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AGENDA

- 1. CALL TO ORDER
- 2. ROLL CALL
- 3. APPROVAL OF AGENDA
- 4. APPROVAL OF MINUTES
- 5. PUBLIC PARTICIPATION
- 6. OLD BUSINESS
- 7. NEW BUSINESS
 - A. *Action Item:* FY 2022 Third Quarter Budget Amendments through March 31, 2022, and Proposed Budget Amendment Resolution
- 8. REPORTS
- 9. COMMUNICATIONS
- 10. LOOK AHEAD
 - A. Next Audit Committee Meeting: June 24, 2022 at 8:00 a.m.
- 11. OTHER MATTERS
- **12. ADJOURNMENT**



Financial Services Audit Committee Communication

Date: June 07, 2022

To: Great Lakes Water Authority Audit Committee

From: Lisa L. Mancini, Financial Planning & Analysis Manager

Re: FY 2022 Third Quarter Budget Amendments through March 31, 2022, and Proposed Budget Amendment Resolution

Background: In accordance with the budget amendment policy, articles, and by-laws for the Great Lakes Water Authority, a quarterly budget amendment report is presented for review by the Audit Committee. When budget amendments are required at the appropriation level as defined by the corresponding fiscal year budget adoption resolution, the Audit Committee will review the proposed budget amendments and forward to the Board of Directors with a recommendation.

Analysis: Highlights of the third quarter budget amendments include the following.

- A. There is an increase to the Water System revenues of \$0.5 million. This is due to an adjustment to Other Revenues for energy rebates, scrap metal sales, and a liquid aluminum sulfate settlement for estimated overcharges (\$354,000).
- B. There is an increase to the Sewer System revenues of \$23,000 due to an adjustment to Other Revenues for energy rebates and scrap metal sales.
- C. There is an increase to the Sewer Operations & Maintenance Expense of \$10.6 million. This primary drivers for this increase are as follows.
 - Utilities \$6.9 million increase Electric usage has increased \$2.8 million; Water Services usage has increased \$2.7 million; Gas usage has increased \$1.1 million; and Sewage Services has increased \$0.3 million. Details can be found in Addendum 2 - Supplemental Information - Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments.
 - Chemicals \$3.1 million increase The increase in wet weather events results in increased flow through the wastewater facilities which leads to an increase in chemical usage. In addition, chlorine-based products have incurred significant cost increases due to supply issues. Amendments to the chemical

budget have been included in both the 2^{nd} (\$1.5 million increase) and 3^{rd} quarter (\$1.6 million increase) of FY 2022.

- Contractual Services \$1.4 million increase Primary causes for the increase are the increased usage and annual price adjustment of the New England Fertilizer Co (NEFCO) contract PC-792 (\$1.0 million increase); an increase in the removal and disposal of debris from the grit channels (\$370,000 increase) due to the increase of wet weather events.
- The realignment in the allocation of Centralized Services and Administrative & Other Services from Water to Wastewater Operations - \$1.6 million increase
 This realignment is primarily due to independent investigation and legal fees associated with the June/July 2021 wet weather events.
- The Wastewater System Operations Unallocated Reserves, at the time of the FY 2022 budget adoption, was at \$2.2 million. This amount is insufficient to cover the increases noted in the bullet points above.
- D. The water capital improvement plan is projected to reach 100.6% of the FY 2022 approved plan. This equates to an increase of \$36.1 million. The Capital Spending Ratio for the sewer capital improvement plan has increased from 78.0% to 79.2% which equate to \$1.3 million.

The attached budget amendment report is organized in the following manner.

1. Appropriation Level - Revenue Requirement - Water and Sewer Systems

- A. Water System General Operating Fund
- B. Sewer System General Operating Fund
- C. Total Operating Fund Level Water System and Sewer System (Supplemental Information)
- D. Enterprise-wide Core Groups (Supplemental Information)
- E. Enterprise-wide Operations & Maintenance Account Type (Supplemental Information)
- F. Unallocated Reserve by Core Group (Supplemental Information)

2. Appropriation Level – Debt Service – Water and Sewer Systems

- A. Water System Debt Service Coverage Calculation
- B. Sewer System Debt Service Coverage Calculation
- **3.** Appropriation Level Improvement & Extension Fund Water and Sewer Systems
 - A. Water System Improvement & Extension Fund

B. Sewer System Improvement & Extension Fund

4. Appropriation Level - Construction Fund - Water and Sewer Systems

- A. Water System Construction Fund
- B. Sewer System Construction Fund

A budget amendment resolution reflecting the budget amendments is also attached.

Proposed Action: The Audit Committee recommends that the Board of Directors for the Great Lakes Water Authority adopt the proposed budget resolution for the third quarter FY 2022 budget amendments.



Table 1A - Appropriation Level - Revenue Requirement - Water System General Operating

Water System	FY 2022 Board Adopted Budget	Total 1st Quarter FY 2022 Amendments		Total 2nd Quarter FY 2022 Amendments		Total 3rd Quarter FY 2022 mendments	FY 2022 Amended Budget	FY 2022 Activity Thru 03/31/2022	
Revenues	.	 							
Suburban Wholesale Customer Charges	\$ 321,110,900	\$ (2,400,000)	\$	-	\$	-	\$ 318,710,900	\$ 237,680,300	
Retail Service Charges	21,697,300	-		-		-	21,697,300	16,273,000	
Investment Earnings	1,047,300	500,000		376,500		-	1,923,800	1,459,100	
Other Revenues	175,000	-		116,000		491,000	782,000	719,200	
Total Revenues	\$ 344,030,500	\$ (1,900,000)	\$	492,500	\$	491,000	\$ 343,114,000	\$ 256,131,600	
Revenue Requirements									
Operations & Maintenance Expense	\$ 143,933,800	\$ -	\$	-	\$	-	\$ 143,933,800	\$ 97,452,000	
General Retirement System Legacy Pension	6,048,000	-		-		-	6,048,000	4,536,000	
Debt Service	135,481,000	(360,000)		-		-	135,121,000	101,508,300	
General Retirement System Accelerated Pension	6,268,300	-		-		_	6,268,300	4,701,400	
Extraordinary Repair & Replacement Deposit	_	-		_		_	_	_	
Water Residential Assistance Program Contribution	1,705,500	-		_		_	1,705,500	1,279,100	
Regional System Lease	22,500,000	-		-		-	22,500,000	16,875,000	
DWSD Budget Shortfall Pending	-	-		-		-	-	-	
Improvement & Extension Fund Transfer Pending	28,093,900	(1,540,000)		492,500		491,000	27,537,400	20,337,100	
Total Revenue Requirements	\$ 344,030,500	\$ (1,900,000)	\$	492,500	\$	491,000	\$ 343,114,000	\$ 246,688,900	
Net Actual to Date	\$ -	\$ -	\$		\$	-	\$ -	\$ 9,442,700	



Appropriation Level – Revenue Requirement – Water System General Operating Budget Amendment Explanation							
Revenues							
Suburban Wholesale Customer	No budget amendment is required.						
Charges							
Retail Services Charges	No budget amendment is required.						
Investment Earnings	No budget amendment is required.						
Other RevenuesThe budget amendment proposed is based on activity to date for energy rebates, metal sales, and a liquid aluminum sulfate settlement for estimated overch (\$354,000). This source of revenue fluctuates from year to year.							
Revenue Requirements (Expenditur	es)						
Operations & Maintenance Expense	No budget amendment is required.						
General Retirement System Legacy	No budget amendment is required. Budget and funding are on a fixed schedule.						
Pension							
Debt Service	No budget amendment is required.						
General Retirement System Legacy	No budget amendment is required. Budget and funding are on a fixed schedule.						
Pension – Accelerated Payment							
Extraordinary Repair &	No budget amendment is required. This is a formulaic requirement in the Master Bond						
Replacement Deposit	Ordinance. Based on adopted and amended budget, no adjustment is required.						
Water Residential Assistance	No budget amendment is required. Budget is fixed at time of budget adoption.						
Program Contribution							
Regional System Lease	No budget amendment is required. Lease payment is established in accordance with terms						
	of the lease.						
DWSD Budget Shortfall Pending	No budget amendment is proposed at this time.						



Appropriation Level – Revenue Requirement – Water System General Operating Budget Amendment Explanation									
Improvement &	nprovement & Extension Fund Represents annual funding for pay-as-you-go capital improvement program. Budget								
Transfer Pending			amendments to revenues, investment earnings, debt service, and DWSD budget shortfall						
			affect this line item.						



Table 1B - Appropriation Level - Revenue Requirement - Sewer System General Operating

	FY 2022 Board Adopted	1	Total 1st Quarter FY 2022		Total 2nd Quarter FY 2022		Total 3rd Quarter FY 2022	FY 2022 Amended	FY 2022 Activity Thru	
Sewer System	Budget	Ar	nendments	A	Amendments		mendments	Budget	03/31/2022	
Revenues										
Suburban Wholesale Customer Charges	\$ 272,130,000	\$	(3,000,000)	\$	(2,400,000)	\$	-	\$ 266,730,000	\$ 204,270,300	
Retail Service Charges	188,662,200		-		-		-	188,662,200	141,496,600	
Industrial Waste Control Charges	9,024,800		-		(700,000)		-	8,324,800	6,218,200	
Pollutant Surcharges	4,188,900		-		-		-	4,188,900	3,738,300	
Investment Earnings	1,023,300		500,000		352,900		-	1,876,200	1,188,600	
Other Revenues	400,000		-		90,000		23,000	513,000	378,200	
Total Revenues	\$ 475,429,200	\$	(2,500,000)	\$	(2,657,100)	\$	23,000	\$ 470,295,100	\$ 357,290,200	
Revenue Requirements										
Operations & Maintenance Expense	\$ 181,299,800	\$	-	\$	-	\$	10,608,800	\$ 191,908,600	\$ 140,598,000	
General Retirement System Legacy Pension	10,824,000		-		-		-	10,824,000	8,118,000	
Debt Service	207,209,500		(2,225,000)		-		-	204,984,500	154,297,300	
General Retirement System Accelerated Pension	11,620,700		-		-		-	11,620,700	8,715,500	
Extraordinary Repair & Replacement Deposit	_		-		_		_	_	_	
Water Residential Assistance Program Contribution	2,358,300		-		_		_	2,358,300	1,768,700	
Regional System Lease	27,500,000		-		-		-	27,500,000	20,625,000	
DWSD Budget Shortfall Pending	-		-		-		-	-	-	
Improvement & Extension Fund Transfer Pending	34,616,900		(275,000)		(2,657,100)		(10,585,800)	21,099,000	25,334,800	
Total Revenue Requirements	\$ 475,429,200	\$	(2,500,000)	\$	(2,657,100)	\$	23,000	\$ 470,295,100	\$ 359,457,300	
Net Actual to Date	\$ -	\$	-	\$	<u> </u>	\$	-	\$ -	\$ (2,167,100)	



Appropriation Level – Revenue Requirement – Sewer System General Operating Budget Amendment Explanation							
Revenues							
Suburban Wholesale Customer	No budget amendment is required.						
Charges							
Retail Services Charges	No budget amendment is required.						
Industrial Waste Control Charges	No budget amendment is required.						
Pollutant Surcharges	No budget amendment is required.						
Investment Earnings	No budget amendment is required.						
Other Revenues	The budget amendment proposed is based on activity to date for energy rebates and scrap						
	metal sales. This source of revenue fluctuates from year to year.						
Revenue Requirements (Expenditur	es)						
Operations & Maintenance Expense	The Sewer O&M budget is being increased by \$9.0 million to cover the shortfall projected						
	in FY 2022 (details can be found in the Highlights section beginning on the first page of						
	this document). An additional \$1,608,800 is needed to cover the realignment in the						
	allocation of the Centralized Services and Administrative & Other Services which is						
	primarily due to the independent investigation and legal fees associated with the June/July						
	2021 wet weather events.						
General Retirement System Legacy	No budget amendment is required. Budget and funding are on a fixed schedule.						
Pension							
Debt Service	No budget amendment is required.						
General Retirement System Legacy	No budget amendment is required. Budget and funding are on a fixed schedule.						
Pension – Accelerated Payment							
Extraordinary Repair &	No budget amendment is required. This is a formulaic requirement in the Master Bond						
Replacement Deposit	Ordinance. Based on adopted and amended budget, no adjustment is required.						



Appropriation Level – Revenue Rec	quirement – Sewer System General Operating Budget Amendment Explanation
Water Residential Assistance	No budget amendment is required. Budget is fixed at time of budget adoption.
Program Contribution	
Regional System Lease	No budget amendment is required. Lease payment is established in accordance with terms
	of the lease.
DWSD Budget Shortfall Pending	No budget amendment is proposed at this time. The 2018 Memorandum of Understanding
	provides guidance related to repayment to the extent that the shortfall is not cured by
	other means before June 30 th of the subsequent year. Communication with DWSD
	Management indicates that plans are cautiously optimistic that the shortfall will be cured
	by year-end.
Improvement & Extension Fund	Represents annual funding for pay-as-you-go capital improvement program. Budget
Transfer Pending	amendments to revenues, investment earnings, debt service, and DWSD budget shortfall
	affect this line item.



Table 1C - Supplemental Information - Operating Fund Level - Water System and Sewer System

	FY 2022		Total	Тс	Total Total					
	Board	1st Quarter 2nd Quarter			3	rd Quarter	FY 2022	FY 2022		
	Adopted	FY 2022		FY 2022		FY 2022		Amended	Activity Thru	
System	Budget	Ame	ndments	Ameno	dments	An	nendments	Budget	03/31/2022	
Water System Operations	\$ 143,933,800	\$	-	\$	-	\$	-	\$ 143,933,800	\$ 97,452,000	
Wastewater System Operations	181,299,800		-		-		10,608,800	191,908,600	140,598,000	
Total	\$ 325,233,600	\$	-	\$	-	\$	10,608,800	\$ 335,842,400	\$ 238,050,000	

Totals may be off due to rounding.

As shown in the table above, there are no budget amendments for transfers of resources between the water and sewer funds. It is unforeseen that such an amendment would occur as each system is accounted for as a stand-alone entity. The purpose of this table is to transparently report that funds from one system do not provide budget support to the other system.



O&M Major Budget Categories (Core Groups)	FY 2022 Board Adopted Budget	Total 1st Quarter FY 2022 Amendments	Total 2nd Quarter FY 2022 Amendments	Total 3rd Quarter FY 2022 Amendments	FY 2022 Amended Budget	FY 2022 Activity Thru 03/31/2022		
A Water System Operations	\$ 74,813,000	\$-	\$-	\$ 1,608,800	\$ 76,421,800	\$ 56,722,000		
B Wastewater System Operations	111,971,400	-	-	9,000,000	120,971,400	88,711,000		
C Centralized Services	103,845,900	-	-	-	103,845,900	68,909,000		
D Administrative & Other Services	34,603,300	-	-	-	34,603,300	23,708,000		
Total	\$ 325,233,600	\$ -	\$-	\$ 10,608,800	\$ 335,842,400	\$ 238,050,000		

Table 1D - Supplemental Information - Enterprise-wide Core Groups

Totals may be off due to rounding.

A subset of the operating funds are core groups that account for A) direct cost of water operations, B) direct cost of sewer operations, C) centralized services (E.g., field services, security, information technology, facilities, and fleet), D) administrative services (E.g., finance, public affairs, general counsel, and organizational development). The costs of the latter two categories are allocated to the water and sewer systems based upon an internal cost allocation plan that is performed on an annual basis.

Through the third quarter FY 2022, the following amendments are being proposed.

A-Water System Operations – The allocation of the C-Centralized Services and D-Administrative & Other Services amended budget between water and sewer has been reviewed and an amendment is being proposed to move \$1,608,800 from the overall Water Systems Operations to the overall Wastewater System Operations. This realignment is primarily due to the June/July 2021 wet weather events (legal fees found in the General Counsel budget and internal investigation fees found in the Board of Directors' budget) which impacts the B-Wastewater System Operations. To offset the decrease of \$1,608,800 to the A-Water System Operations, the Unallocated Reserves for the A-Water System Operations is being increased so that the net effect on the overall Water Systems Operations is zero (see Table 1C – Supplemental Information – Operating Fund Level – Water System and Sewer System).





Quarterly Budget Amendment Report FY 2022 Ending March 31, 2022

• B-Wastewater System Operations – The Sewer O&M budget is being increased by \$9.0 million to cover the shortfall projected in FY 2022 (details can be found in the Highlights section beginning on the first page of this document).

For more activity within these groups, see *Supplemental Information - Enterprise-wide Operations & Maintenance Department and Account Level Amendments (Addendum 1).*



Table 1E - Supplemental Information - Enterprise-wide Operations & Maintenance Account Type

	FY 2022 Total Total Total		Total			
	Board	1st Quarter	2nd Quarter	3rd Quarter	FY 2022	FY 2022
O&M Expense Categories	Adopted	FY 2022	FY 2022	FY 2022	Amended	Activity Thru
(Account Type)	Budget	Amendments	Amendments	Amendments	Budget	03/31/2022
Personnel Costs	\$ 115,437,400	\$ (1,436,600)	\$ (92,700)	\$ (994,400)	\$ 112,913,700	\$ 82,203,000
Utilities	50,398,000	-	42,900	7,803,400	58,244,300	43,708,000
Chemicals	16,044,300	-	1,470,400	1,580,800	19,095,500	14,199,000
Supplies & Other	38,559,700	1,057,200	(2,534,200)	(1,986,000)	35,096,700	22,679,000
Contractual Services	103,375,700	1,459,000	1,958,600	3,744,700	110,538,000	79,053,000
Capital Program Allocation	(3,471,000)	-	-	304,300	(3,166,700)	(1,930,000)
Shared Services	(1,892,500)	(883,200)	(153,300)	(273,200)	(3,202,200)	(1,862,000)
Unallocated Reserve	6,782,000	(196,400)	(691,700)	429,200	6,323,100	-
	-				-	-
	-				-	-
Total	\$ 325,233,600	\$-	\$-	\$ 10,608,800	\$ 335,842,400	\$ 238,050,000

Totals may be off due to rounding.

The table above presents the Operations & Maintenance budget by the major expense categories (account type).

For additional detail and the explanation of the key changes to the FY 2022 budget within these categories, see *Supplemental Information - Enterprise-wide Operations & Maintenance Department and Account Level Amendments (Addendum 1).*

For an additional view of the Operations & Maintenance budget by expense category (account type) and by departmental level, see *Supplemental Information - Enterprise-wide Operations & Maintenance Account Type and Departmental Level Amendments (Addendum 2).*



	FY 2022 Board Adopted		Total st Quarter FY 2022		Total nd Quarter FY 2022	FY 2022			FY 2022 Amended Budget		
O&M Unallocated Reserves	 Budget	Ar	nendments	Ar	mendments	An	nendments		Budget		
Water System Operations	\$ 1,798,800	\$	-	\$	-	\$	1,207,800	\$	3,006,600		
Wastewater System Operations	2,250,900		(1,061,100)		153,300		(1,080,500)		262,600		
Centralized Services	2,187,600		(227,100)		(61,700)		913,500		2,812,300		
Administrative & Other Services	544,700		1,091,900		(783,300)		(611,600)		241,700		
	_								-		
Total	\$ 6,782,000	\$	(196,300)	\$	(691,700)	\$	429,200	\$	6,323,200		

Table 1F - Supplemental Information - Unallocated Reserve by Core Group

Totals may be off due to rounding.

An Unallocated Reserve account is established for each of the four core groups. Budget is assigned to these accounts to cover expenditures not known at the time the budget is developed (merit increases, fluctuations within maintenance contracts and usage of utilities and chemicals, projects and initiatives not planned at the time the initial budget was developed, etc.). It is GLWA's internal budget directive for each area, group, and team to manage their needs to an amount within the initial budget. If required, an amendment is made from the unallocated reserve. If an area does not require as much funding as was established in the original budget, that department's budgeted expenses are reduced, and the unallocated reserve is increased.

For additional information on the FY 2022 changes to the unallocated reserve, see *Supplemental Information - Enterprise-wide Operations & Maintenance Department and Account Level Amendments (Addendum 1).*



Table 2A - Appropriation Level - Debt Service Coverage Calculation - Water System

	FY 2022 Board	1st Quarter FY 2022 Amendments	1st Quarter FY 2022	FY 2022	2nd Quarter FY 2022 2nd Quarter Amendments FY 2022 FY 2022 Regional Amendments Amended			3rd Quarter FY 2022 Amendments Regional		3rd Quarter FY 2022 Amendments		FY 2022		
Water System - Debt Service Coverage Calculation	Adopted Budget	Regional System	Amendments Local System	Amended Budget		Regional System		cal System	Amended Budget		System	Local S		Amended Budget
Revenues	Buugei	System	Local System	Buugei	+	System	LUC	cal System	Budget		System	LUCAIS	ystem	Budget
1 Regional System Wholesale Revenues	\$342,808,200	\$ (2,400,000)	¢ - 2	\$340,408,200	\$		\$	_	\$340,408,200	\$	_	\$	_	\$340,408,200
2 Local System Revenues	73,264,300	φ (2,400,000)	(3,626,300)	69,638,000	U.	-	Ψ	_	69,638,000	Ψ	-	Ψ	_	69,638,000
3 Miscellaneous Revenue (Local System)	6,428,400	_	(2,614,900)	3,813,500		_		_	3,813,500		_		_	3,813,500
4 Non-Operating Revenue (Regional System)	1.222.300	500.000	(2,014,000)	1,722,300		492.500		-	2,214,800		491,000		_	2,705,800
5 Total Revenues	\$423,723,200	,	\$ (6,241,200)	, ,	\$	492,500		-	\$416,074,500	\$	491,000	\$		\$416,565,500
	φ 1 20,7 20,200	φ (1,000,000)	ψ (0,241,200)	φ+10,002,000	Ť	452,000	Ψ	-	φ <i>410,014,000</i>	¥	401,000	Ψ	-	φ+10,000,000
Revenue Requirements														
Operations & Maintenance Expense														
6 Regional System Wholesale Expenses	\$143,933,800	\$-	\$-	\$143,933,800	\$	-	\$	-	\$143,933,800	\$	-	\$	-	\$143,933,800
7 Local System Expenses	34,648,600	-	(4,659,600)	29,989,000	ľ	-	Ŧ	-	29,989,000	Ť	-	•	-	29,989,000
8 GRS Pension allocable to Regional System	6.048.000	-	-	6,048,000		-			6,048,000		-		-	6,048,000
9 GRS Pension allocable to Local System	4,272,000	-	-	4,272,000		-		-	4,272,000		-		-	4,272,000
10 Total Operations & Maintenance	.,,			.,,	1				.,,					.,,
Expense	188,902,400	-	(4,659,600)	184,242,800		-		-	184,242,800		-		-	184,242,800
11 Net Revenues after Operations &			() = = = = = = = = = = = = = = = = = =	- , , ,					- / /					- / /
Maintenance Expense	\$234,820,800	\$ (1,900,000)	\$ (1,581,600)	\$231,339,200	\$	492,500	\$	-	\$231,831,700	\$	491,000	\$	-	\$232,322,700
Debt Service by Lien														
12 Senior Lien Bonds	\$124,309,700	\$-	\$-	\$124,309,700	\$	-	\$	-	\$124,309,700	\$	-	\$	-	\$124,309,700
13 Second Lien Bonds	46,840,400	-	-	46,840,400		-		-	46,840,400		-		-	46,840,400
14 SRF Junior Lien Bonds	6,695,100	(360,000)	-	6,335,100		-		-	6,335,100		-		-	6,335,100
15 Total Debt Service	\$177,845,200	\$ (360,000)	\$-	\$177,485,200	\$	-	\$	-	\$177,485,200	\$	-	\$	-	\$177,485,200
Debt Service Coverage					1									
16 Senior Lien Bonds (11)/(12)	1.89	(0.02)	(0.01)	1.86	1	0.00		0.00	1.86		0.00		0.00	1.87
17 Second Lien Bonds (11) / [(12)+(13)]	1.37	(0.01)	(0.01)	1.35	1	0.00		0.00	1.35		0.00		0.00	1.36
18 SRF Junior Lien Bonds (11) / (15)	1.32	(0.01)	(0.01)	1.30		0.00		0.00	1.31		0.00		0.00	1.31

* Rows highlighted in light grey in the above table are designed to align with the DWSD Budget.

** Total Debt Service, highlighted in dark grey (Row 15) in the above table, is adopted by the GLWA Board.



Appropriation Level - Debt Service - Water System Debt Service Coverage Calculation Budget Amendment								
Explanation								
Total Debt Service	For purposes of Debt Service coverage, we look at the combined Regional and Local (DWSD) revenue less operations & maintenance (O&M) expense to determine net revenues to calculate the Debt Service Coverage. The Board adopts the Debt Service amount shown on line 15 of the Water System Debt Service Coverage Calculation table on the previous page. This is the amount necessary to pay the principal of and interest on all Regional Water System bonds and to restore any reserves therefore established in the Master Bond							
	Ordinance.							



Table 2B - Appropriation Level - Debt Service Coverage Calculation - Sewer System

	FY 2022 Board	1st Quarter FY 2022 Amendments	1st Quarter FY 2022	FY 2022	2nd Quarter FY 2022 Amendments	2nd Quarter FY 2022	FY 2022	3rd Quarter FY 2022 Amendments	3rd Quarter FY 2022	FY 2022
Sewer System - Debt Service Coverage	Adopted	Regional	Amendments	Amended	Regional	Amendments	Amended	Regional	Amendments	Amended
Calculation	Budget	System	Local System	Budget	System	Local System	Budget	System	Local System	Budget
Revenues	¢ 474 005 000	¢ (2,000,000)	¢	¢ 474 005 000	¢ (0.400.000)	A	¢ 407 005 000	¢	¢	¢ 407 005 000
1 Regional System Wholesale Revenues	\$474,005,900	\$ (3,000,000)			\$ (3,100,000))	\$467,905,900	ъ -	\$-	\$467,905,900
2 Local System Revenues	104,684,700	-	(6,803,300)	97,881,400	-	-	97,881,400	-	-	97,881,400
3 Miscellaneous Revenue (Local System)	6,810,800	-	364,200	7,175,000	-	-	7,175,000	-	-	7,175,000
4 Non-Operating Revenue (Regional System)	1,423,300	500,000	-	1,923,300	442,900	-	2,366,200	23,000	-	2,389,200
5 Total Revenues	\$586,924,700	\$ (2,500,000)	\$ (6,439,100)	\$577,985,600	\$ (2,657,100)	\$-	\$575,328,500	\$ 23,000	\$ -	\$575,351,500
Revenue Requirements Operations & Maintenance Expense										
6 Regional System Wholesale Expenses	\$181,299,800	\$-	\$-	\$181,299,800	\$-	\$-	\$181,299,800	\$ 10,608,800	\$-	\$191,908,600
7 Local System Expenses	69,233,000	-	(7,932,000)	61,301,000	-	-	61,301,000	-	-	61,301,000
8 GRS Pension allocable to Regional System	10,824,000	-	-	10,824,000	-	-	10,824,000	-	-	10,824,000
9 GRS Pension allocable to Local System	2,856,000	-	-	2,856,000	-	-	2,856,000	-	-	2,856,000
10 Total Operations & Maintenance							· ·			
Expense	264,212,800	-	(7,932,000)	256,280,800	-	-	256,280,800	10,608,800	-	266,889,600
11 Net Revenues after Operations &										
Maintenance Expense	\$322,711,900	\$ (2,500,000)	\$ 1,492,900	\$321,704,800	\$ (2,657,100))\$ -	\$319,047,700	\$ (10,585,800)	\$-	\$308,461,900
Debt Service by Lien										
12 Senior Lien Bonds	\$133,195,700	\$ (2,375,000)	\$-	\$130,820,700	\$-	\$-	\$130,820,700	\$-	\$-	\$130,820,700
13 Second Lien Bonds	51,893,000	-	-	51,893,000	-	-	51,893,000	-	-	51,893,000
14 SRF Junior Lien Bonds	53,921,600	150,000	-	54,071,600	-	-	54,071,600	-	-	54,071,600
15 Total Debt Service	\$239,010,300	\$ (2,225,000)	\$-	\$236,785,300	\$-	\$-	\$236,785,300	\$-	\$-	\$236,785,300
Debt Service Coverage										
16 Senior Lien Bonds (11)/(12)	2.42	(0.02)	0.01	2.46	(0.02)	0.00	2.44	(0.08)	0.00	2.36
17 Second Lien Bonds (11) / [(12)+(13)]	1.74	(0.01)	0.01	1.76	(0.01)	0.00	1.75	(0.06)	0.00	1.69
18 SRF Junior Lien Bonds (11) / (15)	1.35	(0.01)	0.01	1.36	(0.01)	0.00	1.35	(0.04)	0.00	1.30

* Rows highlighted in light grey in the above table are designed to align with the DWSD Budget.

** Total Debt Service, highlighted in dark grey (Row 15) in the above table, is adopted by the GLWA Board.



Appropriation Level - Debt Ser	vice - Sewer System Debt Service Coverage Calculation Budget Amendment
Explanation	
Total Debt Service	For purposes of Debt Service coverage, we look at the combined Regional and Local (DWSD) revenue less operations & maintenance (O&M) expense to determine net revenues to calculate the Debt Service Coverage. The Board adopts the Debt Service amount shown on line 15 of the Sewer System Debt Service Coverage Calculation table on the previous page. This is the amount necessary to pay the principal of and interest on all Regional Sewer System bonds and to restore any reserves therefore established in the Master Bond Ordinance.



Table 3A - Appropriation Level - Improvement & Extension Fund - Water System

Water	FY 2022 Board Adopted		Total 1st Quarter FY 2022		Total 2nd Quarter FY 2022		Total 3rd Quarter FY 2022		FY 2022 Amended		Δ	FY 2022 ctivity Thru
Improvement & Extension Fund		udget	Amendments		Amendments		Amendments			Budget		03/31/2022
Revenues												
Water System Transfers In from General Operating	\$ 28	3,093,900	\$	(1,540,000)	\$	492,500	\$	491,000	\$	27,537,400	\$	20,337,100
Earnings on Investments (b)		-		715,000		614,000		-		1,329,000		1,199,400
Net Use of Reserves (a)	97	,220,700		68,800		(3,523,300)		32,433,400		126,199,600		-
Total Revenues	\$ 125	5,314,600	\$	(756,200)	\$	(2,416,800)	\$	32,924,400	\$	155,066,000	\$	21,536,500
Expenditures												
Water System Revenue Transfers Out (b)	\$	-	\$	715,000	\$	614,000	\$	-	\$	1,329,000	\$	1,385,900
Capital Spending - Other		-		567,400		-		-		567,400		1,323,100
Capital Outlay	17	,006,600		-		(3,030,800)		(3,914,500)		10,061,300		3,673,400
Revenue Financed Capital - Operating Transfer to Construction Fund	108	3,308,000		(2,038,600)		_		36,838,900		143,108,300		89,879,400
Total Expenditures	\$ 125	5,314,600	\$	(756,200)	\$	(2,416,800)	\$	32,924,400	\$	155,066,000	\$	96,261,800
(a) Beginning Net Position									\$	207,475,000		
Net Use of Reserves Projected Ending Net Position									\$ \$	(126,199,600) 81,275,400		

(b) Note: As outlined in the Master Bond Ordinance, the investment earnings in the I&E Fund are transferred to the Receiving Fund. The impact is to reduce revenue required from charges when calculating the annual Revenue Requirement budget.



Appropriation Level – Improvemen	it & Extension Fund – Water System Budget Amendment Explanation						
Revenues							
Transfers In from General Operating	The proposed budget amendment is to match the amount available for transfer from						
	FY 2022 revenue requirement based upon general operating fund performance. (see I&E						
	Fund Transfer Pending line on the Appropriation Level-Revenue Requirement-Water						
	System General Operating table).						
Earnings on Investments	Had not been originally budgeted as there is a corresponding transfer of earnings back to						
	the general operating fund as allowed by the Master Bond Ordinance. The net effect on						
	the I&E Fund is zero as the earnings are budgeted and accounted for in the operating fund						
	to lower revenue requirement for charges. No budget amendment is required.						
Net Use (Source) of Reserves	This amount represents the net amount of revenues less expenses. A negative amount						
	represents an increase in reserves from current year activity rather than a use of reserves.						
Expenditures							
Water System Revenue Transfers	Had not been originally budgeted as there is a corresponding transfer of earnings back to						
Out (Earnings on Investments)	the general operating fund as allowed by the Master Bond Ordinance (so the net effect on						
	the I&E Fund is zero). This line offsets Earnings on Investments and represents the transfer						
	of earnings back to the general operating fund as allowed by the Master Bond Ordinance.						
	Any variance between the two lines represents a timing difference. No budget amendment						
	is required.						
Capital Spending - Other	No budget amendment is required. This line represents an adjustment to the projects in						
	the Board adopted capital improvement plan (CIP) that do not meet the criteria for debt						
	financing.						
Capital Outlay	The proposed budget amendment reflects the decrease in spending which is primarily						
	driven by the change in project start dates and project scope.						



Appropriation Level – Improvement & Extension Fund – Water System Budget Amendment Explanation								
Revenue Financed Capital – Transfer	The proposed budget amendment reflects the funding that is anticipated to be needed for							
to Construction Fund	Capital Projects that will be completed in FY 2022 that rely on I&E funds rather than SRF							
	funds.							



Table 3B - Appropriation Level - Improvement & Extension Fund - Sewer System

Sewer		FY 2022 Board Adopted		Total 1st Quarter FY 2022		Total 2nd Quarter FY 2022		Total 3rd Quarter FY 2022		FY 2022 Amended		FY 2022 ctivity Thru
Improvement & Extension Fund		Budget	A	mendments	An	nendments	A	mendments		Budget	. (03/31/2022
Revenues												
Sewer System Transfers In from General Operating	\$	34,616,900	\$	(275,000)	\$	(2,657,100)	\$	(10,585,800)	\$	21,099,000	\$	25,334,800
Receipt of DWSD Shortfall Loan Interest		406,400		-		(261,500)		-		144,900		133,700
Earnings on Investments (b)		-		500,000		504,900		-		1,004,900		676,600
Net Use of Reserves (a)		28,487,800		18,182,800		4,299,400		11,517,200		62,487,200		-
Total Revenues	\$	63,511,100	\$	18,407,800	\$	1,885,700	\$	931,400	\$	84,736,000	\$	26,145,100
Expenditures												
Sewer System Revenue Transfers Out (b)	\$	-	\$	500,000	\$	504,900	\$	-	\$	1,004,900	\$	723,000
Capital Spending - Other		-		722,200		-		-		722,200		4,125,000
Capital Outlay		15,965,100		-		1,380,800		(3,467,200)		13,878,700		3,758,100
Revenue Financed Capital - Operating Transfer to Construction Fund		47,546,000		17,185,600		-		4,398,600		69,130,200		39,120,900
Total Expenditures	\$	63,511,100	\$	18,407,800	\$	1,885,700	\$	931,400	\$	84,736,000	\$	47,727,000
(a) Beginning Net Position									\$	122,385,000		
Net Use of Reserves										(62,487,200)		
Projected Ending Net Position									\$	59,897,800		

(b) Note: As outlined in the Master Bond Ordinance, the investment earnings in the I&E Fund are transferred to the Receiving Fund. The impact is to reduce revenue required from charges when calculating the annual Revenue Requirement budget.



Appropriation Level – Improvemen	nt & Extension Fund – Sewer System Budget Amendment Explanations						
Revenues							
Transfers In from General Operating	The proposed budget amendment is to match the amount available for transfer from the FY 2022 revenue requirement based upon general operating fund performance. (see 18 Fund Transfer Pending line on the Appropriation Level-Revenue Requirement-Sew System General Operating table).						
Receipt of DWSD Shortfall Loan Interest	No budget amendment is required. This represents the interest earnings on the Note Receivable for the FY 2018 DWSD Sewer System Shortfall to the payment schedule. This note is scheduled to be paid off by June 30, 2022.						
Earnings on Investments	Had not been originally budgeted as there is a corresponding transfer of earnings back to the general operating fund as allowed by the Master Bond Ordinance. The net effect on the I&E Fund is zero as the earnings are budgeted and accounted for in the operating fund to lower revenue requirement for charges. No budget amendment is required.						
Net Use (Source) of Reserves	This amount represents the net amount of revenues less expenditures. A negative amount represents an increase in reserves from current year activity rather than a use of reserves.						
Expenditures							
Sewer System Revenue Transfers Out (Earnings on Investments)	Had not been originally budgeted as there is a corresponding transfer of earnings back to the general operating fund as allowed by the Master Bond Ordinance (so the net effect on the I&E Fund is zero). This line offsets Earnings on Investments and represents the transfer of earnings back to the general operating fund as allowed by the Master Bond Ordinance. Any variance between the two lines represents a timing difference. No budget amendment is required.						
Capital Spending – Other	No budget amendment is required. This line represents an adjustment to the projects in the Board adopted capital improvement plan (CIP) that do not meet the criteria for debt financing.						



Appropriation Level – Improvement & Extension Fund – Sewer System Budget Amendment Explanations									
Capital Outlay	The proposed budget amendment reflects the decrease in spending which is primarily								
	driven by the change in project start dates and project scope.								
Revenue Financed Capital – Transfer	The proposed budget amendment reflects the funding that is anticipated to be needed for								
to Construction Fund	Capital Projects that will be completed in FY 2022 that rely on I&E funds rather than SRF								
	funds.								



Table 4A - Appropriation Level - Construction Fund - Water System

Water	FY 2022 Board Adopted	Total 1st Quarter FY 2022	Total 2nd Quarter FY 2022	Total 3rd Quarter FY 2022	FY 2022 Amended	FY 2022 Activity Thru
Construction Fund	Budget	Amendments	Amendments	Amendments	Budget	03/31/2022
Revenues						
Transfer from Improvement & Extension Fund	\$ 108,308,000	\$ (2,038,600)	\$-	\$ 36,838,900	\$ 143,108,300	\$ 89,879,400
Bond Proceeds	-	-	-	-	-	-
Bond Fund Earnings on Investments	-	-	-	-	-	-
Grant Revenues (SRF Loans)	26,100,000	10,427,000	-	-	36,527,000	22,850,400
Net Use of Reserves (a)	-	772,700	-	(772,700)	-	-
Total Revenues	\$ 134,408,000	\$ 9,161,100	\$-	\$ 36,066,200	\$ 179,635,300	\$ 112,729,800
Expenditures						
Capital Improvement Plan (b)	\$ 179,210,000	\$ (567,400)	\$-	\$ 992,700	\$ 179,635,300	\$ 116,952,200
Capital Spend Rate Adjustment	(44,802,000)	9,728,500	-	35,073,500	-	-
Total Expenditures (b)	\$ 134,408,000	\$ 9,161,100	\$-	\$ 36,066,200	\$ 179,635,300	\$ 116,952,200
(a) Beginning Net Position					\$ 12,438,000	
Net Use of Reserves					-	
Projected Ending Net Position					\$ 12,438,000	
(b) Plus Direct I&E Projects	-				567,400	
Total CIP Expenditures	134,408,000				180,202,700	
Total Published Capital Improvement Plan	179,210,000				179,210,000	
Capital Spending Ratio	75.0%				100.6%	



Appropriation Level – Constr	uction Fund – Water System Budget Amendment Explanations
Revenues	
Transfers from Improvement	The proposed budget amendment is to match the amount available for transfer from the FY 2022
& Extension Fund	Improvement & Extension Fund (see Revenue Financed Capital-Operating Transfer to
	Construction Fund line on the Appropriation Level-Improvement & Extension Fund-Water
	System table). The amount is primarily based on the increase in the Capital spend rate.
Bond Proceeds	No budget amendment is required.
Earnings on Investments	No budget amendment is required.
Grant Revenues	No budget amendment is required. State revolving fund loan disbursements are on a
(State Revolving Fund Loans)	reimbursement basis. The amount and timing of funds fluctuates with project expenditures
	incurred. Details related to the SRF projects are presented in the quarterly debt report. The most
	recent quarterly debt report is presented in the March 2022 Audit Committee binder which
	provides details related to the SRF funding and associated projects.
Net Use (Source) of Reserves	The proposed budget amendment zeros out the budget for this line item. A "use of reserves"
	indicates a spend down of prior year reserves. There are no reserves as all bond proceeds were
	expended during the previous year. All Capital Projects are being funded either through SRF
	loans or I&E funds.
Expenditures	
Capital Improvement Plan	The Water Capital Improvement Plan (CIP) is projected to exceed the approved plan by 0.6%
	(forecast as of May 23, 2022). The proposed budget amendment for this line represents the
	amount that exceeds adopted Water CIP for FY 2022.



Appropriation Level – Constr	uction Fund – Water System Budget Amendment Explanations
Capital Spend Rate	The proposed budget amendment represents the increase in the projected Capital spend rate for
Assumption Adjustment	the Water CIP from 80.4% (1st quarter budget amendment projection) to 100.6%, thereby
	eliminating the Capital spend rate. The Board of Directors adopts a capital spending ratio
	assumption (SRA) which allows the realities of capital program delivery to align with the
	financial plan. The SRA is an analytical approach to bridge the total dollar amount of projects
	in the CIP with what can realistically be spent due to limitations beyond GLWA's control and/or
	delayed for nonbudgetary reasons. Those limitations, whether financial or non-financial,
	necessitate the SRA for budgetary purposes, despite the prioritization established. Amendments
	to the spend rate assumption are made to align the projected financial use of resources with
	revised capital improvement plan spending forecasts. The Capital spend rate for the Water CIP
	was amended for the first quarter from 75.0% (projection at time of the FY 2022 budget
	adoption) to 80.4%. No further amendment was made for the second quarter. The most recent
	quarterly construction work-in-progress (CWIP) report is presented in the <u>April 2022 Audit</u>
	<u>Committee binder</u> .



Table 4B - Appropriation Level - Construction Fund - Sewer System

0		FY 2022 Board	,	Total 1st Quarter	21	Total nd Quarter		Total d Quarter		FY 2022		FY 2022
Sewer Construction Fund		Adopted	۸	FY 2022	۸	FY 2022		FY 2022 mendments		Amended		ctivity Thru 03/31/2022
Revenues		Budget	A	mendments	A	nendments	AI	nenaments		Budget		03/31/2022
Transfer from Improvement & Extension Fund	¢	47,546,000	\$	17,185,600	¢		\$	4,398,600	\$	69,130,200	\$	39,120,900
•	\$	47,540,000	Φ	17,105,000	φ	-	φ	4,396,000	φ	09,130,200	φ	39,120,900
Bond Proceeds	_	-		-		-		-		-		-
Bond Fund Earnings on Investments	_	-		-		-		-		-		-
Grant Revenues (SRF Loans)		31,992,000		(17,843,000)		-		-		14,149,000		7,409,500
Net Use of Reserves (a)		-		2,008,200		1,100,000		(3,108,200)		-		-
Total Revenues	\$	79,538,000	\$	1,350,800	\$	1,100,000	\$	1,290,400	\$	83,279,200	\$	46,530,400
Expenditures												
Capital Improvement Plan (b)	\$	106,050,000	\$	(722,200)	\$	-	\$	-	\$	105,327,800	\$	44,402,400
Capital Spend Rate Adjustment		(26,512,000)		2,073,000		1,100,000		1,290,400		(22,048,600)		-
Total Expenditures (b)	\$	79,538,000	\$	1,350,800	\$	1,100,000	\$	1,290,400	\$	83,279,200	\$	44,402,400
(a) Beginning Net Position	-								\$	11,473,000		
Net Use of Reserves										-		
Projected Ending Net Position									\$	11,473,000		
(b) Plus Direct I&E Projects	-	-								722,200		
Total CIP Expenditures		79,538,000								84,001,400		
Total Published Capital Improvement Plan		106,050,000								106,050,000		
Capital Spending Ratio		75.0%								79.2%		



Appropriation Level – Construction Fund – Sewer System Budget Amendment Explanations				
Revenues				
Transfers from Improvement &	The proposed budget amendment is to match the amount available for transfer from the			
Extension Fund	FY 2022 Improvement & Extension Fund (see Revenue Financed Capital-Operating			
	Transfer to Construction Fund line on the Appropriation Level-Improvement & Extension			
	Fund-Water System table). The amount is primarily based on the increase in the Capital			
	spend rate.			
Bond Proceeds	No budget amendment is required.			
Earnings on Investments	Investments No budget amendment is required.			
Grant Revenues	No budget amendment is required. State revolving fund loan disbursements are on a			
(State Revolving Fund Loans)	reimbursement basis. The amount and timing of funds fluctuates with project			
	expenditures incurred. Details related to the SRF projects are presented in the quarterly			
	debt report. The most recent quarterly debt report is presented in the March 2022 Audit			
	<u>Committee binder</u> which provides details related to the SRF funding and associated			
	projects.			
Net Use (Source) of Reserves	The proposed budget amendment zeros out the budget for this line item. A "use of			
	reserves" indicates a spend down of prior year reserves. There are no reserves as all bond			
	proceeds were expended during the previous year. All Capital Projects are being funded			
	either through SRF loans or I&E funds.			
Expenditures				
Capital Improvement Plan	No budget amendment is required. This line represents an adjustment to the projects in			
	the Board adopted capital improvement plan (CIP) that do not meet the criteria for debt			
	financing. This amount is reflected on the 'Capital Spending – Other' line on the Water			
	Improvement & Extension Fund table.			



Appropriation Level – Construction Fund – Sewer System Budget Amendment Explanations			
Capital Spend Rate Adjustment	The proposed budget amendment represents the increase in the projected Capital spend		
	rate for the Water CIP from 78.0% (second quarter budget amendment projection) to		
	79.2% (forecast as of May 23, 2022). The Board of Directors adopts a capital spending		
	ratio assumption (SRA) which allows the realities of capital program delivery to align		
	with the financial plan. The SRA is an analytical approach to bridge the total dollar		
	amount of projects in the CIP with what can realistically be spent due to limitations		
	beyond GLWA's control and/or delayed for nonbudgetary reasons. Those limitations,		
	whether financial or non-financial, necessitate the SRA for budgetary purposes, despite		
	the prioritization established. Amendments to the spend rate assumption are made to		
	align the projected financial use of resources with revised capital improvement plan		
	spending forecasts. The Capital spend rate for the Water CIP was amended for the first		
	quarter from 75.0% (projection at time of the FY 2022 budget adoption) to 77.0%. The		
	Capital spend rate was further adjusted to 78.0% for the second quarter. The most recent		
	quarterly construction work-in-progress (CWIP) report is presented in the <u>April 2022</u>		
	Audit Committee binder.		



Supplemental Information –

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

The summary of budget amendments for operations & maintenance (department and account level amendments) are organized by the four core groups. The FY 2022 third quarter budget amendments result in increases to the categories: A - Water System Operations and B - Sewer System Operations. The budget amendments result in a net zero change to the categories: C – Centralized Services and D – Administrative & Other Services.

GLWA's internal budget directive is for each area, group, and team to manage their needs to an amount within the initial budget. To the extent that is not possible, an amendment is made from the unallocated reserve. If savings are incurred, or an area appears to not require as much funding as established in the original budget, that department's budgeted expenses are reduced, and the unallocated reserve is increased. In administering the budget, there are several refinements to departments and account categories. An explanation of key items is included in the table in Addendum 1.

Items greater than \$500,000 include the following (see Addendum 2 for a view of the operations & maintenance budget by expense category).

- A Water System Operations Net change = \$1.6 million
 - Utilities Increase of \$0.8 million Details can be found in Addendum 2 Supplemental Information – Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments.
 - Unallocated Reserve Increase of \$1.2 million Offset the realignment from Water to Wastewater for the allocation of the FY 2022 budget for C-Centralized Services and D-Administrative & Other Services which is primarily due to the independent investigation and legal fees associated with the June/July 2021 wet weather events (\$1.6 million); offset to the increase in budget for utilities (\$0.4 million decrease).
- B Wastewater System Operations Net change = \$9.0 million
 - Chemicals Increase of \$1.6 million Increase flow due to wet weather events required an increase in the usage of chemicals and chlorine-based products have incurred significant cost increases due to supply issues.
 - Contractual Services Increase of \$1.4 million Use of the New England Fertilizer Co. (NEFCO) contract, PC-792, has increased in FY 2022 along with an increase in the cost for the material processed through the Biosolids Dryer

Supplemental Information -

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

Facility (BDF) which is based on the increasing consumer price index (CPI) (\$1.0 million); an increase in the removal and disposal of debris from the grit channels due to the increase of wet weather events (\$0.4 million).

- Supplies & Other Increase of \$0.5 million Change in scope and timelines for projects such as delaying the on-going CIP screw project so that available resources could focus on priority projects while additional aeration deck maintenance took place, and an unplanned meter building/upgrade project was added. There was a reduction in the use of the HVAC contract (usage varies from year to year and additional work being performed by GLWA team members).
- Utilities Increase of \$6.9 million Details can be found in Addendum 2 Supplemental Information – Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments.
- Unallocated Reserve Decrease of \$1.1 million used to offset a portion of the increase to chemicals and utilities.
- C Centralized Services Net change = zero
 - Personnel Increase of \$0.7 million due to increased overtime and usage of skilled labor contracts due to difficulty in filling positions.
 - Supplies & Other Decrease of \$1.9 million due to the change in the timeline for the start of the ERP implementation (kickoff of project started later than originally planned) (decrease of \$0.6 million) and the reduction of the computer hardware budget (change in project start dates and reduced equipment needs) (decrease of \$1.2 million).
 - Unallocated Reserve Increase of \$0.9 million related to the adjustment of the budget for the change in timelines for projects such as the Linear System Integrity Program (LSIP) which will start later than planned (decrease of \$1.4 million) and increased usage of contracts like the AECOM contract (increase of \$2.3 million).
- D Administrative & Other Services Net change = zero
 - Contractual Services Increase of \$2.0 million primarily due to the following: Enterprise Risk Management and Safety (\$0.9 million decrease) due to the reduced usage of the NTH Environmental Health and Safety Compliance Services contract (usage varies from year to year); Enterprise Risk Mgt. Insurance Fund (\$1.5 million increase) due to increases in the business insurance premiums; General Counsel (\$1.4 million increase) due to increased legal fees related to the wet weather events.
 - Personnel Services Decrease of \$1.2 million primarily due to the timing of filling budgeted positions.

Supplemental Information -

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

Unallocated Reserve – Decrease of \$0.6 million to partially offset the increase for the legal fees related to the wet weather events.

	Total
	3rd Quarter
Major Budget Categories and	FY 2022
Expense Categories	Amendments
A Water System Operations	1,608,800
Supplies & Other	(421,000)
Unallocated Reserve	1,207,800
Utilities	822,000
B Wastewater System Operations	9,000,000
Capital Program Allocation	304,300
Chemicals	1,580,800
Contractual Services	1,449,600
Personnel	(450,700)
Shared Services	(273,200)
Supplies & Other	540,300
Unallocated Reserve	(1,080,500)
Utilities	6,929,400
C Centralized Services	-
Contractual Services	313,600
Personnel	691,700
Supplies & Other	(1,918,800)
Unallocated Reserve	913,500
D Administrative & Other Services	-
Contractual Services	1,981,500
Personnel	(1,235,400)
Supplies & Other	(186,500)
Unallocated Reserve	(611,600)
Utilities	52,000
Grand Total	10,608,800

Supplemental Information Enterprise-wide Operations & Maintenance Department and Account Level Amendments

	Total	
	3rd Quarter	
	FY 2022	
Departmental and Account Level Amendments		Explanation of Key Items
A Water System Operations		See explanation for Water System Operations Unallocated Reserve (below)
Adams Road Pumping Station	130,000 (50,000)	
Supplies & Other Utilities	(50,000)	
	180,000	
Eastside Pumping Station	22,000	
Utilities	22,000	
Ford Rd Pumping Station Utilities	(50,000) (50,000)	
Franklin Road Pumping Station	(50,000) 15,000	
Supplies & Other		
Utilities	(70,000) 85,000	
	130,000	
Haggerty Road Pumping Station Supplies & Other		
Utilities	(15,000) 145,000	
Imlay Pumping Station	(141,000)	
Utilities	(141,000)	
Joy Road Pumping Station	(12,000)	
Supplies & Other	(45,000)	
Utilities Michigan Ave Rumping Station	33,000	
Michigan Ave Pumping Station Utilities	40,000 40,000	
Newburgh Pumping Station		
• • •	90,000	
Supplies & Other Utilities	20,000 70,000	
North Service Center Pumping Station	(440,000)	
Supplies & Other Utilities	(290,000)	
Northwest Pumping Station	(150,000) 28,000	
Utilities	28,000	
Orion Township Pumping Station	15,000	
Utilities		
Rochester Pumping Station	15,000	
Utilities	80,000 80,000	
Schoolcraft Pumping Station	(3,000)	
Supplies & Other	(23,000)	
Utilities	20,000	
Water System Operations Unallocated Reserves	1,207,800	
Unallocated Reserve		Increase \$1.6 million to offset the realignment from Water to Sewer for the allocation of FY 2022 budge
Unanocated Reserve	1,207,000	for Administrative & Other Services & Centralized Services due to the wet weather events; the decreas
		of \$401,000 was used to offset the increase in Utilities.
West Service Center Pumping Station	195,000	
Utilities	195,000	
Wick Road Pumping Station	152,000	
Supplies & Other	52,000	
Utilities	100,000	
Ypsilanti Pumping Station	150,000	
Utilities	150,000	
3 Wastewater System Operations	9,000,000	
7 Mile Combined Sewer Overflow	(75,500)	
Contractual Services	(35,700)	
Supplies & Other	(39,000)	
Utilities	(39,000) (800)	
Baby Creek Combined Sewer Overflow	609,600	
Chemicals	(59,600)	
Contractual Services	(25,200)	
		Maintenance on the fine-screen system (Violia Water contract); this project was not included in the
Supplies & Other	039,700	approved FY 2022 budget.
Utilities	54,700	approva i i Evel Mugun
BDF, COF & Hauling	1,685,100	
Contractual Services		Use of the New England Fertilizer Co. (NEFCO) contract, PC-792, has increased in FY 2022. In
Contractual Dervices	900,000	addition the cost for the material processed through the Biosolids Dryer Facility (BDF) is based on the
		consumer price index (CPI) which has been increasing.
Personnel	(80,200)	
Utilities		Increased use of the Biosolids Dryer Facility (BDF) in FY 2022 has led to an increase in natural gas
Junites	190,300	usage. The price per BTU has been steadily increasing.
Belle Isle Combined Sewer Overflow	(40.200)	
	(10,300)	
Chemicals	(1,500)	
Contractual Services	(6,200)	
Shared Services	41,800	
Supplies & Other	(44,400)	
Belle Isle Pumping Station	0	
Shared Services	(50,000)	
Supplies & Other	50,000	

Supplemental Information Enterprise-wide Operations & Maintenance Department and Account Level Amendments

	Total 3rd Quarter	
	FY 2022	
partmental and Account Level Amendments		Explanation of Key Items
Blue Hill Pumping Station	0	
Contractual Services	30,000	
Shared Services	(160,000)	
Supplies & Other	130,000	
Chief Operating Officer Wastewater	(276,700)	
Capital Program Allocation	18,000	
Contractual Services	(163,700)	
Personnel	(136,700)	
Supplies & Other	5,700	
Combined Sewer Overflow	(445,900)	
Capital Program Allocation	(8,100)	
Contractual Services	(109,900)	
Personnel	(276,600)	
Supplies & Other	(51,300)	
Conner Creek Combined Sewer Overflow	646,500	
Chemicals	314,900	
Contractual Services	47,500	
Supplies & Other	313,600	
Utilities	(29,500)	
Conner Pumping Station	990,000	
Contractual Services	10,000	
Supplies & Other	30,000	
Utilities	950,000	
		The change in the on-demand rate (electricity) has significantly increased this year. This rate was se
		July 2021 during the wet weather events when usage was high. The rate is reset every 11 months.
Fairview Pumping Station	200,000	
Utilities	200,000	
Fischer Pumping Station	0	
Shared Services	(15,000)	
Supplies & Other	15,000	
Freud Pumping Station	250,000	
Supplies & Other	220,000	
Utilities	30,000	
Hubble Southfield CSO	121,900	
Chemicals	36,200	
Contractual Services	(31,300)	
Supplies & Other	187,000	
Utilities	(70,000)	
Industrial Waste Control	(125,900)	
Contractual Services	(46,700)	
Personnel	(56,800)	
Supplies & Other	(22,400)	
Leib Combined Sewer Overflow	219,300	
Chemicals	64,800	
Contractual Services	(11,800)	
Supplies & Other	133,300	
Utilities	33,000	
Oakwood Combined Sewer Overflow	136,900	
Chemicals	47,700	
Contractual Services	(24,100)	
	,	
Supplies & Other Utilities	(39,400)	
	152,700	
Dakwood Pumping Station	50,000	
Utilities	50,000	
Puritan Fenkell Combined Sewer Overflow	(73,200)	
Chemicals	(1,400)	
Contractual Services	(39,800)	
Supplies & Other	(22,300)	
Utilities	(9,700)	
St Aubin Combined Sewer Overflow	539,900	
Chemicals	(12,400)	
Contractual Services	123,200	
Supplies & Other	437,400	Additional work on facility outfall to reduce infiltration of river water into the system.
Utilities	(8,300)	
Wastewater Dewatering Process	(283,300)	
Chemicals	221,600	
Contractual Services	64,200	
Personnel	(67,200)	
Supplies & Other	,	On-going CIP screw project was delayed due to available resources needed to focus on priority project

Supplemental Information

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

	Total 2rd Quarter	
	3rd Quarter FY 2022	
Departmental and Account Level Amendments		Explanation of Key Items
Wastewater Director	246,400	
Contractual Services	(300,700)	
Personnel	441,800	Increased use of contractors for hard to fill positions (Maintenance Technicians and Electrical
Curreline & Other	405 200	Instrumentation Control Technicians) and the addition of a Team Leader/Planner position.
Supplies & Other Wastewater Engineering	105,300 384,200	
Wastewater Engineering Capital Program Allocation	294,400	
Contractual Services	294,400	
Personnel	(131,300)	
Supplies & Other	(20,600)	
Wastewater Incineration Process	(65,100)	
Chemicals	(19,900)	
Contractual Services	461,800	Additional incineration inspections, over the budgeted number, are taking place in FY 2022.
Personnel	50,900	
Supplies & Other	(557,900)	Planned projects delayed due to available resources needed for priority projects in Primary and Secondary Processing
Wastewater Laboratories	(521,600)	
Chemicals	(1,600)	
Contractual Services	(19,300)	
Personnel	(546,900)	Change to twelve hour shift has reduced the staffing plan originally budgeted. Not expected to be perminant
Supplies & Other	46,200	perminant
Wastewater Operations	4 ,200 4 ,307,000	
Chemicals	2,600	
Contractual Services	73,300	
Personnel	146,900	
Supplies & Other	(694,600)	Reduction in the use of the HVAC contract
Utilities	4,778,800	
		Cost of electricity has increased significantly (\$1.3 million). In addition, the monthly billings for the
		water meters which were repaired and replaced led to increases in the actual billings (\$2.7 million)
Wastewater Primary Process	1,467,000	the second se
Chemicals	816,500	Increase flow due to wet weather events required increase usage of chemicals. In addition, chlorine- based products have incurred significant cost increases due to supply issues.
Contractual Services	370 100	Continued cost of clearing debris from grit channels due to increased flow through WRRF.
Personnel	(45,600)	
Supplies & Other	326,000	
Wastewater Process Control	(1,023,600)	
Contractual Services	(164,700)	
Personnel	(116,400)	
Supplies & Other	(742,500)	Delay in the start of various projects due to the timing of the finalization of the instrumentation & controls contract.
Wastewater Secondary Process	1,127,800	
Chemicals	172,900	
Contractual Services	40,100	
Personnel	367,400	
Supplies & Other	547,400	Increase in the scope aeration deck maintenance project; the meter building/upgrade project was not included in the original budget for FY 2022.
Wastewater System Operations Unallocated Reserves	(1,080,500)	
Unallocated Reserve	,	Offset increase in utilities and chemicals
Woodmere Pumping Station	0	
Shared Services	(90,000)	
Supplies & Other C Centralized Services	90,000 0	
Asset Management	(1,587,000)	
Contractual Services		The contract scope and time line for the Linear System Integrity Program (LSIP) were finalized after the
Contractual Services	(1,423,000)	FY 2022 budget had been developed. More of the work will be done in FY 2023 than was previously
		anticipated.
Personnel	(162,000)	•
Capital Improvement Planning	2,250,000	
Contractual Services		Additional AECOM support needed than was originally aniticpated in the FY 2022 budget.
Personnel	(50,000)	
Centralized Services Unallocated Reserves	913,500	
Unallocated Reserve		Adjusted for timing of projects (LSIP) & usage of contracts (AECOM)
Chief Planning Officer	2,000	
Personnel	2,000	
Energy, Research & Innovation	(460,000)	
	(200,000)	
Personnel	(260 000)	
Personnel Supplies & Other	(260,000) (360,000)	
Personnel Supplies & Other Facility Operations	(360,000)	
Personnel Supplies & Other	,	

Supplemental Information

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

	Total	
	3rd Quarter	
	FY 2022	
Departmental and Account Level Amendments		Explanation of Key Items
Field Service Operations	775,000	
Contractual Services Personnel	280,000 560,000	Increased use of overtime due to Staffing limitations; includes increase in benefits.
Supplies & Other	(65,000)	-
Fleet Operations	220,000	
Contractual Services	(170,000)	
Personnel	140,000	
Supplies & Other	250,000	
HazMat	(160,000)	
Personnel	(25,000)	
Supplies & Other	(135,000)	
Info Tech Business Productivity Systems Supplies & Other	(620,000)	Adjust for the timing of the start of the ERP implementation project.
Info Tech Enterprise Asset Mgmt Systems	(020,000)	Adjust for the timing of the start of the LTT implementation project.
Personnel	125,000	
Supplies & Other	(125,000)	
Info Technology Infrastructure	620,000	
Contractual Services		Rate increase for Telecom contracts which were renewed in FY 2022 (phone, voice mail, etc.)
Supplies & Other		Computer hardware budget has been reduced due to decrease in equipment needs for FY 2022 and change in project start dates.
Info Technology Project Management Office	55,000	
Personnel	55,000 0	
Info Technology Security & Risk Personnel	(14,000)	
Supplies & Other	14,000	
Info Technology Service Delivery	0	
Personnel	200	
Supplies & Other	(200)	
Office of the CIO	(55,000)	
Contractual Services	(121,400)	
Personnel	60,000	
Supplies & Other Security and Integrity	6,400 121,500	
Contractual Services	(100,000)	
Personnel	290,000	
Supplies & Other	(68,500)	
Systems Analytics	(482,000)	
Contractual Services	(173,000)	
Personnel	(208,000)	
Supplies & Other	(101,000) 0	
Systems Operations Control Contractual Services		As needed contracts (LGC - Low Voltage Wiring and PCI - Professional Engineering) utilitized less in
	(000,000)	FY 2022 than budgeted. Usage of these types of contracts varies from year-to-year. In addition, budge was transferred to Personnel for contractors filling vacant positions.
Personnel	775 000	Increase in overtime and higher utilitzation of skilled labor contract (PCI LLC - Professional Engineering
	110,000	Services for Instrumentation & SCADA System Services) to fill vacant positions (decrease to
		Contractual Services budget)
Supplies & Other	160,000	
Systems Planning	(1,058,000)	
Contractual Services	(858,000)	Decision made to have the Water and Sewer Master Plan projects performed primarily by GLWA staff
		instead of consultants. These projects have been moved to Systems Planning and Development.
Personnel	(150,000)	
Supplies & Other	(50,000)	
Systems Planning & Development	245,000	
Contractual Services	6,000	
Personnel	238,000	
Supplies & Other Transformation	1,000 (420,000)	
Personnel	(384,500)	
Supplies & Other	(35,500)	
D Administrative & Other Services	0	
Administrative Services Unallocated Reserves	(611,600)	
Unallocated Reserve	,	Partially used to offset the increase for legal fees related to wet weather events.
Board of Directors	(14,400)	
Supplies & Other	(14,400)	
CFO Services Contractual Services	196,000 210,000	
Personnel	(5,000)	
Supplies & Other	(9,000)	
Chief Administrative Officer	(180,000)	
Contractual Services	(150,000)	
	· · · ·	
Personnel Supplies & Other	(27,000) (3,000)	

Supplemental Information

Enterprise-wide Operations & Maintenance Department and Account Level Amendments

	Total 3rd Quarter FY 2022	
Departmental and Account Level Amendments		Explanation of Key Items
Chief Executive Officer	34,200	
Personnel	50,000	
Supplies & Other	(15,800)	
Chief Financial Officer	(247,400)	
Contractual Services	40,000	
Personnel	(264,000)	
Supplies & Other	(23,400)	
Enterprise Risk Management and Safety	(1,033,900)	
Contractual Services		Reduction in usage of the NTH Environmental Health and Safety Compliance Services contract; usag varies from year-to-year.
Personnel	(160,000)	
Supplies & Other	(13,900)	
Enterprise Risk Mgt. Insurance Fund	1,500,000	
Contractual Services		Increase budget for rate increases to business insurance premiums; partially offset by the decrease in the Contractual Services budget for Enterprise Risk Management and Safety.
Financial Management & Planning	(58,200)	
Personnel	(50,000)	
Supplies & Other	(8,200)	
Financial Reporting & Accounting	(583,900)	
Contractual Services	(300,000)	
Personnel	(258,300)	
Supplies & Other	(25,600)	
General Counsel	1,337,100	
Contractual Services	1,400,000	Increase budget for legal fees related to wet weather events.
Personnel	(47,000)	
Supplies & Other	(15,900)	
Logistics and Materials	0	
Contractual Services	17,000	
Personnel	(110,000)	
Supplies & Other	41,000	
Utilities	52,000	
OD Administration	155,300	
Contractual Services	380,000	
Personnel	(195,000)	
Supplies & Other	(29,700)	
OD Talent Management	(130,300)	
Contractual Services	(86,000)	
Personnel	(38,000)	
Supplies & Other	(6,300)	
OD Training	(96,200)	
Contractual Services	(78,000)	
Personnel	39,800	
Supplies & Other	(58,000)	
Procurement Director	(88,700)	
Contractual Services	105,500	
Personnel	(212,800)	
Supplies & Other	18,600	
Public Affairs	0	
Personnel	10,000	
Supplies & Other	(10,000)	
Treasury	(178,000)	
Contractual Services	(197,000)	
Personnel	31,900	
Supplies & Other Grand Total	(12,900) 10,608,800	

Totals may be off due to rounding



Supplemental Information –

Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

The table in Addendum 2 summarizes the FY 2022 third quarter budget amendments for operations & maintenance by the major expense categories (account type). An explanation of key items is included in the table in Addendum 2.

A significant increase in the cost of utilities has been experienced in FY 2022, especially in the Wastewater System Operations.

- Electric \$3.6 million (\$2.8 million for Wastewater System Operations)
 - The change in the on-demand rate for electricity has significantly increased in FY 2022. This rate was set in July 2021 during the wet weather event when usage was high. The rate is reset every 11 months.
 - DTE has changed from a nuclear surcharge recovery to a volumetric delivery surcharge. This change has resulted in an increase to the charge for kWh.
 - In May 2021 the third redundant electrical feed was energized at the WRRF. This third feed is used to ensure that there are no power interruptions at the facility. The feed is an additional \$22,000 per month and was not known at the time the FY 2022 budget was developed.
- Gas \$1.1 million
 - The cost of natural gas has increased over the past two years.
 - Increased production at the Biosolids Dryer Facility (BDF) and wastewater incineration has led to an increase in natural gas usage.
- Sewage Service \$0.3 million
 - Sewage treatment is a cost associated with cubic feet billed for water. Increased production at the Biosolids Dryer Facility (BDF) during FY 2022 has resulted in an increase in the budget from \$487,000 in FY 2021 to \$555,200 for FY 2022.
 - The cost per acre related to drainage charges at various wastewater facilities increases annually. This is billed at a flat rate per parcel of property which has changed each year.
- Water Service \$2.7 million
 - The largest component of the increase to the Water Service is the metered consumption at the Water Resource Recovery Facility (WRRF). Throughout FY 2021 and well into FY 2022, the water service meter readings were being estimated. During FY 2022 the meters have been either repaired or replaced,

Supplemental Information – Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

including two main meters at the Chlorination/Dechlorination facility and WRRF. As meters are being addressed, bills are being produced with actual readings. For FY 2021 the average monthly billing was approximately \$191,300. The has increased in FY 2022 to an average of approximately \$437,800. This average is expected to increase as the meter repair/replacement project continues.

	ities and or Budget Categories	Total 3rd Quarter FY 2022 Amendments
Elec	tric	3,618,300
А	Water System Operations	822,000
В	Wastewater System Operations	2,779,300
D	Administrative & Other Services	17,000
Gas		1,183,700
В	Wastewater System Operations	1,148,700
D	Administrative & Other Services	35,000
Sew	age Service	277,300
В	Wastewater System Operations	277,300
Wat	er Service	2,724,100
В	Wastewater System Operations	2,724,100
Gra	nd Total	7,803,400

Supplemental Information Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

	Total	
	3rd Quarter	
Expense Categories and Departmental Level	FY 2022	
Amendments		Explanation of Key Items
Capital Program Allocation Chief Operating Officer Wastewater	304,300 18,000	
Combined Sewer Overflow	(8,100)	
Wastewater Engineering	294,400	
Chemicals	1,580,800	Increase flow due to wet weather events required increase usage of chemicals. In addition, chlorine- based products have incurred significant cost increases due to supply issues.
Baby Creek Combined Sewer Overflow	(59,600)	
Belle Isle Combined Sewer Overflow	(1,500)	
Conner Creek Combined Sewer Overflow	314,900	
Hubble Southfield CSO	36,200	
Leib Combined Sewer Overflow Oakwood Combined Sewer Overflow	64,800 47,700	
Puritan Fenkell Combined Sewer Overflow	(1,400)	
St Aubin Combined Sewer Overflow	(12,400)	
Wastewater Dewatering Process	221,600	
Wastewater Incineration Process	(19,900)	
Wastewater Laboratories Wastewater Operations	(1,600) 2,600	
Wastewater Operations Wastewater Primary Process		See explanation for chemicals category above.
Wastewater Secondary Process	172,900	
Contractual Services	3,744,700	
7 Mile Combined Sewer Overflow	(35,700)	
Asset Management	(1,425,000)	The contract scope and time line for the Linear System Integrity Program (LSIP) were finalized after the FY 2022 budget had been developed. More of the work will be done in FY 2023 than was previously
		anticipated.
Baby Creek Combined Sewer Overflow	(25,200)	
BDF, COF & Hauling	966,800	Use of the New England Fertilizer Co. (NEFCO) contract, PC-792, has increased in FY 2022. In
		addition the cost for the material processed through the Biosolids Dryer Facility (BDF) is based on the consumer price index (CPI) which has been increasing.
Belle Isle Combined Sewer Overflow	(6,200)	
Blue Hill Pumping Station	30,000	
Capital Improvement Planning		Additional AECOM support needed than was originally aniticpated in the FY 2022 budget.
CFO Services	210,000	
Chief Administrative Officer Chief Financial Officer	(150,000) 40,000	
Chief Operating Officer Wastewater	(163,700)	
Combined Sewer Overflow	(109,900)	
Conner Creek Combined Sewer Overflow	47,500	
Conner Pumping Station	10,000	
Enterprise Risk Management and Safety	(860,000)	Reduction in usage of the NTH Environmental Health and Safety Compliance Services contract; usage varies from year-to-year.
Enterprise Risk Mgt. Insurance Fund	1,500,000	Increase budget for rate increases to business insurance premiums; partially offset by the decrease in
		the Contractual Services budget for Enterprise Risk Management and Safety.
Facility Operations	(310,000)	
Field Service Operations Financial Reporting & Accounting	280,000 (300,000)	
Fleet Operations	(170,000)	
General Counsel		Increase budget for legal fees related to wet weather events.
Hubble Southfield CSO	(31,300)	
Industrial Waste Control	(46,700)	
Info Technology Infrastructure Leib Combined Sewer Overflow	(11,800)	Rate increase for Telecom contracts which were renewed in FY 2022 (phone, voice mail, etc.)
Logistics and Materials	17,000	
Oakwood Combined Sewer Overflow	(24,100)	
OD Administration	380,000	
OD Talent Management OD Training	(86,000) (78,000)	
OD Training Office of the CIO	(78,000) (121,400)	
Procurement Director	105,500	
Puritan Fenkell Combined Sewer Overflow	(39,800)	
Security and Integrity	(100,000)	
St Aubin Combined Sewer Overflow Systems Analytics	123,200	
Systems Analytics Systems Operations Control	(173,000) (935,000)	As needed contracts (LGC - Low Voltage Wiring and PCI - Professional Engineering) utilitized less in
	(000,000)	FY 2022 than budgeted. Usage of these types of contracts varies from year-to-year. In addition,
		budget was transferred to Personnel for contractors filling vacant positions.
Systems Planning	(858,000)	
		Decision made to have the Water and Sewer Master Plan projects performed primarily by GLWA staff instead of consultants. These projects have been moved to Systems Planning and Development.
Systems Planning & Development	6,000	
Treasury	(197,000))
Wastewater Dewatering Process	64,200	
Wastewater Director	(300,700)	
Wastewater Engineering Wastewater Incineration Process	241,700 461 800	Additional incineration inspections, over the budgeted number, are taking place in FY 2022.
Wastewater Laboratories	(19,300)	
Wastewater Operations	73,300	
Wastewater Primary Process		Continued cost of clearing debris from grit channels due to increased flow through WRRF
Wastewater Process Control	(164,700)	
Wastewater Secondary Process Personnel	40,100 (994,400)	
Asset Management	(162,000)	
BDF, COF & Hauling	(80,200)	
Capital Improvement Planning	(50,000)	
CFO Services	(5,000)	

Supplemental Information Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

	Total	
Expanse Categories and Departmental Level	3rd Quarter	
Expense Categories and Departmental Level Amendments	FY 2022 Amendments	Explanation of Key Items
Chief Administrative Officer	(27,000)	
Chief Executive Officer	50,000	
Chief Financial Officer	(264,000)	
Chief Operating Officer Wastewater	(136,700)	
Chief Planning Officer	2,000	
Combined Sewer Overflow Energy, Research & Innovation	(276,600) (200,000)	
Enterprise Risk Management and Safety	(160,000)	
Facility Operations	(360,000)	
Field Service Operations	560,000	Increased use of overtime due to Staffing limitations; includes increase in benefits.
Financial Management & Planning	(50,000)	
Financial Reporting & Accounting	(258,300)	
Fleet Operations	140,000	
General Counsel HazMat	(47,000) (25,000)	
Industrial Waste Control	(56,800)	
Info Tech Enterprise Asset Mgmt Systems	125,000	
Info Technology Project Management Office	55,000	
Info Technology Security & Risk	(14,000)	
Info Technology Service Delivery	200	
Logistics and Materials	(110,000)	
OD Administration OD Talent Management	(195,000)	
OD Talent Management OD Training	(38,000) 39,800	
Office of the CIO	60,000	
Procurement Director	(212,800)	
Public Affairs	10,000	
Security and Integrity	290,000	
Systems Analytics	(208,000)	
Systems Operations Control	775,000	Increase in overtime and higher utilitzation of skilled labor contract (PCI LLC - Professional Engineering Services for Instrumentation & SCADA System Services) to fill vacant positions (decrease to
		Contractual Services budget)
Systems Planning	(150,000)	
Systems Planning & Development	238,000	
Transformation	(384,500)	
Treasury	31,900	
Wastewater Dewatering Process	(67,200)	
Wastewater Director	441,800	Increased use of contractors for hard to fill positions (Maintenance Technicians and Electrical Instrumentation Control Technicians) and the addition of a Team Leader/Planner position.
Wastewater Engineering	(131,300)	
Wastewater Incineration Process	50,900	
Wastewater Laboratories	(546,900)	Change to twelve hour shift has reduced the staffing plan originally budgeted. Not expected to be
		perminant
Wastewater Operations	146,900	
Wastewater Primary Process Wastewater Process Control	(45,600) (116,400)	
Wastewater Secondary Process	367,400	
Shared Services	(273,200)	
Belle Isle Combined Sewer Overflow	41,800	
Belle Isle Pumping Station	(50,000)	
Blue Hill Pumping Station	(160,000)	
Fischer Pumping Station Woodmere Pumping Station	(15,000) (90,000)	
Supplies & Other	(90,000) (1,986,000)	
7 Mile Combined Sewer Overflow	(1,988,000) (39,000)	
Adams Road Pumping Station	(50,000)	
Asset Management	0	
Baby Creek Combined Sewer Overflow	639,700	Maintenance on the fine-screen system (Violia Water contract); this project was not included in the
Rollo Jolo Combined Server Overflow	(44 400)	approved FY 2022 budget.
Belle Isle Combined Sewer Overflow Belle Isle Pumping Station	(44,400) 50,000	
Blue Hill Pumping Station	130,000	
Board of Directors	(14,400)	
CFO Services	(9,000)	
Chief Administrative Officer	(3,000)	
Chief Executive Officer	(15,800)	
Chief Financial Officer	(23,400)	
Chief Operating Officer Wastewater	5,700	
Combined Sewer Overflow	(51,300)	
Conner Creek Combined Sewer Overflow	313,600	
Conner Pumping Station Energy, Research & Innovation	30,000 (260,000)	
Enterprise Risk Management and Safety	(13,900)	
Facility Operations	310,000	
Field Service Operations	(65,000)	
Financial Management & Planning	(8,200)	
Financial Reporting & Accounting	(25,600)	
Fischer Pumping Station	15,000	
Fleet Operations Franklin Road Pumping Station	250,000 (70,000)	
Freud Pumping Station	(70,000) 220,000	
General Counsel	(15,900)	
Haggerty Road Pumping Station	(15,000)	
HazMat	(135,000)	

Supplemental Information Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

	Total	
Expense Categories and Departmental Level	3rd Quarter FY 2022	
Amendments		Explanation of Key Items
Hubble Southfield CSO	187,000	
Industrial Waste Control Info Tech Business Productivity Systems	(22,400)	Adjust for the timing of the start of the ERP implementation project.
Info Tech Enterprise Asset Mgmt Systems	(820,000) (125,000)	Adjust for the unling of the start of the EKP implementation project.
Info Technology Infrastructure		Computer hardware budget has been reduced due to decrease in equipment needs for FY 2022 and
		change in project start dates.
Info Technology Security & Risk	14,000	
Info Technology Service Delivery Joy Road Pumping Station	(200) (45,000)	
Leib Combined Sewer Overflow	133,300	
Logistics and Materials	41,000	
Newburgh Pumping Station	20,000	
North Service Center Pumping Station Oakwood Combined Sewer Overflow	(290,000)	
OD Administration	(39,400) (29,700)	
OD Talent Management	(6,300)	
OD Training	(58,000)	
Office of the CIO	6,400	
Procurement Director Public Affairs	18,600 (10,000)	
Puritan Fenkell Combined Sewer Overflow	(22,300)	
Schoolcraft Pumping Station	(23,000)	
Security and Integrity	(68,500)	
St Aubin Combined Sewer Overflow		Additional work on facility outfall to reduce infiltration of river water into the system.
Systems Analytics Systems Operations Control	(101,000) 160,000	
Systems Planning	(50,000)	
Systems Planning & Development	1,000	
Transformation	(35,500)	
Treasury	(12,900)	
Wastewater Dewatering Process	(501,900)	On-going CIP screw project was delayed due to available resources needed to focus on priority projects in other areas.
Wastewater Director	105,300	
Wastewater Engineering	(20,600)	
Wastewater Incineration Process	(557,900)	Planned projects delayed due to available resources needed for priority projects in Primary and
Wastewater Laboratories	46,200	Secondary Processing
Wastewater Operations	,	Reduction in the use of the HVAC contract
Wastewater Primary Process	326,000	
Wastewater Process Control	(742,500)	Delay in the start of various projects due to the timing of the finalization of the instrumentation &
Westewater Constant Dropper	E 47 400	controls contract.
Wastewater Secondary Process	547,400	Increase in the scope aeration deck maintenance project; the meter building/upgrade project was not included in the original budget for FY 2022.
Wick Road Pumping Station	52,000	
Woodmere Pumping Station	90,000	
Unallocated Reserve Administrative Services Unallocated Reserves	429,200 (611,600)	Partially used to offset the increase for legal fees related to wet weather events.
Centralized Services Unallocated Reserves		Adjusted for timing of projects (LSIP) & usage of contracts (AECOM)
Wastewater System Operations Unallocated Reserves	,	Offset increase in utilities and chemicals
Water System Operations Unallocated Reserves	1,207,800	Increase \$1.6 million to offset the realignment from Water to Sewer for the allocation of FY 2022 budget
		for Administrative & Other Services & Centralized Services due to the wet weather events; the decrease of \$401,000 was used to offset the increase in Utilities.
Utilities	7.803.400	Electric Cost Increase at WRRF and Conner Creek are main drivers for electric, natural gas cost has
	-,,	increased substantially in FY 2022, Water cost is driven by meter repairs at WRRF/Chlor-Dechlor,
7 Mile Cembined Course On a firm	(000)	Sewer cost has increased at BDF due to increased production.
7 Mile Combined Sewer Overflow Adams Road Pumping Station	(800) 180,000	
Baby Creek Combined Sewer Overflow	54,700	
BDF, COF & Hauling	,	Increased use of the Biosolids Dryer Facility (BDF) in FY 2022 has led to an increase in natural gas
	(o ·	usage. The price per BTU has been steadily increasing.
Conner Creek Combined Sewer Overflow Conner Pumping Station	(29,500) 950,000	
Conner Fumping Station	350,000	The change in the on-demand rate (electricity) has significantly increased this year. This rate was set in
		July 2021 during the wet weather events when usage was high. The rate is reset every 11 months.
Eastside Pumping Station	22,000	
Fairview Pumping Station Ford Rd Pumping Station	200,000	
Ford Rd Pumping Station Franklin Road Pumping Station	(50,000) 85,000	
Freud Pumping Station	30,000	
Haggerty Road Pumping Station	145,000	
Hubble Southfield CSO	(70,000)	
Imlay Pumping Station Joy Road Pumping Station	(141,000) 33,000	
Leib Combined Sewer Overflow	33,000	
Logistics and Materials	52,000	
Michigan Ave Pumping Station	40,000	
Newburgh Pumping Station	70,000	
North Service Center Pumping Station Northwest Pumping Station	(150,000) 28,000	
Oakwood Combined Sewer Overflow	28,000	
Oakwood Pumping Station	50,000	
Orion Township Pumping Station	15,000	
Puritan Fenkell Combined Sewer Overflow Rochester Pumping Station	(9,700) 80,000	
Schoolcraft Pumping Station	20,000	
	20,000	

Supplemental Information Enterprise-wide Operations & Maintenance Account Type and Department Level Amendments

	Total	
	3rd Quarter	
Expense Categories and Departmental Level	FY 2022	
Amendments	Amendments	Explanation of Key Items
St Aubin Combined Sewer Overflow	(8,300)	
Wastewater Operations	4,778,800	
		Cost of electricity has increased significantly (\$1.3 million). In addition, the monthly billings for the water meters which were repaired and replaced led to increases in the actual billings (\$2.7 million)
West Service Center Pumping Station	195,000	
Wick Road Pumping Station	100,000	
Ypsilanti Pumping Station	150,000	
Grand Total	10,608,800	

Totals may be off due to rounding

..Title

Proposed FY 2022 Third Quarter Budget Amendments

..Body

- Agenda of: June 8, 2022 Item No.: **2022-239** Amount: N/A
- TO: The Honorable Board of Directors Great Lakes Water Authority
- FROM: Suzanne R. Coffey, P.E. Interim Chief Executive Officer Great Lakes Water Authority
- **DATE:** June 8, 2022

RE: Proposed FY 2022 Third Quarter Budget Amendments

MOTION

Upon recommendation of Nicolette Bateson, Chief Financial Officer/Treasurer, the Board of Directors (Board) of the Great Lakes Water Authority (GLWA), approves the **Proposed FY 2022 Third Quarter Budget Amendments as presented**; and authorizes the Interim Chief Executive Officer to take such other action as may be necessary to accomplish the intent of this vote.

BACKGROUND

The founding legal documents for the Great Lakes Water Authority (GLWA) provide a structure for budget preparation, adoption, and amendment. The Board of Directors adopts a biennial budget by resolution which specifies appropriation amounts which may be modified through budget amendments. To the extent that there is a proposed amendment of the budget among the appropriation categories, the matter is brought to

the Audit Committee for review and consideration of a recommendation to the Board of Directors for their consideration for approval.

JUSTIFICATION

Attached is the communication to the Audit Committee dated June 7, 2022, which presents the proposed budget amendments for the third quarter of FY 2022. The reports included in this communication include the following.

- 1. Quarterly Budget Amendment Report for FY 2022 ending March 31, 2022.
- 2. Resolution Adopting the Budget Amendments through the Third Quarter of FY 2022.

BUDGET IMPACT

The overall budget, despite amendment, continues to be balanced.

COMMITTEE REVIEW

This matter was reviewed by the Audit Committee at its meeting on June 7, 2022. The Audit Committee [*insert action*] that the Board of Directors for the Great Lakes Water Authority adopt the proposed FY 2022 third quarter budget amendments.

SHARED SERVICES IMPACT

The impact of the third quarter FY 2022 budget amendments is an increase of \$273,200 to OPS-008 – Systems Control Center, Detroit Only Pump Stations/CSO.

Great Lakes Water Authority

Resolution 2022-239 Resolution Adopting the Budget Amendments through the Third Quarter of FY 2022

By Board Member:

- **WHEREAS** The Great Lakes Water Authority ("GLWA" or the "Authority") assumed the operation of the regional water and sewer systems on January 1, 2016 (the "Effective Date") pursuant to Water System and Sewer System Lease Agreements between the GLWA and the City of Detroit dated June 12, 2015; and
- **WHEREAS** In accordance with the by-laws of the GLWA, further defined by its budget amendment policy, the Board shall amend the budget as needed based upon a quarterly report from the Chief Financial Officer; and
- **WHEREAS** The GLWA Board adopted the FY 2022 budget on March 24, 2021, for the twelvemonth fiscal year beginning July 1, 2021;
- **WHEREAS** Following a review of the budget amendment report through the FY 2022 Third Quarter, the appropriations established with the adoption of the general operating budget for the water system and the sewer system are amended as shown in the table below;

General Operating				
Appropriation Category	Water System		Sewer	System
Revenues	Adopted	Amended	Adopted	Amended
Suburban Wholesale Customer Charges	\$321,110,900	\$318,710,900	\$ 272,130,000	\$266,730,000
Retail Service Charges	21,697,300	No Change	188,662,200	No Change
Industrial Waste Control Charges	-	-	9,024,800	8,324,800
Pollutant Surcharges	-	-	4,188,900	No Change
Investment Earnings	1,047,300	1,923,800	1,023,300	1,876,200
Other Revenues	175,000	782,000	400,000	513,000
Total Revenues	\$ 344,030,500	\$ 343,114,000	\$ 475,429,200	\$470,295,100
Revenue Requirements				
Operations & Maintenance Expense	\$ 143,933,800	No Change	\$ 181,299,800	\$ 191,908,600
General Retirement System Legacy Pension	6,048,000	No Change	10,824,000	No Change
Debt Service	135,481,000	135,121,000	207,209,500	204,984,500
General Retirement System Accelerated Pension	6,268,300	No Change	11,620,700	No Change
Extraordinary Repair & Replacement Deposit	-	No Change	-	No Change
Water Residential Assistance Program Contribution	1,705,500	No Change	2,358,300	No Change
Regional System Lease	22,500,000	No Change	27,500,000	No Change
DWSD Budget Shortfall Pending	-	No Change	-	No Change
Improvement & Extension Fund Transfer	28,093,900	27,537,400	34,616,900	21,099,000
Total Revenue Requirements	\$344,030,500	\$343,114,000	\$ 475,429,200	\$470,295,100

WHEREAS Following a review of the budget amendment report through the FY 2022 Third Quarter, the appropriations established with the adoption of the amounts necessary to pay the principal of and interest on all Regional bonds and to restore any reserves therefore established in the Master Bond Ordinance for the water system and the sewer system are amended as shown in the table below;

Debt Service Coverage Calculation Appropriation Category	Water	System	Sewer	System
Debt Service by Lien	Adopted	Amended	Adopted	Amended
Senior Lien Bonds	124,309,700	No Change	133,195,700	130,820,700
Second Lien Bonds	46,840,400	No Change	51,893,000	No Change
SRF Junior Lien Bonds	6,695,100	6,335,100	53,921,600	54,071,600
Total Debt Service	\$ 177,845,200	\$177,485,200	\$ 239,010,300	\$236,785,300

WHEREAS Following a review of the budget amendment report through the FY 2022 Third Quarter, the appropriations established with the adoption of the improvement and extension fund budget for the water system and the sewer system are amended as shown in the table below;

Improvement & Extension Fund				
Appropriation Category	Water	System	Sewer	System
Revenues	Adopted	Amended	Adopted	Amended
Transfers In from General Operating	\$ 28,093,900	\$ 27,537,400	\$ 34,616,900	\$ 21,099,000
Receipt of DWSD Shortfall Loan	-	-	406,400	144,900
Earnings on Investments	-	1,329,000	-	1,004,900
Net Use of Reserves	97,220,700	126,199,600	28,487,800	62,487,200
Total Revenues	\$ 125,314,600	\$ 155,066,000	\$ 63,511,100	\$ 84,736,000
Expenditures				
Water/Sewer System Revenue Transfers Out	\$-	\$ 1,329,000	\$-	\$ 1,004,900
Capital Spending - Other	-	567,400	-	722,200
Capital Outlay	17,006,600	10,061,300	15,965,100	13,878,700
Revenue Financed Capital - Opoerating				
Transfer to Construction Fund	108,308,000	143,108,300	47,546,000	69,130,200
Total Expenditures	\$ 125,314,600	\$155,066,000	\$ 63,511,100	\$ 84,736,000

WHEREAS Following a review of the budget amendment report through the FY 2022 Third Quarter, the appropriations established with the adoption of the construction fund budget for the water system and the sewer system are amended as shown in the table below;

Construction Fund Appropriation Category	Water	System	Sewer	Svstem
Revenues	Adopted	Amended	Adopted	Amended
Transfer from Improvement & Extension Fund	\$ 108,308,000	143,108,300	\$ 47,546,000	69,130,200
Bond Proceeds	-	No Change	-	No Change
Grant Revenues (SRF Loans)	26,100,000	36,527,000	31,992,000	14,149,000
Earnings on Investments	-	No Change	-	No Change
Net Use of Reserves	-	-	-	-
Total Revenues	\$ 134,408,000	\$179,635,300	\$ 79,538,000	\$ 83,279,200
Expenditures				
Project Expenditures	\$ 134,408,000	179,635,300	\$ 79,538,000	83,279,200
Total Expenditures	\$134,408,000	\$ 179,635,300	\$ 79,538,000	\$ 83,279,200
Capital Spending Ratio	75.0%	100.6%	75.0%	79.29

- **WHEREAS** The GLWA Audit Committee reviewed the budget amendments at its meetings on June 7, 2022; and
- **WHEREAS** An affirmative vote of 5 Board Members is necessary for the adoption of this Resolution,

NOW THEREFORE BE IT:

- **RESOLVED** That the GLWA Board approves the FY 2022 Third Quarter Budget Amendments; and be it finally
- **RESOLVED** That the Interim Chief Executive Officer, and the Chief Financial Officer/Treasurer are authorized to take such other action as may be necessary to accomplish the intent of this resolution.