



# Monthly Financial Report Binder

October 2021

Presented to the Great Lakes Water Authority Audit Committee on February 25, 2022

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# **Key Financial Metrics**

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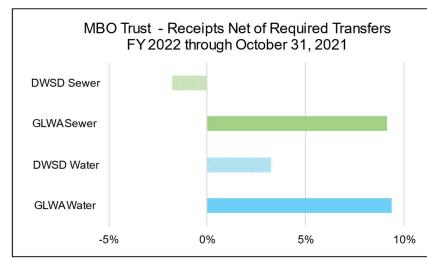
The table below provides key report highlights and flags the financial risk of a budget shortfall by year-end as follows:

No Risk (green) - Potential (yellow) - Likely (red)

Each variance is monitored by the Great Lakes Water Authority (GLWA) management and, where appropriate, operating and/or budget priorities are re-evaluated. Budget amendments are prepared and presented quarterly based on most current information. To address the wholesale water revenue shortfall, a first quarter budget amendment was approved for \$2.4 million.

As of October 31, 2021													
Metric	FY 2022 Budget	FY 2022 Amended Budget	FY 2022 Actual	Variance from Financial Plan	Report Page Reference								
Wholesale Water Billed Revenue (\$M) Wholesale Water Billed Usage (mcf)	\$120.3 5,537,000	\$117.9 5,317,000	\$115.4 5,065,000	-2% -5%	47								
Wholesale Sewer Billed Revenue (\$M)	\$90.5	\$90.5	\$90.5	0%	49								
Wholesale Water Operations & Maintenance (\$M) Wholesale Sewer Operations & Maintenance (\$M)	\$48.0 \$60.4	\$48.0 \$60.4	\$44.2 \$56.2	-8% -7%	5								
Investment Income (\$M)	\$1.0	\$1.0	<b>\$1.4</b>	40%	37								
Water Prorated Capital Spend w/SRA* (\$M) Sewer Prorated Capital Spend w/SRA* (\$M)	\$45.0 \$27.0	\$45.0 \$27.0	\$54.3 \$21.5	21% -20%	28 29								

\*SRA refers to the capital spending ratio assumption which allows capital program delivery realities to align with the financial plan.



# Master Bond Ordinance (MBO) Trust Net Receipts (page 52)

Net cash flow receipts remain positive for GLWA Water and Sewer. This legal means that all commitments of the MBO Trust and the lease payment are fully funded and that positive cash flow is available for additional capital program funding in subsequent year(s). DWSD Water reports a surplus of \$1.1 million and

DWSD Sewer reports a \$1.7 million shortfall of net receipts over disbursements through October 2021. On August 26, 2021, the DWSD Board of Water Commissioners proactively adopted budget amendments to address potential shortfalls for FY 2022. These budget amendments are reflected in this October 2021 report.

The current DWSD loan receivable balance for fiscal year 2018 is \$5.6 million.



## Budget to Actual Analysis (page 3)

- FY 2022 information includes the first quarter budget amendments which were approved by the GLWA Board on December 8, 2021.
- The total Revenue Requirements are on target through October 2021.
- The total Operations & Maintenance expenses are at 30.9% of budget through October 2021.

### **Basic Financial Statements (page 9)**

- The Basic Financial Statements are prepared on a full accrual basis and reflect preliminary, unaudited results.
- Operating income for October 2021 is \$35.7 million for the Water fund (29.1% of total revenues) and \$48.4 million for the Sewer fund (30.6 % of total revenues).
- Water Net Position increased by \$6.9 million, and Sewage Disposal Net Position increased by \$9.1 million for the year to date through October 2021.

### Capital Improvement Plan Financial Summary (page 27)

- Water systems exceed the 75% Capital Spend Ratio assumption.
- Sewer systems also exceed the 75% Capital Spend Ratio assumption.

### Master Bond Ordinance Transfers (page 30)

- For October, transfers of \$13.6 million and \$17.6 million were completed for the GLWA Water and Sewer funds, respectively.
- Also for October, transfers of \$3.2 million and \$7.4 million were completed for the DWSD Water and Sewer funds, respectively.

### Cash Balances & Investment Income (page 36)

- Total cash & investments are \$426 million in the Water fund and \$414 million in the Sewer fund.
- The total combined cumulative investment income for FY 2022 through October is \$1.4 million.

### DWSD Retail Revenues, Receivables & Collections (page 41)

- Water usage through October 31, 2021 is at 109.38% and revenues at 100.87% of budget.
- Sewer usage through October 31, 2021 is at 103.82% and revenues at 100.00% of budget.
- Combined accounts receivable balances for the water and sewer funds report an increase of \$45.0 million over the prior year.
- Past dues over 180 days make up 66.0% of the total accounts receivable balance. The current bad debt allowance covers 96% of past dues over 60 days.

### GLWA Wholesale Billing, Receivables & Collections (page 46)

- GLWA accounts receivable past due balance net of Highland Park is 8.4% of the total accounts receivable balance, with the majority of that balance related to one water account dispute currently under discussion.
- The Highland Park past due balance is \$50.8 million. It includes \$38.8 million for wastewater treatment services, \$1.8 million for industrial waste control services, and \$10.2 million for water supply services. Highland Park has not made a payment for FY 2022 through October 2021. The GLWA Legal team is pursuing options for additional collections.

**Questions?** Contact the Office of the Chief Financial Officer at CFO@glwater.org



The Monthly Budget to Actual Analysis report includes the following three sections.

- 1. Revenue Requirement Budget Basis Analysis
- 2. Operations & Maintenance Budget Major Budget Categories
- 3. Alignment of Operations & Maintenance Budget Priorities Expense Variance Analysis

The FY 2022 information presented in these sections includes the first quarter budget amendments approved by the GLWA Board on December 8, 2021.

# **Revenue Requirement Budget Basis Analysis**

GLWA's annual revenue requirement represents the basis for calculating Member Partner charges and aligns with the Master Bond Ordinance flow of funds categories. The budget basis is not the same as the full accrual basis used for financial reporting although the revenues and operations and maintenance expense are largely reported on an accrual basis. The primary difference between the revenue requirement budget basis to the financial reporting basis is the treatment of debt service, legacy pension obligations, and lease related activities. The Revenue Requirement Basis is foundational to GLWA's daily operations, financial plan, and of most interest to key stakeholders.

**Table 1A – <u>Water</u> Revenue Requirement Budget** and **Table 1B – <u>Sewer</u> Revenue Requirement Budget** presents a year-over-year budget to actual performance report. The revenue requirement budget is accounted for in the operations and maintenance fund for each system. Since this report is for October 2021, the pro-rata benchmark is 33.3% (4 of 12 months of the fiscal year).

Items noted below are highlighted in gold on Tables 1A (Water) and 1B (Sewer).

1. **Revenues**: For *both* systems, FY 2022 revenues are either at or above target. Detailed schedules related to revenues are provided in the *Wholesale Billings, Collections, and Receivables* section of this financial report binder.

Water revenues presented in Table 1A differ from those presented in *Table 2 – Statement of Revenues, Expenses and Changes in Net Position* found in the *Basic Financial Statement* section of this report. Water Revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly payment to the City of Flint for a license to raw water rights under the Flint Raw Water Contract as documented in Appendix A-2 of the Flint Water Agreement. Through October 31, 2021, these payments total \$2.2 million for FY 2022.

2. *Investment Earnings:* For *both* systems, investment earnings are above the prorata benchmark for FY 2022; the *water* system is at 48.3%; while the *sewer* system is at 40.8%. Detailed analysis of investment earnings activity to date can be found in the *Cash & Investment Income* section of this financial report binder.



- 3. **Other Revenues:** These are one-time and unusual items that do not fit an established revenue category. Both the *water* and *sewer* systems actual amount will vary from budget due to the nature of the items recorded in this category.
- 4. **Operations & Maintenance Expense:** Actual expenses<sup>1</sup> for *both* systems have variances from the pro-rata benchmark. The *water* system is less than the pro-rata benchmark for FY 2022 at 30.7%. The *sewer* system O&M expenses, at 31.0%, is also less than the pro-rata benchmark.
- 5. **Debt Service:** For both systems, debt service is on target with the pro-rata benchmark for FY 2022; the *water* system is at 33.4%; while the *sewer* system is at 33.7%. The activity is based on the payment schedules adjusted for the State Revolving Fund loans that are still being drawn down.
- 6. **Operating Reserve Deposit:** GLWA has established a target balance in the O&M Fund of 45 days of operating expense which works in tandem with the I&E Funds to provide liquidity to the utility. Adequate funding is in place to meet this requirement; therefore, it is expected that additional transfers to this reserve will not be required in FY 2022.
- 7. DWSD Budget Shortfall Pending: To the extent that the local (DWSD) system experiences budgetary shortfalls as defined by the Water & Sewer Services Agreement, the GLWA budget is impacted.<sup>2</sup> Steps to proactively detect, and ideally prevent, this shortfall scenario were put into place with the 2018 Memorandum of Understanding (dated June 27, 2018). For FY 2021, DWSD management successfully implemented a formal plan to end the year with positive net cash flows for both the DWSD water system and the DWSD sewer system. For FY 2022, the DWSD water system does not have a budgetary shortfall and the DWSD sewer system has a budgetary shortfall of \$1.7 million through October 31, 2021. GLWA and DWSD staff are meeting regularly to discuss steps to mitigate this shortfall as outlined in the 2018 MOU.
- 8. *Improvement & Extension (I&E) Fund Transfer Pending:* The contribution to the I&E Fund is for improvements, enlargements, extensions, or betterment of the Water System.
- 9. *Other Revenue Requirements:* The remaining revenue requirements for *both* systems are funded on a 1/12<sup>th</sup> basis each month in accordance with the Master Bond Ordinance.
- 10. *Overall:* Total revenue requirements for *both* systems are in line with the benchmark.

<sup>&</sup>lt;sup>1</sup>The tables in this analysis reflect actual amounts spent. If this analysis was on a master bond ordinance (MBO) basis, like that used for calculating debt service coverage, O&M "expense" would equal the prorata budget because 1/12 of the O&M budget is transferred monthly outside the MBO trust to an O&M bank account.

<sup>&</sup>lt;sup>2</sup> As a reminder, the monthly O&M transfer for MBO purposes is at 1/12 of the budget to a DWSD O&M bank account outside the trust. Actual budget may be less than that amount providing an actual positive variance for DWSD.



### Table 1A – <u>Water</u> Revenue Requirement Budget (year-over-year) – (\$000)

	FY 2022											
	- 1	FY2021		FY 2021	Percent		BOARD		FY 2022		FY 2022	Percent
	AN	AMENDED		NDED THRU		A	DOPTED	Α	MENDED		THRU	Year-to-
Water System	В	BUDGET		0/31/2020	Date	BUDGET		E	BUDGET	1	0/31/2021	Date
Revenues												
Suburban Wholesale Customer Charges	\$	317,034	\$	115,767	36.5%	\$	321,111	\$	318,711	\$	113,312	35.6%
Retail Service Charges		21,926		7,387	33.7%		21,697		21,697		7,232	33.3%
Investment Earnings		3,956		1,771	44.8%		1,047		1,547		748	48.3%
Other Revenues		229		12	5.2%		175		175		77	44.0%
Total Revenues	\$	343,144	\$	124,938	36.4%	\$	344,031	\$	342,131	\$	121,369	35.5%
Revenue Requirements						-						
Operations & Maintenance Expense	\$	134,127	\$	44,321	33.0%	\$	143,934	\$	143,934	\$	44,191	30.7%
General Retirement System Legacy												
Pension		6,048		2,016	33.3%		6,048		6,048		2,016	33.3%
Debt Service		137,436		45,920	33.4%		135,481		135,121		45,174	33.4%
General Retirement System Accelerated												
Pension		6,268		2,089	33.3%		6,268		6,268		2,120	33.8%
Extraordinary Repair & Replacement												
Deposit		-		-	0.0%		-		-		-	0.0%
Water Residential Assistance Program												
Contribution		1,669		551	33.0%		1,706		1,706		569	33.3%
Regional System Lease		22,500		7,500	33.3%		22,500		22,500		7,500	33.3%
Operating Reserve Deposit		-		-	0.0%		-		-		-	0.0%
DWSD Budget Shortfall Pending		-		447	0.0%		-		-		-	0.0%
Improvement & Extension Fund												
Transfer Pending		35,095		9,427	26.9%		28,094		26,554		9,365	35.3%
Total Revenue Requirements	\$	343,144	\$	112,271	32.7%	\$	344,031	\$	342,131	\$	110,934	32.4%
Net Difference			\$	12,667						\$	10,436	
Recap of Net Positive Variance												
Revenue Variance			\$	10,556						\$	7,326	
Revenue Requirement Variance				2,111							3,110	
Overall Variance			\$	12,667						\$	10,436	
			-	,							,	

### Table 1B – <u>Sewer</u> Revenue Requirement Budget (year-over-year) – (\$000)

		FY 2022										
		Y 2021		FY 2021	Percent		BOARD		FY 2022		FY 2022	Percent
		ENDED		THRU	Year-to-		DOPTED		MENDED		THRU	Year-to-
Sewer System	BL	JDGET	1	0/31/2020	Date	E	BUDGET		BUDGET	1	0/31/2021	Date
Revenues												
Suburban Wholesale Customer Charges	\$	272,454	\$	89,523	32.9%	\$	272,130	\$	269,130	\$	90,738	33.7%
Retail Service Charges		187,960		62,922	33.5%		188,662		188,662		62,887	33.3%
Industrial Waste Control Charges		7,685		2,613	34.0%		9,025		9,025		2,779	30.8%
Pollutant Surcharges		6,108		2,110	34.5%		4,189		4,189		1,728	41.3%
Investment Earnings		2,778		1,174	42.3%		1,023		1,523		621	40.8%
Other Revenues		2,195		225	10.3%		400		400		224	55.9%
Total Revenues	\$	479,179	\$	158,567	33.1%	\$	475,429	\$	472,929	\$	158,977	33.6%
Revenue Requirements												
Operations & Maintenance Expense	\$	182,296	\$	55,633	30.5%	\$	181,300	\$	181,300	\$	56,243	31.0%
General Retirement System Legacy												
Pension		10,824		3,608	33.3%		10,824		10,824		3,608	33.3%
Debt Service		201,780		67,744	33.6%		207,210		204,985		69,092	33.7%
General Retirement System Accelerated												
Pension		11,621		3,874	33.3%		11,621		11,621		3,874	33.3%
Extraordinary Repair & Replacement												
Deposit		-		-	0.0%		-		-		-	0.0%
Water Residential Assistance Program												
Contribution		2,415		801	33.2%		2,358		2,358		786	33.3%
Regional System Lease		27,500		9,167	33.3%		27,500		27,500		9,167	33.3%
Operating Reserve Deposit		-		-	0.0%		-		-		-	0.0%
DWSD Budget Shortfall Pending		-		2,833	0.0%		-		-		1,720	0.0%
Improvement & Extension Fund												
Transfer Pending		42,743		13,360	31.3%		34,617		34,342		11,539	33.6%
Total Revenue Requirements	\$	479,179	\$	157,019	32.8%	\$	475,429	\$	472,929	\$	156,028	33.0%
Net Difference			\$	1,548						\$	2,949	
Recap of Net Positive Variance				· · · · · ·								
Revenue Variance			\$	(1,159)						\$	1,334	
Revenue Requirement Variance			Ŧ	2,707						Ŧ	1,615	
Overall Variance			\$	1,548						\$	2,949	
Overall variance			Ψ	1,040						Ψ	2,343	



# Operations & Maintenance Budget – Major Budget Categories

The year-over-year benchmark ratio as of October 31, 2021, is 33.3% (four months). When comparing FY 2022 to FY 2021 in *Table 2 – Operations & Maintenance Budget – Major Budget Categories*, it appears that overall spending is consistent.

In addition to the four major budget categories, an internal charge cost center for employee benefits is shown in the table below. If the number is positive, it indicates that the internal cost allocation rate charges to other cost centers is not sufficient. A negative number indicates a surplus in the internal cost center. A moderate surplus is preferred as it provides a hedge for mid-year benefit program cost adjustments (premiums adjust on January 1 each year) as well as managing risk as the program is partially self-insured.

### Table 2 – Operations & Maintenance Budget – Major Budget Categories – (\$000)

				<u> </u>				0	<u> </u>	•	• •
				<b>D</b> 4				EX 0000		FY 2022	Democrat
		4							ŀ		Percent
A	MENDED		THRU	Year-to-	A	DOPTED	Α	MENDED		THRU	Year-to-
E	UDGET	10	0/31/2020	Date	E	UDGET		BUDGET	1	0/31/2021	Date
\$	70,820	\$	24,109	34.0%	\$	74,813	\$	74,813	\$	26,715	35.7%
	114,975		34,621	30.1%		111,971		111,971		36,506	32.6%
	100,339		31,772	31.7%		103,846		103,846		27,349	26.3%
	30,290		8,704	28.7%		34,603		34,603		9,865	28.5%
	-		748	0.0%		-		-		-	0.0%
\$	316,424	\$	99,954	31.6%	\$	325,234	\$	325,234	\$	100,434	30.9%
	Al B \$	114,975 100,339 30,290	FY 2021 A AMENDED BUDGET 10 \$ 70,820 \$ 114,975 100,339 30,290 -	AMENDED BUDGET         THRU 10/31/2020           \$ 70,820         \$ 24,109           114,975         34,621           100,339         31,772           30,290         8,704           -         748	FY 2021         FY 2021         ACTIVITY         Percent           AMENDED         THRU         Year-to-           BUDGET         10/31/2020         Date           \$ 70,820         \$ 24,109         34.0%           114,975         34,621         30.1%           100,339         31,772         31.7%           30,290         8,704         28.7%           -         748         0.0%	FY 2021           FY 2021         ACTIVITY         Percent         AU           AMENDED         THRU         Year-to-         AU           BUDGET         10/31/2020         Date         E           \$ 70,820         \$ 24,109         34.0%         \$           114,975         34,621         30.1%         100,339         31,772         31.7%           30,290         8,704         28.7%         28.7%         28.7%         28.7%	FY 2021         FY 2021         FY 2022           FY 2021         ACTIVITY         Percent         BOARD           AMENDED         THRU         Year-to-         BUDGET           BUDGET         10/31/2020         Date         BUDGET           \$ 70,820         \$ 24,109         34.0%         \$ 74,813           114,975         34,621         30.1%         111,971           100,339         31,772         31.7%         103,846           30,290         8,704         28.7%         34,603           -         748         0.0%         -	FY 2021         FY 2022           FY 2021         ACTIVITY         Percent         BOARD           AMENDED         THRU         Year-to-         ADOPTED         A           BUDGET         10/31/2020         Date         BUDGET         BU           \$ 70,820         \$ 24,109         34.0%         \$ 74,813         \$           114,975         34,621         30.1%         111,971         103,846           30,290         8,704         28.7%         34,603         -           -         748         0.0%         -         -	FY 2021         FY 2021         FY 2022           FY 2021         ACTIVITY         Percent         BOARD         FY 2022           AMENDED         THRU         Year-to-         ADOPTED         AMENDED           BUDGET         10/31/2020         Date         BUDGET         BUDGET           \$ 70,820         \$ 24,109         34.0%         \$ 74,813         \$ 74,813           114,975         34,621         30.1%         111,971         111,971           100,339         31,772         31.7%         103,846         103,846           30,290         8,704         28.7%         34,603         34,603           -         748         0.0%         -         -	FY 2021         FY 2022           FY 2021         ACTIVITY         Percent         BOARD         FY 2022         A           AMENDED         THRU         Year-to-         ADOPTED         AMENDED         H           BUDGET         10/31/2020         Date         BUDGET         BUDGET         1           \$ 70,820         \$ 24,109         34.0%         \$ 74,813         \$ 74,813         \$ 74,813         \$ 111,971           \$ 114,975         34,621         30.1%         1111,971         111,971         103,846           \$ 30,290         8,704         28.7%         34,603         34,603         34,603           -         748         0.0%         -         -         -	FY 2021         FY 2021         FY 2022         FY 2022           ACTIVITY         Percent         BOARD         FY 2022         ACTIVITY           AMENDED         THRU         Year-to-         ADOPTED         AMENDED         THRU           BUDGET         10/31/2020         Date         BUDGET         BUDGET         10/31/2021           \$ 70,820         24,109         34.0%         \$ 74,813         \$ 74,813         \$ 26,715           114,975         34,621         30.1%         111,971         111,971         36,506           100,339         31,772         31.7%         103,846         103,846         27,349           30,290         8,704         28.7%         34,603         34,603         9,865           -         748         0.0%         -         -         -

Totals may be off due to rounding

# Alignment of Operations & Maintenance Budget Priorities – Expense Variance Analysis

The purpose of **Table 3 – Operations & Maintenance Expense Variance Analysis** is to evaluate whether the actual spend rate within a natural cost category is in alignment with the budget. Given the effort to develop an accurate budget, a variance is a red flag of a *potential* budget amendment or misalignment of priorities.

*Total*: In total, the O&M expenses are at 30.9% which is reasonably within the pro-rata benchmark of 33.3%. This positive variance equates to a dollar amount of \$8.0 million. The expense category commentary is provided below for items highlighted on Table 3.

**Personnel Costs:** The overall category is slightly under the pro-rata benchmark; coming in at 32.2% through October 2021.



*Utilities:* The overall category is higher than the pro-rata benchmark; coming in at 37.5% through October 2021. Variances within this category, when they occur, are not unexpected as usage varies throughout the year.

- **Electric** is higher than the pro-rata benchmark, coming in at 39.1%. The first three months of GLWA's fiscal year (July, August, and September) are typically peak months for the usage of electricity. June, the last month of GLWA's fiscal year, is typically a peak month as well.
- **Gas** is coming in at 29.2% which is lower than the benchmark of 33.3%. A review of the accounts has confirmed that the usage is variable throughout the year. The gas consumption at the Wastewater Recovery Facility (WRRF) is less than budget due to operational changes that have been put into place.
- **Sewage service** is higher than the benchmark, coming in at 43.1%. Bills for a meter for a large line at the WRRF, which previously had been estimated, are now being received for actual readings.
- **Water service** is lower than the benchmark, coming in at 27.3%. Usage of this account varies throughout the year. A review of this category is being conducted.

*Chemicals:* This category is higher than the pro-rate benchmark; coming in at 38.9% through October 2021. Variances within this category are not unexpected as usage varies throughout the year. A review of this category is being conducted.

**Supplies & Other:** This category is lower than the benchmark; coming in at 21.2% through October 2021. Given that the nature of the items in this category are subject to one-time expenses that do not occur evenly throughout the year. A review of this category is being conducted.

**Contractual Services:** The overall category is lower than the pro-rata benchmark; coming in at 30.6% through October 2021. Variances in this category, when they occur, are not unexpected as the usage of contracts varies throughout the year (projects scheduled to begin during the latter half of the year as well as contracts that are on an as needed basis). Budget amendments will be processed for those projects in which the actual start dates have been delayed from that in which they were budgeted.

**Capital Program Allocation:** This category is lower than the benchmark; coming in at 27.7% through October 2021. The amount in the Capital Program Allocation account is shown as negative as this is a "contra" account which represents an offset to the Personnel Costs section of the Operations & Maintenance (O&M) budget.



**Shared Services:** This category is on target with the benchmark; coming in at 32.7% through October 2021. The shared services reimbursement is comprised of both labor (tracked via BigTime) and expenses, such as annual fees for software licensing. Staff from both GLWA and DWSD have been working together to evaluate and refine the budget for the shared services agreements. Based on these evaluations, adjustments have been made to both the billings and accounting accruals to reflect the forecasted activity more accurately for FY 2022. A first quarter budget amendment was entered to adjust the shared services budget to this revised FY 2022 forecast. In addition, it is important to note that some of the shared services agreements are not billed at a monthly rate of 1/12 of the annual budgeted amount.

### FY 2022 FY 2022 PRORATED FY 2021 Percent FY 2021 PRORATED FY 2022 Percent FY 2021 ACTIVITY ACTIVITY FY 2022 ACTIVITY BUDGET Year-to-Year-to-AMENDED Percent Expense Categories AMENDED AMENDED THRU Date at THRU Date at BUDGET THRU Year-to-LESS Entity-wide BUDGET 10/31/2020 10/31/2020 6/30/2021 6/30/2021 BUDGET (4 MONTHS) 10/31/2021 Date FY 2022 Salaries & Wages \$ 67.306 \$ 21.550 32.0% \$ 64.910 33.2% \$ 71.001 \$ 23.667 \$ 22.067 31.1% \$ 1.601 Workforce Development 895 294 32.9% 829 35.5% 977 326 253 25.9% 73 Overtime 7,537 6,898 (384) 2,526 33.5% 7,365 34.3% 2,299 2,684 38.9% Employee Benefits 26.806 8.563 31.9% 25.448 33.6% 26.829 8.943 8.417 31.4% 526 Transition Services 8,557 1,919 22.4% 8,392 22.9% 8,296 2,765 3,334 40.2% (569) Employee Benefits Fund 748 0.0% 0.0% 0.0% 1,247 Personnel Costs 111,100 35,600 32.0% 106,945 33.3% 114,001 38,000 36,754 32.2% Electric 41.554 14.913 35.9% 41 982 35.5% 39.633 13.211 15.511 39.1% (2.300)Gas 5,924 1,248 21.1% 5,706 21.9% 5,566 1,855 1,626 29.2% 230 Sewage Service 2,079 (203) 2,297 796 34.6% 2,075 38.3% 693 896 43.1% Water Service 2,608 1,087 41.7% 2,987 36.4% 3,120 1.040 852 27.3% 188 Utilities 52,383 52,749 50,398 16,799 18,884 (2,085) 18,043 34.4% 34.2% 37.5% Chemicals 14.362 5.317 37.0% 13.982 38.0% 16.044 5.348 6.241 38.9% (893) Supplies & Other 4 821 35 595 10.130 28.5% 31 215 32 5% 39 6 17 13.206 8 385 21.2% Contractual Services 99,977 33,434 33.4% 92,020 36.3% 104,835 34,945 32,040 30.6% 2.905 Capital Program Allocation (3,447) (1,030)29.9% (3,192) 32.3% (3,471) (1, 157)(961) 27.7% (196) Shared Services (4,512) 34.2% (2,776) (17) (1,541) (2,567) 60.0% (925) (909) 32.7% Unallocated Reserve 10,966 0.0% 0.0% 6,586 2,195 0.0% 2,195 Total Expenses 316,424 99.954 291,153 325.234 108,411 100.434 30.9% 7,978 31.6% \$ 34.3%

### Table 3 – Operations & Maintenance Expense Variance Analysis – (\$000)



The Basic Financial Statements report includes the following four tables.

- 1. Statement of Net Position All Funds Combined
- Statement of Revenues, Expenses and Changes in Net Position All Funds Combined
- 3. Supplemental Schedule of Operations & Maintenance Expenses -All Funds Combined
- 4. Supplemental Schedule of Nonoperating Expenses All Funds Combined

At a macro level GLWA has two primary funds for financial reporting purposes: *Water Fund* and *Sewage Disposal Fund*. These funds represent the combined total of four sub-funds for each system that are used internally to properly account for sources and uses of funds. Those sub-funds for each system are: *Operations & Maintenance Fund*, *Improvement & Extension Fund*, *Construction Fund*, *and Capital Asset Fund*.

The June 2021 comparative amounts shown in the tables below are presented based on final audited figures.

# Statement of Net Position – All Funds Combined

Explanatory notes follow the Statement of Net Position shown in Table 1 below.

# Table 1 – Statement of Net Position - All Funds Combined As of October 31, 2021 (\$000)

						U)	(\$00	
	Compara		Total Business-	1	Sewage	-	- 1977-1985 - 20	
), 2021	June 30, 2		type Activities		Disposal		Water	
								Assets
354,351	\$ 354	9	\$ 364,318	-	200,397	\$	163,921	\$ Cash - unrestricted (a)
62,646	162		61,271		35,784		25,488	Cash - restricted (a)
322,930	322		281,474		115,790		165,684	Investments - unrestricted (a)
70,225	70		166,700		97,291		69,409	Investments - restricted (a)
65,059	165		159,080		60,615		98,465	Accounts Receivable
-			-		1,819		(1,819)	Due from (to) Other Funds (b)
98,362	1,098		1,096,637		424,574		672,063	Other Assets (c)
-		)	(1,195)	)	(1,195)		-	Cash Held FBO DWSD Advance (d)
546,027	3,546		3,460,061		2,169,194		1,290,868	Capital Assets, net of Depreciation
17,512	417		418,275		124,377		293,898	Land
395,973	395		464,712		212,766		251,946	 Construction Work in Process (e)
533,085	6,533		6,471,334		3,441,411		3,029,922	Total assets
225,074	225		221,391		155,495		65,897	Deferred Outflows (f)
								Liabilities
327,584	327		325,628		168,878		156,750	Liabilities - Liabilities-ST
-			-		-		-	Due to (from) Other Funds (b)
7,500	7		8,227		6,003		2,224	Other Liabilities (h)
6,064	f		10,515		2,743		7,772	Cash Held FBO DWSD (d)
529,068	6,529		6,446,869		3,478,406		2,968,463	Liabilities - Long-Term (i)
370,216	6,870		6,791,240	į	3,656,030		3,135,209	Total liabilities
98,076	98		95,564		44,594		50,970	Deferred Inflows (f)
210,132)	\$ (210	) \$	\$ (194,079)	) :	(103,718)	\$	(90,360)	\$ Total net position (j)
		_						 
			95,564		44,594	\$	50,970	\$ Deferred Inflows (f)



In general, the Statement of Net Position reflects a mature organization with no unexpected trends.

An ongoing challenge is the Net Position Deficit. The underlying causes took years to build (largely heavy use of debt to finance capital asset investment versus a strategic blend of debt, state revolving funds, and cash). The effect is reflected in GLWA's high debt interest expense. The GLWA is regularly updating the FY 2032 forecast which helps to provide a pathway to a positive Net Position in the future.

### Footnotes to Statement of Net Position

- a. *Cash and Investments* are reported at market value. Investments at June 30, 2021 are also reported at market value. The October 31, 2021 values differ from the Cash and Investment section of this Financial Report Binder due to timing of certain items recognized on a cash versus accrual basis.
- b. *Due from Other Funds* and *Due to Other Funds* are shown at gross for sub-fund activity.
- c. *Other Assets* primarily consists of the contractual obligation receivable from DWSD related to reimbursement of bonded indebtedness for local system improvements.
- d. *Cash Held FBO Advance (for benefit of) DWSD* and *Cash Held FBO DWSD* represents the net difference between DWSD retail cash received from customers and net financial commitments as outlined in the Master Bond Ordinance.
- e. *Construction Work in Process* represents the beginning balance of CWIP plus any construction spending during the fiscal year. The balance will fluctuate based on the level of spend less any capitalizations or write-offs.
- f. *Deferred Inflow* and *Deferred Outflow* relate mainly to financing activity and GLWA's share of the legacy General Retirement System (GRS) pension obligation.
- g. *Liabilities Short-term* include accounts payable, retainage payable, and certain accrued liabilities. Some items, such as compensated absences and worker's compensation, are reviewed periodically but only adjusted in the interim if there is a material change.
- h. *Other Liabilities* account for the cash receipts set aside for the Budget Stabilization Fund and the Water Residential Assistance Program.
- i. *Liabilities Long-term* include bonds payable, lease payable, and legacy General Retirement System pension liabilities.
- j. Net Position Deficit is defined by accounting standards as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. A net deficit occurs when the liabilities and deferred inflows exceed assets and deferred outflows. GLWA's net deficit is largely driven by an increase in depreciation expense because of the increase in the acquisition valuation approach for recording capital asset values in the opening Statement of Net Position on January 2016. Efforts are underway to evaluate the net operating effect of this matter over the long term.



# Statement of Revenues, Expenses and Changes in Net Position – All Funds Combined

This statement, shown in Table 2, is presented in summary format. The accrual basis of revenues and operations and maintenance expense vary from the revenue requirement basis presented in the *Budget to Actual Analysis* and the *Wholesale Billings, Receivables & Collections* sections of the October 2021 Financial Report Binder. Prior year ending balances are provided in the June 30, 2021 column as a reference for comparative purposes. Explanatory notes follow this statement.

Water revenues presented below in Table 2 differ from those presented in *Table 1A* – *Water Revenue Requirement Budget* found in the *Budget to Actual Analysis* section of this report because water revenues presented in Table 1A for revenue requirement purposes are reduced by the monthly payment to the City of Flint for a license to raw water rights.

		(\$000)				
				_	Total	
		Percent		Percent	Business-	
	Matar	of	Sewage	of	Type	Comparative
-	Water	Revenue	Disposal	Revenue	Activities	June 30, 2021
Revenue	5			10	1.07	
Wholesale customer charges	\$ 115,53	94.0%	\$ 90,738	57.3%	\$ 206,267	\$ 589,992
Local system charges	7,23	2 5.9%	62,887	39.7%	70,120	209,885
Industrial waste charges		0.0%	2,779	1.8%	2,779	8,005
Pollutant surcharges		0.0%	1,728	1.1%	1,728	6,720
Other revenues	7	7 0.1%	224	0.1%	301	767
Total Revenues	122,83	9 100.0%	158,356	100.0%	281,195	815,369
Operating expenses						
Operations and Maintenance	44,87	9 36.5%	57,110	36.1%	101,989	301,740
Depreciation	41,03	3 33.4%	52,710	33.3%	93,743	274,044
Amortization of intangible assets	1,18	9 1.0%	147	0.1%	1,335	3,677
Total operating expenses	87,10	1 70.9%	109,967	69.4%	197,068	579,460
Operating Income	35,73	8 29.1%	48,389	30.6%	84,127	235,909
Total Nonoperating (revenue) expense	28,83	3 23.5%	39,241	24.8%	68,074	224,464
Increase/(Decrease) in Net Position	6,90	5 5.6%	9,148	5.8%	16,054	11,445
Net Position (deficit), beginning of year	(97,26	3)	(112,867)		(210,132)	(221,578)
Net position (deficit), end of year	\$ (90,36	D)	\$ (103,718)		\$ (194,079)	\$ (210,132)
Totals may be off due to rounding						

# Table 2 – Statement of Revenues, Expenses and Changes in Net Position – All Funds Combined

For the Four Months ended October 31, 2021



# Water Fund

- ✓ The increase in Water Fund Net Position is \$6.9 million.
- ✓ Wholesale water customer charges of \$115.5 million account for 94.0% of Water System revenues.
- ✓ Operating expenses of \$87.1 million represent 70.9% of total operating revenue. Depreciation is the largest operating expense at \$41.0 million or 47.1% of operating expense.
- ✓ Amortization of intangible assets represents activity for raw water rights.
- ✓ Operating income after operating expenses (including depreciation) equals \$35.7 million or 29.1% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$26.1 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).

# Sewage Disposal Fund

- ✓ The increase in the Sewage Disposal Fund Net Position is \$9.1 million.
- ✓ Wholesale customer charges of \$90.7 million account for 57.3% of Sewer System revenues. Wholesale customer charges are billed one-twelfth each month based on an agreed-upon historical average "share" of each customer's historical flows which are formally revisited on a periodic basis. The result is no revenue shortfall or overestimation.
- ✓ Local system (DWSD) charges of \$62.9 million account for 39.7% of total operating revenues. These are also billed at one-twelfth of the annual revenue requirement.
- ✓ Operating expenses of \$110.0 million represent 69.4% of total operating revenue. Depreciation is the largest operating expense at \$52.7 million or 47.9% of total operating expense.
- ✓ Amortization of intangible assets represents activity for a warehouse lease.
- ✓ Operating income after operating expenses (including depreciation) equals \$48.4 million or 30.6% of operating revenue.
- ✓ The largest category within nonoperating activities is bonded debt interest expense of \$30.5 million (this equates to the bonded debt interest expense less the offset from DWSD contractual obligation income).



# Supplemental Schedule of Operations & Maintenance Expenses – All Funds Combined

This Supplemental Schedule of Operations & Maintenance Expenses (O&M) schedule is shown below in Table 3. This accrual basis of operations and maintenance expense may vary from the revenue requirement basis presented in the *Budget to Actual Analysis* section of the October 2021 Financial Report Binder. Explanatory notes follow this schedule.

# Table 3 – Supplemental Schedule of Operations & Maintenance Expenses– All Funds CombinedFor the Four Months ended October 31, 2021(\$000)

		Water	Percent o Total	f	Sewage Disposal	Percent of Total		Total usiness- Type activities	Percent of Total
Operating Expenses									
Personnel									
Salaries & Wages		7,850	17.5%		17,804	31.2%		25,654	25.2%
Overtime		1,768	3.9%		916	1.6%		2,684	2.6%
Benefits		5,843	13.0%		2,574	4.5%		8,417	8.3%
Total Personnel	\$	15,461	34.5%	\$	5 21,293	37.3%	\$	36,754	36.0%
Utilities		0.648	21 50/		5 000	10.29/		15 511	15 20/
Electric		9,648	21.5%		5,863	10.3% 2.6%		15,511	15.2%
Gas		123	0.3%		1,503			1,625	1.6%
Sewage		388	0.9%		508	0.9%		896	0.9%
Water	_	1	0.0%		851	1.5%	•	852	0.8%
Total Utilities	\$	10,160	22.6%	\$	\$ 8,725	15.3%	\$	18,884	18.5%
Chemicals		2,422	5.4%		3,819	6.7%		6,241	6.1%
Supplies and other		2,775	6.2%		5,451	9.5%		8,226	8.1%
Contractual services		15,509	34.6%		18,276	32.0%		33,784	33.1%
Capital Adjustment		-	0.0%		-	0.0%		-	0.0%
Capital program allocation		(643)	-1.4%		(318)	-0.6%		(961)	-0.9%
Intergovernmental Agreement		(10)	0.0%		(20)	0.0%		(30)	0.0%
Shared services allocation	<u></u>	(794)	-1.8%		(115)	-0.2%		(909)	-0.9%
Operations and Maintenance Expenses	\$	44,879	100.0%	\$	57,110	100.0%	\$	101,989	100.0%
Totals may be off due to rounding									

All amounts are unaudited unless otherwise noted.



- ✓ Core expenses for water and sewage disposal systems are utilities (18.5% of total O&M expenses) and chemicals (6.1% of total O&M expenses).
- ✓ Personnel costs (36.0% of total O&M expenses) include all salaries, wages, and benefits for employees as well as staff augmentation contracts that fill a vacant position (contractual transition services).
- ✓ Contractual services (33.1%) includes:
  - Water System costs of sludge removal and disposal services at the Northeast, Southwest and Springwells Water Treatment Plants (approximately \$4.4 million);
  - Sewage Disposal System costs for the operation and maintenace of the biosolids dryer facility (approximately \$5.4 million); and
  - Centralized and adminisitrative contractual costs allocated to both systems for information technology, building maintenace, field, planning and other services.
- ✓ The Capital Program Allocation, Intergovernmental Agreement and Shared Services Allocation are shown as negative amounts because they are 'contra' expense accounts representing offets to associated costs in other Operations and Maintenance expense categories.



# Supplemental Schedule of Nonoperating Expenses – All Funds Combined

The Supplemental Schedule of Nonoperating Expenses – All Funds Combined is shown in Table 4. Explanatory notes follow this schedule.

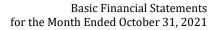
# Table 4 – Supplemental Schedule of Nonoperating Expenses – All Funds CombinedFor the Four Months ended October 31, 2021

(\$000)

		Water	Sewage Disposal	Total Business- type Activities	Comparative June 30, 2021
Nonoperating (Revenue)/Expense	100 8-0	mater	Disposal	Addinica	
Interest income contractual obligation	\$	(8,335)	\$ (5,671)	\$ (14,007)	\$ (43,087)
Interest income DWSD Shortfall	Ψ	(0,000)	(78)	(78)	(43,007)
		(752)	(626)		
Investment earnings		(752)	( )	(1,378)	
Net incr (decr) in fair value of invstmt		1,500	1,006	2,505	
Other nonoperating revenue		(77)	(2)	(79)	476
Interest Expense					
Bonded debt		34,452	36,193	70,645	218,857
Lease obligation		5,701	6,967	12,668	38,332
Other obligations		1,546	555	2,101	6,296
Total interest expense		41,699	43,715	85,414	263,485
Other non-capital expense		-	-	-	-
Memorandum of Understanding		-	-	-	-
Capital Contribution		-	-	-	(5,960)
Amortization, issuance costs, debt		(5,210)	887	(4,323)	(12,966)
(Gain) loss on disposal of capital assets		(13)	(22)	(35)	365
Loss on impairment of capital assets		-	-	-	-
Water Residential Assistance Program		22	31	53	1,517
Legacy pension expense		=	-	-	22,528
Total Nonoperating (Revenue)/Expense		28,833	39,241	68,074	224,464
Totals may be off due to rounding					

Totals may be off due to rounding

- ✓ Interest income on contractual obligation relates to the portion of the total GLWA debt obligation attributable to DWSD. This interest income offsets the total debt interest expense paid by GLWA on behalf of both entities monthly.
- ✓ Interest income DWSD shortfall represents interest from a budgetary shortfall loan from fiscal years 2016, 2017 and 2018 and is paid in accordance with the 2018 Memorandum of Understanding (MOU).
- ✓ Investment earnings in this report are reflected at book value. Any differences between the Basic Financial report and Cash and Investment section of this Financial Report binder are due to accrued interest. FY 2020 market value adjustments for Water and Sewer totaled \$4.9 million and \$3.3 million,





- ✓ respectively. FY 2021 market value adjustments for Water and Sewer totaled \$1.5 million and \$1.0 million, respectively.
- ✓ Interest expense, the largest category of nonoperating expenses, is made up of three components:
  - o Bonded debt;
  - Lease obligation for the regional assets from the City of Detroit; and
  - Other obligations such as an obligation payable to the City of Detroit for an allocation BC Notes related to assumed DWSD liabilities; acquisition of raw water rights related to the KWA Pipeline.
- ✓ The FY 2021 capital contribution in Nonoperating (revenue) expense represents one-half of an \$11.92 million payment made by Oakland Macomb Interceptor Drainage District (OMIDD). The payment was part of an amendment to the OMIDD Wastewater Disposal Services Contract and was split between FY 2020 and FY 2021 based on budgeted revenue requirements for those respective years.

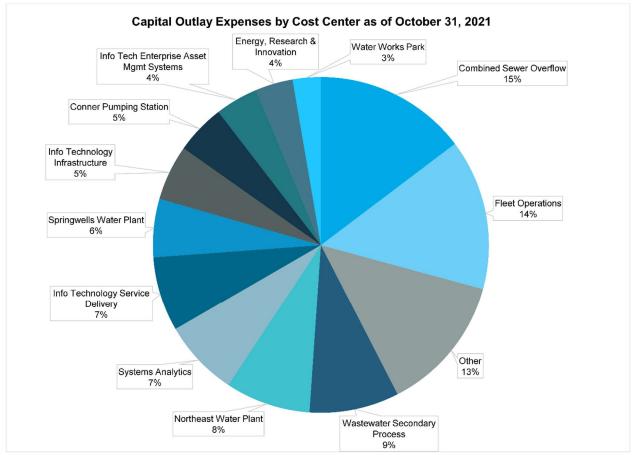


# **Financial Activity Charts**

# Chart 1 – Capital Outlay – Water and Sewer System Combined

Capital Outlay represents purchases of equipment, software, and small facility improvement projects. It *excludes* any capital investment which is included in the monthly construction work-in-progress report related to the Capital Improvement Program. Some items span several months so the entire cost may not have been incurred yet. In addition, items are capitalized only if they meet GLWA's capitalization policy.

Through October 31, 2021, total capital outlay spend is \$3.0 million. Following this chart is a sample list of projects and purchases from the total spend of \$3.0 million:



Note: Due to rounding totals may not equal 100%.

**Water Operations:** Turbidmeter at Northeast Water Plant (\$216k); power inverter (\$141k); high pressure water tank (\$65k); buoy system (\$56k); excitation motor retrofit (\$42k); vacuum regulator (\$40k); compressor (\$27k); ultrasonic level (\$25k) and actuator at Water Works Park (\$24k).

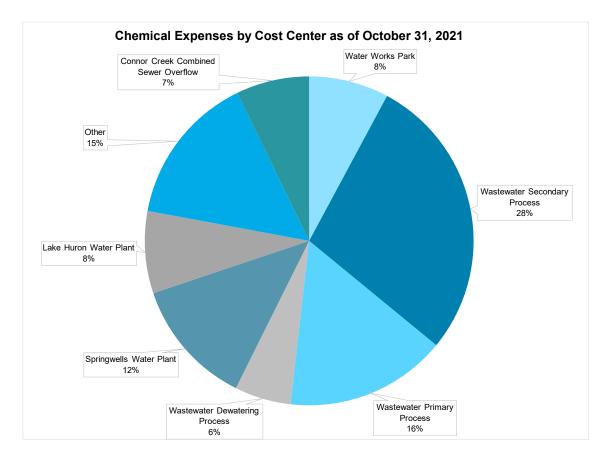


**Wastewater Operations:** PQM Meters for CSO Facilities (\$435k); B-houses (\$153k); wastewater pump (\$139k) and metering pump (\$33k).

**Centralized & Administrative Facilities:** Trucks and vehicles (\$430k); sewer meter support (\$218k); IT computers and hardware (\$215k); IT software (\$185k); chemical monitoring equipment (\$78k) and fire hydrants (\$23k).

# Chart 2 – Chemical Expenses – Water and Sewer System Combined

Chemical expenses are \$6.2 million through October 31, 2021. The allocation is shown in the chart below and remains consistent with prior periods.

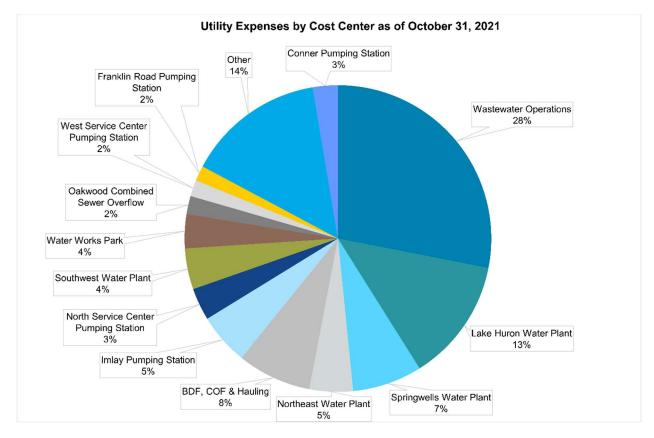


**Note:** "Other" includes Combined Sewer Overflow (CSO), portions of the Wastewater process and two departments from Water. Due to rounding totals may not equal 100%.



## Chart 3 – Utility Expenses – Water and Sewer System Combined

Utility expenses are \$18.9 million through October 31, 2021. The allocation is shown in the chart below and consistent with prior periods.



Note: Due to rounding totals may not equal 100%.



# **Financial Operations KPI**

This key performance indicator shown in *Chart 1 – Bank Reconciliation Completion Status* below provides a measure of the progress made in the month-end close process which includes bank reconciliations with a completed status at month end. Through October 31, 2021 all reconciliations are up-to-date and complete.

There were no changes in accounts since September 2021.

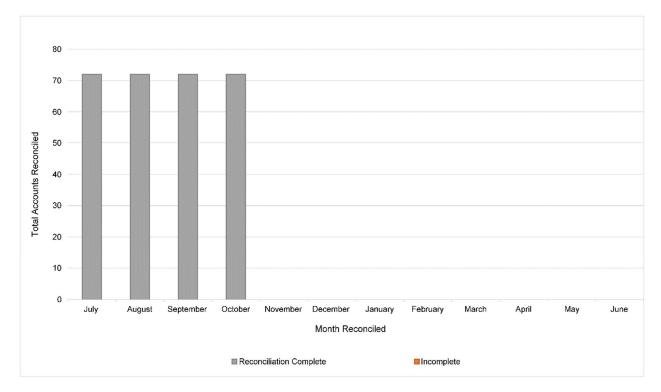


Chart 1 – Bank Reconciliation Completion Status

# Table 1 – Fiscal Year 2022 GL Cash Account Rollforward

Total GL Cash accounts as of July 1, 2021	72
New GL Cash accounts	0
Inactivated GL Cash accounts	0
Total GL Cash accounts as of October 31, 2021	72

# **Financial Operations KPI - Liquidity**

This key performance indicator shown in *Chart 1 – Historical Schedule of Days Cash* on *Hand – Liquidity – Regional System* and *Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System* below provides a measure of a utility's ability to meet expenses, cope with emergencies and navigate business interruptions. Liquidity is one of several key metrics monitored by bond rating agencies reflecting an organization's financial strength. A best practice benchmark for this key performance indicator is greater than 250 days cash on hand as shown by the dashed line in Chart 1 below.

Both GLWA Water and Sewer funds continue to exceed this target with Water at 825 and Sewer at 644 days cash on hand as of October 31, 2021. These balances remain strong for the regional system in large part due to the need to fund CIP projects with I&E funds but drop in the FY 2022 projection as these funds are depleted and GLWA transitions to a planned bond issue. The FY 2022 projection is calculated based on values from the GLWA FY 2022 – 2026 Budget & Five-Year Plan.

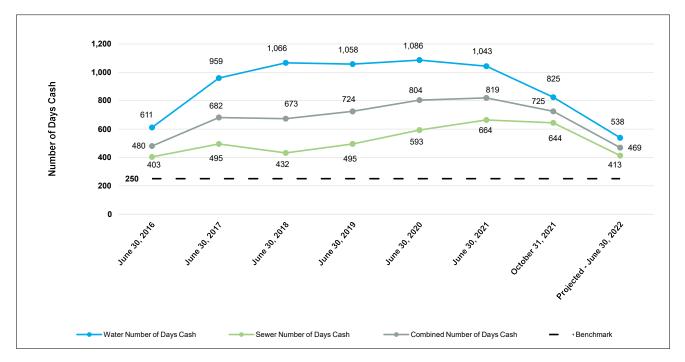


Chart 1 – Historical Schedule of Days Cash on Hand – Liquidity – Regional System

**Note:** The GLWA Annual Comprehensive Financial Reports are the source of all historic data referenced. Refer to these reports for detailed calculations by fiscal year.



# Table 1 – Schedule of Days Cash on Hand – Liquidity – Regional System

	J	une 30, 2021	<u>Oc</u>	tober 31, 2021	J	Projected une 30, 2022
Water Fund	¢	252 208 000	ተ	220 605 000	¢	217 600 000
Cash and Investments - Unrestricted	\$	353,308,000	\$	329,605,000	\$	217,600,000
Operating Expense						
Operating Expense (a)	\$	250,476,000	\$	92,133,000	\$	276,400,000
Less: Depreciation (a)	Ψ	(123,272,000)	Ψ	(41,778,000)	Ψ	(125,333,000)
Less: Amortization (a)		(3,567,000)		(1,189,000)		(3,567,000)
Less. Amonization of Intangible Asset (a)		(3,307,000)		(1,189,000)		(3,307,000)
Net Operating Expense	\$	123,638,000	\$	49,167,000	\$	147,500,000
Operating Expense per Day	\$	339,000	\$	400,000	\$	404,000
Days Cash						
Number of Days Cash		1,043		825		538
Number of Days Cash		1,040		020		
Sewage Disposal Fund						
Cash and Investments - Unrestricted	\$	323,973,000	\$	316,187,000	\$	205,000,000
Operating Expense						
Operating Expense (a)	\$	328,983,000	\$	109,367,000	\$	328,100,000
Less: Depreciation (a)		(150,772,000)		(48,933,000)		(146,800,000)
Less: Amortization of Intangible Asset (a)		(110,000)		_		_
Net Operating Expense	\$	178,101,000	\$	60,433,000	\$	181,300,000
Operating Expense per Day	\$	488,000	\$	491,000	\$	497,000
Days Cash						
Number of Days Cash		664		644		413
Combined						
Cash and Investments - Unrestricted	\$	677,281,000	\$	645,792,000	\$	422,600,000
- · · -						
Operating Expense	<b>~</b>	570 400 000	~	004 500 000	~	004 500 000
Operating Expense (a)	\$	579,460,000	\$	201,500,000	\$	604,500,000
Less: Depreciation (a)		(274,044,000)		(90,711,000)		(272,133,000)
Less: Amortization of Intangible Asset (a)		(3,677,000)		(1,189,000)		(3,567,000)
Net Operating Expense	\$	301,740,000	\$	109,600,000	\$	328,800,000
	<u> </u>		<u> </u>	, ,	<u> </u>	, ,
Operating Expense per Day	\$	827,000	\$	891,000	\$	901,000
Dave Cash						
Days Cash Number of Days Cash		819		725		469
Number of Days Cash				125		

(a) Current year expenses are expressed as a proration of the annual budget for the purposes of this metric.



The monthly Budget to Financial Statements Crosswalk includes the following.

- 1. Crosswalk Budget Basis to Financial Reporting Basis
- 2. Explanatory Notes for Crosswalk

**Purpose for Crosswalk:** The Great Lakes Water Authority establishes a "Revenue Requirements" budget for the purposes of establishing charges for services. The financial report is prepared in accordance with Generally Accepted Accounting Policies for enterprise funds of a local government. Because the budget and the financial statements are prepared using different basis of accounting, the crosswalk reconciles the "Net z1B) to the "Increase/(Decrease) in Net Position" in Table 2 of the Basic Financial Statements in the monthly Financial Report.

The Authority has a Water Master Bond Ordinance and a Sewer Master Bond Ordinance (MBO). The Ordinances provide additional security for payment of the bonds. All revenues of the system are deposited into Revenue Receipts Funds which are held in trust by a trustee. The cash is moved to multiple bank accounts monthly based on 1/12<sup>th</sup> of the budget as defined in the MBO ("the flow of funds") for all revenue requirements except for the Debt Service monthly transfer. The Debt Service monthly requirement is computed by the trustee, U.S. Bank. The cash transfer for debt is net of investment earnings that remain in the debt service accounts to be used for debt service.

The budget is prepared on a modified cash basis. The revenue requirements are determined based upon the cash needed to meet the financial commitments as required by the Master Bond Ordinance.

- Operation & Maintenance (O&M) expenses based on an accrual basis
- O&M Legacy Pension Allocation (includes administrative fee) and Accelerated Legacy Pension Allocation (includes B&C notes obligation) based on a cash basis
- Debt Service Allocation based on a cash set aside basis to provide the cash for the debt payments on the due dates
- Lease payments based on a cash basis
- Water Residential Assistance Program based on a percentage of budgeted revenue
- Regional System Improvement & Extension Fund Allocation on a cash basis

**Budget:** In Table 1A and Table 1B of the Budget to Actual Analysis the 'Revenues' section is the accrual basis revenues that are available to meet the 'Revenue Requirements'. The 'Revenue Requirements' section budget column indicates the annual cash transfers to be made.



**Financial Reporting:** The Authority's financial statements are prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Authority maintains its records on the accrual basis of accounting to conform to GAAP. Revenues from operations, investments and other sources are recorded when earned. Expenses (including depreciation) are recorded when incurred.

**Table 1 – Crosswalk Budget Basis to Financial Reporting Basis** provides a reconciliation of the "Net Difference" in Table 1A and Table 1B in the Budget to Actual Analysis report to the "Increase/(Decrease) in Net Position" in Table 2 of the Basic Financial Statements in this monthly Financial Report. Explanatory notes follow the Crosswalk shown in Table 1 below.

	Water	Sewer	Total
Net Revenue Requirement Budget Variance (a)	\$ 10,436	\$ 2,949	\$ 13,385
Budgetary categories adjustments to financial reporting basis			
Pension delayed accounting election adjustments			
Current year pension transfers/payments recorded as deferral (c)	3,814	6,825	10,639
Prior year pension contribution accounted for in current year (d)	-	-	-
Administrative prepaid adjustment (e)	-	-	-
Debt service (f)	19,057	38,570	57,627
Accelerated pension B&C notes obligation portion (g)	65	145	210
Regional System lease (h)	1,799	2,200	3,999
Right to use lease - warehouse (h)		114	114
WRAP (i)	546	755	1,301
DWSD short term allocation (j)	-	1,720	1,720
Operating Reserve Deposit (j)	-	-	-
Improvement & Extension Fund transfers (j)	8,677	10,493	19,170
Nonbudgeted financial reporting categories adjustments			
Depreciation and amortization (k)	(42,222)	(52,857)	(95,079)
Amortization - debt related (k)	5,210	(887)	4,323
Other nonoperating income (k)	77	2	79
Other nonoperating expense (k)	-	-	-
Gain(loss) on disposal of capital assets (k)	13	22	35
Raw water rights obligation (I)	898	-	898
Investment earnings for construction fund (m)	5	5	10
Interest on DWSD note receivable (n)	-	78	78
Investment earnings unrealized gain/loss (o)	(1,500)	(1,006)	(2,506)
Interlocal agreement reimbursements to improvement &		20	20
extension fund (p)	-	20	20
Other temporary differences (q)	30		30
Net Position Increase/(Decrease) per Financial Statements (b)	\$ 6,905	\$ 9,148	\$ 16,053

# Table 1 – Crosswalk Budget Basis to Financial Reporting Basis (\$000)For the Four Months Ended October 31, 2021

## Table 2 - Explanatory Notes for Crosswalk

- (a) Source: Budget to Actual Table 1A and Table 1B in Monthly Financial Report
- (b) Source: Basic Financial Statements Table 2 in Monthly Financial Report
- (c) Current year pension payments are an expense for budget purposes but not for financial reporting purposes.
- (d) Prior year pension payments are accounted for in the current year financial statements.



- (e) The administrative fee is part of the O&M Legacy Pension shown as an expense for budget purposes. For financial reporting purposes part of the administrative fee is considered prepaid based on the prior year General Retirement System audit information and therefore not an expense for the current year financial reporting. The prepaid portion is adjusted in June each year.
- (f) Debt service (principal and interest payments) are shown as an expense for budget purposes. Most of the adjustment relates to principal payments which are not an expense for financial reporting purposes. A portion of the adjustment relates to interest expense variances on state revolving fund debt due to the timing of payment draws. The cash set aside basis for interest expense generally is the same as the accrual basis for financial reporting.
- (g) The accelerated pension payment includes the obligation payable for the B&C notes. The pension portion is included in item (c) above. This adjustment relates to the B&C note obligation payments. The principal and interest cash basis payments are treated as an expense for budget purposes. The principal portion is not an expense for financial reporting purposes. For financial reporting purposes interest is expensed on an accrual basis which is different from the cash basis.
- (h) The lease payment is included as an expense for budget and includes both principal and interest payments. Most of the adjustment relates to the principal payments which are not an expense for financial reporting purposes. A portion of the adjustment relates to interest expense which is recorded on an accrual basis for financial reporting which is different from the cash basis.
- (i) WRAP is shown as an expense for budget purposes. For financial reporting purposes the expense is not recognized until the funds have been transferred to the WRAP administrator. The adjustment shown is the amount of current year transfers that have not been transferred to the WRAP administrator. Note that there are funds from the prior year that have not been transferred to the WRAP administrator.
- (j) The DWSD short term allocation, Operating Reserve Deposit, and Improvement & Extension Fund transfers are shown as an expense for budget purposes but not for financial reporting purposes. For FY 2022, the Water Improvement and Extension fund reflects \$688 thousand, and the Sewer Improvement and Extension fund reflects \$1.05 million in expenses relating to repairs paid for through the Water and Sewer Improvement and Extension funds, respectively. These are consolidated expenses for financial reporting purposes but are not reflected in the current Operations and Maintenance budget expenses.



- (k) Certain nonoperating income and expenses are reported in financial statements only.
- (I) The water service contract with Flint includes a license for raw water rights which has been recorded as an asset and liability by the Authority. The contract provides a credit to Flint as Flint satisfies its monthly bond payment obligation to KWA. This KWA credit is treated as a noncash payment of principal and interest on the liability recorded for the raw water rights. For budget, wholesale customer charges are net of the anticipated KWA credits to Flint as that is the cash that will be received and available to meet the budgeted revenue requirements. For financial reporting basis the Flint wholesale charges are recorded at the total amount billed. When the KWA credit is issued, the receivable from Flint is reduced and the principal and interest payments on the liability for the raw water rights are recorded as a noncash transaction. Most of the adjustment shown relates to the principal reduction made for the credits applied which are not an expense for financial reporting basis.
- (m) Investment earnings from the construction fund are not shown as revenue in the budget and are shown as revenue in the financial statements. Construction fund investment earnings are excluded from the definition of revenue for budget purposes as they are used for construction costs and are not used to meet the revenue requirements in the budget.
- (n) Interest on the DWSD note receivable is budgeted as part of the Sewer improvement and extension fund and is transferred directly to that fund as payments are made.
- (o) Unrealized gains and losses are recorded annually as required for financial reporting purposes but do not reflect actual investment earnings and are not included in cash basis reporting.
- (p) GLWA enters Interlocal Agreements with other local governments to coordinate projects and services and reduce overlapping expense. Many of these agreements relate to current capital improvement projects. Where another local government reimburses GLWA for direct expenses associated with a capital improvement project financed using improvement and extension funds, those reimbursements received under the agreement are transferred back to the Improvement and Extension fund.



The Monthly Capital Improvement Plan Financial Summary includes the following.

- 1. Water System Capital Improvement Plan Spend Incurred to date
- 2. Sewer System Capital Improvement Plan Spend Incurred to date

# **Capital Improvement Plan Financial Summary**

Great Lakes Water Authority (GLWA) capital improvement projects generally span two or more years due to size and complexity. Therefore, the GLWA Board of Directors adopts a five-year capital improvement plan (CIP). The CIP is a five-year, rolling plan which is updated annually and formally adopted by the GLWA Board of Directors. In addition, the Board of Directors adopts a capital spending ratio assumption (SRA) which allows the realities of capital program delivery to align with the financial plan. The SRA is an analytical approach to bridge the total dollar amount of projects in the CIP with what can realistically be spent due to limitations beyond GLWA's control and/or delayed for nonbudgetary reasons. Those limitations, whether financial or non-financial, necessitate the SRA for budgetary purposes, despite the prioritization established.

This report presents quarterly and monthly CIP spending against the prorated CIP in total and the CIP adjusted for the SRA. The prorated CIP is calculated by dividing the total fiscal year 2022 board-approved CIP plan by twelve equal months. It should be noted that for operational purposes, GLWA utilizes Primavera P6 for refined monthly projections for cash management and project management.

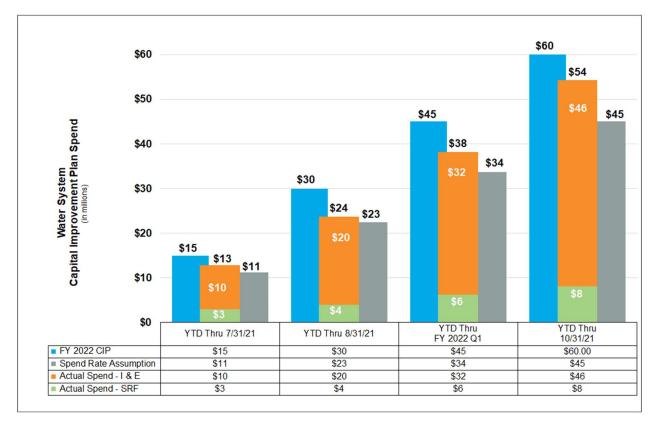
Beginning January 1, 2021, GLWA has intentionally depleted Bond funds and has moved to solely using I&E and State Revolving Loans to fund CIP expenditures to lower the cost of debt. It is expected that the I&E funds will be sufficient to fund the capital program through FY 2022 including an allowance to provide flexibility in the timing of future bond issues.



## Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date

As of October 2021, the Water system incurred over \$54 million of construction costs to date. This is 91% of the fiscal year 2022 CIP through October and 121% of the financial plan which is labeled as the FY 2022 CIP w/SRA in the chart below.

Chart 1 – Water System Capital Improvement Plan Spend Incurred to Date





## Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date

As of October 2021, the Sewer system incurred over \$21 million of construction costs to date. This is 61% of the fiscal year 2022 CIP through October and 80% of the financial plan which is labeled as the FY 2022 CIP w/SRA in the chart below.



Chart 2 – Sewer System Capital Improvement Plan Spend Incurred to Date



This report includes the following.

- 1. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by GLWA
- 2. Master Bond Ordinance (MBO) Required Transfers to Accounts Held by DWSD

# **MBO Transfers to Accounts Held by GLWA**

**GLWA Transfers:** The Treasury team completes required MBO transfers on the first business day of each month. These transfers are completed in accordance with the Great Lakes Water Authority (GLWA) and Detroit Water & Sewerage Department (DWSD) budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually.

Monthly transfers for Operations & Maintenance (O&M), Pension, and Water Residential Assistance Program (WRAP) are one-twelfth of the annual, budgeted amount. Budget stabilization should not require additional funding due to new, baseline funding levels established as part of the June 2018 Memorandum of Understanding but is included to reflect historical activity. Transfers to the Extraordinary Repair & Replacement (ER&R) fund are completed annually based on budget and year-end fund status.

**Table 1 – GLWA FY 2022** <u>Water</u> **MBO Transfers** reflects the required transfers for FY 2022 completed through October 1, 2021. MBO transfers for water totaling \$54.4 million have been transferred to GLWA accounts.

**Table 2 – GLWA FY 2022** <u>Sewer</u> **MBO Transfers** reflects the required transfers for FY 2022 completed through October 1, 2021. MBO transfers for sewer totaling \$70.2 million have been transferred to GLWA accounts.

**Table 3 – GLWA MBO Transfer History** reflects historical transfers for FY 2016 through FY 2022 to date.



# Table 1 – GLWA FY 2022 <u>Water</u> MBO Transfers

				WATER				
						Budget	Extraordinary	
						Stabilization	Repair &	
	C	Operations &	Pension	Pension		(For Benefit of	Replacement	
	Ν	<u>Maintenance</u>	Sub Account	<b>Obligation</b>	<u>WRAP</u>	DWSD)	(ER&R)	Total Water
FY 2022								
July 2021	\$	11,994,483	\$504,000	\$921,308	\$198,050	-	-	\$13,617,841
August 2021		11,994,483	504,000	921,308	198,050	-	-	13,617,841
September 2021		11,994,483	504,000	831,488	198,050	-	-	13,528,021
October 2021		11,994,483	504,000	921,308	198,050	-	-	13,617,841
Total FY 2022	\$	47,977,932	\$2,016,000	\$3,595,412	\$792,200	\$ -	\$ -	\$54,381,544

# Table 2 – GLWA FY 2022 Sewer MBO Transfers

				SEWER				
						Budget	Extraordinary	
						Stabilization	Repair &	
	C	Operations &	Pension	Pension		(For Benefit of	Replacement	
	Δ	<u>laintenance</u>	Sub Account	<b>Obligation</b>	WRAP	DWSD)	(ER&R)	Total Sewer
FY 2022								
July 2021	\$	15,108,317	\$902,000	\$1,223,950	\$322,392	-	-	\$17,556,659
August 2021		15,108,317	902,000	1,223,950	322,392	-	-	\$17,556,659
September 2021		15,108,317	902,000	1,223,950	322,392	-	-	17,556,659
October 2021		15,108,317	902,000	1,223,950	322,392	-	-	17,556,659
Total FY 2022		\$60,433,268	\$3,608,000	\$4,895,800	\$1,289,568	\$ -	\$-	\$70,226,636

# Table 3 – GLWA MBO Transfer History

GLWA MBO Transfer History							
WATER							
					Budget	Extraordinary	
					Stabilization	Repair &	
	Operations &	Pension	Pension		(For Benefit of	Replacement	
	Maintenance	Sub Account	Obligation	WRAP	DWSD)	(ER&R)	Total Water
Total FY 2016	\$71,052,000	\$6,037,100	\$10,297,200	\$1,983,300	\$2,326,900	\$606,000	\$92,302,500
Total FY 2017	111,879,600	6,037,200	10,297,200	2,077,200	360,000	-	130,651,200
Total FY 2018	121,562,604	6,048,000	10,695,696	2,159,400	-	-	140,465,700
Total FY 2019	121,562,604	6,048,000	10,695,696	2,061,000	-	-	140,367,300
Total FY 2020	126,840,204	6,048,000	10,695,683	1,980,804	-	-	145,564,691
Total FY 2021	134,127,300	6,048,000	10,695,700	2,324,200	-	-	153,195,200
Total FY 2022 (4 months)	47,977,932	2,016,000	3,595,412	792,200	-	-	54,381,544
Life to Date	\$735,002,244	\$38,282,300	\$66,972,587	\$13,378,104	\$2,686,900	\$606,000	\$856,928,135

			SEWER				
					Budget	Extraordinary	
					Stabilization	Repair &	
	Operations &	Pension	Pension		(For Benefit of	Replacement	
	<u>Maintenance</u>	Sub Account	<u>Obligation</u>	<u>WRAP</u>	DWSD)	<u>(ER&amp;R)</u>	Total Sewer
Total FY 2016	\$100,865,600	\$10,838,400	\$14,025,800	\$2,523,400	\$5,591,700	\$779,600	\$134,624,500
Total FY 2017	175,858,800	10,838,400	14,026,800	2,654,400	2,654,400	-	206,032,800
Total FY 2018	191,079,396	10,824,000	14,687,496	2,760,804	-	-	219,351,696
Total FY 2019	191,079,396	10,824,000	14,687,496	2,870,992	-	-	219,461,884
Total FY 2020	181,925,800	10,824,000	14,687,517	2,887,300	-	-	210,324,617
Total FY 2021	182,296,000	10,824,000	14,687,500	3,764,300	-	-	211,571,800
Total FY 2022 (4 months)	60,433,268	3,608,000	4,895,800	1,289,568	-	-	70,226,636
Life to Date	\$1,083,538,260	\$68,580,800	\$91,698,409	\$18,750,764	\$8,246,100	\$779,600	\$1,271,593,933



# **MBO Required and Lease Payment Transfers to DWSD**

**DWSD Transfers:** The GLWA Treasury team completes the required MBO transfers on the first business day of each month. These transfers are completed in accordance with the GLWA and DWSD budgets as approved and adopted by the GLWA Board of Directors and DWSD Board of Water Commissioners annually. Transfers are coordinated with other areas of GLWA Financial Services in advance of the first business day of each month. GLWA Treasury sends confirmation of transfers made to DWSD Treasury.

Monthly transfers for O&M and O&M Pension are one-twelfth of the annual, budgeted amount. The annual lease payment, as stated in the Water & Sewer Lease Agreements, is \$22,500,000 for Water and \$27,500,000 for Sewer. The monthly lease transfer is one-twelfth of the amount as stated in the Lease agreements unless otherwise designated by DWSD. Per Section 3.5 of the Lease, the Lease payment may be used for (a) bond principal and interest for Local System Improvements, (b) bond principal and interest for the City's share of common-to-all System Improvements, and (c) Local System improvements.

**Table 4 – DWSD FY 2022** <u>Water</u> **MBO Transfers** reflects the required transfers for FY 2022 completed through October 1, 2021. MBO transfers for Water totaling \$16.9 million have been transferred to accounts held by DWSD. For FY 2022, DWSD requested that \$6,690,600 of the lease payment be utilized to offset a portion of debt service. Beginning with the October transfers, DWSD amended budget required an additional portion of the lease payment be directed to offset debt service. The total offset for FY 2022 is \$14,277,800.

**Table 5 – DWSD FY 2022** <u>Sewer</u> **MBO Transfers** reflects the required transfers for FY 2022 completed through October 1, 2021. MBO transfers for Sewer totaling \$32.3 million have been transferred to accounts held by DWSD.

Table 6 – DWSD WaterMBO and Lease Payment Transfer Historyreflects historical transfers for FY 2016 through FY 2022 to date.

Table 7 – DWSD SewerMBO and Lease Payment Transfer Historyreflects historical transfers for FY 2016 through FY 2021 to date.



# Table 4 – DWSD FY 2022 <u>Water</u> MBO Transfers

WATER							
	Operations & <u>Maintenance</u>	Pension	Lease Payment (I&E Fund)	<u>Total Water</u>			
FY 2022							
July 2021	\$2,887,383	\$356,000	\$1,317,450	\$4,560,833			
August 2021	2,887,383	356,000	1,317,450	4,560,833			
September 2021	2,887,383	356,000	1,317,450	4,560,833			
October 2021	2,369,650	356,000	479,983	3,205,633			
Total FY 2022	\$11,031,799	\$1,424,000	\$4,432,333	\$16,888,132			

## Table 5 – DWSD FY 2022 <u>Sewer</u> MBO Transfers

	SE	NER		
	Operations & <u>Maintenance</u>	Pension	Lease Payment <u>(I&amp;E Fund)</u>	<u>Total Sewer</u>
FY 2022				
July 2021	\$5,769,417	\$238,000	\$2,291,667	\$8,299,084
August 2021	5,769,417	238,000	2,291,667	8,299,084
September 2021	5,769,417	238,000	2,291,667	8,299,084
October 2021	4,888,083	238,000	2,291,667	7,417,750
Total FY 2022	\$22,196,334	\$952,000	\$9,166,668	\$32,315,002



# Table 6 – DWSD <u>Water</u> MBO and Lease Payment Transfer History

Transfers to DWSD							
		WATER					
		Operations &					
	Operations &	Maintenance	Lease Payment				
	Maintenance	Pension	(I&E Fund)	Total Water			
FY 2016 *							
MBO/Lease Requirement	\$26,185,600	\$4,262,700	\$22,500,000	\$52,948,300			
Offset to Debt Service		-	(2,326,900)	(2,326,900)			
Net MBO Transfer	26,185,600	4,262,700	20,173,100	50,621,400			
FY 2017							
MBO/Lease Requirement	33,596,400	4,262,400	22,500,000	60,358,800			
Offset to Debt Service	-	-		-			
Net MBO Transfer	33,596,400	4,262,400	22,500,000	60,358,800			
FY 2018							
MBO/Lease Requirement	35,059,704	4,272,000	22,500,000	61,831,704			
Offset to Debt Service	-	-	(1,875,000)	(1,875,000)			
Net MBO Transfer	35,059,704	4,272,000	20,625,000	59,956,704			
FY 2019							
MBO/Lease Requirement	35,484,300	4,272,000	22,500,000	62,256,300			
Offset to Debt Service	-		(3,972,200)	(3,972,200)			
Net MBO Transfer FY 2020	35,484,300	4,272,000	18,527,800	58,284,100			
MBO/Lease Requirement	34,662,400	4,272,000	22,500,000	61,434,400			
Offset to Debt Service	34,002,400	4,272,000	(3,548,000)	(3,548,000)			
Net MBO Transfer	34,662,400	4,272,000	18,952,000	57,886,400			
FY 2021	34,002,400	4,272,000	10,352,000	07,000,400			
MBO/Lease Requirement	35,833,900	4,272,000	22,500,000	62,605,900			
Offset to Debt Service	-	-	(8,278,300)	(8,278,300)			
Net MBO Transfer	35,833,900	4,272,000	14,221,700	54,327,600			
FY 2022 (4 months)	00,000,000	1,212,000	1,1,221,100	01,027,000			
MBO/Lease Requirement	11,031,799	1,424,000	7,500,000	19,955,799			
Offset to Debt Service	-	-	(3,067,667)	(3,067,667)			
Net MBO Transfer	11,031,799	1,424,000	4,432,333	16,888,132			
Life-to-Date	1,001,100	1,121,000	1,102,000	10,000,102			
MBO/Lease Requirement	211,854,103	27,037,100	142,500,000	381,391,203			
Offsets	-	-	(23,068,067)	(23,068,067)			
Total Water	211,854,103	27,037,100	119,431,933	358,323,136			



#### Table 7 – DWSD Sewer MBO and Lease Payment Transfer History

SEWER											
		Operations &									
	Operations &	Maintenance	Lease Payment								
	Maintenance	Pension	(I&E Fund)	Total Sewer							
FY 2016 *											
MBO/Lease Requirement	\$19,774,300	\$2,861,800	\$27,500,000	\$50,136,100							
Offset to Debt Service	-	-	(19,991,500)	(19,991,500)							
Total MBO Transfer FY 2017	19,774,300	2,861,800	7,508,500	30,144,600							
MBO/Lease Requirement Offset to Debt Service	41,535,600 -	2,862,000	27,500,000	71,897,600 -							
Total MBO Transfer FY 2018	41,535,600	2,862,000	27,500,000	71,897,600							
MBO/Lease Requirement	60,517,992	2,856,000	27,500,000	90,873,992							
Offset to Debt Service			(9,166,664)	(9,166,664)							
Total MBO Transfer FY 2019	60,517,992	2,856,000	18,333,336	81,707,328							
MBO/Lease Requirement	56,767,920	2,856,000	27,500,000	87,123,920							
Offset to Debt Service			(4,415,000)	(4,415,000)							
Total MBO Transfer FY 2020	56,767,920	2,856,000	23,085,000	82,708,920							
MBO/Lease Requirement	62,343,500	2,856,000	27,500,000	92,699,500							
Offset to address shortfall	(7,100,000)	-	-	(7,100,000)							
Offset to Debt Service	-	-	(5,032,700)	(5,032,700)							
Total MBO Transfer FY 2021	55,243,500	2,856,000	22,467,300	80,566,800							
MBO/Lease Requirement	69,915,700	2,856,000	27,500,000	100,271,700							
Offset to Debt Service	-	-	(3,257,200)	(3,257,200)							
Total MBO Transfer FY 2022 (4 months)	69,915,700	2,856,000	24,242,800	97,014,500							
MBO/Lease Requirement	22,196,334	952,000	9,166,668	32,315,002							
Offset to Debt Service	-	-	-	-							
Total MBO Transfer Life-to-Date	22,196,334	952,000	9,166,668	32,315,002							
MBO/Lease Requirement	333,051,346	18,099,800	174,166,668	525,317,814							
Offsets	(7,100,000)	-	(41,863,064)	(48,963,064)							
Total Sewer	325,951,346	18,099,800	132,303,604	476,354,750							

\* Note: FY 2016 lease transfer amounts shown do not incude prepayment on the lease amount for the 6 months period before bifurcation.



This report includes the following:

- 1. Monthly Cash Balances Compared to Investment Income
- 2. Cash Balance Detail

# Monthly Cash Balances Compared to Investment Income

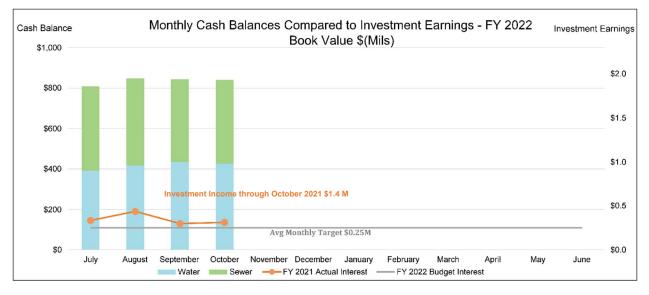
GLWA's investment holdings comply with the requirements of Public Act 20 of 1948, as amended and the GLWA Investment Policy. The cash balances shown in this report include bank deposits, money market funds, a local government investment pool, U.S. Treasuries, Federal Agencies, and commercial paper.

Cash and investment balances change each month based on Master Bond Ordinance (MBO) funding requirements, operational needs, capital spending pace, and mandatory debt payments. Investment income fluctuates monthly based on cash and investment balances as well as market conditions and investment strategy. For the month of October 2021, GLWA earned investment income of \$0.3 million and the cumulative FY 2022 earnings through October is \$1.4 million. Total investment income reported includes earnings from revenue requirement funds as well as construction bond funds.

GLWA continues to refine cash flows and work with its investment advisor to identify strategies to maximize future investment income while meeting the objectives of safety and liquidity.



# Chart 1 – Monthly Cash Balances Compared to Investment Income – Through October 2021



\$(Mils)	July	August	September	October	November	December	January	February	March	April	May	June
Water	\$391	\$416	\$433	\$426	-		-	-	-	-	-	-
Sewer	\$417	\$432	\$410	\$414	-	-	-	-	-	-	-	
Total	\$808	\$848	\$844	\$840	-	-	-	-	-	-	-	-
Investment Income	\$0.3	\$0.4	\$0.3	\$0.3		-	-	-	-	-	-	-



# Cash Balance Detail

**Funds Held By GLWA:** GLWA cash balances are held in accounts as defined by the Master Bond Ordinance. The accounts are funded by monthly transfers, as stipulated in the MBO, on the first business day of each month. The "operations and maintenance" (O&M) fund transfer amounts are based upon the annual O&M budget approved by the GLWA Board of Directors for the regional systems and by the Board of Water Commissioners for the Detroit Water & Sewerage Department (DWSD) local system budgets. The water and sewer funds held by GLWA and their purpose, as defined by the MBO, are listed below.

#### Funds Held Within Trust:

- Receiving all retail and wholesale revenues collected which are distributed in subsequent month(s)
- Debt Service funds set aside for debt service and debt reserve requirements
- Pension Obligation funds set aside to meet GLWA's annual funding requirements for the legacy General Retirement System Pension Plan
- Water Residential Assistance Program (WRAP) funds set aside to be used to provide financial assistance to qualified residents throughout the local and regional water system as directed by program guidelines
- Budget Stabilization funds held by GLWA on behalf of DWSD that can be applied against shortfalls in retail revenues
- Emergency Repair & Replacement (ER&R) funds set aside to pay the costs for major unanticipated repairs and replacements of the local and regional systems
- Improvement & Extension (I&E) funds set aside to be used for the improvements, enlargements, and extensions of the regional system

#### Funds Held Outside Trust:

- Bond Proceeds funds raised from debt issuance used for costs of repairs, construction, and improvements of the regional system
- Operations & Maintenance (O&M) funds used to meet the operational and maintenance requirements of the regional system
- Other retainage funds held on behalf of contractors and security deposit funds held on behalf of the City of Flint

A <u>chart</u> depicting the follow of funds is online at glwater.org as well as the <u>MBO</u> documents.



*Chart 2 – Cash Balances - Water Funds as of October 2021 -* Shows the allocation of the balance among the different categories defined in the section above. The total cash balance for Water Funds as of October 31, 2021 is \$426 million. The allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

It should be noted existing proceeds from revenue bonds are depleted. This means that all capital projects will now be funded with Improvement & Extension (I&E) funds, except for SRF funded projects. It is expected that the I&E funds supplemented with SRF low-interest loan funding will be sufficient to fund the capital program through FY 2022 including an allowance to provide flexibility in the timing of future bond issues.

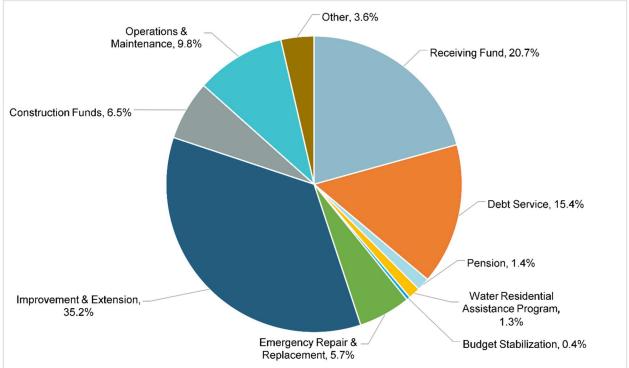


Chart 2 – Cash Balances - Water Funds as of October 2021

Note: Due to rounding totals may not equal 100%.



*Chart 3 – Cash Balances - Sewer Funds as of October 2021 -* Shows the allocation of the balance among the different funds defined in the section above. The total cash balance for Sewer Funds as of October 31, 2021 is \$414 million. Like the Water Funds, the allocation of balances among the I&E, bond proceeds, and debt service reserve funds reflects GLWA's commitment to funding capital improvements and meeting debt reserve requirements while simultaneously increasing I&E resources to fund pay-as-you-go capital funding to reduce long-term debt in the future.

It should be noted existing proceeds from revenue bonds are depleted. This means that all capital projects will now be funded with Improvement & Extension (I&E) funds, except for SRF funded projects. It is expected that the I&E funds supplemented with SRF low-interest loan funding will be sufficient to fund the capital program through FY 2022 including an allowance to provide flexibility in the timing of future bond issues.

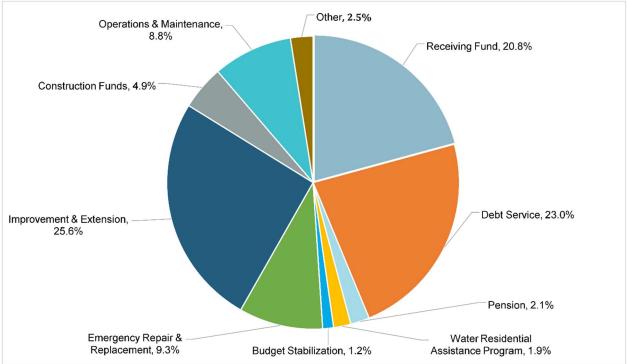


Chart 3 – Cash Balances - Sewer Funds as of October 2021

Note: Due to rounding totals may not equal 100%.



**Retail Revenues, Receivables, and Collections:** Pursuant to the terms of the lease agreement between the City of Detroit and the Great Lakes Water Authority (GLWA), the Detroit Water & Sewerage Department (DWSD) serves as GLWA's agent for billing activities for the City of Detroit retail customer class. All water and sewer service collections from DWSD customers are deposited in a trust account and are administered in accordance with the GLWA Master Bond Ordinance.

The Monthly Retail Revenues, Receivables, & Collections Report includes the following.

- 1. DWSD Retail Water Revenue Billings and Collections
- 2. DWSD Retail Sewer Revenue Billings and Collections
- 3. DWSD Retail Water & Sewer System Accounts Receivable Aging Report

*Note:* Wholesale customer revenues are billed by the Great Lakes Water Authority.

### **DWSD Retail Water Billings and Collections**

**Retail Billing Basis:** DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

**Table 1 - DWSD Retail Billings** shows the FY 2022 water usage and billed revenue which are provided by DWSD staff. As of October 31, 2021, the DWSD usage was at 109.38% of the budget and billed revenue was at 100.87% of budget.

**DWSD Retail Water Collections:** The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

**Table 2 - Retail Water Collections** shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

RETAIL WATER CUSTOMERS												
	FY 2022 - Orig	ginal Budget	FY 2022	- Actual	FY 2022 - 1	Variance	FY 2021 -	Actuals				
Month (1)	<u>Volume</u> Mcf	<u>Revenue</u> \$	<u>Volume</u> Mcf	<u>Revenue (2)</u> \$	<u>Volume</u> Mcf	<u>Revenue</u> \$	<u>Volume</u> <sub>Mcf</sub>	<u>Revenue</u> \$				
July	245,000	9,963,800	266,704	10,064,683	21,704	100,883	265,796	9,747,518				
August	235,000	9,697,500	264,644	9,994,589	29,644	297,089	250,308	9,378,385				
September	210,000	9,032,500	232,348	9,169,300	22,348	136,800	218,840	8,544,457				
October	195,000	8,633,500	204,290	8,422,092	9,290	(211,408)	197,362	7,978,833				
November	195,000	8,633,500				8 - E	194,648	7,952,436				
December	195,000	8,633,500					197,125	7,985,955				
January	190,000	8,500,500					190,289	7,827,536				
February	190,000	8,500,500					191,180	7,895,496				
March	200,080	8,768,700					205,631	8,242,563				
April	210,000	9,032,500					214,288	8,438,333				
May	210,000	9,032,500					214,232	8,519,154				
June	240,000	9,830,500					243,301	9,249,694				
Total	2,515,080	108,259,500	967,986	37,650,664	82,986	323,364	2,583,000	101,760,360				
Subtotals ytd	885,000	37,327,300	967,986	37,650,664	82,986	323,364						
Achievement of B	udget		109.38%	100.87%								

#### Table 1 – DWSD Retail <u>Water</u> Billing

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Retail Revenues include Miscellaneous Revenues and Penalties

### Table 2 – DWSD Retail <u>Water</u> Collections

	W	later		
Month	Current Year	Prior Year	Variance	Ratio
November	10,803,009	7,067,667	3,735,342	52.85%
December	7,409,888	8,597,558	(1,187,670)	-13.81%
January	7,884,889	9,076,091	(1,191,202)	-13.12%
February	6,426,553	8,281,985	(1,855,432)	-22.40%
March	8,458,827	6,948,308	1,510,519	21.74%
April	7,536,272	5,956,105	1,580,167	26.53%
May	7,365,204	8,109,469	(744,265)	-9.18%
June	8,917,831	7,821,791	1,096,040	14.01%
July	8,387,705	8,017,490	370,215	4.62%
August	8,588,507	7,135,456	1,453,051	20.36%
September	8,041,683	9,031,966	(990,283)	-10.96%
October	8,512,614	9,079,199	(566,585)	-6.24%
Rolling, 12-Month Total	98,332,982	95,123,085		
Rolling, 12-Month Average	8,194,415	7,926,924		



### **DWSD Retail Sewer Billings and Collections**

**Retail billing basis:** DWSD bills retail customers monthly. Customers are billed throughout the month in cycles based on a meter reading schedule beginning with residential accounts and ending with commercial and industrial customers.

**Table 3 - DWSD Retail Sewer Billings** shows the FY 2022 sewer billed revenue which are provided by DWSD staff. As of October 31, 2021, the DWSD usage was at 103.82% of the budget and billed revenue was at 100.00% of budget.

**DWSD Retail Sewer Collections:** The collections represent payments made by DWSD retail customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

**Table 4 – DWSD Retail Sewer Collections** shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods.

	RETAIL SEWER CUSTOMERS												
	FY 2022 - Ori	ginal Budget	FY 2022	- Actual	FY 2022 - V	/ariance	FY 2021 -	Actuals					
Month (1)	<u>Volume</u> <sub>Mcf</sub>	<u>Revenue</u> \$	<u>Volume</u> Mcf	<u>Revenue (2)</u> \$	<u>Volume</u> <sub>Mcf</sub>	<u>Revenue</u> \$	<u>Volume</u> Mcf	<u>Revenue</u> \$					
July	233,100	30,779,300	219,791	29,462,804	(13,309)	(1,316,496)		29,802,377					
August	225,700	30,357,000	249,522	31,231,624	23,822	874,624	240,390	29,261,344					
September	198,500	28,805,000	215,748	29,401,234	17,248	596,234	206,880	27,232,400					
October	186,000	28,091,700	190,483	27,936,280	4,483	(155,420)	188,816	26,230,683					
November	186,000	28,091,700					184,240	25,933,888					
December	186,000	28,091,700					187,397	26,628,891					
January	178,700	27,675,200					179,115	26,098,738					
February	184,600	28,011,800					185,696	26,370,674					
March	192,030	28,435,800					197,486	27,090,940					
April	199,600	28,867,800					203,684	27,447,662					
May	200,100	28,896,300					204,107	27,765,537					
June	228,500	30,516,800					231,627	29,058,129					
Total	2,398,830	346,620,100	875,544	118,031,942	32,244	(1,058)	2,462,367	328,921,263					
Subtotals ytd	843,300	118,033,000	875,544	118,031,942		(1,058)							
Achievement of I	Budget/Goal		103.82%	100.00%		•							

#### Table 3 - DWSD Retail Sewer Billings

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Retail Revenues include Miscellaneous Revenues and Penalties



### Table 4 – DWSD Retail Sewer Collections

	S	ewer		
Month	Current Year	Prior Year	Variance	Ratio
November	28,730,139	17,546,180	11,183,959	63.74%
December	22,856,217	25,889,823	(3,033,606)	-11.72%
January	22,057,276	23,512,702	(1,455,426)	-6.19%
February	22,777,467	22,682,982	94,485	0.42%
March	25,002,508	19,325,377	5,677,131	29.38%
April	21,196,170	17,105,146	4,091,024	23.92%
May	21,888,687	23,639,652	(1,750,965)	-7.41%
June	32,508,249	22,558,827	9,949,422	44.10%
July	24,185,252	20,652,159	3,533,093	17.11%
August	25,036,198	22,395,220	2,640,978	11.79%
September	22,635,796	26,463,387	(3,827,591)	-14.46%
October	25,119,240	26,683,109	(1,563,869)	-5.86%
Rolling 12-Month Total	293,993,199	268,454,564		
Rolling, 12-Month Average	24,499,433	22,371,214		



### **DWSD Retail Water and Sewer Accounts Receivable Aging Report**

The DWSD detailed accounts receivable aging is categorized by customer category.

**Table 5** is a summary of the total, current and non-current Water and Sewer receivables by category as of October 31, 2021 with comparative totals from October 31, 2020. This table does not include past due accounts that have been transferred to the City of Detroit for collection as tax liens.

DWSD regularly adjusts the bad debt allowance to cover the past due balance over 180 days. To the extent this allowance is adjusted, and bad debt expense is recognized in the DWSD budget, it does not impact GLWA.

 Table 5 – DWSD Retail Accounts Receivable Aging Report – Water & Sewer

 Combined

Sales Class	# of Accounts	Avg	j. Balance	Current	> 30 Days	> 60 Days		> 180 Days	Balance
Residential	209,791	\$	633.52	\$ 13,374,000	\$ 8,702,000	23,425,000	\$	87,405,000	\$ 132,906,000
				10.1%	6.5%	17.6%		65.8%	100.0%
Commercial	21,170		1,627.36	7,985,000	3,234,000	6,648,000		16,584,000	34,451,000
				23.2%	9.4%	19.3%		48.1%	100.0%
Industrial	3,475		5,644.86	4,997,000	2,044,000	3,659,000		8,917,000	19,616,000
				25.5%	10.4%	18.7%		45.5%	100.0%
Tax Exempt	3,663		954.97	507,000	204,000	515,000		2,272,000	3,498,000
				14.5%	5.8%	14.7%		64.9%	100.0%
Government	55,779		323.23	2,488,000	1,936,000	3,928,000		9,677,000	18,029,000
				13.8%	10.7%	21.8%		53.7%	100.0%
Drainage	40,888		847.46	2,639,000	1,758,000	5,232,000		25,022,000	34,651,000
				7.6%	5.1%	15.1%		72.2%	100.0%
Subtotal - Active Accounts	334,766	\$	726.33	\$ 31,990,000	\$ 17,878,000	\$ 43,407,000	\$	149,876,000	\$ 243,151,000
				13.2%	7.4%	17.9%		61.6%	100.0%
Inactive Accounts	303,897		107.49	2,000	17,000	441,000		32,207,000	32,667,000
				0.0%	0.1%	1.3%		98.6%	100.0%
Total	638,663	\$	431.87	\$ 31,992,000	\$ 17,896,000	\$ 43,847,000	\$	182,084,000	\$ 275,818,000
% of Total A/R				11.6%	6.5%	15.9%		66.0%	100.0%
Water Fund	228,009		227.38	\$ 7.071.000	\$ 3,577,000	\$ 8,557,000	\$	32,639,000	\$ 51,845,000
Sewer Fund	267,094		838.56	\$ 24,920,000	\$ 14,319,000	\$ 35,290,000	\$	149,444,000	\$ 223,973,000
Total October 31, 2021 (a)	638,663		431.87	\$ 31,992,000	\$ 17,896,000	\$ 43,847,000	\$	182,084,000	\$ 275,818,000
Water Fund- Allowance									\$ (40,933,000)
Sewer Fund- Allowance									\$ (175,154,000)
Total Bad Debt Allowance									\$ (216,087,000)
Comparative - October 2020 (b)	619,579		372.58	\$ 33,185,000	\$ 15,049,000	\$ 35,468,000	\$	147,143,000	\$ 230,844,000
Difference (a) - (b)	19,084		59.29	\$ (1,193,000)	\$ 2,847,000	\$ 8.380,000	S	34.941.000	\$ 44.974.000



The Monthly Wholesale Billings, Receivables, & Collections Report includes the following.

- 1. Wholesale Water Billings and Collections
- 2. Wholesale Sewer Billings and Collections
- 3. City of Highland Park Billings and Collections
- 4. Wholesale Water & Sewer Accounts Receivable Aging Report

### Wholesale Water Billings and Collections

**Wholesale Water Contracts:** Great Lakes Water Authority (GLWA) provides wholesale water service to 87 member-partners through a variety of service arrangements.

Service Arrangement Type

Model Contract	83
Emergency	1
Older Contracts	3
Total	87

**Note:** Services are provided to the Detroit Water & Sewerage Department (DWSD) via a Water and Sewer Services Agreement (WSSA). See the "Retail Revenues, Receivables, and Collections Report" section of this monthly report.

**Wholesale Water Billing Basis:** Beginning with FY 2016, wholesale water charges were restructured to create a more stable revenue stream by using a historical rolling average to project customer volumes which accounts for 40% of the monthly charges and 60% of the annual customer revenue requirement as a monthly fixed charge.

**Table 1 - Wholesale Water Billings** shows the FY 2022 water billed usage and revenues. As of October 31, 2021, the billed usage was at 91.48% of the original plan and billed revenue at 95.94% of the original plan. Billings and usage from the City of Flint *are* included as they were assumed in the FY 2022 Budget.

**Wholesale Water Collections:** The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

**Table 2 - Wholesale Water Collections** shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods. Overall, FY 2021 and FY 2022 collection activity remain consistent through October 2021.



WHOLESALE WATER CHARGES												
	FY 2022 CI	harges (3)	FY 2022	- Actual	FY 2022 - \	/ariance	FY 2021 -	Actuals				
Month (1)	<u>Volume</u>	<u>Revenue</u>	<u>Volume</u>	Revenue (2)	Volume	<u>Revenue</u>	Volume	Revenue				
	Mcf	\$	Mcf	\$	Mcf	\$	Mcf	S				
July	1,677,100	33,302,700	1,342,686	29,642,785	(334,414)	(3,659,915)	1,862,791	33,583,619				
August	1,509,200	31,598,500	1,417,142	30,604,230	(92,058)	(994,270)	1,622,324	31,230,027				
September	1,316,400	29,141,000	1,298,750	29,065,588	(17,650)	(75,412)	1,313,440	27,836,560				
October	1,034,000	26,280,800	1,006,217	26,123,483	(27,783)	(157,317)	1,070,660	25,454,840				
November	896,800	25,001,500					956,542	24,390,303				
December	972,100	25,612,000					981,770	24,600,202				
January	972,000	25,650,600					969,483	25,235,130				
February	884,400	24,852,700					920,467	24,794,259				
March	979,500	25,678,200					1,001,073	25,450,418				
April	914,000	25,117,700					954,308	25,140,003				
May	1,059,200	26,721,900					1,181,186	27,569,969				
June	1,374,300	30,029,900					1,424,230	30,066,884				
Total	13,589,000	328,987,500	5,064,795	115,436,085	(471,905)	(4,886,915)	14,258,274	325,352,214				
Subtotals ytd	5,536,700	120,323,000	5,064,795	115,436,085	(471,905)	(4,886,915)	and proget in the desired					
Achievement of O	riginal Plan		91.48%	95.94%								
1st Quarter Budge	et Amendments											

#### Table 1 – FY 2022 Wholesale <u>Water</u> Billings Report

(220,000) (2,400,000) Revised Subtotal 5,316,700 117,923,000

95.26%

Achievement of Amended Plan

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Water Revenues differ from Table 1A because amounts are reduced by the monthly payment to the City of Flint for a license to raw water rights under the Flint Raw Water Contract in Table 1A

97.89%

(3) Charges are based on the approved FY 2022 water supply system charge schedule.

#### Table 2 - Wholesale Water Collections

	N	/ater		
Month	Current Year	Prior Year	Variance	Ratio
November	32,218,822	29,245,969	2,972,853	10.17%
December	29,609,061	23,292,382	6,316,679	27.12%
January	20,716,948	25,470,795	(4,753,847)	-18.66%
February	25,694,176	24,629,768	1,064,408	4.32%
March	20,854,506	25,017,989	(4,163,483)	-16.64%
April	23,545,123	17,856,644	5,688,479	31.86%
Мау	24,878,479	24,811,582	66,897	0.27%
June	25,403,968	27,098,783	(1,694,815)	-6.25%
July	23,709,847	25,080,575	(1,370,728)	-5.47%
August	31,668,492	26,241,018	5,427,474	20.68%
September	23,849,618	26,078,015	(2,228,397)	-8.55%
October	29,212,277	29,292,690	(80,413)	-0.27%
Rolling 12-Month Total	311,361,317	304,116,210		
Rolling, 12-Month Average	25,946,776	25,343,018		



# **Wholesale Sewer Billings and Collections**

**Wholesale Sewer Contracts:** GLWA provides wholesale sewer service to 18 memberpartners via multiple service arrangements.

Service Arrangement Type

Model Contract	11
Emergency	0
Older Contracts	7
Total	18

**Note:** Services are provided to the Detroit Water & Sewerage Department via a Water and Sewer Services Agreement (WSSA). See the "Retail Revenues, Receivables, and Collections Report" section of the monthly report.

**Wholesale Sewer Billing Basis:** Beginning in FY 2015, the "sewer rate simplification" initiative was applied which provides for a stable revenue stream and predictability for our member partners. Wholesale sewer customers are billed a fixed monthly fee based upon the annual revenue requirement.

**Table 3 - Wholesale Sewer Billings** shows the FY 2022 sewer billed revenue. As of October 31, 2021 the billed revenue is at 100.00% of the original plan.

**Wholesale Sewer Collections:** The collections represent payments made by wholesale customers. These receipts are deposited directly into a lockbox with a trustee for administration of the flow of funds defined by GLWA's Master Bond Ordinance.

**Table 4 - Wholesale Sewer Collections** shows collections by month for the past 12 months compared to collections for the prior year as well as the calculated difference between the periods. The year-over-year rolling average from FY 2021 to FY 2022 remains consistent.

The shift in wholesale sewer collection patterns is largely attributable to the timing of payments received. There are several large accounts whose payments swing between the end of the current month and the beginning of the next month.



			WHOLES	ALE SEWER CHA	RGES			
	FY 2022	Charges	FY 2022	- Actual	FY 2022 -	Variance	FY 2021	- Actuals
<u>Month (1)</u>	<u>Volume (2)</u> Mcf	<u>Revenue</u> \$	<u>Volume (2)</u> Mcf	<u>Revenue</u> \$	<u>Volume (2)</u> Mcf	<u>Revenue</u> \$	<u>Volume</u> <sub>Mcf</sub>	<u>Revenue</u> \$
July	N/A	22,615,000	N/A	22,615,000	N/A	-	N/A	22,323,183
August	N/A	22,615,000	N/A	22,615,000	N/A	-	N/A	22,323,183
September	N/A	22,615,000	N/A	22,615,000	N/A	-	N/A	22,323,183
October	N/A	22,615,000	N/A	22,615,000	N/A	-	N/A	22,323,183
November	N/A	22,615,000	N/A		N/A		N/A	22,323,183
December	N/A	22,615,000	N/A		N/A		N/A	22,323,183
January	N/A	22,615,000	N/A		N/A		N/A	22,633,025
February	N/A	22,615,000	N/A		N/A		N/A	22,633,025
March	N/A	22,615,000	N/A		N/A		N/A	22,633,025
April	N/A	22,615,000	N/A		N/A		N/A	22,633,025
May	N/A	22,615,000	N/A		N/A		N/A	22,633,025
June	N/A	22,615,000	N/A		N/A		N/A	22,633,025
Total		271,380,000		90,460,000		-		269,737,248
Subtotals ytd		90,460,000		90,460,000		-		
Achievement of I	Budget			100.00%				

#### Table 3 – FY 2022 Wholesale Sewer Billings Report

(1) Figures are stated as "Service Months"; that is, July figures represent bills issued in August, etc.

(2) Not tracked as part of the wholesale sewer charges.

#### Table 4 - Wholesale Sewer Collections

	Se	wer		
Month	Current Year	Prior Year	Variance	Ratio
November	18,966,208	19,428,000	(461,792)	-2.38%
December	25,232,649	19,999,642	5,233,007	26.17%
January	25,968,849	17,121,812	8,847,037	51.67%
February	16,872,900	23,284,737	(6,411,837)	-27.54%
March	22,368,124	21,108,100	1,260,024	5.97%
April	28,128,933	10,024,575	18,104,358	180.60%
Мау	15,972,800	21,189,047	(5,216,247)	-24.62%
June	28,523,650	28,598,467	(74,817)	-0.26%
July	21,842,125	22,297,737	(455,612)	-2.04%
August	22,191,725	25,354,280	(3,162,555)	-12.47%
September	26,706,558	19,593,613	7,112,945	36.30%
October	22,176,058	16,853,983	5,322,075	31.58%
Rolling 12-Month Total	274,950,579	244,853,993		
Rolling, 12-Month Average	22,912,548	20,404,499		



# **City of Highland Park Billings and Collections**

The City of Highland Park is provided water service pursuant to an emergency service basis. Sewer service is provided pursuant to a 1982 amended contract which indicates that the parties are guided in their legal relationship by a Michigan Supreme Court decision from 1949.

As of October 31, 2021, Highland Park had a delinquent balance of \$50.8 million, including \$38.8 million for wastewater treatment services, \$1.8 million for industrial waste control services, and \$10.2 million for water supply services.

**Table 5 - City of Highland Park Billings and Collections** provides a lifeto-date balance summary of the billing and collection history for Highland Park with detail provided for fiscal year 2022 through October 31, 2021. Please note the numbers below reflect the month the billing was sent and not the month the service was provided. A life-to-date summary is provided as an appendix to this monthly financial report.

#### Table 5 - City of Highland Park Billings and Collections

	Water	Sewer	IWC	Total
	Huter	301101	inc	Total
November 30, 2020 Balance	9,048,061	34,691,547	1,741,632	45,481,240
December 2020 Billing	96,582	472,500	3,929	573,011
December 2020 Payments	-	(227,283)	· -	(227,283)
December 31, 2020 Balance	9,144,643	34,936,764	1,745,561	45,826,968
January 2021 Billing	92,525	472,500	3,941	568,966
January 2021 Payments	-	(328,365)	-	(328,365)
January 31, 2021 Balance	9,237,168	35,080,899	1,749,502	46,067,569
February 2021 Billing	95,775	478,900	4,032	578,707
February 2021 Payments	-	-	-	-
February 28, 2021 Balance	9,332,943	35,559,799	1,753,534	46,646,276
March 2021 Billing	95,121	478,900	4,060	578,081
March 2021 Payments	-	(220,241)	-	(220,241)
March 31, 2021 Balance	9,428,064	35,818,458	1,757,594	47,004,116
April 2021 Billing	96,950	478,900	4,051	579,901
April 2021 Payments		(224,583)	-	(224,583)
April 30, 2021 Balance	9,525,014	36,072,775	1,761,645	47,359,434
May 2021 Billing	94,839	478,900	4,065	577,804
May 2021 Payments	-	-	-	-
May 31, 2021 Balance	9,619,853	36,551,675	1,765,710	47,937,238
June 2021 Billing	99,337	478,900	4,053	582,290
June 2021 Payments	-	-	-	-
June 30, 2021 Balance	9,719,190	37,030,575	1,769,763	48,519,528
July 2021 Billing	102,730	478,900	3,972	585,602
July 2021 Payments	-	-	-	-
July 31, 2021 Balance	9,821,920	37,509,475	1,773,735	49,105,130
August 2021 Billing	109,067	446,400	4,067	559,534
August 2021 Payments		-	-	-
August 31, 2021 Balance	9,930,987	37,955,875	1,777,802	49,664,664
September 2021 Billing	110,440	446,400	4,062	560,902
September 2021 Payments	-	-	-	-
September 30, 2021 Balance	10,041,427	38,402,275	1,781,864	50,225,566
October 2021 Billing	109,853	446,400	4,053	560,306
October 2021 Payments	-	-	-	-
October 31, 2021 Balance	10,151,280	38,848,675	1,785,917	50,785,872



### Wholesale Water & Sewer Accounts Receivable Aging Report

The detailed accounts receivable aging is in the Appendix to this monthly report. This report reflects the wholesale receivables only and does not include DWSD.

**Table 6 - Wholesale Accounts Receivable Aging Report Summary** is a summary of the total, current and non-current receivables by category as of October 31, 2021.

**Table 7 - Wholesale Accounts Receivable Aging Report, Net of Highland Park** is the same summary *without* the past due balances for the City of Highland Park. One member partner contract dispute accounts for \$5.23 million of the current water past due balance.

Pollutant surcharge past dues consist of smaller account holders that GLWA staff continue to communicate with. The pollutant surcharge balance over 105 days includes \$28 thousand related to a bankruptcy that is currently pending further court action.

#### Table 6 - Wholesale Accounts Receivable Aging Report Summary

	Total	Current		46-74 Days		75-104 Days		>105 Days
Water	\$ 57,416,601.69	\$ 42,185,443.99	\$	1,089,787.38	\$	1,071,504.51	\$	13,069,865.81
Sewer	\$ 54,168,349.16	\$ 15,766,074.00	\$	446,400.00	\$	446,400.00	\$	37,509,475.16
IWC	\$ 2,304,686.15	\$ 526,884.18	\$	4,067.46	\$	3,971.76	\$	1,769,762.75
Pollutant Surcharge	\$ 597,596.41	\$ 545,235.19	\$	18,226.48	\$	1,301.97	\$	32,832.77
Total	\$ 114,487,233.41	\$ 59,023,637.36	\$	1,558,481.32	\$	1,523,178.24	\$	52,381,936.49
	 100.00%	51.55%		1.36%		1.33%		45.75%

Table 7 - Wholesale Accounts Receivable Aging Report, Net of Highland Park

	Total	Current			46-74 Days		75-104 Days		>105 Days
Water	\$ 47,265,321.84	\$	41,965,151.02	\$	980,720.78	\$	968,774.70	\$	3,350,675.34
Sewer	\$ 15,319,674.00	\$	15,319,674.00	\$	-	\$	-	\$	-
lwc	\$ 518,768.73	\$	518,768.73	\$	-	\$	-	\$	-
Pollutant Surcharge	\$ 597,596.41	\$	545,235.19	\$	18,226.48	\$	1,301.97	\$	32,832.77
Total	\$ 63,701,360.98	\$	58,348,828.94	\$	998,947.26	\$	970,076.67	\$	3,383,508.11
	 100.00%		91.60%		1.57%		1.52%		5.31%

Note: percentages vary from 100% due to rounding.



The Monthly Trust Receipts & Disbursements Report includes the following.

- 1. GLWA Trust Receipts & Disbursements Net Cash Flows and Receipts
- DWSD Trust Receipts & Disbursements Net Cash Flows, Receipts & Loan Receivable
- 3. Combined System Trust Receipts & Disbursements Net Cash Flows

# **GLWA Trust Receipts & Disbursements**

**Net Cash Flows and Receipts Basis:** The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e., Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flow of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

#### Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2022 reflects four months of activity to date.

Water fund receipts exceeded required disbursements by 10% through October 31, 2021 compared to the four-year historical average ratio of required receipts exceeding disbursements by 13% since July 1, 2017.

Sewer fund receipts exceeded required disbursements by 10% through October 31, 2021 compared to a four-year historical average ratio of required receipts exceeding disbursements by 6% since July 1, 2017.

*Chart 1 – GLWA 12-Month Net Receipts – Water* outlines monthly cash receipt trends across two points of reference for the regional water system— current year and prior year. The black line at the zero highlights the minimum goal for net receipts.

*Chart 2 – GLWA 12-Month Net Receipts – Sewer* outlines monthly cash receipt trends across two points of reference for the regional sewer system— current year and prior year. The black line at the zero highlights the minimum goal for net receipts.



				-		EV 2022		
		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022 Thru Oct 31		
	Water							
1	Receipts	\$ 338,452,001	\$ 336,594,234	\$ 332,606,196	\$ 336,642,021	\$ 116,268,065		
2	MOU Adjustments	-		-		-		
3	Adjusted Receipts	338,452,001	336,594,234	332,606,196	336,642,021	116,268,065		
4	Disbursements	(297,064,810)	(289,230,481)	(296,190,425)	(308,713,407)	(105,356,267)		
5	Receipts Net of Required	41,387,191	47,363,753	36,415,771	27,928,614	10,911,798		
6	I&E Transfer	(25,739,700)	(47,695,000)	· · · · · · · · · · · · · · · · · · ·	(31,991,687)	(6,839,662)		
7	Net Receipts	\$ 15,647,491	\$ (331,247)	\$ 10,696,020	\$ (4,063,073)	\$ 4,072,136		
8	Ratio of Receipts to Required Disbursements (Line 3/Line 4)	114%	116%	112%	109%	110%		
	Sewer							
	Receipts	\$ 476,269,761	\$ 467,743,744	\$ 490,461,356	\$ 472,871,853	\$ 161,748,390		
10	MOU Adjustments		. <del>.</del>	-	5 <del></del>	-		
11	Adjusted Receipts	476,269,761	467,743,744	490,461,356	472,871,853	161,748,390		
12	Disbursements	(458,903,335)	(453,406,636)	(445,604,952)	(436,600,883)	(146,959,890)		
13	Receipts Net of Required	17,366,426	14,337,108	44,856,404	36,270,970	14,788,500		
14	I&E Transfer	(22,698,100)	(22,547,700)	(19,096,200)	(40,504,727)	(14,757,188)		
15	DWSD Shortfall Advance	(24,113,034)	-	-	5 <del></del>	-		
16	Shortfall Repayment (principal)	1	9,367,355	17,542,669	18,206,431	2,736,045		
17	Net Receipts	\$ (29,444,708)	\$ 1,156,763	\$ 43,302,873	\$ 13,972,674	\$ 2,767,357		
18	Ratio of Receipts to Required Disbursements (Line 11/Line 12)	104%	103%	110%	108%	110%		
	Combined							
19	Receipts	\$ 814,721,762	\$ 804,337,978	\$ 823,067,552	\$ 809,513,874	\$ 278,016,455		
20	MOU Adjustments		-	-	177 IN 174			
21	Adjusted Receipts	814,721,762	804,337,978	823,067,552	809,513,874	278,016,455		
22	Disbursements	(755,968,145)	(742,637,117)	(741,795,377)	(745,314,290)	(252,316,157)		
23	Receipts Net of Required	58,753,617	61,700,861	81,272,175	64,199,584	25,700,298		
24	I&E Transfer	(48,437,800)	(70,242,700)	(44,815,951)	(72,496,414)	(21,596,850)		
25	Shortfall Advance	(24,113,034)		-	-	-		
			9,367,355	17,542,669	18,206,431	2,736,045		
27	Net Receipts	\$ (13,797,217)	\$ 825,516	\$ 53,998,893	\$ 9,909,601	\$ 6,839,493		
28	Ratio of Receipts to Required Disbursements (Line 21/Line 22)	108%	108%	111%	109%	110%		

### Table 1 – GLWA Net Cash Flows from Trust Receipts & Disbursements

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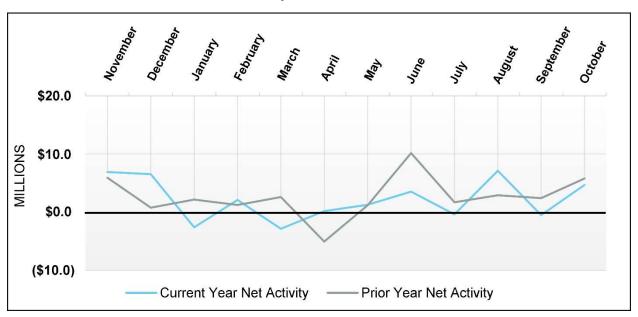
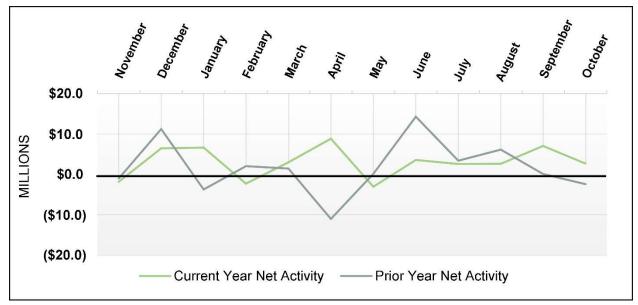


Chart 1 – GLWA 12-Month Net Receipts – Water







# **DWSD Trust Receipts & Disbursements**

**Net Cash Flows and Receipts Basis:** The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e. Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.

This report provides an ongoing status of the net cash flow of both organizations (GLWA and DWSD) to fund their allocated share of Master Bond Ordinance requirements in accordance with the leases for the regional systems.

**Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements** provides a summary of cash receipt collections and required MBO transfers by fiscal year. Fiscal year 2022 reflects four months of activity to date.

Water fund receipts exceeded required disbursements by 3% through October 31, 2021 consistent with the four-year historical average ratio of required receipts exceeding disbursements by 3% since July 1, 2017.

Sewer fund receipts fell short of required disbursements by 2% through October 31, 2021 consistent with the four-year historical average ratio of required receipts falling short of disbursements by 2% since July 1, 2017.

**Table 3 – FY 2018 DWSD Loan Receivable - Sewer** provides an activity summary of the loan receivable established under the terms of the April 2018 MOU addressing the cash shortfall from FY 2018.

**Table 4 – FY 2018 DWSD Loan Receivable Payments - Sewer** provides an activity summary of loan receivable payments to date on the FY 2018 Sewer Loan Receivable including the interest on the loan. This payment is transferred directly to GLWA Sewer Improvement & Extension fund monthly.

The Reconciliation Committee monitors this balance and repayment progress as part of its quarterly meetings.



*Chart 3 – DWSD 12-Month Net Receipts – Water* outlines monthly activity trends across two points of reference for the local water system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

*Chart 4 – DWSD 12-Month Net Receipts – Sewer* outlines monthly activity trends across two points of reference for the local sewer system—current year and prior year. The black line at the zero highlights the breakeven goal for net receipts.

#### Table 2 – DWSD Net Cash Flows from Trust Receipts & Disbursements

			FY 2018	FY 2019	FY 2020		FY 2021	FY 2022 Thru Oct 31
	Water							
1	Receipts	\$	101,233,147	\$ 99,868,219	\$ 96,885,723	\$	102,067,423	\$ 33,530,624
2	MOU Adjustments		-	-	-		-	-
3	Adjusted Receipts		101,233,147	99,868,219	96,885,723		102,067,423	33,530,624
4	Disbursements		(93,049,457)	(97,694,600)	(97,823,097)		(100,707,200)	(32,441,464)
5	Receipts Net of Required		8,183,690	2,173,619	(937,374)		1,360,223	1,089,160
6	I&E Transfer		-	(8,407,080)	-		-	-
7	Net Receipts	\$	8,183,690	\$ (6,233,461)	\$ (937,374)	\$	1,360,223	\$ 1,089,160
8	Ratio of Receipts to Required		109%	102%	99%		101%	103%
0	Disbursements (Line 3/Line 4)	_	109%	10276	9970		10176	103%
	Sewer							
9	Receipts	\$	242,104,791	\$ 265,339,797	\$ 264,689,559	\$	308,210,767	\$ 96,976,622
10	MOU Adjustments		-	6,527,200	-		2	-
11	Adjusted Receipts		242,104,791	271,866,997	264,689,559		308,210,767	96,976,622
12	Disbursements	3	(266,217,825)	(271,018,306)	(275,507,374)		(295,100,771)	(98,696,256)
13	Receipts Net of Required		(24,113,034)	848,691	(10,817,815)		13,109,996	(1,719,634)
14	I&E Transfer		-	-	-		-	-
15	Shortfall Advance from GLWA		24,113,034	.=0	 . <b>-</b> .:		-	-
16	Net Receipts	\$	-	\$ 848,691	\$ (10,817,815)	\$	13,109,996	\$ (1,719,634)
17	Ratio of Receipts to Required		91%	100%	96%		104%	98%
17	Disbursements (Line 11/Line 12)		3170	10070	3070		70470	5070
	Combined							
18	Receipts	\$	343,337,938	\$ 365,208,016	\$ 361,575,282	\$	410,278,190	\$ 130,507,246
19	MOU Adjustments		-	6,527,200	5 <del></del> 5			-
20	Adjusted Receipts		343,337,938	371,735,216	361,575,282		410,278,190	130,507,246
21	Disbursements	0	(359,267,282)	(368,712,906)	(373,330,471)		(395,807,971)	(131,137,720)
22	Receipts Net of Required		(15,929,344)	3,022,310	(11,755,189)		14,470,219	(630,474)
23	I&E Transfer		-	(8,407,080)	-		· · · · ·	
24	Shortfall Advance from GLWA		24,113,034		 -		-	-
25	Net Receipts	\$	8,183,690	\$ (5,384,770)	\$ (11,755,189)	\$	14,470,219	\$ (630,474)
26	Ratio of Receipts to Required Disbursements (Line 20/Line 21)		96%	101%	97%		104%	100%
	Dispuisements (Line 20/Line 21)					3		



able 3 – FY 2018 DWSD Loan Receivable – Sewer											
Date	Transaction	Amount	Balance								
06-30-19	Record Loan Receivable		24,113,034								
07-15-19	Payment for July 2019	638,978	23,474,056								
08-08-19	Payment for August 2019	640,686	22,833,370								
09-06-19	Payment for September 2019	642,400	22,190,970								
10-02-19	Payment for October 2019	644,118	21,546,852								
11-04-19	Payment for November 2019	645,840	20,901,012								
12-03-19	Payment for December 2019	647,567	20,253,445								
01-06-20	Payment for January 2020	649,299	19,604,146								
02-04-20	Payment for February 2020	651,035	18,953,111								
03-03-20	Payment for March 2020	652,776	18,300,335								
04-15-20	Payment for April 2020	654,522	17,645,813								
05-06-20	Payment for May 2020	656,272	16,989,541								
06-02-20	Payment for June 2020	658,027	16,331,514								
07-07-20	Payment for July 2020	659,787	15,671,727								
08-04-20	Payment for August 2020	661,551	15,010,176								
09-02-20	Payment for September 2020	663,320	14,346,855								
10-05-20	Payment for October 2020	665,094	13,681,761								
11-03-20	Payment for November 2020	666,873	13,014,888								
12-03-20	Payment for December 2020	668,656	12,346,232								
01-05-21	Payment for January 2021	670,444	11,675,788								
02-02-21	Payment for February 2021	672,237	11,003,551								
03-03-21	Payment for March 2021	674,035	10,329,517								
04-05-21	Payment for April 2021	675,837	9,653,679								
05-04-21	Payment for May 2021	677,644	8,976,035								
06-03-21	Payment for June 2021	679,457	8,296,578								
07-02-21	Payment for July 2021	681,274	7,615,305								
08-03-21	Payment for August 2021	683,095	6,932,209								
09-03-21	Payment for September 2021	684,922	6,247,287								
10-05-21	Payment for October 2021	686,754	5,560,534								

#### Table 3 – FY 2018 DWSD Loan Receivable – Sewer

18,552,500 5,560,534



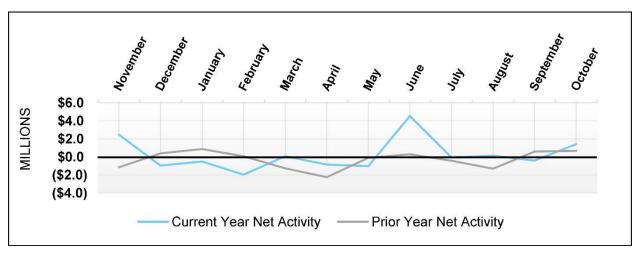
Table 4 – FY	2018 DWSD Loan Receivable	e Payments – S	ewer	
Date	Transaction	Principal	Interest	Total Paid
07-15-19	Payment for July 2019	638,978	64,482	703,460
08-08-19	Payment for August 2019	640,686	62,774	703,460
09-06-19	Payment for September 2019	642,400	61,060	703,460
10-02-19	Payment for October 2019	644,118	59,342	703,460
11-04-19	Payment for November 2019	645,840	57,620	703,460
12-03-19	Payment for December 2019	647,567	55,893	703,460
01-06-20	Payment for January 2020	649,299	54,161	703,460
02-04-20	Payment for February 2020	651,035	52,425	703,460
03-03-20	Payment for March 2020	652,776	50,684	703,460
04-15-20	Payment for April 2020	654,522	48,938	703,460
05-06-20	Payment for May 2020	656,272	47,188	703,460
06-02-20	Payment for June 2020	658,027	45,433	703,460
07-07-20	Payment for July 2020	659,787	43,673	703,460
08-04-20	Payment for August 2020	661,551	41,909	703,460
09-02-20	Payment for September 2020	663,320	40,140	703,460
10-05-20	Payment for October 2020	665,094	38,366	703,460
11-03-20	Payment for November 2020	666,873	36,587	703,460
12-03-20	Payment for December 2020	668,656	34,804	703,460
01-05-21	Payment for January 2021	670,444	33,016	703,460
02-02-21	Payment for February 2021	672,237	31,223	703,460
03-03-21	Payment for March 2021	674,035	29,425	703,460
04-05-21	Payment for April 2021	675,837	27,623	703,460
05-04-21	Payment for May 2021	677,644	25,816	703,460
06-03-21	Payment for June 2021	679,457	24,003	703,460
07-02-21	Payment for July 2021	681,274	22,186	703,460
08-03-21	Payment for August 2021	683,095	20,365	703,460
09-03-21	Payment for September 2021	684,922	18,538	703,460
10-05-21	Payment for October 2021	686,754	16,706	703,460
		18,552,500	1,144,380	19,696,880

#### Table 4 – FY 2018 DWSD Loan Receivable Payments – Sewer

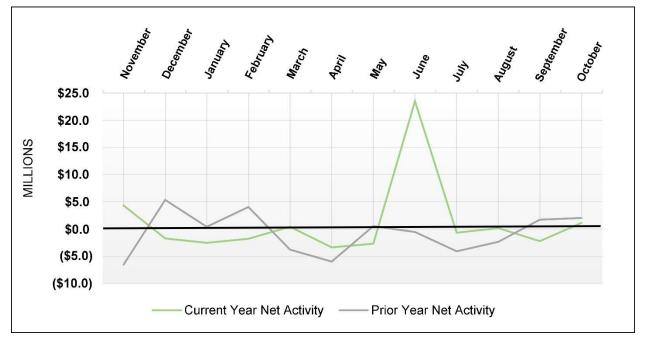
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# **Combined System Trust Receipts & Disbursements**

**Net Cash Flows and Receipts Basis:** The trusts established pursuant to the Master Bond Ordinance (MBO) outline a flow of funds that governs the priority of the application of cash receipts from both the regional wholesale (i.e., Great Lakes Water Authority or GLWA) and local retail (i.e. Detroit Water & Sewerage Department or DWSD) activities which are further separated by the water system and the sewage disposal system.



Table 5 – Combined Net Cash Flows from Trust Receipts &Disbursementsprovides a summary of cash receipt collections and requiredMBO transfers by fiscal year. Fiscal year 2022 reflects four months of activityto date.

Water fund net receipts exceeded required disbursements by 9% through October 31, 2021 compared to the four-year historical average ratio of required receipts exceeding disbursements by 10% since July 1, 2017.

Sewer fund receipts exceeded required disbursements by 5% through October 31, 2021 compared to a four-year historical average ratio of required receipts exceeding disbursements by 3% since July 1, 2017.

#### Table 5 – Combined Net Cash Flows from Trust Receipts & Disbursements

			FY 2018		FY 2019		FY 2020		FY 2021	FY 2022 Thru Oct 31
	Water									
1	Receipts	\$	439,685,148	\$	436,462,453	\$	429,491,919	\$	438,709,444	\$ 149,798,689
2	MOU Adjustments								× × 22	-
3	Adjusted Receipts		439,685,148		436,462,453		429,491,919		438,709,444	149,798,689
4	Disbursements		(390,114,267)		(386,925,081)		(394,013,522)		(409,420,607)	(137,797,731)
5	Receipts Net of Required		49,570,881		49,537,372		35,478,397		29,288,837	12,000,958
6	I&E Transfer	5	(25,739,700)		(56,102,080)		(25,719,751)		(31,991,687)	(6,839,662)
7	Net Receipts	\$	23,831,181	\$	(6,564,708)	\$	9,758,646	\$	(2,702,850)	\$ 5,161,296
8	Ratio of Receipts to Required Disbursements (Line 3/Line 4)		113%		113%		109%		107%	109%
	Sewer				-					
9	Receipts	\$	718,374,552	\$	733,083,541	\$	755,150,915	\$	781,082,620	\$ 258,725,012
10	MOU Adjustments				6,527,200					
11	Adjusted Receipts		718,374,552		739,610,741		755,150,915		781,082,620	258,725,012
12	Disbursements		(725,121,160)		(724,424,942)		(721,112,326)		(731,701,654)	(245,656,146)
	Receipts Net of Required		(6,746,608)		15,185,799		34,038,589	Ĩ.	49,380,966	13,068,866
	I&E Transfer		(22,698,100)		(22,547,700)		(19,096,200)		(40,504,727)	(14,757,188)
	Shortfall Advance		( <del>-</del>		<del>.</del>		-			-
	Shortfall Repayment (principal)		-		9,367,355		17,542,669		18,206,431	2,736,045
17	Net Receipts	\$	(29,444,708)	\$	(7,361,901)	\$	32,485,058	\$	27,082,670	\$ 1,047,723
18	Ratio of Receipts to Required		99%		102%		105%		107%	105%
	Disbursements (Line 11/Line 12)		1. J. M. 1999 (1999)		A 200 Later 200 (11)			2	2004,000,000,000,000,000,000,000,000,000	
	Combined									
	Receipts	\$1	,158,059,700	\$	1,169,545,994	\$1	1,184,642,834	\$	1,219,792,064	\$ 408,523,701
20	MOU Adjustments				6,527,200		-		-	8
21	Adjusted Receipts	1.	,158,059,700	12	1,176,073,194	1	,184,642,834	1	,219,792,064	408,523,701
22	Disbursements	(1	,115,235,427)	('	1,111,350,023)	(1	1,115,125,848)	(	1,141,122,261)	(383,453,877)
23	Receipts Net of Required		42,824,273		64,723,171		69,516,986		78,669,803	25,069,824
24	I&E Transfer		(48,437,800)		(78,649,780)		(44,815,951)		(72,496,414)	(21,596,850)
25	Shortfall Advance		-				-		-	-
26	Shortfall Repayment		-		9,367,355		17,542,669		18,206,431	2,736,045
27	Net Receipts	\$	(5,613,527)	\$	(4,559,254)	\$	42,243,704	\$	24,379,820	\$ 6,209,019
28	Ratio of Receipts to Required Disbursements (Line 21/Line 22)		104%		106%		106%		107%	107%

APPENDIX



Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
ALLEN PARK	\$238,478.15	\$238,478.15	\$0.00	\$0.00	\$0.00
ALMONT VILLAGE	\$21,362.43	\$21,362.43	\$0.00	\$0.00	\$0.00
ASH TOWNSHIP	\$70,492.19	\$70,492.19	\$0.00	\$0.00	\$0.00
BELLEVILLE	\$28,293.20	\$28,293.20	\$0.00	\$0.00	\$0.00
BERLIN TOWNSHIP	\$68,842.52	\$68,842.52	\$0.00	\$0.00	\$0.00
BROWNSTOWN TOWNSHIP	\$334,191.99	\$334,191.99	\$0.00	\$0.00	\$0.00
BRUCE TOWNSHIP	\$34,518.99	\$34,518.99	\$0.00	\$0.00	\$0.00
BURTCHVILLE TOWNSHIP	\$33,127.24	\$33,127.24	\$0.00	\$0.00	\$0.00
CANTON TOWNSHIP	\$971,116.19	\$971,116.19	\$0.00	\$0.00	\$0.00
CENTER LINE	\$84,516.40	\$84,516.40	\$0.00	\$0.00	\$0.00
CHESTERFIELD TOWNSHIP	\$397,713.22	\$397,713.22	\$0.00	\$0.00	\$0.00
CLINTON TOWNSHIP	\$692,696.73	\$692,696.73	\$0.00	\$0.00	\$0.00
COMMERCE TOWNSHIP	\$729,142.19	\$729,142.19	\$0.00	\$0.00	\$0.00
DEARBORN	\$7,229,058.11	\$1,999,345.67	\$910,262.40	\$968,774.70	\$3,350,675.34
DEARBORN HEIGHTS	\$323,542.26	\$323,542.26	\$0.00	\$0.00	\$0.00
EASTPOINTE	\$133,629.92	\$133,629.92	\$0.00	\$0.00	\$0.00
ECORSE	\$110,731.67	\$110,731.67	\$0.00	\$0.00	\$0.00
FARMINGTON	\$183,730.43	\$183,730.43	\$0.00	\$0.00	\$0.00
FARMINGTON HILLS	\$1,729,155.20	\$1,729,155.20	\$0.00	\$0.00	\$0.00
FERNDALE	\$170,107.92	\$170,107.92	\$0.00	\$0.00	\$0.00
FLAT ROCK	\$232,334.51	\$232,334.51	\$0.00	\$0.00	\$0.00
FLINT	\$338,871.83	\$338,871.83	\$0.00	\$0.00	\$0.00
FRASER	\$109,179.09	\$109,179.09	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
GARDEN CITY	\$141,788.01	\$141,788.01	\$0.00	\$0.00	\$0.00
GIBRALTAR	\$25,998.33	\$25,998.33	\$0.00	\$0.00	\$0.00
GROSSE ILE TOWNSHIP	\$206,397.42	\$206,397.42	\$0.00	\$0.00	\$0.00
GROSSE POINTE PARK	\$329,569.47	\$329,569.47	\$0.00	\$0.00	\$0.00
GROSSE POINTE SHORES	\$141,098.50	\$141,098.50	\$0.00	\$0.00	\$0.00
GROSSE POINTE WOODS	\$118,521.49	\$118,521.49	\$0.00	\$0.00	\$0.00
НАМТКАМСК	\$207,199.76	\$136,741.38	\$70,458.38	\$0.00	\$0.00
HARPER WOODS	\$73,276.20	\$73,276.20	\$0.00	\$0.00	\$0.00
HARRISON TWP	\$147,512.48	\$147,512.48	\$0.00	\$0.00	\$0.00
HAZEL PARK	\$62,720.21	\$62,720.21	\$0.00	\$0.00	\$0.00
HIGHLAND PARK	\$10,151,279.85	\$220,292.97	\$109,066.60	\$102,729.81	\$9,719,190.47
HURON TOWNSHIP	\$135,898.20	\$135,898.20	\$0.00	\$0.00	\$0.00
IMLAY CITY	\$279,037.40	\$279,037.40	\$0.00	\$0.00	\$0.00
IMLAY TOWNSHIP	\$1,190.23	\$1,190.23	\$0.00	\$0.00	\$0.00
INKSTER	\$109,538.91	\$109,538.91	\$0.00	\$0.00	\$0.00
KEEGO HARBOR	\$55,757.60	\$55,757.60	\$0.00	\$0.00	\$0.00
LAPEER	\$141,611.93	\$141,611.93	\$0.00	\$0.00	\$0.00
LENOX TOWNSHIP	\$26,059.96	\$26,059.96	\$0.00	\$0.00	\$0.00
LINCOLN PARK	\$215,534.34	\$215,534.34	\$0.00	\$0.00	\$0.00
LIVONIA	\$1,054,772.48	\$1,054,772.48	\$0.00	\$0.00	\$0.00
MACOMB TWP	\$1,075,912.33	\$1,075,912.33	\$0.00	\$0.00	\$0.00
MADISON HEIGHTS	\$181,609.08	\$181,609.08	\$0.00	\$0.00	\$0.00

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
MAYFIELD TOWNSHIP	\$3,563.32	\$3,563.32	\$0.00	\$0.00	\$0.00
MELVINDALE	\$118,980.13	\$118,980.13	\$0.00	\$0.00	\$0.00
NEW HAVEN	\$33,360.00	\$33,360.00	\$0.00	\$0.00	\$0.00
NOCWA	\$4,215,482.89	\$4,215,482.89	\$0.00	\$0.00	\$0.00
NORTHVILLE	\$71,568.40	\$71,568.40	\$0.00	\$0.00	\$0.00
NORTHVILLE TOWNSHIP	\$550,812.20	\$550,812.20	\$0.00	\$0.00	\$0.00
NOVI	\$892,033.44	\$892,033.44	\$0.00	\$0.00	\$0.00
OAK PARK	\$121,304.94	\$121,304.94	\$0.00	\$0.00	\$0.00
OAKLAND CO DR COM	\$18,854.34	\$18,854.34	\$0.00	\$0.00	\$0.00
PLYMOUTH	\$103,546.54	\$103,546.54	\$0.00	\$0.00	\$0.00
PLYMOUTH TOWNSHIP	\$879,233.04	\$879,233.04	\$0.00	\$0.00	\$0.00
REDFORD TOWNSHIP	\$571,979.99	\$571,979.99	\$0.00	\$0.00	\$0.00
RIVER ROUGE	\$127,524.40	\$127,524.40	\$0.00	\$0.00	\$0.00
RIVERVIEW	\$79,475.02	\$79,475.02	\$0.00	\$0.00	\$0.00
ROCKWOOD	\$24,352.47	\$24,352.47	\$0.00	\$0.00	\$0.00
ROMEO	\$23,794.76	\$23,794.76	\$0.00	\$0.00	\$0.00
ROMULUS	\$369,618.92	\$369,618.92	\$0.00	\$0.00	\$0.00
ROSEVILLE	\$226,523.67	\$226,523.67	\$0.00	\$0.00	\$0.00
ROYAL OAK TOWNSHIP	\$35,848.89	\$35,848.89	\$0.00	\$0.00	\$0.00
SHELBY TOWNSHIP	\$2,879,724.21	\$2,879,724.21	\$0.00	\$0.00	\$0.00
SOCWA	\$4,394,981.35	\$4,394,981.35	\$0.00	\$0.00	\$0.00
SOUTH ROCKWOOD	\$10,335.81	\$10,335.81	\$0.00	\$0.00	\$0.00
SOUTHGATE	\$190,383.24	\$190,383.24	\$0.00	\$0.00	\$0.00

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
ST. CLAIR CNTY-GREENWOOD ENE	\$90,490.14	\$90,490.14	\$0.00	\$0.00	\$0.00
ST. CLAIR SHORES	\$273,937.67	\$273,937.67	\$0.00	\$0.00	\$0.00
STERLING HEIGHTS	\$1,432,511.93	\$1,432,511.93	\$0.00	\$0.00	\$0.00
SUMPTER TOWNSHIP	\$127,088.52	\$127,088.52	\$0.00	\$0.00	\$0.00
SYLVAN LAKE	\$20,765.83	\$20,765.83	\$0.00	\$0.00	\$0.00
TAYLOR	\$416,697.92	\$416,697.92	\$0.00	\$0.00	\$0.00
TRENTON	\$150,469.66	\$150,469.66	\$0.00	\$0.00	\$0.00
TROY (SEOC)	\$1,242,236.55	\$1,242,236.55	\$0.00	\$0.00	\$0.00
UTICA	\$104,596.92	\$104,596.92	\$0.00	\$0.00	\$0.00
VAN BUREN TOWNSHIP	\$332,056.59	\$332,056.59	\$0.00	\$0.00	\$0.00
WALLED LAKE	\$72,506.44	\$72,506.44	\$0.00	\$0.00	\$0.00
WARREN	\$1,908,730.81	\$1,908,730.81	\$0.00	\$0.00	\$0.00
WASHINGTON TOWNSHIP	\$232,436.23	\$232,436.23	\$0.00	\$0.00	\$0.00
WAYNE	\$278,063.51	\$278,063.51	\$0.00	\$0.00	\$0.00
WEST BLOOMFIELD TWP (C-O)	\$2,112,850.93	\$2,112,850.93	\$0.00	\$0.00	\$0.00
WESTLAND	\$1,134,720.79	\$1,134,720.79	\$0.00	\$0.00	\$0.00
WIXOM	\$242,635.68	\$242,635.68	\$0.00	\$0.00	\$0.00
WOODHAVEN	\$152,585.55	\$152,585.55	\$0.00	\$0.00	\$0.00
YCUA	\$2,000,821.49	\$2,000,821.49	\$0.00	\$0.00	\$0.00
TOTAL WATER ACCOUNTS	\$57,416,601.69	\$42,185,443.99	\$1,089,787.38	\$1,071,504.51	\$13,069,865.81

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
ALLEN PARK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CENTER LINE	\$85,799.50	\$85,799.50	\$0.00	\$0.00	\$0.00
DEARBORN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EVERGREEN-FARMINGTON	\$2,980,500.00	\$2,980,500.00	\$0.00	\$0.00	\$0.00
FARMINGTON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GROSSE POINTE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GROSSE POINTE FARMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GROSSE POINTE PARK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HAMTRAMCK	\$332,800.00	\$332,800.00	\$0.00	\$0.00	\$0.00
HARPER WOODS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HIGHLAND PARK	\$38,848,675.16	\$446,400.00	\$446,400.00	\$446,400.00	\$37,509,475.16
MELVINDALE	\$129,500.00	\$129,500.00	\$0.00	\$0.00	\$0.00
OAKLAND COUNTY GWK DD	\$3,819,000.00	\$3,819,000.00	\$0.00	\$0.00	\$0.00
OMID	\$5,885,474.50	\$5,885,474.50	\$0.00	\$0.00	\$0.00
REDFORD TOWNSHIP	\$22,200.00	\$22,200.00	\$0.00	\$0.00	\$0.00
ROUGE VALLEY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SOUTH MACOMB SANITATION DIST	\$2,064,400.00	\$2,064,400.00	\$0.00	\$0.00	\$0.00
WAYNE COUNTY-AREA #3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL SEWER ACCOUNTS	\$54,168,349.16	\$15,766,074.00	\$446,400.00	\$446,400.00	\$37,509,475.16

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
ALLEN PARK	\$1,573.49	\$1,573.49	\$0.00	\$0.00	\$0.00
AUBURN HILLS (C-O)	\$11,412.96	\$11,412.96	\$0.00	\$0.00	\$0.00
AUBURN HILLS (C-O) ADMIN	\$1,984.97	\$1,984.97	\$0.00	\$0.00	\$0.00
AUBURN HILLS (E-F)	\$384.09	\$384.09	\$0.00	\$0.00	\$0.00
BERKLEY	\$3,147.06	\$3,147.06	\$0.00	\$0.00	\$0.00
BEVERLY HILLS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BINGHAM FARMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BIRMINGHAM (E-F)	\$2,431.98	\$2,431.98	\$0.00	\$0.00	\$0.00
BIRMINGHAM (SEOC)	\$5,660.46	\$5,660.46	\$0.00	\$0.00	\$0.00
BLOOMFIELD HILLS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BLOOMFIELD TOWNSHIP	\$7,619.85	\$7,619.85	\$0.00	\$0.00	\$0.00
CANTON TOWNSHIP	\$84.96	\$84.96	\$0.00	\$0.00	\$0.00
CENTER LINE	\$3,667.44	\$3,667.44	\$0.00	\$0.00	\$0.00
CHESTERFIELD TOWNSHIP	\$12,570.54	\$12,570.54	\$0.00	\$0.00	\$0.00
CITY OF FARMINGTON (E-F)	\$200.01	\$200.01	\$0.00	\$0.00	\$0.00
CITY OF FERNDALE	\$8,867.70	\$8,867.70	\$0.00	\$0.00	\$0.00
CITY OF ROCHESTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CLARKSTON (C-O) ADMIN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CLAWSON	\$3,079.80	\$3,079.80	\$0.00	\$0.00	\$0.00
CLINTON TOWNSHIP	\$26,323.44	\$26,323.44	\$0.00	\$0.00	\$0.00
DEARBORN	\$72,447.87	\$72,447.87	\$0.00	\$0.00	\$0.00
DEARBORN HEIGHTS	\$9,828.81	\$9,828.81	\$0.00	\$0.00	\$0.00
DETROIT METRO WC AIRPORT	\$106.20	\$106.20	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
EASTPOINTE	\$6,426.87	\$6,426.87	\$0.00	\$0.00	\$0.00
FARMINGTON	\$4,019.67	\$4,019.67	\$0.00	\$0.00	\$0.00
FARMINGTON HILLS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FRASER	\$4,938.30	\$4,938.30	\$0.00	\$0.00	\$0.00
GARDEN CITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GROSSE POINTE	\$1,573.53	\$1,573.53	\$0.00	\$0.00	\$0.00
GROSSE POINTE FARMS	\$2,079.75	\$2,079.75	\$0.00	\$0.00	\$0.00
GROSSE POINTE PARK	\$1,177.05	\$1,177.05	\$0.00	\$0.00	\$0.00
GROSSE POINTE SHORES	\$339.84	\$339.84	\$0.00	\$0.00	\$0.00
GROSSE POINTE WOODS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HAMTRAMCK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HARPER WOODS	\$1,893.90	\$1,893.90	\$0.00	\$0.00	\$0.00
HARRISON TWP	\$3,255.03	\$3,255.03	\$0.00	\$0.00	\$0.00
HAZEL PARK	\$6,524.22	\$6,524.22	\$0.00	\$0.00	\$0.00
HIGHLAND PARK	\$1,785,917.42	\$8,115.45	\$4,067.46	\$3,971.76	\$1,769,762.75
HUNTINGTON WOODS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
INDEPENDENCE (C-O) ADMIN	\$1,296.28	\$1,296.28	\$0.00	\$0.00	\$0.00
INKSTER	\$5,536.56	\$5,536.56	\$0.00	\$0.00	\$0.00
KEEGO HARBOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LAKE ORION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LATHRUP	\$1,400.07	\$1,400.07	\$0.00	\$0.00	\$0.00
LENOX TOWNSHIP	\$323.91	\$323.91	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
LIVONIA	\$40,122.36	\$40,122.36	\$0.00	\$0.00	\$0.00
MACOMB TWP	\$205.32	\$205.32	\$0.00	\$0.00	\$0.00
MADISON HEIGHTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MELVINDALE	\$3,501.06	\$3,501.06	\$0.00	\$0.00	\$0.00
NEW HAVEN	\$612.42	\$612.42	\$0.00	\$0.00	\$0.00
NORTHVILLE	\$1,849.65	\$1,849.65	\$0.00	\$0.00	\$0.00
NOVI	\$17,627.43	\$17,627.43	\$0.00	\$0.00	\$0.00
OAK PARK	\$7,173.81	\$7,173.81	\$0.00	\$0.00	\$0.00
OAKLAND TOWNSHIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ORCHARD LAKE VILLAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ORION TOWNSHIP (C-O)	\$4,159.50	\$4,159.50	\$0.00	\$0.00	\$0.00
ORION TOWNSHIP (C-O) ADMIN	\$479.80	\$479.80	\$0.00	\$0.00	\$0.00
OXFORD TOWNSHIP	\$1,134.57	\$1,134.57	\$0.00	\$0.00	\$0.00
OXFORD VILLAGE	\$1,253.16	\$1,253.16	\$0.00	\$0.00	\$0.00
PLEASANT RIDGE	\$545.16	\$545.16	\$0.00	\$0.00	\$0.00
PLYMOUTH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PLYMOUTH TOWNSHIP	\$136.29	\$136.29	\$0.00	\$0.00	\$0.00
REDFORD TOWNSHIP	\$12,516.91	\$12,516.91	\$0.00	\$0.00	\$0.00
ROCHESTER HILLS	\$18,517.74	\$18,517.74	\$0.00	\$0.00	\$0.00
ROMULUS	\$635.43	\$635.43	\$0.00	\$0.00	\$0.00
ROSEVILLE	\$14,586.57	\$14,586.57	\$0.00	\$0.00	\$0.00
ROYAL OAK	\$13,813.08	\$13,813.08	\$0.00	\$0.00	\$0.00
ROYAL OAK TOWNSHIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
SHELBY TOWNSHIP	\$14,694.54	\$14,694.54	\$0.00	\$0.00	\$0.00
SOUTHFIELD (E-F)	\$55,605.41	\$55,605.41	\$0.00	\$0.00	\$0.00
SOUTHFIELD (SEOC)	\$7,836.33	\$7,836.33	\$0.00	\$0.00	\$0.00
ST. CLAIR SHORES	\$12,089.10	\$12,089.10	\$0.00	\$0.00	\$0.00
STERLING HEIGHTS	\$31,849.38	\$31,849.38	\$0.00	\$0.00	\$0.00
TROY (E-F)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TROY (SEOC)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
UTICA	\$6,071.10	\$6,071.10	\$0.00	\$0.00	\$0.00
VAN BUREN TOWNSHIP	\$2,097.45	\$2,097.45	\$0.00	\$0.00	\$0.00
VILLAGE OF FRANKLIN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WASHINGTON TOWNSHIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WATERFORD TOWNSHIP DPW (ADMI	\$3,123.72	\$3,123.72	\$0.00	\$0.00	\$0.00
WAYNE	\$4,996.71	\$4,996.71	\$0.00	\$0.00	\$0.00
WEST BLOOMFIELD TWP (E-F)	\$6,393.24	\$6,393.24	\$0.00	\$0.00	\$0.00
WEST BLOOMFIELD TWP. (C-O) A	\$243.39	\$243.39	\$0.00	\$0.00	\$0.00
WESTLAND	\$22,721.49	\$22,721.49	\$0.00	\$0.00	\$0.00
TOTAL IWC ACCOUNTS	\$2,304,686.15	\$526,884.18	\$4,067.46	\$3,971.76	\$1,769,762.75

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
3M COMPANY (MINNESOTA MINING	\$4,073.08	\$2,842.37	\$1,230.71	\$0.00	\$0.00
A & R PACKING CO., LLC	\$1,839.04	\$1,839.04	\$0.00	\$0.00	\$0.00
AACTRON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ACADEMY PACKING CO.	\$496.62	\$496.62	\$0.00	\$0.00	\$0.00
ACME RUSTPROOF	\$35.48	\$35.48	\$0.00	\$0.00	\$0.00
ADORING PET FUNERAL HOME	\$99.72	\$99.72	\$0.00	\$0.00	\$0.00
AEVITAS SPECIALITY SERVICES	\$749.39	\$749.39	\$0.00	\$0.00	\$0.00
ALEXANDER & HORNUNG	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALEXANDER & HORNUNG	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALL CHEM CORP, LLC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALPHA STAMPING COMPANY	\$293.47	\$293.47	\$0.00	\$0.00	\$0.00
AMERICAN WASTE TECH INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
AMERITI MFG. CO.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
APPLIED TECHNOLOGY INDUSTRIE	\$859.50	\$859.50	\$0.00	\$0.00	\$0.00
ATWATER IN THE PARK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
AUTOMOTIVE FINISH	\$2.07	\$2.07	\$0.00	\$0.00	\$0.00
AXLE BREWING COMPANY, LLC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
B. NEKTAR MEADERY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BAFFIN BREWING COMPANY	\$88.68	\$88.68	\$0.00	\$0.00	\$0.00
BARON INDUSTRIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BARTZ BAKERY	\$39.79	\$39.79	\$0.00	\$0.00	\$0.00
BATCH BREWING COMPANY	\$991.97	\$71.83	\$0.00	\$91.29	\$828.85
BAYS MICHIGAN CORPORATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
BEIRUT BAKERY, INC.	\$37.00	\$0.00	\$0.00	\$0.00	\$37.00
BETTER MADE SNACK FOOD	\$13,443.88	\$13,443.88	\$0.00	\$0.00	\$0.00
BLACK LOTUS BREWING CO.	\$61.25	\$0.00	\$0.00	\$0.00	\$61.25
BOZEK'S MARKET	\$108.34	\$108.34	\$0.00	\$0.00	\$0.00
BREW DETROIT	\$5,587.80	\$5,587.80	\$0.00	\$0.00	\$0.00
BROADWAY MKT CORNED BEEF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BROOKS BREWING, LLC.	\$26.36	\$26.36	\$0.00	\$0.00	\$0.00
BROWN IRON BREWHOUSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CADILLAC STRAITS BREWING CO.	\$30.31	\$30.31	\$0.00	\$0.00	\$0.00
CANTON BREW WORKS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CAPITAL REPRODUCTIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CF BURGER CREAMERY	\$18,377.94	\$18,377.94	\$0.00	\$0.00	\$0.00
CHILANGO'S BAKERY	\$1,970.99	\$22.73	\$10.23	\$16.45	\$1,921.58
CINTAS CORP MACOMB TWP.	\$26,694.40	\$26,694.40	\$0.00	\$0.00	\$0.00
CINTAS CORPORATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CINTAS CORPORATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CITY LAUNDRY, INC.	\$3.19	\$3.19	\$0.00	\$0.00	\$0.00
CLASSIC CONTAINER CORP.	\$8.46	\$8.46	\$0.00	\$0.00	\$0.00
COCA-COLA REFRESHMENTS USA,	\$25,300.31	\$25,300.31	\$0.00	\$0.00	\$0.00
COSTCO WHOLESALE STORE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COSTCO WHOLESALE STORE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COSTCO WHOLESALE STORE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
COSTCO WHOLESALE STORE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
COUNTRY FRESH DAIRY CO.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CROSS CHEMICAL COMPANY, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DARLING INGREDIENTS, INC.	\$6,681.68	\$6,681.68	\$0.00	\$0.00	\$0.00
DAVE'S SAUSAGE FACTORY 2	\$284.65	\$284.65	\$0.00	\$0.00	\$0.00
DEARBORN BREWING	\$(55.40)	\$0.00	\$0.00	\$0.00	\$(55.40)
DEARBORN SAUSAGE	\$7,334.40	\$7,334.40	\$0.00	\$0.00	\$0.00
DEARBORN SAUSAGE CO., INC.	\$8,061.79	\$8,061.79	\$0.00	\$0.00	\$0.00
DETROIT BEER CO.	\$66.68	\$66.68	\$0.00	\$0.00	\$0.00
DETROIT LINEN SERVICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DETROIT METRO WC AIRPORT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DETROIT RIVERTOWN BREWERY CC	\$950.50	\$950.50	\$0.00	\$0.00	\$0.00
DETROIT SAUSAGES CO INC	\$11.05	\$11.05	\$0.00	\$0.00	\$0.00
DETRONIC INDUSTRIES, INC.	\$104.96	\$104.96	\$0.00	\$0.00	\$0.00
DIFCO LABORATORIES, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DIVERSIFIED CHEM TECH. INC.	\$97.68	\$97.68	\$0.00	\$0.00	\$0.00
DOMESTIC UNIFORM RENTAL	\$3,862.05	\$3,862.05	\$0.00	\$0.00	\$0.00
DOMESTIC UNIFORM RENTAL	\$1,578.62	\$1,578.62	\$0.00	\$0.00	\$0.00
DOWNEY BREWING COMPANY	\$29.89	\$29.89	\$0.00	\$0.00	\$0.00
E.W. GROBBEL'S SONS, INC.	\$2,849.96	\$2,849.96	\$0.00	\$0.00	\$0.00
EASTERN MARKET BREWING COMPA	\$100.83	\$100.83	\$0.00	\$0.00	\$0.00
ENVIROSOLIDS, L.L.C.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EQ DETROIT, INC.	\$1,713.38	\$1,713.38	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
EQ DETROIT, INC.	\$13,045.83	\$13,045.83	\$0.00	\$0.00	\$0.00
EQ DETROIT, INC.	\$654.66	\$654.66	\$0.00	\$0.00	\$0.00
EQ DETROIT, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ETON ST BREWERY- GRIFFIN CLA	\$2,106.21	\$2,106.21	\$0.00	\$0.00	\$0.00
EXTRUDE HONE CORPORATION	\$41.30	\$41.30	\$0.00	\$0.00	\$0.00
EXTRUDEHODE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FARMINGTON BREWING COMPANY	\$8.68	\$8.68	\$0.00	\$0.00	\$0.00
FAYGO BEVERAGES, INC.	\$17,175.99	\$17,175.99	\$0.00	\$0.00	\$0.00
FIVES CINETIC CORP.	\$3,513.81	\$3,513.81	\$0.00	\$0.00	\$0.00
FOUNDERS BREWING COMPANY	\$27.63	\$27.63	\$0.00	\$0.00	\$0.00
FRESH-PAK	\$924.87	\$924.87	\$0.00	\$0.00	\$0.00
FRESH-PAK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
G20 ENERGY, LLC	\$(67.38)	\$(67.38)	\$0.00	\$0.00	\$0.00
GENERAL LINEN SUPPLY CO.	\$2,678.07	\$2,678.07	\$0.00	\$0.00	\$0.00
GLOBAL TITANIUM, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GRANITE CITY FOOD & BREWERY	\$20.41	\$20.41	\$0.00	\$0.00	\$0.00
GRANITE CITY FOOD & BREWERY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GRANITE CITY FOOD & BREWERY	\$47.98	\$47.98	\$0.00	\$0.00	\$0.00
GREAT BARABOO BREWING CO.	\$69.20	\$69.20	\$0.00	\$0.00	\$0.00
HACIENDA MEXICAN FOODS	\$2,522.89	\$1,086.49	\$479.70	\$756.74	\$199.96
HENKEL CORPORATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HOME STYLE FOOD INC.	\$1,224.43	\$1,224.43	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
HOMEGROWN BREWING COMPANY	\$53.33	\$53.33	\$0.00	\$0.00	\$0.00
HOODS CLEANERS	\$211.33	\$0.00	\$0.00	\$0.00	\$211.33
HOUGHTON INTERNATIONAL INC.	\$(242.53)	\$0.00	\$0.00	\$ (242.53)	\$0.00
HOUGHTON INTERNATIONAL INC.	\$163.84	\$163.84	\$0.00	\$0.00	\$0.00
HOUGHTON INTERNATIONAL INC.	\$(9,110.31)	\$0.00	\$0.00	\$(9,110.31)	\$0.00
HUNTINGTON CLEANERS	\$265.99	\$265.99	\$0.00	\$0.00	\$0.00
IDP, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
INDUSTRIAL METAL COATING	\$886.42	\$886.42	\$0.00	\$0.00	\$0.00
INTRASTATE DISTRIBUTORS	\$1,488.36	\$1,488.36	\$0.00	\$0.00	\$0.00
ISLAMIC SLAUGHTER HOUSE	\$1,255.72	\$1,255.72	\$0.00	\$0.00	\$0.00
ITALIAN BUTTER BREAD STICKS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
JAMEX BREWING CO.	\$25.04	\$25.04	\$0.00	\$0.00	\$0.00
KAR NUT PRODUCTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
KOWALSKI SAUSAGES, CO.	\$1,034.00	\$1,034.00	\$0.00	\$0.00	\$0.00
KUHNHENN BREWING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LA MICHOACANA FLOUR TORTILLA	\$298.07	\$91.84	\$206.23	\$0.00	\$0.00
LA MICHOACANA FLOUR TORTILLA	\$90.22	\$90.22	\$0.00	\$0.00	\$0.00
LEAR CORPORATION DBA EAGLE (	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LIBERTY STREET PROD. BREWERY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LIFE TECHNOLOGIES	\$55,377.47	\$33,495.75	\$14,295.01	\$7,586.71	\$0.00
LILY'S SEAFOOD GRILL & BREWE	\$36.25	\$36.25	\$0.00	\$0.00	\$0.00
MACDERMID, INC.	\$1,405.77	\$1,405.77	\$0.00	\$0.00	\$0.00
MCCLURE'S PICKLES	\$1,039.92	\$1,039.92	\$0.00	\$0.00	\$0.00

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
MCNICHOLS POLISHING & ANODIZ	\$28.61	\$0.00	\$28.61	\$0.00	\$0.00
MELLO MEATS INC, - KUBISCH S	\$(22.11)	\$0.00	\$(22.11)	\$0.00	\$0.00
METROPOLITAN BAKERY	\$813.93	\$813.93	\$0.00	\$0.00	\$0.00
MIBA HYDRAMECHANICA CORP.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MICHIGAN DAIRY	\$140,624.85	\$140,624.85	\$0.00	\$0.00	\$0.00
MICHIGAN PROD. MACHINING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MICHIGAN SOY PRODUCTS CO.	\$348.50	\$348.50	\$0.00	\$0.00	\$0.00
MIDWEST WIRE PRODUCTS, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MILANO BAKERY	\$1,007.10	\$1,007.10	\$0.00	\$0.00	\$0.00
MILTON CHILI CO.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MINNIE MARIE BAKERS, INC	\$2,441.34	\$2,441.34	\$0.00	\$0.00	\$0.00
MISTER UNIFORM & MAT RENTALS	\$(11.99)	\$0.00	\$0.00	\$0.00	\$(11.99)
MOTOR CITY BREWING WORKS	\$313.23	\$144.98	\$0.00	\$165.58	\$2.67
NATIONAL CHILI COMPANY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NEAPCO DRIVELINES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NORTH CENTER BREWING COMPANY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NORTHERN LAKES SEAFOOD & MEA	\$39.69	\$39.69	\$0.00	\$0.00	\$0.00
OAKWOOD BAKERY	\$59.83	\$59.83	\$0.00	\$0.00	\$0.00
PARKER'S HILLTOP BREWER & SE	\$39.61	\$39.61	\$0.00	\$0.00	\$0.00
PELLERITO FOODS INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PEPSI COLA, INC.	\$19,292.37	\$19,292.37	\$0.00	\$0.00	\$0.00
PERDUE PREMIUM MEAT COMPANY	\$46,344.41	\$46,344.41	\$0.00	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
PERDUE PREMIUM MEAT COMPANY	\$15,508.52	\$15,508.52	\$0.00	\$0.00	\$0.00
PERDUE PREMIUM MEAT COMPANY	\$555.61	\$555.61	\$0.00	\$0.00	\$0.00
PERSONAL UNIFORM SERVICE, IN	\$41.51	\$41.51	\$0.00	\$0.00	\$0.00
PETRO ENVIRON TECH, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PINE TREE ACRES, INC.	\$18,432.59	\$18,432.59	\$0.00	\$0.00	\$0.00
PLATING SPEC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
POWER VAC OF MICHIGAN, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PREMIER PLATING, LLC	\$1,950.89	\$0.00	\$1,950.89	\$0.00	\$0.00
PRODUCTION SPRING, LLC.	\$231.62	\$231.62	\$0.00	\$0.00	\$0.00
QUALA SERVICES, LLC	\$140.87	\$140.87	\$0.00	\$0.00	\$0.00
RAY'S ICE CREAM CO.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RED SPOT PAINT #409139	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RIVER ROUGE BREWING COMPANY	\$440.60	\$0.00	\$0.00	\$0.00	\$440.60
ROCHESTER MILLS BEER COMPANY	\$326.51	\$146.85	\$0.00	\$179.66	\$0.00
ROCHESTER MILLS PROD BREWERY	\$4,947.83	\$1,515.65	\$0.00	\$1,819.45	\$1,612.73
ROYAL OAK BREWERY	\$(279.51)	\$0.00	\$0.00	\$0.00	\$(279.51)
RTT	\$27,772.36	\$0.00	\$0.00	\$0.00	\$27,772.36
SEAFARE FOODS, INC.	\$53.30	\$53.30	\$0.00	\$0.00	\$0.00
SHERWOOD BREWING COMPANY	\$66.44	\$27.51	\$0.00	\$38.93	\$0.00
SMITH-WATKINS, LLC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SPRAYTEK, INC.	\$14.52	\$0.00	\$0.00	\$0.00	\$14.52
SUPERNATURAL SPIRITS & BREWI	\$10.06	\$10.06	\$0.00	\$0.00	\$0.00
SWEETHEART BAKERY, INC.	\$133.43	\$86.22	\$47.21	\$0.00	\$0.00

Balances as of 10/31/21

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
TOM LAUNDRY CLEANERS	\$2.79	\$2.79	\$0.00	\$0.00	\$0.00
TRAFFIC JAM & SNUG	\$(31.16)	\$0.00	\$0.00	\$0.00	\$(31.16)
TURRI'S ITALIAN FOODS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TURRI'S ITALIAN FOODS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
U-METCO, INC.	\$579.00	\$579.00	\$0.00	\$0.00	\$0.00
UNCLE RAYS SNACKS, LLC	\$56,222.35	\$56,222.35	\$0.00	\$0.00	\$0.00
UNCLE RAYS SNACKS, LLC	\$3,328.70	\$3,328.70	\$0.00	\$0.00	\$0.00
UNIQUE LINEN SERVICES, INC.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
UNITED FISH DISTRIBUTORS	\$2.08	\$2.08	\$0.00	\$0.00	\$0.00
UNITED LINEN SERVICE, LLC.	\$191.08	\$191.08	\$0.00	\$0.00	\$0.00
UNITED MEAT & DELI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
URBANREST BREWING COMPANY	\$71.38	\$71.38	\$0.00	\$0.00	\$0.00
US ECOLOGY MICHIGAN	\$660.20	\$660.20	\$0.00	\$0.00	\$0.00
US ECOLOGY ROMULUS, INC.	\$2,328.05	\$2,328.05	\$0.00	\$0.00	\$0.00
USHER OIL SERVICES	\$2,266.18	\$2,266.18	\$0.00	\$0.00	\$0.00
VALICOR ENVIROMENTAL SERVICE	\$349.79	\$349.79	\$0.00	\$0.00	\$0.00
VAUGHAN INDUSTRIES, INC.	\$17.42	\$17.42	\$0.00	\$0.00	\$0.00
VERNDALE PRODUCTS	\$8,223.01	\$8,223.01	\$0.00	\$0.00	\$0.00
VERNDALE PRODUCTS, INC.	\$289.33	\$289.33	\$0.00	\$0.00	\$0.00
VERNOR FOOD PRODUCTS	\$(36.26)	\$0.00	\$0.00	\$0.00	\$(36.26)
WIGLEY'S MEAT PROCESS	\$473.15	\$473.15	\$0.00	\$0.00	\$0.00
WINTER SAUSAGE MFG. CO.	\$888.81	\$888.81	\$0.00	\$0.00	\$0.00

Customer Name	Total Due	Current	46 - 74 Days	75 - 104 Days	>105 Days
WINTER SAUSAGE MFG. CO.	\$161.40	\$161.40	\$0.00	\$0.00	\$0.00
WOLVERINE PACKING CO	\$4,430.98	\$4,430.98	\$0.00	\$0.00	\$0.00
WOLVERINE PACKING CO.	\$2,202.14	\$2,202.14	\$0.00	\$0.00	\$0.00
WOODWARD AVENUE BREWERS	\$144.24	\$0.00	\$0.00	\$0.00	\$144.24
TOTAL POLLUTANT SURCHARGE	_				
ACCOUNTS	\$597,596.41	\$545,235.19	\$18,226.48	\$1,301.97	\$32,832.77

### City of Highland Park Billings and Collections

	Water	Sewer	IWC	Cumulative Total
June 30, 2012 Balance	\$-	\$ 10,207,956	\$ 852,987	\$ 11,060,943
FY 2013 Billings	485,887	4,987,635	154,444	5,627,966
FY 2013 Payments	(65,652)_	(2,206,211)		(2,271,863)
June 30, 2013 Balance	\$ 420,235	\$ 12,989,380	\$ 1,007,431	\$ 14,417,046
FY 2014 Billings	1,004,357	6,980,442	161,951	8,146,750
FY 2014 Payments	-	(1,612,633)	-	(1,612,633)
June 30, 2014 Balance	\$ 1,424,592	\$ 18,357,189	\$ 1,169,382	\$ 20,951,163
FY 2015 Billings	1,008,032	5,553,123	165,739	6,726,894
FY 2015 Payments	-	(1,444,623)	-	(1,444,623)
June 30, 2015 Balance FY 2016 Billings FY 2016 Payments	\$ 2,432,625 1,157,178 	\$ 22,465,689 5,612,167 (2,022,335)	\$ 1,335,121 106,431 -	- \$ 26,233,435 6,875,776 (2,022,335)
June 30, 2016 Balance FY 2017 Billings FY 2017 Payments	\$ 3,589,803 1,245,267 -	\$ 26,055,521 5,802,000 (2,309,186)	\$ 1,441,551 101,999 -	- \$ 31,086,875 7,149,265 (2,309,186)
June 30, 2017 Balance FY 2018 Billings FY 2018 Payments	\$ 4,835,070 1,277,179 	\$ 29,548,335 5,657,101 (4,108,108)	\$ 1,543,550 80,472 -	- \$ 35,926,954 7,014,752 (4,108,108)
June 30, 2018 Balance	\$ 6,112,248	\$ 31,097,327	\$ 1,624,022	\$ 38,833,597
FY 2019 Billings	1,238,797	5,617,100	51,220	6,907,117
FY 2019 Payments		(5,241,583)	-	(5,241,583)
June 30, 2019 Balance	\$ 7,351,045	\$ 31,472,844	\$ 1,675,243	\$ 40,499,132
FY 2020 Billings	1,182,639	5,665,400	47,097	6,895,136
FY 2020 Payments		(3,026,117)	-	(3,026,117)
June 30, 2020 Balance	\$ 8,533,684	\$ 34,112,127	\$ 1,722,340	\$ 44,368,151
FY 2021 Billings	1,185,506	5,702,000	47,423	6,934,929
FY 2021 Payments		(2,783,552)	-	(2,783,552)
June 30, 2021 Balance	\$ 9,719,190	\$ 37,030,575	\$ 1,769,763	\$ 48,519,528
FY 2022 Billings (4 Months)	432,090	1,818,100	16,154	2,266,344
FY 2022 Payments (4 Months)	-	-	-	-
Balance as of October 31, 2021	\$ 10,151,280	\$ 38,848,675	\$ 1,785,917	\$ 50,785,872