087
Galloup,Forberg Smith, Merlo Energy	6	5	-	25,081
iHeart Media	5	1	-	25,000
USACE Finance Center	1	-	-	25,000
Gardner Denver Nash LLC	3	1	-	24,920
Ingersoll Rand Company	5	5	-	24,805
Workshop	1	1	1	24,771
Service Electric Supply Inc.	18	18	-	24,690
Core Electric Company Inc.	4	3	-	24,675
Fred's Key Shop	9	2	-	24,206
Stafford-Smith, Inc.	1	1	-	24,119
Zoyes Creative	1	1	1	24,000
Calls Plus	1	1	1	23,700
ZOHO Corporation #4926	2	2	-	23,463
Mount Holly Ski Resort Inc.	1	1	-	23,299
Emphasys Software	1	1	1	22,601
Saginaw Control & Engineering	2	1	-	22,455
Capturis	10	1	-	21,977
Commerce Controls Inc.	1	1	-	21,957
Global Industrial	10	9	-	21,840
Jade Scientific Inc.	26	4	-	21,803

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Marriott Pontiac at Centerpoint	1	1	-	21,757
Gannett Detroit LocaliQ	2	2	-	21,433
Seal and Cylinder Source Inc.	7	3	-	21,134
Ayyeka Inc.	1	1	-	19,936
Bearcom	2	2	-	19,745
Trusty-Cook	1	1	-	19,600
Route4Me, Inc.	1	1	-	19,440
Jack Doheny Companies Inc.	7	3	-	19,054
Applied Industrial Technologies Inc.	1	1	-	18,500
Dun & Bradstreet Inc.	1	1	-	18,230
USA Bluebook - Main	22	11	-	17,910
Midwest Air Filter Inc.	19	18	-	17,699
The University of Texas at Austin	3	1	1	17,390
Teledyne Leeman Labs	5	1	1	17,039
Process Improvement Institute Inc.	1	1	1	17,016
Seaway Mechanical Contractors Inc.	1	1	1	16,925
Chemtrac Inc.	4	2	-	16,920
RJ Stacey LTD	1	1	-	16,800
Precision Odor Control	2	2	-	16,679
Rochester Community Schools	1	-	-	16,520
Binkelman Corporation	20	19	-	16,491
FTP Today Inc.	1	1	-	16,181
Safety Services Inc.	28	24	-	16,111
Blue Water Air Compressor	11	6	-	16,042
Purvis & Foster Inc.	4	4	-	15,708
VanCon Inc.	1	1	-	15,563
Wex Bank	11	-	-	15,529
The Osborn Engineering Company	3	1	1	15,489
Jim Myers & Sons, Inc.	1	1	-	15,450
Jesco Industries Inc.	1	1	-	15,437
Trace Analytical Laboratories Inc.	12	1	1	15,277
RWDI USA LLC	2	1	1	15,167
Pomp's Tire Service Inc.	19	2	1	15,153
E2intel	2	2	-	15,000
Major Brand Oil Company Inc.	2	2	-	14,915
EMG Media Group Inc.	1	1	-	14,850
Chargpoint Inc.	1	1	-	14,850
Midwest Municipal Instrumentation	5	3	-	14,838
4 Leaders LLC	11	1	1	14,800
SPW Industrial	1	1	-	14,480
Water & Wastewater Leadership Center	1	-	-	14,275
Integra Clear Co	1	1	-	14,150
Test Equipment Depot	1	1	-	13,900
Carlson-Diamond & Wright Inc.	6	6	-	13,715
GEA Mechanical Equipment US Inc.	1	1	-	13,500

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Global Green Service Group	3	1	1	13,428
Linkedin Corporation	1	1	-	13,100
Rosemount Analytical Inc.	2	2	-	13,051
Central Poly-Bag Corp	3	3	-	12,870
Deep Trekker	1	1	-	12,851
Ackerman & Ackerman, PC	1	-	-	12,803
Black Anvil Construction Supplies	15	15	-	12,678
Get Pro Painting	1	1	-	12,500
SOPUS Products	1	1	-	12,466
Innovasys, LLC	2	2	-	12,377
United States Plastic	5	4	-	12,344
Jett Pump & Valve LLC	1	1	-	12,260
Anderson Process	1	1	-	12,208
Sharonville Enterprises, LLC	1	-	-	12,000
Corrosion Fluid Products	2	2	-	11,974
Alro Steel Corporation	1	1	-	11,970
Fisher Scientific Company LLC	2	2	-	11,932
YTI Office Express	11	11	-	11,648
HD Edwards & Company	16	9	-	11,546
Tresco Industries (U.S.) Ltd	1	1	-	11,479
B & H Machine Sales, Inc.	8	3	-	11,454
CInc.innati Babbitt Inc.	2	2	-	11,421
Lavdas Limousines	18	1	1	11,400
GHD Services Inc.	2	1	-	11,272
Industrial Networking Solutions	2	2	-	10,967
Environmental Consulting	8	1	1	10,784
Radwell International Inc.	12	11	-	10,738
AMA XpertEye Inc.	1	1	-	10,602
Digital Assurance Certification LLC	4	4	-	10,600
Red Gate Software	2	2	-	10,549
Rose Moving & Storage Co. Inc.	9	2	2	10,526
The Sheer Shop Inc.	6	1	1	10,268
First Fight, LLC	1	1	1	10,000
Enerco Corporation	10	2	-	9,750
Analytichem Canada Inc.	2	2	-	9,720
Eurofins Eaton Analytical, Inc.	17	4	-	9,472
Environmental Resource Associates	13	10	-	9,470
Boomer Construction Materials	40	2	1	9,309
Continental Carbon Group Inc.	5	2	-	9,290
ReNu Power Tool & Supply Co Inc.	24	1	-	9,141
Ovivo USA, LLC	2	1	-	9,030
Construction Science, LLC	1	1	-	9,000
Shimadzu Scientific Instruments Inc.	8	6	-	8,938
Helwig Carbon Products Inc.	6	4	-	8,905
Teledyne Isco	1	1	-	8,891

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Detroit Legal News	8	2	-	8,853
CPI-International Inc.	1	1	-	8,568
Tobys Instrument Shop Inc.	8	7	1	8,343
Nuair Fluid Power Inc.	2	2	-	8,283
Rehydrate Training and Services LLC	2	2	-	8,255
American Tower Management LLC	10	1	-	8,186
TargetSolutions Learning, LLC	1	1	-	8,015
Detroit Stoker Company LLC	2	2	-	7,941
J. Dedoes Enterprises Inc.	18	2	-	7,847
Hanna Instruments USA	2	1	-	7,723
TWN Consulting LLC	9	1	1	7,575
Computational Hydraulics Inc.	1	1	-	7,400
Signs & More	1	1	-	7,250
Applied Technology Services	3	3	-	7,080
Crown Lift Trucks	7	1	-	7,027
S P Kinney Engineers Inc.	6	6	-	6,992
Restek Corporation	7	6	-	6,959
Core & Main LP	2	2	-	6,943
Graybar Electric Company	17	1	1	6,912
AVE Office Supplies	17	17	-	6,868
Signature Contracting Group, LLC	1	1	-	6,850
Resa Service LLC	2	2	-	6,820
SW Controls Inc.	2	2	-	6,796
Oscar W Larson Company	1	1	-	6,795
SDG Associates, LLC	2	1	1	6,733
Enterprise Holding Inc.	5	1	1	6,607
RS Americas, Inc.	5	3	-	6,566
iPROMOTEu.com Inc.	3	3	-	6,558
Rehmann Robson	1	1	1	6,500
Versaterm Public Safety US Inc.	1	1	-	6,458
Fab Tech Wastewater Solutions LLC	1	1	-	6,345
Complete Battery Source	3	3	-	6,316
Marine Pollution Control Corp	1	1	-	6,283
NSI Lab Solutions Inc.	3	3	-	6,188
Park Place Technologies LLC	9	1	-	6,128
Quality Air Service Inc.	2	1	-	5,672
Fontanesi and Kann Company, LLC	1	1	-	5,650
SGN Mobile Electronics	10	1	1	5,643
One Water Solutions	3	1	1	5,627
Life Technologies Corporation	2	2	-	5,558
Mody Pumps Inc.	1	1	-	5,557
Fibre Industries	10	8	-	5,520
Powell Fabrication & Manufacturing	1	1	-	5,500
MW Watermark LLC	2	2	-	5,500
Swanky Restroom Trailers	1	1	-	5,500

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
ERDCO Engineering Corporation	1	1	-	5,473
Institute For Environmental Health	4	1	-	5,400
Kirk's Automotive Inc.	26	26	-	5,358
Pete's Coin Laundry	4	1	-	5,340
RedGuard Fire & Security, Inc.	5	2	-	5,163
Krohne, Inc.	1	1	-	5,123
HP Electric Motor Inc.	2	2	-	5,121
Industrial Controls Equipment LLC	3	3	-	5,107
PdMA Corporation	1	1	-	5,000
The Water Tower Institute	1	1	-	5,000
Imperial Dade Paper & Bag	2	1	1	4,760
PDQ.COM Corporation	1	1	-	4,725
Badger Meter Inc.	2	2	-	4,500
Bentley Systems Inc.orporated	1	1	-	4,461
Electro-Matic Products Inc.	2	2	-	4,401
Hart Industries Inc.	4	3	-	4,373
Sherwin Williams Company	13	4	-	4,339
Bluewater Technologies Group Inc.	2	1	-	4,322
Pure Data Services, LLC	19	4	-	4,009
Progressive Plumbing Supply Co Inc.	25	24	-	4,003
Michigan Water Environment	1	1	-	4,000
Iron Mountain	45	1	-	3,983
Solid Platforms Inc.	1	1	-	3,980
VESCO Oil Corporation	3	3	-	3,940
KSB Dubric Inc.	1	1	-	3,874
Action Mat & Towel Rental	27	2	2	3,868
American Floor Mats	2	2	-	3,860
Spex CertiPrep, LLC	1	1	-	3,695
Nalco Water	9	2	1	3,643
Quadient Inc.	15	2	-	3,618
DTN LLC	7	1	-	3,612
GIC, LLC	1	1	-	3,566
Advance Plumbing & Heating Supply	4	3	-	3,498
Caniff Electric Supply Co., Inc.	6	6	-	3,479
EMP Industries Inc.	1	1	-	3,388
Chemical Systems Inc.	1	1	-	3,312
Annie Kruse, LLC	1	1	1	3,312
The Jacman Group	1	1	-	3,230
Creative Safety Supply, LLC	2	2	-	3,205
United Parcel Service	83	-	-	3,196
Thompson Grants	1	1	-	3,144
Omega Engineering Inc.	1	1	-	3,084
PaymentVision	14	1	1	3,080
Detroit-Wayne Joint Building Auth	1	-	-	3,000
BAVCO	3	3	-	2,991

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Optimal Distribution Company	1	1	-	2,962
AFC International Inc.	1	1	-	2,947
Consolidated Chemical	1	1	-	2,934
Flor Dri Supply Company Inc.	4	4	-	2,840
Emedco	1	1	-	2,723
ZLED Lighting	2	2	-	2,685
Carus LLC	1	1	-	2,650
Behnke Pump Technologies, LLC	1	1	1	2,640
Discovery Solutions Inc.	12	2	-	2,607
Chemsearch	2	2	-	2,590
Imagemaster, LLC	1	1	-	2,500
America Moslem Society (AMS)	1	-	-	2,500
Contractors Connection Inc.	5	5	-	2,461
Exotic Automation & Supply	3	3	-	2,452
Monroe Motorsports, Inc.	2	1	1	2,446
EclInc.her	1	1	-	2,422
Hi-Lo Industrial Trucks Co. Inc.	3	2	-	2,409
Oakland County Treasurer	1	-	-	2,405
EUCI	1	1	-	2,390
City of Southfield	17	-	-	2,371
Ram Meter Inc.	1	1	-	2,264
K & K Maintenance Supply Inc.	5	5	-	2,259
Harrington Industrial Plastics LLC	3	3	-	2,238
Gilson Engineering Sales	2	2	-	2,142
Skytec Inc.	1	1	-	2,040
CLE Strategic Solutions LLC	1	1	1	2,000
Cech Corporation	1	1	-	1,990
Safeguard Technology, Inc.	1	1	-	1,900
Eurofins Environment Testing North Central	1	1	-	1,878
Treasurer, City of Detroit	1	-	-	1,877
Polaris Sales Inc.	1	1	-	1,867
Gold Standard Diagnostics Horsham	1	1	-	1,863
Choctaw-Kaul Distribution Company	12	12	-	1,819
Able Label	1	1	-	1,801
Cosa Xentaur Corporation	1	1	-	1,792
McMaster-Carr Industrial Supply Co	3	3	-	1,776
Aqua Solutions Inc.	8	1	-	1,774
Raftelis	1	1	1	1,733
Norkan Inc.	3	2	1	1,716
Gold Standard Diagnostics, Corp.	1	1	-	1,701
OHM Advisors	1	1	1	1,670
Edward J. Darby and Son Inc.	1	1	-	1,620
Global Environmental Consulting LLC	4	2	-	1,600
SPX Flow US LLC	1	1	-	1,562
Team Industrial Services Inc.	2	2	-	1,522

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
TForce Freight	5	-	-	1,517
TPC Wire & Cable	1	1	-	1,443
Mullen Equipment Corporation	1	1	-	1,430
BCC Distributon	1	1	-	1,379
Thermocouple Technology, LLC	1	1	-	1,346
Comcast Cable Communications Management, LLC	4	1	1	1,341
Hatteras Inc.	3	3	-	1,327
Evident Scientific, Inc.	1	1	-	1,270
Macomb Community College	1	1	-	1,250
Raven Environmental Products Inc.	1	1	-	1,217
Urban Renewal Initiative Foundation	1	-	-	1,200
Inteprod LLC	1	1	-	1,108
Sabiston Building Supply	9	1	-	1,101
Acromag, Inc.	1	1	-	1,080
City of Auburn Hills	1	-	-	1,058
Airgas USA LLC	2	1	-	998
UGSI Chemical Feed Inc.	2	1	-	987
Ipax Atlantic LLC	1	1	-	972
Wayne County Treasurer	5	-	-	967
Rematek LLC	1	1	-	936
L.I.J.B.S. Enterprises, LLC	2	1	1	935
Comcast Business Communication, LLC	6	-	-	919
RepcoLite Paints, Inc.	9	1	-	911
Bulldog Records Management Inc.	17	2	-	897
Heritage Vision Plans	3	-	-	831
Runco Waste Industries	4	1	-	805
ALS Environmental	1	1	-	800
Salinger Electric Supply Co	1	1	-	747
City of Novi	4	-	-	733
Communication Supply Co.	1	1	-	731
BINDER Inc.	1	1	-	714
Weingartz Supply Co., Inc.	5	1	1	709
Pollardwater	1	1	-	708
Ideal Electric Power Company	1	1	-	690
Vacuum Truck Rentals, LLC	1	1	-	682
Madonna University	1	1	-	675
Accuform Printing & Graphics Inc.	1	1	-	645
Barcodes LLC	1	1	-	636
Michigan Valve & Fitting Inc.	2	2	-	633
City of Romulus	7	-	-	621
MSA Safety Sales LLC	1	1	-	620
City of Troy	2	1	-	599
Shelby Township DPW	4	-	-	565
James Palmateer	1	-	-	550
AccuStandard Inc.	2	2	-	467

Appendix B – FY 2025 Combined Suppliers paid by Invoice

Supplier	Invoice Count	Purchase Order	Contract Count	Total Invoiced
Macomb County Department of Roads	1	-	-	450
Bearing Service Inc.	1	1	-	436
Absolute Water Technologies LLC	1	1	-	430
HF Scientific	1	1	-	413
Bearings and Industrial Supply Co	1	1	-	409
M C Guthrie Lumber Company	5	1	-	404
Brady Worldwide Inc.	1	1	-	337
CCH Tagetik	4	1	1	330
Alta Industrial Equipment Michigan LLC	1	1	-	325
L&W Supply	2	1	-	306
Charter Township of Plymouth	13	-	-	291
Faro Imaging Solutions	1	1	-	290
City of Wayne - Water Department	6	-	-	286
The Estate of Keith Duncan	1	-	-	282
Columbia Pipe & Supply Co.	3	3	-	256
Empire Wire & Supply LLC	2	2	-	243
Tacoma Screw Products, Inc.	3	3	-	222
LED Lighting Solutions	1	1	-	200
Drinkpod LLC	1	1	-	200
National Time Stamp	1	1	-	185
City of Roseville Water Department	4	-	-	177
Essential Electric	1	1	-	118
Signs By Tomorrow	1	1	-	96
Commerical Group Lifting Products	1	1	-	95
Wright Tool Co	1	1	-	75
Atlas Plumbing Supply Co.	1	1	-	60
Christy Glass Company, Inc.	1	1	-	50
Indian Springs Mfg. Co Inc.	1	1	-	44
City of Rochester Hills	7	-	-	21
Road Commission for Oakland County	2	-	-	-
United States Postal Service	2	-	-	-
Garland Manufacturing Company	2	-	-	-
Grand Total	22,294	4,563	422	\$ 620,970,793



Welcome to the November edition of *The Procurement Pipeline*, a monthly newsletter designed to provide updates on doing business with the Great Lakes Water Authority (GLWA).

Procurement Tip of the Month: Utilizing GLWA's CIP and PMP Planning Documents

GLWA's Capital Improvement Plan (CIP) is a five-year planning document which identifies major capital asset projects in GLWA's regional water and wastewater systems. Updated annually to reflect changing system needs, priorities, and funding opportunities, GLWA's Board Approved [Capital Improvement Plan for 2026-2030](#) is available on the CIP Page of GLWA's website.

Vendors reviewing GLWA's CIP documents will find the following:

- ✓ A full listing of CIP projects for water, wastewater, and centralized services.
- ✓ Detailed, one-page summaries on each project's purpose, status (whether in procurement, execution, or future-planned), phases, scope of work, and cost estimations.
- ✓ Six additional informational appendices providing greater detail about projects, system background information, scoring evaluations, and [How to Navigate the CIP](#).

Vendors who regularly utilize the "Upcoming Solicitations" portion of the monthly Procurement Pipeline newsletter to prepare for future solicitation submissions will see, where applicable, CIP numbers listed next to certain projects. Vendors interested in knowing more about these upcoming projects may look up those CIP numbers in GLWA's CIP documents to review further details on projects they may be interested in pursuing.

The CIP Project Management Plan (PMP)

The CIP PMP Plan establishes the processes and procedures used by GLWA's CIP Delivery Team in executing CIP Projects. This document includes

detailed information on how projects are scheduled, budgeted, developed, and managed from start to finish. Vendors who have been awarded a CIP project contract or who are interested in pursuing one, may review the PMP to gather insight into GLWA CIP projects as well as to better understand their roles and responsibilities in contributing to a project's success.

GLWA Replaces GovDelivery with New Digital Communication Software Workshop

This month, GLWA Vendors will receive the *Procurement Pipeline* newsletter via a digital communications software called Workshop. While this tool will replace GovDelivery, all GLWA communications will still be sent from GLWAVendorOutreach@glwater.org. No action is required by Vendors to continue receiving GLWA communications. Any questions may be directed to GLWAVendorOutreach@glwater.org.

Virtual Vendor Introduction Meetings

If you are interested in learning more about doing business with GLWA, contact us at GLWAVendorOutreach@glwater.org to schedule a virtual vendor introduction meeting. Topics include information on submitting a competitive bid or proposal to any GLWA solicitation.

What's Coming Down the Pipe?

Current Solicitations: Register in GLWA's [Euna Procurement Portal](#) for new solicitations and contract award information.

Upcoming Procurements: Next Three to Nine Months—See newsletter page 2.

Visit GLWA online!

To see the GLWA vendor homepage, please visit www.glwater.org or contact us via email at procurement@glwater.org.

Upcoming Solicitations November 2025

Category	CIP #	Description/Project Title	Budget Estimate
Water System (next four to nine months)			
Design Build	170803	Reservoir Rehabilitation Phase III	\$51,830,000
Construction	132016	North Service Center Pumping Station Improvements	\$108,322,551
Construction	122021	Grosse Pointe Woods & Harper Woods 24" Transmission Main	\$17,000,000
Professional Services	O&M	Mechanical Services Plumbing and HVAC	\$160,000
Construction	122020	Concord and Nevada Flow Control Valves	\$7,000,000
Construction	122023	Adams Road Transmission Main	\$8,400,000
Construction	111012	Lake Huron Water Treatment Plant Flocculation Improvements	\$60,000,000
Professional Services	116101	Design/ Inspection of Raw Water Tunnels	\$4,242,000
Wastewater Systems (next four to nine months)			
Construction	273001	Hubbell Southfield CSO Facility Improvements	\$54,853,991
Construction	211009	EB-20 Substation Replacement and Primary Area Gas Detection System Upgrade	\$4,400,000
Design	270009	Site Improvements at Baby Creek, Belle Isle and St. Aubin CSO	\$1,389,999
Enterprise (next three months)			
Software Subscription and Implementation	O&M	Complaint Management Software Subscription and Implementation	\$200,000
Water System (next three months)			
Professional Services	O&M	Water Master Plan	\$1,500,000
Construction	111001	Lake Huron Water Treatment Plant – LH-401 Switchgear and Low Lift Improvements	\$125,000,000
Wastewater (next three months)			
Design	270002	Meldrum Sewer Diversion and VR-15 Improvements	\$2,000,000
Construction	261001	Critical Repairs to Secondary Clarifiers and B-Houses	\$4,360,000
Construction	232002	Conner Creek Sanitary Pump Station	\$167,000,000
Construction	260206	Rehabilitation of 7 Mile Sewer System	\$9,810,185
Projects moved to Procurement Team (Preparing for solicitation on Euna Procurement)			
Professional Services	O&M	Crane Rental	\$853,125
Professional Services	O&M	Staffing Services	\$500,000
Professional Services	O&M	Crane Inspection Services	\$156,000
Construction	122016	Downriver Transmission Main Loop: Inkster Road 42" Main	\$54,900,000
Construction	270006	CSO Facility Improvements II	\$18,901,448
Construction	122020	Concord Nevada Flow Control Valves	\$7,000,000
Construction	132015	Newburgh Road Booster Pumping Station Improvements	\$70,000,000

Vendors should continue to monitor [Euna](#) for solicitation updates.

Acronyms

WRRF: Water Resource Recovery Facility

CSO: Combined Sewer Overflow

WTP: Water Treatment Plant