APPENDIX C: CENTRALIZED SERVICES

BUSINESS CASE EVALUATIONS

7 ONE- PAGERS	CENTRALIZED SERVICES	FOR MORE: SECTION 7
2 ACTIVE PROJECTS 1 FUTURE PLANNED 2 PENDING CLOSEOUT 1 RECLASSIFIED 1 CANCELLED	PROJECTS ARE FUNDED BY THE WATER OR THE WASTEWATER SPEND PLANS, OR IN THE PAST COULD BE SPLIT BETWEEN THE TWO.	FIND THE ONE-PAGERS FOR CENTRALIZED SERVICES PROJECTS SEE SECTION 7 IN THE CIP REPORT.



Problem Statement:	Scope of Work/Project Alternatives:	Other Important Info:
Managing Dept.: Fleet and Facilities	CIP Budget: Water	Funds and Cost Center: Water - 5519-882111
Director: Paula Anderson	Year Project Added to CIP: 2020	LOOKUP LOCATION: MUITIPLE Countles
Project Engineer/Manager: Douglas Atkinson	Date Original Business Case Prepared:	Project Jurisdiction: Multiple Counties
Project New to CIP	Predecessor Project(s)	Northeast Facility
Class LvI 3: General Purpose	Linear Assets Outside of Facilities	
Class Lvl 2: General Purpose	□ NE WTP Repurposing	
	Redundancy	
Class I vI 1: Centralized Services	Water Master Plan Right Sizing	
CIP Type: Project	🔲 WW Master Plan	
Project Status: Reclassified	Innovation	
	1	

Cracks and deterioration in

Cracks and deterioration in masonry walls, exterior concrete, retaining walls, concrete decks and floors needing repair or replacement causing concern for safety due to poor conditions. For NE WTP: Assess, solve the movement and moisture penetration problem, rebuild portions of masonry and concrete walls, floors, roof parapets and deck elements.

For SW WTP: Assess the panels and support structure, replace panels, repair/restore rusted steel members.

For Imlay City: Remove or rebuild retaining walls to withstand soils pressure.

3 sites have been identified for this project all have some failing concrete.1)Northeast WTP2)Southwest WTP3) Imlay City Pumping Station

Primary Driver: 1 - Condition

Driver Explanation:

Poor condition.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)		Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs

Risk Committee Weighted Score: 0.00

Risk Committee Weighted Score: 0.00		Sol
Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs



Phase: GLWA Salaries Phase Title: GLWA Salaries		
Phase Budget: Water	Start Date:	7/1/2027
Phase Status:	End Date:	6/30/2032
Useful Life > 20 Yrs: No		
Phase Comments/Description:		
Cost Est. Class:	Cost Est. Source:	
Cost Est. Date:	Cost Est. Prepared By:	
Phase Total Expenses By FY (All figures are "Total Costs" include costs outside of the 10 *Design & Construction costs are inclusive of the 10 *Design & Constare incluse are inclusive of the 10 *Design & Construct	in \$1,000's) 0 year planning window of salaries where salaries are no FYs FY28-32 \$0 \$0	ot defined

Activity Name	Start Date	End Date
Capital Delivery Salary - RECLASSIFIED to 383300	7/1/2027	6/30/2032
Capital Delivery Salary - RECLASSIFIED to 383300	7/1/2027	6/30/2032
Contractual Professional Services - RECLASSIFIED to 383300	7/1/2027	6/30/2032
Other Capital Improvement Costs - RECLASSIFIED to 383300	7/1/2027	6/30/2032
Capitalized Interest - RECLASSIFIED to 383300	7/1/2027	6/30/2032



Phase: TBD / Future Allocation / General Holding

Phase Title: TBD / Future Allocation / General Holding

Phase Budg	jet:			Star	t Date:	7/1/2027						
Phase Statu	IS:			End	Date:	6/30/2032						
Useful Life > 20 Yrs: No												
Phase Comn	hase Comments/Description:											
Cost Est. Cla	iss:		Cos	st Est. Sourc	e:	5						
Cost Est. Dat	te:		Cos	t Est. Prepa	red By:	5	$\langle \rangle$					
Phase Total Expenses By FY (All figures are in \$1,000's) "Total Costs" include costs outside of the 10 year planning window *Design & Construction costs are inclusive of salaries where salaries are not defined												
	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32	1
TBD / Future Allocation / General	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$C	

Phase Dates

Holding

Activity Name	Start Date	End Date
TBD/Unallocated - RECLASSIFIED to 383300	7/1/2027	6/30/2032



Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

CIP	5 Year Total	FY22	FY23	FY24	FY25	FY26	FY27	Total
2022	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$25,000

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Total Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description of CIP Changes:

Reclassified to 383300

RECESSION



Project Status: Pending Closeout CIP Type: Project Class Lvl 1: Centralized Services Class Lvl 2: Security Class Lvl 3: General Purpose Project New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	Project Photo
 Project Engineer/Manager: Charnele Sanders Director: W. Barnett Jones Managing Dept.: Security and Integrity 	Date Original Business Case Prepared: 8/28/2019 Year Project Added to CIP: 2019 CIP Budget: Water	Project Jurisdiction: Multiple Counties Lookup Location: System Wide Funds and Cost Center: Water - 5519-882111

Problem Statement:

GLWA facilities have been designated as "Critical Infrastructure" by the United States Department of Homeland Security (OHS). Critical Infrastructure is under constant threat by malicious people intent on disruption and destruction. GLWA staff is engag.ed in a continual process of threat and vulnerability assessment to our facilities, operations, and staff. Using several assessment tools including, OHS Site Assessments, incorporating AWWA security recommendations, and utilizing GLWA's historical assessment data, we have the basis for initiating a strategic plan for security infrastructure improvements. The resulting data from these assessments formulate recommendations for mitigating vulnerabilities. The implementation of these recommendations requires an efficient and effective design, procurement, and construction process.

Scope of Work/Project Alternatives:

Water Works Park: Additional coverage where boats dock and by the screening house. Video assessment wherever there are alarm points. Primary Building needs to be secured. Need video coverage. Switchgear room needs to be secured. Exterior video coverage of oxygen tanks and entrance lo chlorine room. Secure transformer enclosures -Raw water Booster Station. Interior intrusion detection devices need to be installed at high lift building- glass break, motion sensors, etc. Install Card readers to interior of the new plant where critical assets are located. Enhanced perimeter fencing and gates. Enhanced perimeter detection system Replacement of analog cameras

Northeast Water Plant: Chemical building needs access control intrusion devices. Video assessment wherever there are alarm points. Flocculate building needs intrusion devices. Interior intrusion devices for uncovered areas. Enhanced perimeter fencing and gates Replacement of analog cameras. Enhanced perimeter detection system.

Other Important Info:

GLWA has a responsibility in the layered approach to critical infrastructure security; partnering with Federal, State, and Local law enforcement entities to minimize and respond to threats. This partnership required GLWA to maintain a minimum security posture equating to the Critical Infrastructure designation. Implementation of the security protocols were none existent, and improving the GLWA security foot print can reduce our vulnerabilities and enhance our response to known threats.

Primary Driver: 5 - Public Health and Safety

Driver Explanation:



system Chemical Building, basins and tunnel not secured. Video assessment wherever there are alarm points Enhanced perimeter detection system. Enhanced perimeter fencing and gates Replacement of analog cameras

Lake Huron Water Treatment Plant: Cameras at the Clear Well, Main Transformer Station and the Emergency Generators. Enhanced perimeter fencing and gates. Replacement of analog cameras. Enhanced perimeter detection system.

Southwest Water Plant: Video assessment wherever there are alarm points. Replace door closures to chlorine room so the doors swing shut and lock automatically. Install card readers to chlorine room and chlorine evaporation room. Enhanced perimeter fencing and gates. Replacement of analog cameras. Enhanced perimeter detection system.

Southwest Water Treatment Intake: Provide security for the intake platform. Enhanced perimeter fencing and gates. Replacement of analog cameras

Belle Isle Intake: Enhanced Access Control. Perimeter fencing and gates. Intrusion detection. Video assessment and surveillance.

Chlorine Storage Areas at all Plants: Enhanced Access Control. Intrusion detection. Video assessment and surveillance.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	
Performance (Service Level/Reliability)	0	
Regulatory (Environmental/Legal)	0	
Operations and Maintenance	0	
Health and Safety	0	
Public Benefit	0	
Financial	0	
Efficiency and Innovation	0	

Risk Committee Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Not scored. Pending Closeout.
Performance (Service Level/Reliability)	0	Not scored. Pending Closeout.
Regulatory (Environmental/Legal)	0	Not scored. Pending Closeout.
Operations and Maintenance	0	Not scored. Pending Closeout.
Health and Safety	0	Not scored. Pending Closeout.
Public Benefit	0	Not scored. Pending Closeout.
Financial	0	Not scored. Pending Closeout.
Efficiency and Innovation	0	Not scored. Pending Closeout.



Phase: GLWA Salaries Phase Title: Salaries-Wtr			
Phase Budget: Water	Start Date:	2/26/2018	
Phase Status: Active	End Date:	10/29/2021	
Useful Life > 20 Yrs: Yes			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
GLWA	\$774	\$714	\$714	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries											

Activity Name	Start Date	End Date
Capital Delivery Salary (Water)	2/26/2018	9/27/2021
Capital Delivery Salary (Sewer)	2/26/2018	9/27/2021
Capital Delivery Salary (Water)	2/26/2018	9/27/2021
Capital Delivery Salary (Sewer)	2/26/2018	9/27/2021
Professional Services (CS-272 - 71004A.01 / 71004B.01 / 71004C.01)	8/23/2019	10/29/2021
Contractual Professional Services	2/26/2018	9/27/2021
Other Capital Improvement Costs	2/26/2018	9/27/2021
Capitalized Interest	2/26/2018	9/27/2021



Phase: Design-Build # 1 (SOQ-135A)

Phase Title: DB-Wtr

Phase Budget:	Water	Start Date:	2/26/2018
Phase Status:	Active	End Date:	4/23/2022
Useful Life > 20 Y	rs: Yes		

Phase Comments/Description:

Cost Est. Class: Class 1	Cost Est. Source:
Cost Est. Date:	Cost Est. Prepared By:

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
Design-Build # 1 (SOQ-	\$9,545	\$9,545	\$9,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
135A)											

Activity Name	Start Date	End Date
Design/Engineering	2/26/2018	4/12/2019
Construction (Water) (SOQ-135A)	4/15/2019	9/27/2021
Construction (Sewer) (RECLASSIFICATION)	4/15/2019	4/23/2022
Construction (Water) (CS-201)	7/1/2018	6/30/2019
Construction (Water) (RECLASSIFICATION)	7/1/2018	6/30/2021



Phase: Miscellaneous			
Phase Title: Miscellaneous			
Phase Budget: Water	Start Date:	5/1/2010	
Phase Status:	End Date:	6/30/2015	
Useful Life > 20 Yrs: Yes			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs		
Miscellaneous	(\$6,081)	(\$6,081)	(\$6,081)		

Activity Name	Start Date	End Date
Pre-CAFR Actuals - Water	5/1/2010	6/30/2015
Pre-CAFR Actuals - Sewer	5/1/2010	6/30/2015



Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

CIP	5 Year Total	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Total
2021	\$6,621	\$4,029	\$4,018	\$2,603	\$0	\$0	\$0	\$0	\$0	\$10,650
2022	\$569	\$3,944	\$4,656	\$567	\$2	\$0	\$0	\$0	\$0	\$9,170

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Total Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
\$4,238,914	\$4,178,728	\$60,186	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description of CIP Changes:



Project Status: Pending Closeout CIP Type: Project Class Lvl 1: Centralized Services Class Lvl 2: Security Class Lvl 3: General Purpose Project New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	Project Photo
Project Engineer/Manager: Charnele	Date Original Business Case Prepared:	Project Jurisdiction: Multiple Counties
Sanders	8/28/2019	Lookup Location: System Wide
Director: W. Barnett Jones	Year Project Added to CIP: 2019	Funds and Cost Center: Wastewater - 5421-
Managing Dept.: Security and Integrity	CIP Budget: Wastewater	892211

Problem Statement:

GLWA facilities have been designated as "Critical Infrastructure" by the United States Department of Homeland Security (OHS). Critical Infrastructure is under constant threat by malicious people intent on disruption and destruction. GLWA staff is engag.ed in a continual process of threat and vulnerability assessment to our facilities, operations, and staff. Using several assessment tools including, OHS Site Assessments, incorporating AWWA security recommendations, and utilizing GLWA's historical assessment data, we have the basis for initiating a strategic plan for security infrastructure improvements. The resulting data from these assessments formulate recommendations for mitigating vulnerabilities. The implementation of these recommendations requires an efficient and effective design, procurement, and construction process.

Scope of Work/Project Alternatives:

Water Works Park: Additional coverage where boats dock and by the screening house. Video assessment wherever there are alarm points. Primary Building needs to be secured. Need video coverage. Switchgear room needs to be secured. Exterior video coverage of oxygen tanks and entrance lo chlorine room. Secure transformer enclosures -Raw water Booster Station. Interior intrusion detection devices need to be installed at high lift building- glass break, motion sensors, etc. Install Card readers to interior of the new plant where critical assets are located. Enhanced perimeter fencing and gates. Enhanced perimeter detection system Replacement of analog cameras

Northeast Water Plant: Chemical building needs access control intrusion devices. Video assessment wherever there are alarm points. Flocculate building needs intrusion devices. Interior intrusion devices for uncovered areas. Enhanced perimeter fencing and gates Replacement of analog cameras. Enhanced perimeter detection system.

Other Important Info:

GLWA has a responsibility in the layered approach to critical infrastructure security; partnering with Federal, State, and Local law enforcement entities to minimize and respond to threats. This partnership required GLWA to maintain a minimum security posture equating to the Critical Infrastructure designation. Implementation of the security protocols were none existent, and improving the GLWA security foot print can reduce our vulnerabilities and enhance our response to known threats.

Primary Driver: 5 - Public Health and Safety

Driver Explanation:



system Chemical Building, basins and tunnel not secured. Video assessment wherever there are alarm points Enhanced perimeter detection system. Enhanced perimeter fencing and gates Replacement of analog cameras

Lake Huron Water Treatment Plant: Cameras at the Clear Well, Main Transformer Station and the Emergency Generators. Enhanced perimeter fencing and gates. Replacement of analog cameras. Enhanced perimeter detection system.

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Southwest Water Treatment Intake: Provide security for the intake platform. Enhanced perimeter fencing and gates. Replacement of analog cameras

Belle Isle Intake: Enhanced Access Control. Perimeter fencing and gates. Intrusion detection. Video assessment and surveillance.

Chlorine Storage Areas at all Plants: Enhanced Access Control. Intrusion detection. Video assessment and surveillance.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	
Performance (Service Level/Reliability)	0	
Regulatory (Environmental/Legal)	0	
Operations and Maintenance	0	
Health and Safety	0	
Public Benefit	0	
Financial	0	
Efficiency and Innovation	0	

Risk Committee Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Not Scored. Pending closeout.
Performance (Service Level/Reliability)	0	Not Scored. Pending closeout.
Regulatory (Environmental/Legal)	0	Not Scored. Pending closeout.
Operations and Maintenance	0	Not Scored. Pending closeout.
Health and Safety	0	Not Scored. Pending closeout.
Public Benefit	0	Not Scored. Pending closeout.
Financial	0	Not Scored. Pending closeout.
Efficiency and Innovation	0	Not Scored. Pending closeout.



Phase: GLWA Salaries Phase Title: Salaries-WW			
Phase Budget: Wastewater	Start Date:	2/26/2018	
Phase Status: Active	End Date:	10/29/2021	
Useful Life > 20 Yrs: Yes			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
GLWA	\$31	\$31	\$31	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries											

Activity Name	Start Date	End Date
Capital Delivery Salary	2/26/2018	9/27/2021
Capital Delivery Salary	2/26/2018	9/27/2021
Professional Services (CS-272 - 71004A.02 / 71004B.02 / 71004C.02)	2/26/2018	10/29/2021
Contractual Professional Services	2/26/2018	9/27/2021
Other Capital Improvement Costs	2/26/2018	9/27/2021
Capitalized Interest	2/26/2018	9/27/2021



Phase:	Design-Build # 1	(SOQ-135A)
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Phase Title: DB-WW

Phase Budget:	Wastewater	Start Date:	2/26/2018
Phase Status:	Active	End Date:	9/27/2021
Useful Life > 20 Yr	r s : Yes		

Phase Comments/Description:

Cost Est. Class: Class 1	Cost Est. Source:
Cost Est. Date:	Cost Est. Prepared By:

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
Design-Build # 1 (SOQ-	\$1,869	\$1,869	\$1,869	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
135A)											

Activity Name	Start Date	End Date
Design/Engineering	2/26/2018	4/12/2019
Construction	4/15/2019	9/27/2021



Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

CIP	5 Year Total	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Total
2021	\$1,051	\$1,579	\$1,051	\$0	\$0	\$0	\$0	\$0	\$0	\$2,630
2022	\$722	\$1,015	\$1,797	\$722	\$0	\$0	\$0	\$0	\$0	\$3,534

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Total Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
\$1,900,797	\$1,900,797	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description of CIP Changes:



Project Status: Cancelled CIP Type: Project Class Lvl 1: Centralized Services Class Lvl 2: Energy Management Class Lvl 3: General Purpose Project New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	LED Light
Project Engineer/Manager: Eric Griffin Director: John Norton Managing Dept.: Energy Management	Date Original Business Case Prepared: 8/4/2016 Year Project Added to CIP: 2017 CIP Budget: Water	Project Jurisdiction: Multiple Counties Lookup Location: System Wide Funds and Cost Center: Water - 5519-882111

Problem Statement:

Energy savings, demand reduction improved visibility, safety, operational efficiency and worker productivity. Budget was cut to \$500,000.00 we plan on reducing scope to 4 Booster stations only under this CIP.MFG 7/25/2019

Scope of Work/Project Alternatives:

Remove identified old fixtures and replace with new LED lamps and advanced control systems.

Other Important Info:

Challenges: Some outfalls are below the river elevation; installation may be challenging.

Project History: An audit was completed in 2010/2011 but little action was taken. Advancement in lighting technology since this audit has rendered it obsolete as to recent innovations, technology and cost. Across the system, equipment is in poor condition and exceeds its end of life. Some existing fixtures are antiques and compared to today's lighting, cannot meet minimum lighting standards.

A well detailed audit is to be carried out to determine the best suitable replacement lamps based on a set performance criteria, lighting controls to be incorporated and in cases where delamping might be an option, equivalent/appropriate lighting output and level is to be maintained per task/space requirements

Primary Driver: 8 - Efficiency

Driver Explanation:

Technology of LED lamps and associated fixtures will reduce electrical operating expenses and improve worker safety.



Scoring

Project Manager Weighted Score: 59.40

Criteria Name	Score	Comment
Condition	4	Scores carried over from 2021-2025 CIP
Performance (Service Level/Reliability)	3	Scores carried over from 2021-2025 CIP
Regulatory (Environmental/Legal)	3	Scores carried over from 2021-2025 CIP
Operations and Maintenance	1	Scores carried over from 2021-2025 CIP
Health and Safety	3	Scores carried over from 2021-2025 CIP
Public Benefit	3	Scores carried over from 2021-2025 CIP
Financial	3	Scores carried over from 2021-2025 CIP
Efficiency and Innovation	3	Scores carried over from 2021-2025 CIP

Risk Committee Weighted Score: 60.20

Criteria Name	Score	Comment
Condition	3	Scores carried over from 2021-2025 CIP
Performance (Service Level/Reliability)	3	Scores carried over from 2021-2025 CIP
Regulatory (Environmental/Legal)	3	Scores carried over from 2021-2025 CIP
Operations and Maintenance	4	Scores carried over from 2021-2025 CIP
Health and Safety	3	Scores carried over from 2021-2025 CIP
Public Benefit	1	Scores carried over from 2021-2025 CIP
Financial	3	Scores carried over from 2021-2025 CIP
Efficiency and Innovation	4	Scores carried over from 2021-2025 CIP



Phase: GLWA Salaries			
Phase Title: GLWA Salaries			
Phase Budget: Water	Start Date:	12/30/2021	
Phase Status: Active	End Date:	9/30/2022	
Useful Life > 20 Yrs: No			
Phase Comments/Description:			
P			
Cost Est. Class: Class 5	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	5 Year Total
GLWA	\$7	\$7	\$7	\$0	\$0	\$0	\$0	\$0
Salaries								

Activity Name	Start Date	End Date
Capital Delivery Salary	12/30/2021	9/30/2022
Capital Delivery Salary	12/30/2021	9/30/2022
Contractual Professional Services	12/30/2021	9/30/2022
Other Capital Improvement Costs	12/30/2021	9/30/2022
Capitalized Interest	12/30/2021	9/30/2022



Phase: Design/Engineering		
Phase Title: Study-Wtr		
Phase Budget: Water	Start Date:	7/1/2022
Phase Status: Active	End Date:	6/30/2025
Useful Life > 20 Yrs: No		
Phase Comments/Description:		
Cost Est. Class: Class 5	Cost Est. Source:	
Cost Est. Date:	Cost Est. Prepared By:	

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY23	FY24	FY25	5 Year Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engine ering							

Activity Name	Start Date	End Date
Design/Engineering	7/1/2022	6/30/2025



Phase: Design/Engineering

Phase Title: Water Facility Lighting Renovations

Phase Budget:	Water	Start Date:	9/22/2021
Phase Status:	Active	End Date:	9/30/2022
Useful Life > 20 Yr	s: No		

Phase Comments/Description:

Cost Est. Class: Class 2	Cost Est. Source:
Cost Est. Date:	Cost Est. Prepared By:

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	5 Year Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design/Engine								
ering								

Activity Name	Start Date	End Date
Design/Engineering	9/22/2021	6/30/2022
Construction	12/30/2021	9/30/2022



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CIP	5 Year Total	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	Total
2018	\$2,799	\$933	\$933	\$933	\$0	\$0	\$0	\$0	\$0	\$2,799
2019	\$2,772	\$2	\$1,172	\$1,600	\$0	\$0	\$0	\$0	\$0	\$2,774
2020	\$250	\$0	\$250	\$250	\$0	\$0	\$0	\$0	\$0	\$500
2021	\$550	\$0	\$6	\$0	\$50	\$248	\$252	\$0	\$0	\$556
2022	\$693	\$0	\$6	\$0	\$0	\$38	\$222	\$222	\$214	\$700

Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

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Total Costs	Prior FYs	FY22	FY23	FY24	FY25	5 Year Total
\$6,667	\$6,667	\$0	\$0	\$0	\$0	\$0

Description of CIP Changes:

Budget was cut down to \$500,000.00 We plan on doing 4 Booster Stations only with this CIP. MFG 7/25/2019 Budget increased due to Sewer Pumping station add-on EG 08/25/2020



Project Status: Project Execution - DesignCIP Type: AllowanceClass Lvl 1: Centralized ServicesClass Lvl 2: ProgramsClass Lvl 3: ProgramsProject New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	Great Lakes Water Authority
Project Engineer/Manager: Peter Fromm	Date Original Business Case Prepared:	Project Jurisdiction: Multiple Counties
Director: Grant Gartrell	Year Project Added to CIP: 2006	Lookup Location: System-wide
Managing Dept.: Water Eng	CIP Budget: Water	Funds and Cost Center: Water - 5519-882411

Problem Statement:

GLWA engineering and operations need a contract mechanism to obtain professional engineering services in a timely manner to investigate environmental, geotechnical and specialized engineering problems that occur on a regular basis throughout the system.

Scope of Work/Project Alternatives:

This engineering/technical services contract involves as-needed engineering and technical services related to geotechnical investigations and related geotechnical engineering, construction materials sampling and testing, environmental media sampling and testing, soils sampling and testing, land surveying, corrosion testing and inspection, computer-aided design, and construction inspection. This contract includes design, construction services, and resident project representation for the follow transmission main projects:

1. 1802775 Park-Merriman 24-inch Water Main 2. 1803621 Wick Road 48-inch Transmission Main

3. 1804129 Schoolcraft Road 48-inch Transmission Main

Other Important Info:

N/A

Primary Driver: Varies

Driver Explanation:

Due to the nature, size and complexity of the GLWA water system, this CIP provides timely access to specialized engineering Services.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs

Risk Committee Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs



Phase: GLWA Salaries Phase Title: GLWA Salaries			
Phase Budget: Water	Start Date:	10/1/2018	
Phase Status:	End Date:	12/31/2021	
Useful Life > 20 Yrs: No			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		
Phone Total Expansion By EV (All figures are	in \$1,000/a)		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs
GLWA	\$0	\$0	\$0
Salaries			

Activity Name	Start Date	End Date
Capital Delivery Salary	10/1/2018	12/31/2021
Capital Delivery Salary	10/1/2018	12/31/2021
Contractual Professional Services	10/1/2018	12/31/2021
Other Capital Improvement Costs	10/1/2018	12/31/2021
Capitalized Interest	10/1/2018	12/31/2021



Phase: Construction (Build) # 1 (CS-259)

Phase Title: Design/Construction Administration

Phase Budget:	Water	Start Date:	10/1/2018
Phase Status:	Active	End Date:	12/31/2021
Useful Life > 20 Yı	rs: No		

Phase Comments/Description:

Engineering Services Contract CS-259, Somat Engineering (active)

Cost Est. Class: Class 2	Cost Est. Source:
Cost Est. Date:	Cost Est. Prepared By:

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
Construction (Build) # 1	\$602	\$0	\$0	\$602	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(CS-259)											

Activity Name	Start Date	End Date
Construction	10/1/2018	12/31/2021



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CIP	5 Year Total	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Total
2018	\$1,906	\$650	\$907	\$333	\$333	\$333	\$0	\$0	\$0	\$0	\$0	\$0	\$2,556
2019	\$1,669	\$230	\$238	\$477	\$477	\$477	\$238	\$0	\$0	\$0	\$0	\$0	\$2,137
2020	\$0	\$0	\$0	\$620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$620
2021	\$715	\$0	\$0	\$0	\$1,415	\$715	\$0	\$0	\$0	\$0	\$0	\$0	\$2,130
2022	\$456	\$0	\$0	\$0	\$771	\$904	\$456	\$0	\$0	\$0	\$0	\$0	\$2,131

Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

Reporting Period 38: Ending FY22 M05 Nov

Total Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
\$601,603	\$0	\$601,603	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Description of CIP Changes:

Updated this CIP to reflect the work being conducted under its associated engineering contract, CS-259 (formerly CS-1488) PF 8/9/2019



Project Status: Active - Pre-Procurement - Design CIP Type: Program Class Lvl 1: Centralized Services Class Lvl 2: Programs Class Lvl 3: Programs Project New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	Image: Notestand StateImage: Notestand State
Project Engineer/Manager: Eric Griffin Director: John Norton Managing Dept.: Energy Management	Date Original Business Case Prepared: 8/18/2016 Year Project Added to CIP: 2016 CIP Budget: Water	Project Jurisdiction: Multiple Counties Lookup Location: System-wide Funds and Cost Center: Water - 5519-882111

Problem Statement:

Advanced meters for measuring power usage in real-time to reduce the electrical demands and further optimize load management practices, GLWA is experiencing a lot of power outages at our facilities. The installation of the New Power Monitors will give us real wave form data to determine why we are having outages and the time period of sagging or swelling voltage which effects the integrity of our equipment. MFG 7/25/2019

Scope of Work/Project Alternatives:

This program will increase the number of electric meters at pumping stations and treatment facilities to allow for active demand management to reduce electricity rates. The meters can be tied to the existing data management system for data archiving and use. The installation of the New Power Monitors will give us real wave form data to determine why we are having outages and the time period of sagging or swelling voltage which effects the integrity of our equipment.MFG 07/25/2019

Other Important Info:

Project History: Project is in the works targeting high demand (kW) sites - all the water treatment plants (Phase 1)

We would like to change the project to design build and move up on the CIP. The outages we are having are affecting our preassuers that are causing water main breaks and boil water advisories, We need this to better communicate DTE problems that we are faced with and come up with solutions to improve the process or equipment.MFG 7/25/2019

Primary Driver: 2 - Performance

Driver Explanation:

The outages we are having are affecting our preassuers that are causing water main breaks and boil water advisories, We need this to better communicate DTE problems that we are faced with and come up with solutions to improve the process or equipment.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs

Risk Committee Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs



Phase: GLWA Salaries Phase Title: GLWA Salaries			
Phase Budget: Water	Start Date:	7/2/2022	
Phase Status:	End Date:	6/30/2025	
Useful Life > 20 Yrs: No			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
GLWA	\$125	\$0	\$0	\$0	\$42	\$42	\$42	\$0	\$0	\$125	\$0
Salaries											

Activity Name	Start Date	End Date
Capital Delivery Salary	7/2/2022	6/30/2025
Capital Delivery Salary	7/2/2022	6/30/2025



Phase Title: Energy Management: Wtr - Electric Metering Improvement Program

Phase Budget:	Water	Start Date:	7/2/2022		
Phase Status:	Future Planned Start	End Date:	6/30/2025		
Useful Life > 20 Yrs: No					

Phase Comments/Description:

Cost Est. Class: Class 1	Cost Est. Source:
Cost Est. Date:	Cost Est. Prepared By:

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
	\$2,498	\$0	\$0	\$525	\$1,256	\$717	\$0	\$0	\$2,498	\$0
Design/Engine										
ering										

Activity Name	Start Date	End Date
Design/Engineering	7/2/2022	1/30/2023
Construction (DB)	1/31/2023	6/30/2025



-		-	-	-		•	-		•				
CIP	5 Year	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	Total
2010		+1 000	+1 000	+1 000	+1 000	+1 000	+1 000	+0	+0	+0	+0	+0	+0.000
2018	\$5,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$ 0	\$6,000
2019	\$1,628	\$0	\$0	\$0	\$120	\$120	\$510	\$878	\$4,372	\$0	\$0	\$0	\$6,000
2020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$5,000
2021	\$3,880	\$0	\$0	\$0	\$86	\$446	\$1,540	\$1,337	\$112	\$445	\$2,904	\$0	\$6,870
2022	\$1,379	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$27	\$223	\$1,129	\$1,153	\$2,624

Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

Reporting Period 38: Ending FY22 M05 Nov

Total Costs	Prior FYs	FY22	FY23	FY24	FY25	FY26	FY27	5 Year Total	FY28-32
\$2,623,926	\$0	\$0	\$566,991	\$1,297,997	\$758,938	\$0	\$0	\$2,623,926	\$0

Description of CIP Changes:

Other initiatives are presenting themselves. Wastewater and water deferred this project to 2025. Standard installation of electric meters in WW CIP programs. Better understanding of Snyder electrical monitoring system and Aquasight projects. The need for this project has changed due to DTE power outages. The outages we are having are affecting our preassuers that are causing water main breaks and boil water advisories, We need this to better communicate DTE problems that we are faced with and come up with solutions to improve the process or equipment. MFG 7/25/2019

The program will be utilized for water powering electric metering only. The change will remove Wastewater from scope of program unless determined in the future the need. EG 8/25/2020.



Project Status: Future Planned - Ten- Year CIPCIP Type: ProgramClass Lvl 1: Centralized ServicesClass Lvl 2: General PurposeClass Lvl 3: General PurposeImage: Project New to CIP	 Innovation WW Master Plan Water Master Plan Right Sizing Redundancy NE WTP Repurposing Linear Assets Outside of Facilities Predecessor Project(s) 	Great Lakes Water Authority
 Project Engineer/Manager: Douglas Atkinson Director: Paula Anderson Managing Dept.: Fleet and Facilities 	Date Original Business Case Prepared: Year Project Added to CIP: 2020 CIP Budget: Water	Project Jurisdiction: Multiple Counties Lookup Location: Multiple Counties Funds and Cost Center: Water - 5519-882111

Problem Statement:

Cracks and deterioration in masonry walls, exterior concrete, retaining walls, concrete decks and floors needing repair or replacement causing concern for safety due to poor conditions.

Scope of Work/Project Alternatives:

For NE WTP: Assess, solve the movement and moisture penetration problem, rebuild portions of masonry and concrete walls, floors, roof parapets and deck elements.

For SW WTP: Assess the panels and support structure, replace panels, repair/restore rusted steel members.

For Imlay City: Remove or rebuild retaining walls to withstand soils pressure.

Other Important Info:

3 sites have been identified for this project all have some failing concrete.1)Northeast WTP2)Southwest WTP3) Imlay City Pumping Station

Primary Driver: 1 - Condition

Driver Explanation:

Poor condition.



Scoring

Project Manager Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs

Risk Committee Weighted Score: 0.00

Criteria Name	Score	Comment
Condition	0	Scoring not applicable to Programs
Performance (Service Level/Reliability)	0	Scoring not applicable to Programs
Regulatory (Environmental/Legal)	0	Scoring not applicable to Programs
Operations and Maintenance	0	Scoring not applicable to Programs
Health and Safety	0	Scoring not applicable to Programs
Public Benefit	0	Scoring not applicable to Programs
Financial	0	Scoring not applicable to Programs
Efficiency and Innovation	0	Scoring not applicable to Programs



Phase: GLWA Salaries Phase Title: GLWA Salaries			
Phase Budget:	Start Date:	7/1/2027	
Phase Status:	End Date:	6/30/2032	
Useful Life > 20 Yrs: No			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY28-32
GLWA	\$230	\$0	\$0	\$230
Salaries				

Activity Name	Start Date	End Date
Capital Delivery Salary	7/1/2027	6/30/2032



Phase: TBD/Unallocated			
Phase Title: TBD/Unallocated			
Phase Budget:	Start Date:	7/1/2027	
Phase Status:	End Date:	6/30/2032	
Useful Life > 20 Yrs: Yes			
Phase Comments/Description:			
Cost Est. Class:	Cost Est. Source:		
Cost Est. Date:	Cost Est. Prepared By:		

Phase Total Expenses By FY (All figures are in \$1,000's)

"Total Costs" include costs outside of the 10 year planning window

*Design & Construction costs are inclusive of salaries where salaries are not defined

	Total Costs	Actual Costs	Prior FYs	FY28-32
TBD/Unallocat ed	\$24,770	\$0	\$0	\$24,770

Activity Name	Start Date	End Date
TBD/Unallocated	7/1/2027	6/30/2032



Project Total Expenses by FY Compared to Prior CIPs (All figures are in \$1,000's)

CIP

Reporting Period 38: Ending FY22 M05 Nov

Total Costs	Prior FYs	FY28-32
\$25,000,001	\$0	\$25,000,001

Description of CIP Changes:

This program is new to the CIP. DA 9/1/20.